



The Woodstock  
Improvement District

**WOODSTOCK IMPROVEMENT DISTRICT  
BUSINESS PLAN  
1 JULY 2022 – 30 JUNE 2027  
FOR THE  
CONTINUATION AND ONGOING MANAGEMENT  
OF THE  
WOODSTOCK IMPROVEMENT DISTRICT NPC**  
(NPC Reg. No. 2006/015254/08)

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## Contents

Introduction .....	4
WID Area .....	5
WID Mission.....	7
WID Vision .....	7
WID Goals .....	7
Proposed Services .....	7
Consistency with Integrated Development Plan (IDP) .....	8
Improving Public Safety .....	8
Public Safety Patrol Officers.....	10
The public safety plan includes .....	10
Assistance from the City of Cape Town.....	11
CCTV Surveillance Project .....	11
Operational security forum .....	11
Perimeter security and security applications.....	12
Area Cleaning and Urban management .....	13
Recycling Initiative.....	15
Social responsibility .....	17
Marketing .....	18
Property Owner Supported Projects .....	19
5-Year Budget of the WID .....	19
Financial Impact of the CID.....	20
The budget for each year of the Business Plan is as follows:.....	20
Proposed Management Structure .....	21

Permissible Amendments to the Business Plan .....	22
List of all Rateable Properties within the CID	

## **A. MOTIVATION REPORT**

### **Introduction**

The Woodstock Improvement District (WID) was formally established in May 2006 and the operations of the WID launched on 1 July 2006. The WID was initiated by several business leaders in the area, initially through the establishment of a local business forum primarily concerned with establishing safe routes for commuters between the railway station and their places of employment. Growing support for the initiative led to the establishment of a fully-fledged City Improvement District (CID).

Woodstock is situated on the eastern periphery of the Cape Town central business district alongside the railway lines and N2 highways and with abundant public transport. The WID is a truly mixed-use area where commercial and industrial spaces transformed from manufacturing spaces to service-oriented entities. Property conversions have seen several properties transformed into mix-use developments underlining the precinct as a multi-faceted community. In most cases developers have embraced the historical link of the area with carefully curated redevelopment of existing buildings and landmarks.

The WID has been operational for fifteen years, providing supplementary public safety, urban maintenance, social upliftment, and urban cleaning services in close cooperation with the various City Departments as well as the South African Police Services (SAPS). With its term renewal imminent, the WID is positioning itself to address the ongoing issues impacting the area, noting that further developments in the area will increase the potential for urban infrastructure damage, traffic congestion, littering and increased opportunities for crime that may impact the entire area. In light of these challenges, the WID aims to continue to motivate property owners to enhance their investments and work closely with the WID and the City of Cape Town. This Business Plan is in support of the fourth term renewal of the initial Business Plan as the WID aims to extend its work into a fifth five-year term.

The continued improvements and upgrades proposed in this business plan is funded by an additional rate levied on non-residential rateable property located within the WID.

**Company:** Woodstock Improvement District NPC (WID)  
**Registered Office:** No. 1 De Waal House, 172 Victoria Road, Woodstock, 7925

**WID Board:**

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Simon Thirsk	- simon@swishproperties.co.za

**Auditor:** Harry Curtis & Co.  
**Accountant:** Wilder Lockitch  
**Company Secretarial Duties:** Wilder Lockitch  
**WID Management Company:** Geocentric Urban Management Pty Ltd  
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 7490  
 info@geocentric.co.za  
 021 565 0901

<b>Contact Details:</b>	WID Manager	062 883 7045
	Control Room	021 565 0900
	Email	info@wid.co.za
	Website	www.wid.co.za

## WID Area

### Norther Boundary

From the intersection of Strand Street and Newmarket Street along Newmarket Street, Albert Road, Southgate Street and along the railway reserve Railway Street.

### Eastern Boundary

From Railway Street at the railway reserve along railway street to Albert Road, along Albert Road to Greatmore Street and Roodebloem Road up to road reserve of Nelson Mandela Boulevard.

### Southern Boundary

From Roodebloem Road along the northern boundary of the road reserve of Nelson Mandela Boulevard to Russel Street.

### Western Boundary

From the road reserve of Nelson Mandela Boulevard along Russel Street and Strand Street to Newmarket Street.





## WID Mission

To administer the area with dedicated, effective management; supply supplementary services to those already afforded by the City of Cape Town; and co-ordinate the provision of a well-maintained, safer, cleaner, and greener environment for those who work, visit, and invest in WID.

