ell Al	bove 💙	Above		On target	Belov	<i>'</i>	Well below	A	T - Annu	ual Target	
No	Indicator			2016/17 (Q3 - Previous financial year)		2017/ (Q3 - Current fir			Reason for variance	Remedial action	
				Target	Actual	Target	Actual	Ra			
ategi	ic Focus Area	a 5: Well Run City					<b>L</b>	<u> </u>			<b>I</b>
rpora	ate Objective	5.1: Ensure a transp	arent and	corruption-free governmer	nt [Programme 5.1 (a): ∃	ransparent govern	ment (oversight) programı	ne.]			
										significant savings on indirect costs and a favourable	
		erating Profit/(Loss) before tax - Percentage achievement of annual geted operating profit			65%	402%	65%	214%	S	revenue variance due to a focus on selling additional services having resulted in a significant increase in operating profit.	Maintain the momentum
		cts - Percentage of the	e total num	ber of capital projects for	60%	92%	60%	78%	V	Well above target	Maintain the momentum
3	Capital Exper	apital Expenditure (CTICC East Expansion) - Percentage of total pital expenditure spend			83%	75%	66%	54%		The award of the tender for CTICC Phase 2, took longer than anticipated due to extensive and complex contract negotiations.	The variance will be made up during the remainder of financial year.
	capital expend						0070	0170			Responsible person: Finance managers  Due date: June 2018
4		uality Product Offering - Maintain five star tourism grading through ective management of maintainance & quality of service delivery				Achieved	Achieved	Achieved		On Target	Maintain the momentum
5	Events - Num	ents - Number of events hosted			375	345	375	388		Target achieved	Maintain the momentum
6	Events - Num	nts - Number of international events hosted			22	27	22	28	V	Well above target	Maintain the momentum
7	External Audi	ernal Audit Report - Clean Audit Report			Clean Audit Report* (2nd Quarter)	Achieved	Achieved	Achieved		On Target	Maintain the momentum
_		nan Capital Development - Percentage of annual total salary cost and on training of permanent and temporary staff			4%	4%	4%	3%		The variance is due to timing of spend. The CTICC hosts a significant number of events during Jan - Mar which limits he amount of time available to schedule training.  Continious monitoring of the situation.  Responsible person: Applicable managers  Due date: June 2018	
		mum Competency Level - Number of senior managers registered for IA Competency Course			5	10	5	9		Target achieved	Maintain the momentum
10	Customer Ce	tomer Centricity and Service Excellence			76%	85%	77%	86%	>	Well above target	Maintain the momentum
	Procurement measured ito o	: - Supply Chain Procu of BBBEE Act	irement fror	m BBBEE suppliers	60%	93%	60%	86%		Well above target	Maintain the momentum
	Financial Rat	inancial Ratios - Ratio of cost coverage maintained (RCC)			Annual Target	N/A	Annual Target	N/A	N/A	Annual target for reporting in the 4th quarter of the 2017/18 financial year.	
12	Net debtors to	t debtors to annual income (ND)			Annual Target	N/A	Annual Target	N/A	N/A	Annual target for reporting in the 4th quarter of the 2017/18 financial year.	
	Debt Coverage	ebt Coverage by own billed revenue (DC)			Annual Target	N/A	Annual Target	N/A	N/A	Annual target for reporting in the 4th quarter of the 2017/18 financial year.	
		ident Programme - Contribution to youth employment and skills relopment. Number of student opportunities provided.			Annual Target	N/A	Annual Target	N/A	N/A	Annual target for reporting in the 4th quarter of the 2017/18 financial year.	
4	Graduate Pro development.	raduate Programme - Contribution to youth employment and skills evelopment. Number of graduate opportunities provided.				N/A	Annual Target	N/A	N/A	Annual target for reporting in the 4th quarter of the 2017/18 financial year.	
5	The number of people from the employment equity target groups employed in the three highest levels of management in compliance with a municipal entity's approved employment equity plan - Percentage of Exco, Manco & Leadership positions held by persons from designated groups.			Annual Target	N/A	Annual Target	N/A	N/A	Annual target for reporting in the 4th quarter of the 2017/18 financial year.		