



REPORT TO: THE EXECUTIVE MAYOR AND MEMBERS OF THE MAYORAL COMMITTEE
AND THE CORPORATE SERVICES COMMITTEE

LC21531

1. ITEM NUMBER
2. SUBJECT

FEEDBACK ON THE INTERNATIONAL/OUTSIDE THE BORDERS OF THE
RSA TRIP UNDERTAKEN FROM 28 OCTOBER 2018 TO 2 NOVEMBER TO
MEDELLIN, COLOMBIA TO ATTEND THE MEDELLIN LAB HOSTED BY
THE WORLD BANK

ONDERWERP

TERUGVOERING OOR DIE INTERNASIONALE REIS (BUITE DIE GRENSE
VAN RSA) ONDERNEEM VANAF 28 OKTOBER 2018 TOT 2 NOVEMBER
2018 NA MEDELLIN, KOLOMBIË, OM DIE MEDELLIN LAB BY TE WOON
WAT DEUR DIE WÊRELDBANK AANGEBIED IS

ISIHLOKO

INGXELO EMALUNGA NEHAMBO KUMAZWE
APHESHEYA/ANGAPHANDLE KWEMIDA YASEMZANTSI AFRIKA
EQHUTYWE UKUSUSELA NGOWAMA-28 KWEYEDWARHA UKUYA
KOWE-2 KWEYENKANGA 2018, ESE- MEDELLIN, E-COLOMBIA,
NGENJONGO YOKUZIMASA I-MEDELLIN LAB ECHOTSHELWE
NGABEBHANKI YEHLABATHI/I-WORLD BANK

[LSU: K2150]



3. EVENT SUMMARY

EVENT DETAILS	
CONFERENCE/SEMINAR	Medellin Lab 2018: Frontiers in Integrated Urban Transformation
OTHER	
DATE	28 October 2018 to 2 November 2018
VENUE	Atton Hotel
CITY	Medellin
COUNTRY	COLOMBIA

ATTENDEE DETAILS	
NAME AND SURNAME	DESIGNATION
Lucille Janssens	MANAGER: INTEGRATED DEVELOPMENT PLAN
PROVIDE SUMMARY OF HOST ORGANISATION / CITY	
<p>The World Bank together with the Agency for Co-operation and Investment of Medellin (ACI Medellin) were the primary organisers of this conference.</p> <p>The conference aims to exchange and explore successful solutions utilised by the city of Medellin with regards to urban transformation challenges with other cities.</p>	

4. OBJECTIVE

The City of Cape Town together with other Cities from developing countries in Africa and Asia were invited to attend this conference which was hosted and sponsored by the World Bank.

The objective of the conference was to explore the success achieved through urban transformation in the city of Medellin, Colombia and also to exchange information and successes of similar experiences of the cities who were represented at the conference.

The following cities attended the conference:

- City of Johannesburg;
- Chongqing;
- Dar es salaam;
- Ho Chi Minh City;

- Kinshasa;
- Nairobi; and
- Yakarta.

The conference was also attended by municipal officials from Medellin local authority as well as various experts from the World Bank.

5. OUTCOMES

- ☐ - Partnership Agreement
- ☐ - Membership Agreement
- ☐ - Grants Agreement
- ☐ - Memorandum of Understanding
- ☐ - Statement of Intent
- ☒ - Other

6. ACTIONS REQUIRED

An action plan for each City was required at the conclusion of the workshop. The action plan is **not binding** and the intention is that knowledge gained from the workshop be reflected upon and used in terms of its relevance in relation to the challenges faced by each of the cities which attended.

The proposed action plan for Cape Town is attached as Annexure A to this report.

