

2020 -03- 17

REPORT TO: THE EXECUTIVE MAYOR AND MEMBERS OF THE MAYORAL COMMITTEE CORPORATE SERVICES PORTFOLIO COMMITTEE SPATIAL PLANNING & ENVIRONMENT PORTFOLIO COMMITTEE

424517

1. ITEM NUMBER MC 27/03/20

2. SUBJECT

FEEDBACK ON THE INTERNATIONAL/OUTSIDE THE BORDERS OF THE RSA TRIP UNDERTAKEN FROM 13 TO 17 OCTOBER 2019 TO ATTEND THE MISTRA URBAN FUTURES CONFERENCE IN SHEFFIELD AND MANCHESTER, UNITED KINGDOM

ONDERWERP

TERUGVOERING OOR DIE INTERNASIONALE REIS (BUITE DIE GRENS VAN DIE RSA) VAN 13 TOT 17 OKTOBER 2019 VIR DIE BYWONING VAN DIE MISTRA-KONFERENSIE OOR STEDELIKE TOEKOMS IN SHEFFIELD EN MANCHESTER, VERENIGDE KONINKRYK

ISIHLOKO

INGXELO **EMALUNGA** NEHAMBO KUMAZWE APHESHEYA/ ANGAPHANDLE **KWEMIDA** YASEMZANTSI AFRIKA EQHUTYWE UKUSUSELA NGOWE-13 UKUYA KOWE-17 KWEYEDWARHA 2019 NGENJONGO YOKUZIMASA **INKOMFA ENGE-MISTRA** URBAN FUTURES, ESE-SHEFFIELD NASE-MANCHESTER, E-UNITED KINGDOM

L3174

3. EVENT SUMMARY

EVENT DETAILS		
CONFERENCE/SEMINAR	MISTRA URBAN FUTURES CONFERENCE	
OTHER	N/A	
DATE	13 OCTOBER – 17 OCTOBER 2019.	
VENUE	Various: 13 – 15 Cutlers' Hall, Church Street, Sheffield; 16 - Chamber Space, Deansgate in Central Manchester; 17 University of Sheffield, ICOSS Building, Sheffield	
TOTAL COST TO THE CITY	R32 855.30 (Flights, accommodation sponsored by MUF)	
CITY	Sheffield and Manchester	
COUNTRY	United Kingdom	

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ATTENDEE DETAILS	49
NAME AND SURNAME	DESIGNATION
Carol Wright	MANAGER RESEARCH
Peter Ahmad	MANAGER METRO SPATIAL PLANNING AND CITY GROWTH MANAGEMENT

PROVIDE SUMMARY OF HOST ORGANISATION / CITY

The City of Cape Town (CCT) has a long-standing collaborative partnership with the African Centre for Cities (ACC) at the University of Cape Town (UCT) and a current Memorandum of Agreement (MOA) with the Mistra Urban Futures (MUF) Knowledge Transfer Programme and local platform (2017-2020), to facilitate research and the exchange of knowledge around urban research, urban change and urban governance. Ms Wright is the current contact official for the CCT ACC MUF collaborative partnership and MOA, and members of the Steering Committee include Mr Peter Ahmad and Ms Lorraine Gerrans.

Mistra Urban Futures, a global 19 year research initiative (2009-2019) was governed by an international Board of directors and a consortium of Gothenburg-based public institutions, two universities and a research institute. The centre was hosted by Chalmers University of Technology and the University of Gothenburg, which were also two of the consortium partners. Since early 2019, Mistra Urban Futures was integrated as a unit of the Gothenburg Centre for Sustainable Development, GMV. The overarching theme of the research initiative was *"Realising Just Cities"*.

Recognising that local expertise is required to address city challenges, four cities, known as Local Interaction Platforms (LIPs) were instrumental in implementing the MUF transdisciplinary and comparative urban development research programme. These platforms were in Cape Town (South Africa), Kisumu (Kenya), Sheffield and Greater Manchester (United Kingdom), Skåne and Stockholm (Sweden). There was also project based collaboration with partners in Shimla (India) and Buenos Aires (Argentina). Each of these cities conducted research and created new knowledge through collaborative partnerships, or co-production, between local government and universities using different programmes and projects.