## WID Vision

For the WID to continue the successes of the past; focus on the needs of the present; and provide a sustainable, attractive asset for the future.

## WID Goals

- Improve Public Safety significantly by proactive visible patrolling and cooperation with existing SAPS and City of Cape Town Law Enforcement efforts as well as other security service providers in the area.
- Creating a safe and clean public environment by addressing issues of maintenance and cleaning of streets, pavements and public spaces.
- Manage existing and new public infrastructure for the future benefit of all the users of the area.
- Protect property values.
- Attract new investment to the area.
- Support and promote social responsibility in the area.
- The sustained and effective management of the WID area.

## Proposed Services

In order to address these needs the WID will be directed to address six main focus areas namely:

- a) The management of the WID operations;
- b) The provision of public safety and security measures in the public areas only;
- c) The cleaning, greening and maintenance of the public spaces in the area;
- d) In co-operation with the relevant City of Cape Town departments, actions will be taken to address and monitor urban management issues related to the public infrastructure in the WID;
- e) Through constructive partnerships with all the role-players in the WID a recycling initiative will be implemented to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area; and
- f) Marketing and promotional efforts will be undertaken to promote the WID as a well-managed and functioning business and residential node.

## Consistency with Integrated Development Plan (IDP)

The Integrated Development Plan of the City rests on five Strategic Focus Areas (SFAs) and the WID supports these SFAs as follows:

- **The Opportunity City.** The WID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.
- **The Safe City.** The primary focus and therefore budget allocation for the WID is aimed at improved public safety in the public spaces within the WID boundary. The WID therefore directly supports a Safe City.
- **The Caring City.** The WID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.
- **The Inclusive City.** The WID supports the functions of the City by creating in an environment where there is access to economic opportunities, where citizens feel safe and cared for, and where communities are truly integrated. Therefore, WIDs plan incorporates aspects of three SFAs i.e. opportunity city, safe city and caring city.
- **The Well Run City:** To deliver on its vision, the WID needs to be responsive to its customers' needs and able to sustainably support the various initiatives, programmes and projects by delivering the right services in the most efficient and effective way. The well-run city aspires to do this by focusing on financial and operational sustainability, human resource development and organisational restructuring.

Each of these SFAs are considered within each of the main service areas of the WID business plan and highlighted in each section.

### Improving Public Safety

In order to improve safety and security the WID will retain and improve its comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate



- Community organisations
- Other stakeholders

The WID initiative and the inherent security situation of the area require the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on patrols through roaming vehicles and public safety patrol officers with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the WID. This plan involves the deployment of Public Safety Patrol Officers (similar to the concept of Neighbourhood Safety Ambassadors) and an extensive public CCTV surveillance system to provide a reassuring presence on streets 7 days a week.



### Public Safety Patrol Officers

The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional “eyes and ears” for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of SAPS and the local authority law enforcement. A small group of well-trained public safety patrol officers have proven to be very successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training, communication skills and homeless outreach services. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure.



The current public safety plan includes six (6) public safety patrol officers on foot deployed in the WID, Monday to Friday between 06:30 and 17:30. When specific operations are underway, the WID mobile public kiosk will serve as a public contact point within the WID and serve as a reporting point for the patrol officers. In addition, the area will be patrolled by two public safety patrol vehicles on 24 hour/7 days a week basis. The public safety deployment will be supported by a comprehensive radio and communications network linked to a supporting control room to be supplied by the service provider.

### The public safety plan includes

- 6 x public safety patrol officers on foot patrolling the area, Monday – Friday during the daytime (06:30 – 17:30).
- 2 x public safety patrol vehicles patrolling the area on a 24/7 basis manned by one officer in each vehicle respectively during the day-time and one additional officer in one of the patrol vehicles during night-time.
- Radio communications network.
- Centralised Control Room and CCTV monitoring
- CCTV camera network comprising of 9 PTZ and 5 static cameras and monitoring as set out in the implementation plan time scale.