7. IMPLICATIONS

- | | | |
|---|--|------------------------------|
| 7.1 Constitutional and Policy Implications | No <input checked="" type="checkbox"/> | Yes <input type="checkbox"/> |
| 7.2 Environmental implications | No <input checked="" type="checkbox"/> | Yes <input type="checkbox"/> |
| 7.3 Financial Implications | No <input checked="" type="checkbox"/> | Yes <input type="checkbox"/> |
| 7.4 Legal Implications | No <input checked="" type="checkbox"/> | Yes <input type="checkbox"/> |
| 7.5 Staff Implications | No <input checked="" type="checkbox"/> | Yes <input type="checkbox"/> |
| 7.6 Risk Implications | No <input checked="" type="checkbox"/> | Yes <input type="checkbox"/> |

8. RECOMMENDATIONS

Recommended that:

- a) The feedback report on the trip to attend the Medellin Lab 2018: Frontiers in Integrated Urban in Medellin, Colombia undertaken by Lucille Janssens from 28 October to 2 November 2018 **be noted**.

AANBEVELINGS

Aanbeveel dat:

- b) Daar kennis geneem word van die terugvoerverslag oor die reis onderneem deur Lucille Janssens van 28 Oktober tot 2 November 2018 om die Medellin Lab 2018: Frontiers in Integrated Urban in Medellin, Kolombië by te woon.

KUNDULULWE UKUBA

Kundululwe ukuba:

- c) Makuqwalaselwe ingxelo emalunga nehambo ngenjongo yokuzimasa i-Medellin Lab 2018: Abaphambili kuHlanganiso lweDolophu e-Medellin, e-Colombia, eqhutywe ngu- Lucille Janssens ukususela ngowama-28 kweyeDwarha ukuya kowe-2 kweyeNkanga 2018.

9. GENERAL DISCUSSION

The city of Medellin has achieved remarkable success in their implementation of their integrated transport system and other urban transformation projects.

Their success in achieving an efficient, safe and optimally utilised public transport system and other urban transformation projects are not just attributed to the financial investment that were required to fund and operate their projects and public transport system but the community ownership in using and caring for these infrastructure investments, once implimented/delivered.

The proposed action plan, attached as Annexure A, identifies community collaboration as a key area that the City of Cape Town could leverage to encourage community ownership which in turn may have many benefits for infrastructure investments.

10. ANNEXURES

Annexure A: Cape Town's Proposed Action Plan.

FOR FURTHER DETAILS, CONTACT:

DATE	2018-11-16		
NAME	Lucille Janssens	CONTACT NUMBER	0214009802
E-MAIL ADDRESS	lucille.janssens@capetown.gov.za		
DIRECTORATE	Corporate Services	FILE REF No	
SIGNATURE :			

COMMENT:


EXECUTIVE DIRECTOR

[COMPULSORY TO INSERT NAME]

NAME

DATE

23/11/18.

COMMENT:


MANAGER: INTERNATIONAL RELATIONS

DR. DENVER VAN SCHALKWYK

DATE

26/11/2018

☐ REPORT COMPLIANT WITH THE PROVISIONS OF COUNCIL'S DELEGATIONS, POLICIES, BY-LAWS AND ALL LEGISLATION RELATING TO THE MATTER UNDER CONSIDERATION.

☐ NON-COMPLIANT


LEGAL COMPLIANCE

NAME Patricia Davis
TEL (021) 400-1549
DATE 27-11-2018

COMMENT:

For information .


CITY MANAGER

DATE



☒ SUPPORTED FOR ONWARD SUBMISSION TO:

MAYCO ☒

RELEVANT SECTION 79 OR 80 COMMITTEE ☒

☐ NOT SUPPORTED

☐ REFERRED BACK

COMMENT:

LEGAL COMPLIANCE: OFFICE OF THE
EXECUTIVE DIRECTOR CORPORATE
SERVICES

27 NOV 2018

PRINT NAME:

Zakeelah

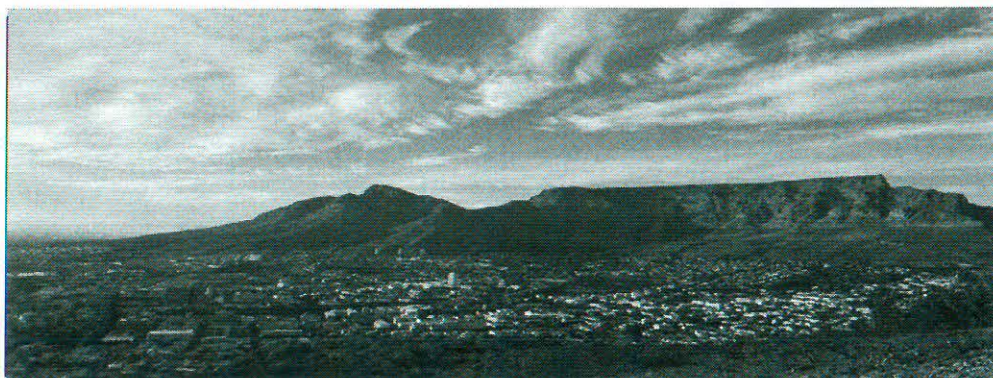
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TIME:

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Annexure: A.



CAPE TOWN'S ACTION PLAN



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Key Takeaways from Medellín Lab 2018

1. Creating a sense of ownership by the community for projects are critical for its sustainability(e.g. metro culture).
2. Building ownership and trust with the community starts at the Project inception when the community must be involved in conceiving the Project.
3. Quality investments that responds to community needs can have numerous benefits for upgrading and stimulating investment into an area
4. Changing or revitalising urban spaces need not have extensive financial implications.



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Key challenges in respect to urban infrastructure and service delivery

1. Balancing the needs of the poor and the needs of other shareholders in the City remains challenging.
2. Personal political agendas that drive budgeting processes can derail and inhibit the delivery of strategic interventions that leads to the progressive development of the City.
3. Develop a balance between delivering on long term strategic plans and the changing prerogatives of short term political plans.
4. Consolidation and assignment of all functions relating to a specific function/sector to a specific level of government to aid integrated planning for that sector.
5. Generating revenue beyond the traditional means to finance and accelerate implementation and service delivery.



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Short, medium & long-term actions to be taken with milestone needed

Short term (1st year)

- Investigate means by which communities can be engaged to embrace the public transport system as well as public infrastructure and prepare a pro-active SOP/methodology for engagement for specific types of infrastructures projects and programmes.

Medium term (2nd year)

- Investigate the business case for an integrated public transport system.
- Action an integrated ticketing system (in current approved IDP).

Long term (3rd year)

- Develop pilot projects to stimulate investment in poor/informal areas.



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Opportunities and Barriers to implementing the action plan

1. Short term (1st year)

- Investigate means by which communities can be engaged to embrace the public transport system as well as public infrastructure and prepare a pro-active SOP/methodology for engagement for specific types of infrastructures projects and programmes.

Opportunities - creating a sense of ownership in the community will translate in lesser expenditure for maintenance, replacing, refurbishing of public infrastructure.

Barriers - could become another box ticking/red tape process

• Medium term (2nd year)

- Investigate the business case for an integrated public transport system.
- Action an integrated ticketing system.

Opportunities - informed decision making that will ensure sustainability

Barrier - Funding, non-cooperation from key players

• Long term (3rd year)

- Develop pilot projects to stimulate investment in poor/informal areas.

Opportunities - limitless in indirect spin-offs and creating economic opportunities



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Partners, partners, partners & stakeholders



Technical support needed from the World Bank, Medellín & other cities.

1. Support Requested from the World Bank to:

- Share policy/research documents on land value capture
- Understand land value capture and how principles thereof could benefit or be adapted for Cape Town.

2. Support Requested from the World Bank to:

- Receive more information on creating depravity index for areas to inform strategies, planning, budgeting and interventions

3. Support Requested from Medellín to:

- Share the business case/feasibility studies that was made for the integrated public transport system
- Share the funding model (capital and operational) details of the integrated public transport system



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Partners, partners, partners & stakeholders



Lessons or solutions your city would like to share during next phases of the Knowledge Sharing Program

1. Water Demand Management and long term planning
2. Disaster Management Actions plans in dealing with the Water crises
3. Resilience Action Plans
4. Dealing with urban sprawl
5. Linking strategic planning to budgeting
6. Innovation in local government



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Partners. United. Beyond. Resilience.



CORPORATE SERVICES	
OFFICE OF THE EXECUTIVE DIRECTOR	
CS1063	
21 NOV 2018	
Time:.....	12:00
Name:.....	Alisan
Signature:.....	[Signature]