One of the MUF Joint programmes involves the embedding of researchers in CCT and the hosting of City officials at UCT. Researchers from ACC UCT have been 'embedded' in the Environmental Management, Planning, Policy and Strategy, Transport and Arts and Culture Departments, with value adding and successful results, including high-value joint and City products produced.

The City of Cape Town was invited by ACC and the MUF to send two representatives who have been involved in the research collaboration to attend the fourth annual Mistra Urban Futures conference held in Sheffield and Manchester. Previous conferences were held in Gothenburg (2016), Kisumu (2017) and Cape Town (2018). When the conference was held in Cape Town in November 2018, CCT hosted an Urban Futures Knowledge Sharing Event at the Civic Centre to enable comparative lessons and learnings on across different cities and countries. This event brought together 56 researchers and city officials from all cities involved in the MUF comparative research project, including from various CCT departments and Provincial Government.

Approximately 250 participants from around the world attended the conference, consisting mainly of local government officials and academics. The conference focused on lessons, impacts and outcomes since the start of Mistra Urban Futures in 2010 but with particular emphasis on the current 2016-19 closing phase of closer international collaborative and comparative research.

4. OBJECTIVE

The MUF Conference had previously been hosted in Cape Town in November 2018. At that event UCT's ACC successfully hosted the event overall and CCT Policy and Strategy Department hosted an Urban Futures Knowledge Sharing Event at the Civic Centre. The event brought together 56 participants, including researchers and City officials from all cities involved in the MUF comparative research project, as well as officials from various CCT departments and Provincial Government to enable comparative lessons and learnings on SDG engagement across different cities and countries.

Attendance at this follow-up and final MUF conference again enabled the City to gain current information on the key urban themes in a city context and one which reflects on how each City is responding and managing these areas and challenges: all are highly relevant to CCT and included:

- Migration
- Sustainable Development Goals
- Transport
- Urban Food
- Urban Public Finance
- Waste Management

Mr Ahmad was invited to speak at the conference in the plenary of the main conference and exchange event, as part of the opening panel reflecting on the benefits of the Mistra Urban Futures collaboration between CCT and the University of Cape Town ACC MUF programmes. Ms Wright was invited to give input on the CCT Sustainable Development Goals approach and implementation during several sessions of the conference, including a panel discussion, and an input at the international research and policy exchange hosted by the City of Manchester.

In addition, Ms Wright was invited to be a rapporteur for the conference feedback session to plenary.

Attendance at the MUF conference was approved with the following objectives:

- Profile the City of Cape Town's partnership and collaboration achievements and benefits from the MUF.
- Provide the opportunity to be able to draw on valuable lessons and learnings from the case studies, exchanges and the reflection on the MUF Collaboration and Knowledge Exchange.
- Enable the City to learn what other cities are doing and gain current information on the key urban themes, including how the MUF partnership cities are responding to and managing these areas and challenges: including Migration, Sustainable Development Goals, Transport, Urban Food, Urban Public Finance and Waste.
- Connect with other organisations and professionals with the potential for exploring new partnerships or ongoing sharing and learning in the future.

5. OUTCOMES

- Partnership Agreement
- Membership Agreement
- Grants Agreement
- Memorandum of Understanding
- Statement of Intent
- ⊠ Other

Outcomes of attendance included:

- Mr Ahmad and Ms Wright profiled the City of Cape Town, its current policy related research and implementation programmes.
- The City of Cape Town's partnership and collaboration achievements and benefits from the MUF programme, and its application and implementation in CCT was highlighted and gained exposure, though Msr Ahmad's address in the opening plenary (Attached as Annexure A).
- Through attending workshops and exchanges, Mr Ahmad and Ms Wright were able to share and draw on valuable lessons and insights from Cape Town, and learn what other cities are doing and gain current information on key urban themes, including migration, Sustainable Development Goals, transport, urban food, urban public finance and waste. These insights are being included in current CCT work around these themes and will be included in future CCT work.
- As part of a panel of international respondents at the exchange with the Greater Manchester Combined Authority, Ms Wright reflected on connections between what was presented and Cape Town's current work and initiatives around the themes of services, culture, ageing, digital, data and technology.
- Mr Ahmad and Ms Wright were able to connect with other organisations and professionals with the potential for exploring new partnerships or ongoing sharing and learning in the future, for example a connection made with the University of Birmingham, who also have links to the UK Collaboratorium for Research on Infrastructure and Cities and Urban Observatories in the UK.
- The presentation made by the Greater Manchester Metropolitan Authority was
 particularly relevant given the similarities of challenges with Cape Town and other
 South African Cities. The approaches to these challenges resonates strongly with
 approaches being undertaken in Cape Town. One interesting, differing aspect was in
 respect of the focus on the elderly (given the changing demographics in Manchester
 with an increasingly older population "pyramid").
- A number of reports and presentations were prepared and made on the CCT SDG case study and are available on the MUF and other websites and related links which gives exposure and profile to CCT, and the SDG programme and Resilience Strategy. In particular, two more recent examples of international publications include:
 - Localisation of the 2030 Agenda and its Sustainable Development Goals in Cape Town; Croese, S. with Wright C. and Primo, N. (2019). Mistra Urban Futures Report 2019:3
 - Localizing the Sustainable Development Goals Through the Lens of Urban Resilience: Lessons and Learnings from 100 Resilient Cities and Cape Town; Croese, S., Green, C. and Morgan, G. (2020). Sustainability, 2020:12:550
- Participation in the MUF initiative and programme and attendance of the conference has allowed CCT to experience and learn about and from different partnerships and around co-production, both of which are important processes for implementation of the City's Research Framework and Agenda and other City work, and will inform the City's future research and implementation partnership processes.



Overarching Themes and Observations:

- Issues of spatial justice, transformation and integration are not limited to South Africa or the Global South but were directly challenging the well-established governance structures of the UK.
- Migration from war-torn and conflict regions is changing and challenging the urban and rural landscape and cultural composition of communities.
- Poverty in relative terms was evident issues of homelessness and food economics (access to, variety of and affordability of) are key issues for some households in cities visited.
- Lessons have been learnt from South African cities by these cities including Cape Town re: stokvels and food co-operatives.
- The collaboration between municipal administrations and the research centres has developed a unique and powerful collaboration (frequently referred to in the week as co-production).

6. ACTIONS REQUIRED

No specific actions are required. Ms Wright gave feedback in early December 2019, on the conference and learnings and lessons to officials who form part of the CCT Research Community of Practice at a workshop on localising the Sustainable Development Goals (SDG) in the City.

Both Ms Wright and Mr Ahmad have and will be following up on potential opportunities for shared learning and further developing existing relationships.

The CCT MOA with the UCT African Centre for Cities concludes in September 2020. The learnings and lessons from the MUF partnership will feed into preparations for possible future research partnerships, which are being considered by the Policy and Strategy Department, Corporate Services.

7. IMPLICATIONS

7.1	Constitutional and Policy Implications	No 🖂	Yes 🗌
7.2	Environmental implications	No 🖂	Yes 🗌
7.3	Financial Implications	No 🖂	Yes
7.4	Legal Implications	No 🖂	Yes 🗌
7.5	Staff Implications	No 🖂	Yes
7.6	Risk Implications	No 🖂	Yes 🗌

8. **RECOMMENDATIONS**

It is recommended that:

- a) the feedback report on the trip undertaken by Ms C Wright and Mr P Ahmad to attend the Mistra Urban Futures Conference in Sheffield and Manchester United Kingdom, from 13-17 October, 2019 be noted.
- b) The feedback report be referred to the Corporate Services and Spatial Planning and Environment Portfolio Committees, for noting.

AANBEVELINGS

Daar word aanbeveel dat:

- a) Daar kennis geneem word van die terugvoeringsverslag oor me. C Wright en mnr. P Ahmad se reis vir die bywoning van die Mistra-konferensie oor stedelike toekoms van 13 tot 17 Oktober 2019 in Sheffield en Manchester, Verenigde Koninkryk.
- b) Die terugvoeringsverslag te kennisname na die portefeuljekomitees oor korporatiewe dienste en ruimtelike beplanning en die omgewing verwys word.

IZINDULULO

Kundululwe ukuba:

- a) Makuqwalaselwe ingxelo emalunga nehambo kumazwe aphesheya eqhutywe nguNksz C Wright noMnu P Ahmad, ngenjongo yokuzimasa iNkomfa enge-Mistra Urban Futures, ese-Sheffield nase-Manchester, e-United Kingdom ukususela ngowe-13 ukuya kowe-17 kweyeDwarha 2019.
- b) Ingxelo le mayigqithiselwe kwiiKomiti engeyeMicimbi yeeNkonzo zeZiko kunye neyoCwangciso lwamaBala nokuSingqongileyo ukuze iqwalaselwe.

9. GENERAL DISCUSSION

[This report is submitted later than the requested timeframe, with apologies. This is due in part to the later receipt of the final conference summary reports and information (received mid-December 2019) and administration and operational matters which Ms Wright needed to attend to in the latter part of the year and early 2020, linked to succession planning and the retirement of a senior staff member at the end of October 2019.]

Please refer to sections 4 and 5 above for discussion of the objectives and outcomes of attendance of the MUF conference. As the conference had multiple workshops in parallel sessions, Ms Wright and Mr Ahmad co-ordinated and to tried to spread their attendance across as many workshops and streams relevant to CCT as possible.

The Programme is outlined below:

Programme	F		1
Sunday 13th	Welcome		Winter Garden,
October 2019	0 "	· · · · · · · · · · · · · · · · · · ·	Sheffield.
Monday 14th October 2019	Comparative Project Workshops	 Cultural Heritage Migration Sustainable Development Goals Transport Urban Food Waste Management 	Cutlers' Hall, Sheffield
	Sheffield Walking Tours	 Old and New Sheffield: The History and Highlights of Sheffield City Centre Kelham Island: Industrial Heritage and Urban Transformation 	
Tuesday 15th October 2019	Programme Open conference	 Realising Just Cities: An Overview of Activity and Impact What Difference Did It Make? Stakeholder Views * (<i>Presentation made by P. Ahmad included as Annexure A</i>) 	
	Parallel Sessions	 Realising Just Cities in the context of Agenda 2030 and the Sustainable Development Goals. 	
	Parallel Sessions	Universities and urban development: knowledge in action	
	Parallel Sessions	 Building capacity for co- production: training the next generation of scholars and practitioners 	
	Parallel Sessions	 Practices, processes and politics of city-academic partnerships 	
Wednesday 16th October 2019	Manchester Field Trips and Workshops	 From homes to assets: Housing financialisation in Greater Manchester Co-production in Action: A Visit to Manchester Settlement and the Action Research Collective 	Manchester: Various locations
	International Policy Exchange: How to Realise Just Cities: The Role and Value of Co-production in Urban Policy	 The Greater Manchester Model Age Friendly Manchester Greater Manchester (GM) Good Employment Charter GM Digital 	Manchester: Chamber Space, Deansgate
Thursday 17th October 2019	Comparative Project Workshops	 Public finance Sustainable Development Goals Waste Management Transport 	ICOSS Building, Sheffield

In addition, some further details about the conference is provided below:

After the evening welcome event on the 13th October, the first day of the Conference,



<u>Monday 14th October</u> comprised in depth thematic workshops and site visits with the respective MUF teams, researchers and city officials. The workshops provided the opportunity for progress reporting, detailed reflection on the themes and preparation of lessons and learnings.

From the SDG thematic workshop which Ms Wright attended, the following high-level learnings emerged, amongst others:

- To implement the SDGs, all cities started internally, and then reached out to partnerships and stakeholders
- Some cities implemented without national government guidelines/support
- A city government has first responsibilities to communities, and the SDGs are best integrated into their municipal work and engagements with and for communities
- Cities have some important city mechanisms and processes which can be used to both support the implementation and evaluation of SDGs, for example Supply Chain Management, evaluation of investments (including Capex); and gender analysis.
- Tools are needed and should be used for indicating impact and to provide decision support in relation to monitoring the SDGs
- The manner in which SDGs are implemented is important and can support the achievement of wider city outcomes and impact

The afternoon comprised informative site visits to: New and Old Sheffield; Kelham Island, winner of the UK & Ireland Urbanism Awards "Great Neighbourhood" category (2019); walking tour of Sheffield reflecting on climate resilience and showing how the "Grey to Green" scheme has been transforming parts of the city centre; the Sheffield Energy Recovery Centre; Heeley City Farm, a community-based enterprise, including experimentation with aquaponics—cultivating plants and aquatic life symbiotically—and what 'The Food Works' are doing to tackle food waste in Sheffield.

<u>Tuesday the 15th October</u> was the main plenary conference day and an open day:

Prof. Beth Perry, Co-Director of the University of Sheffield's Urban Institute, and Director of Realising Just Cities UK welcomed delegates, with acknowledgement that the MUF Programme united a range of researchers, city officials, NGOs and others around a common goal: co-production to address city challenges, through experimentation and translating learning into action. The Mistra Urban Futures' Director David Simon explained the history and overall impact of the international Realising Just Cities research centre, including the importance of working at different levels, a local anchoring and implementation of national and global agendas.

A plenary panel made up of 5 cities and stakeholders reflected on the question of:

What difference did the MUF partnership make?

The panelists included: Maria Sigroth (Gothenburg), Sam Okello (Kisumu); Barry Ness (Skåne), Sharon Davis (Manchester) and Peter Ahmad (Cape Town).

Mr Ahmad's address (see Annexure A) included the difference for CCT that the MUF collaboration has made:

- The facilitation of an open and unique space for collaboration and research interaction between employees of the City and UCT;
- An estimated 120 beneficiaries of the programme between 2012 -2020;
- Tangible products and processes emanating from Phases 1 and 2;
- Promotion of and demonstrated evidenced based decision-making.



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Ten workshops followed during the course of the day which served to exchange learning and share outcomes from Realising Just Cities research see below. As many of these as possible were attended – refer below to short notes on some main matters emerging from selected workshops:

Workshops:

- 1. Realising just cities in the context of Agenda 2030 and the Sustainable Development Goals: Ms Wright participated in the panel with the 5 other MUF cities. High-level summary of some components discussed:
 - Importance of linking SDGs to City targets and budgets (Kisumu Kenya, Gothenburg Sweden)
 - Can work incrementally and integrate into the programmes the City is implementing; for example, with a focus on SDG 11 (Shimla, India)
 - A focus on one SDG goal for specific focus is useful and can draw in other City Departments
 - Linking the SDGs to key City focus areas and themes is important e.g. Transport SDGs linked to a sustainable mobility plan (focus area); gender and jobs for the future (themes) (Buenos Aires, Brazil)
 - Interaction between multi-level government spheres (national, provincial, local) is optimal for sustainable cities (panel and floor discussion)
 - Important focus on the use of the Voluntary Local Review (VLR) for cities (panel and floor discussion).

(Note for information: Through an invitation from New York City, the CCT Executive Mayor signed a declaration in 2019 with 19 other cities world-wide, pledging that the City of Cape Town would complete a VLR in 2020).

- There can be difficult choices to be made, which requires prioritization.
- Need to move to action, and "joined up action" as 2030 is a decade away.
- 2. Small but diverse: the role of urban and rural communities in place-based diversity and inclusiveness
- 3. Building capacity for co-production: training the next generation of scholars and practitioners
- 4. Participatory cities and alternative models of urban development

A summary of components discussed included:

- The importance of including local perspectives and meaningful participation in planning and processes and what this is and could be.
- Use of Manchester and Gothenburg as examples.
- More detailed Local and neighbourhood case studies in London and Stockholm were presented to highlight the use of research and tools such as neighbourhood mapping, cultural mapping and similar to gather information, analyse and highlight local challenges and opportunities, for participation, discussion and interaction.
- When active and meaningful participation was included in the planning process, it was found to have cross benefits of creating evidence and knowledge, empowering those involved and changing lives, improving living environments.
- 5. Co-production at pace: reacting to a climate emergency. Ms Wright was the rapporteur for this workshop into the closing plenary.
 - In this interactive session the delegates all participated in an example of co-production and research in action and at pace, to illustrate its use, application, complexity and learnings.

- The overarching example topic was the Climate Change context in the United Kingdom, and in particular understanding and using a city declaring a Climate Emergency and the activities around this.
- The research and stakeholder engagement methods were discussed and explored, including Citizen's Assembly (a group of people who are brought together to discuss an issue or issues and reach a conclusion about what they think should happen) and Citizen Jury (a group of randomly selected members of a community representative of the demographics in an area that comes together to deliberate and made recommendations to decision-makers on a complex issue).
- Some of the strengths of these methods include being able to bring together a range of stakeholders relatively quickly and to gather diverse perspectives.

The day concluded with feedback from the workshops and a **plenary panel discussion**, including members from MISTRA, MUF, the University of Sheffield, and the Sheffield City Council, with a focus on the question:

How can we support local action to address global challenges and realise more just cities? Some of the main aspects discussed:

- Investing in building alliances both vertical and horizontal adds value, softer resources and human connections often make the important difference.
- Developing 'multi-lingualism' at community level assists to get meaningful inputs and insights and to generate action.
- Having the courage to initiate processes without a known or pre-determined outcome.
- Climate change is emerging as the greatest social issue in the 21st Century and will require a range of stakeholders to work together on a continuous basis, including on consensus building.
- Non-traditional research may be needed in future to cross sectoral and discipline boundaries, in order to try to address "wicked" problems. Flexibility for experimentation will be important.
- Co-production and partnerships are useful for having wider impact.

<u>On Wednesday 16th October:</u> Mistra Urban Futures delegates travelled to Greater Manchester, with a day hosted by the Greater Manchester City Region, and attended in the latter part by the Mayor of Greater Manchester. This day had a city and city officials focus.

In the morning, a selection of site visits offered the chance to learn about Realising Just Cities UK research in the Greater Manchester city-region. These included: A Visit to Hulme Community Garden to hear from partners in the project Self-organising Action for Food Equity; From homes to assets: Housing financialisation in Greater Manchester a walking tour led by the GM Housing Action drawing on two projects; an Energy Walk: Power in the City Developed with and led by Carbon Co-op, Opening new conversations about energy future; Community-led organising: lessons from the Global South. A visit to a community area Wythenshawe and Association; a visit to Manchester Settlement and a walking exploration of central Manchester and its political history.

The afternoon was focused on an International Policy Exchange organised with and hosted by Greater Manchester Combined Authority. The emphasis and focus was on municipal co-production with a range of officials from all the MUF cities across the globe. Policy leads from Greater Manchester Combined Authority administration spoke about the city-region's approach to co-producing across five themes: Public services; Cultural strategy; Ageing; Employment and Digital strategy.

Some highlights from these presentations are summarised below:

The Greater Manchester (GM) Model introduction overview was presented by David Rogerson. The City region comprises 2.8 million people in 10 districts, with good collaboration over many years. Local government has more powers than previously and as Manchester is growing and increasing its presence as a world city, it is preparing for growing it strengths and addressing its challenges. These challenges include: access, an aging society, increasing jobs and ensuring that the quality of jobs is good, and that infrastructure is developed, in particular connectivity.

Unified Public Services for the People of Greater Manchester presented by Jane Forrest and Jacob Botham. The 10-year strategy focuses on harnessing the implementation of the Greater Manchester Strategy, recently approved and on how Manchester is taking the devolution of mandate opportunity to put services in place and use resources optimally. The challenges facing Manchester have a number of negative outcomes which cost more resources to address. The approach is a bottom up, integrated contract for public services, a unified model for public services. This includes assessing communities' needs and services, connecting people and place and the systems to connect these. Attempting also to embed the approach into decision-making and budgeting. At the heart is place and neighbourhood scale, with integrated delivery of services and systems to support and enable this, with front line staff to be freed up to enable the implementation through workforce development and capability development. Programming is for cohorts of the population, with work at the policy and delivery levels joining up and going in the same direction. For example, policing services current action involves reviewing policies, understanding blockages and translating into combined services. Co-production is embedded and in all work done.

The Greater Manchester Culture Strategy presented by Julie McCarthy. The Strategy was approved in March 2019, and the focus is on using arts and heritage for community development and cohesion building, including linkages to health and well-being, as well as economic linkages, where the creative sector is a key area for economic growth and the visitor economy. Examples of programmes included culture champion projects, accessing and using older community members as cultural producers, promoting local arts and culture activities and using libraries for locations of cultural content. Next is a creative districts programme including local creatives and local activity which will be integrated into local plans.

Age Friendly Manchester presented by Paul McGarry. Greater Manchester is first age friendly region in the United Kingdom, with a "Doing Ageing differently" approach, a Citizenship Model of Aging, with a focus on Medical, Care and Citizenship. Using a different approach, including international and local partnerships where older people take leadership and become engaged in neighbourhood and community planning for the future. The three Universities are working across sectors with business to research aging and its implications. For example, the impacts of aging on economic growth and the GM industrial strategy; a focus on housing, planning and aging, transport and place.

Employment - Nick Fairclough shared **GM's project on a Good Employment Charter.** The voluntary initiative included employers, trade unions and academics in a consultation around what is good employment. The process increased diversity and inclusion. A set of standards of good employment were developed and implementation managed in a phased way, with different tiers – supporters and members. The July 2019 launch had 150 employers signed up. The Charter will evolve.

GM Digital Strategy presented by Phil Swan. The development of the strategy was crowd sourced, around 250 people, with a volunteer development group 18 months ago. It is being updated as digital technology is moving very quickly. Focusing in on the digital citizen and digital priorities, agile delivery rather than waterfall at scale. Busy with eco-systems mapping in the GM to analyse opportunities, aligning digital related strategy, policy, programme and



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project initiatives. An example of an area of work is on spatial co-design of cycle networks, where there are suggestions of parklets and spaces for cycling infrastructure.

International respondents from Barcelona, Buenos Aires, Gothenburg, Kisumu, Malmo and Cape Town reflected on connections between what they had heard and what is happening where they live. Ms Wright inputted for Cape Town highlighting CCT's recognition of the creative sectors as a key contributor to economic growth, the work underway around cultural mapping, the City's Resilience Strategy implementation including programmes with a mental health focus and the City's data strategy.

To close the session, the plenary group shared experience, identifying strengths and weaknesses of co-production, examples, and tools, resources and techniques.

The last day of the conference, <u>Thursday 17th October</u>, included further comparative workshops hosted at the University of Sheffield, meetings of the MISTRA Urban Futures Board and Local Interaction Platform Coordinators. The SDG MUF researchers and city officials, worked together to produce two draft policy briefs related to prioritisation and the SDGs. These are currently in review by the MUF.

There was also the 2019 Realising Just Cities keynote lecture: "Climate Change, Uncertainty and the City", presented by Professor Lyla Mehta from the Institute for Sustainable Development, Sussex University, United Kingdom. Prof Mehta highlighted that the scale and impacts of climate change remain deeply uncertain, particularly at the local level. At the local level is where climate-related uncertainties combine with unequal growth trajectories often exacerbating inequities and the vulnerabilities of marginalised communities. Targeted action is needed at a range of scales in cities.

The conference documents which are available from Mr Ahmad and Ms Wright, include: <u>written reports</u> on the MUF programme; overview of activity 2016-2019; field trip reports, <u>videos</u> on YouTube on testimonials - "What difference did it make?", including Mr Ahmad's; feedback from the ten workshops, video recordings from three of the workshops (SDGs; Building capacity for co-production; co-production at pace: reacting to a climate emergency); panel discussion; <u>slides</u>.

10. ANNEXURES

Annexure A: "What Difference Did It Make?" Presentation - Mr P Ahmad, 14th October 2019.

FOR FURTHER DETAILS, CONTACT:

DATE	7 February 2020		
NAME	CAROL WRIGHT	CONTACT	021 400 2066
	Peter Ahmad	NUMBER	021 400 1796
	CAROL.WRIGHT@CAPETOWN.GOV.ZA		
E-MAIL ADDRESS	Peter.ahmad@capetown.gov.za		
	CORPORATE SERVICES	FILE REF	
DIRECTORATE	SPATIAL PLANNING AND ENVIRONMENT NO		
	C.L.=ght PKA	11	
SIGNATURE :	Elande Ma	le	

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EXECUTIVE DIRECTOR

MR CRAIG KESSON - CORPORATE SERVICES

NAME

DATE

EXECUTIVE DIRECTOR

MR OSMAN ASMAL - SPATIAL PLANNING AND ENVIRONMENT NAME DATE

COMMENT:

NUTED

COMMENT:

MANAGER: INTERNATIONAL RELATIONS

DR. DENVER VAN SCHALKWYK

19/02/2020

DATE

LEGAL COMPLIANCE

NAME

TEL DATE

021 400 2753 24/02/2020

Toon-Mari Holt

REPORT COMPLIANT WITH THE PROVISIONS OF COUNCIL'S DELEGATIONS. POLICIES, BY-LAWS AND ALL LEGISLATION RELATING TO THE MATTER UNDER CONSIDERATION. **NON-COMPLIANT**

COMMENT:

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CITY MANAGER SUPPORTED FOR ONWARD SUBMISSION TO: MAYCO Lungelo Mbandazayo RELEVANT SECTION 79 OR 80 COMMITTEE 2 6 FEB 2020 **NOT SUPPORTED** City Manager DATE REFERRED BACK COMMENT:

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