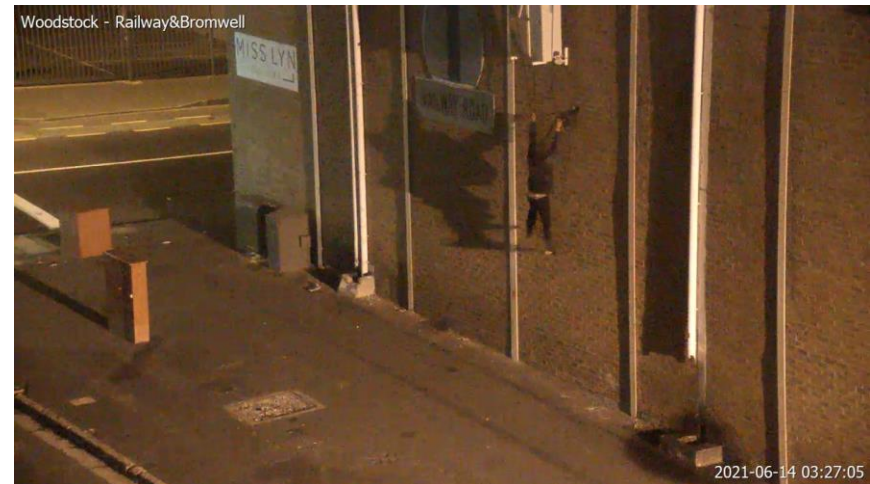
- 1 x contracted Law Enforcement Officer from the City of Cape Town

#### Assistance from the City of Cape Town

The WID will further enhance its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort will be focused on utilising the services of Law Enforcement officers from the City of Cape Town in the area when required.

#### CCTV Surveillance Project

The proposed budget and business plan also incorporates the continuation of the CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras have been completed and the current network of cameras will be maintained over the next 5 years. The cameras assist in acting as a deterrent and assist in the monitoring of areas that are difficult to or less frequently patrolled by public safety patrol officers and patrol vehicles. The cameras also assist in directing public safety patrol officers and patrol vehicles to specific problems when detected. It is planned to add an additional five to fifteen static cameras with Artificial Intelligence (AI) capabilities during the term of the Business Plan as may operationally required. The City of Cape Town has already deployed several Licence Plate Recognition (LPR) cameras in the footprint of the WID but should the need arise to add additional LPR cameras, this will be considered by the Board in the new term.



#### Operational security forum

In order to facilitate an integrated approach, the WID will continue to participate in the safety and security forum in association with the appointed security service provider. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate

- Community organisations
- Other stakeholders

This forum encourages the involvement of members of the WID, property owners, tenants, businesses and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at an operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum should ideally be attended by the following stakeholder groups:

- The preferred private security service provider – employed by the Improvement District
- The cleansing supervisor of the Improvement District
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services
- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.

#### Perimeter security and security applications

Existing property owners and businesses should be encouraged to improve existing security applications on their property. This includes initiatives to encourage property owners and businesses to secure their perimeters as the WID public safety service provider may only operate in the public space.

#### Alignment with the City's IDP

The public safety services as planned is in support of IDP SFA for a **Safe City**. The primary focus and therefore budget allocation for the WID is aimed at improved public safety in the public spaces within the WID boundary and therefore directly supports a Safe City.

The public safety services as planned is in support of IDP SFAs for an **Opportunity City and Inclusive City**. The WID is working towards the continuous development and improvement of the urban environment through **public safety**, cleaning, urban management and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The budget for the provision of Public Safety is R 3 833 400 or 56,4% of the annual budget of Year 1 of the Business Plan.

## Area Cleaning and Urban management

Most established Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service provider to provide the supplementary or additional cleaning services required in their areas. To establish the most effective cleaning plan the strategy will support existing waste management services, identify specific management problems and areas and assist in developing additional waste management and cleaning plans for the area.

The plan will be executed by using a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be improved by:

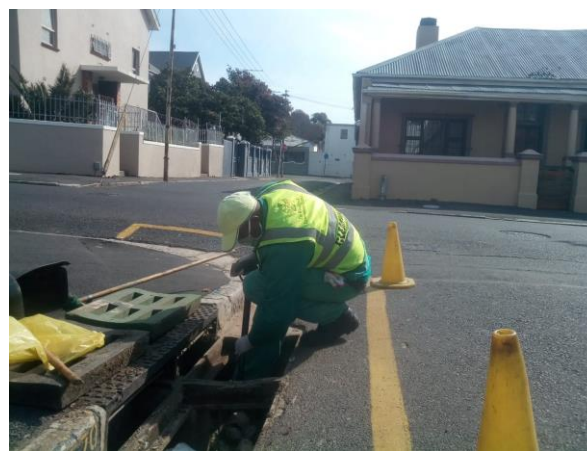
- Continue to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.
- After a base level of repair and reinstatement has been achieved the WID team will implement local actions to correct minor issues.

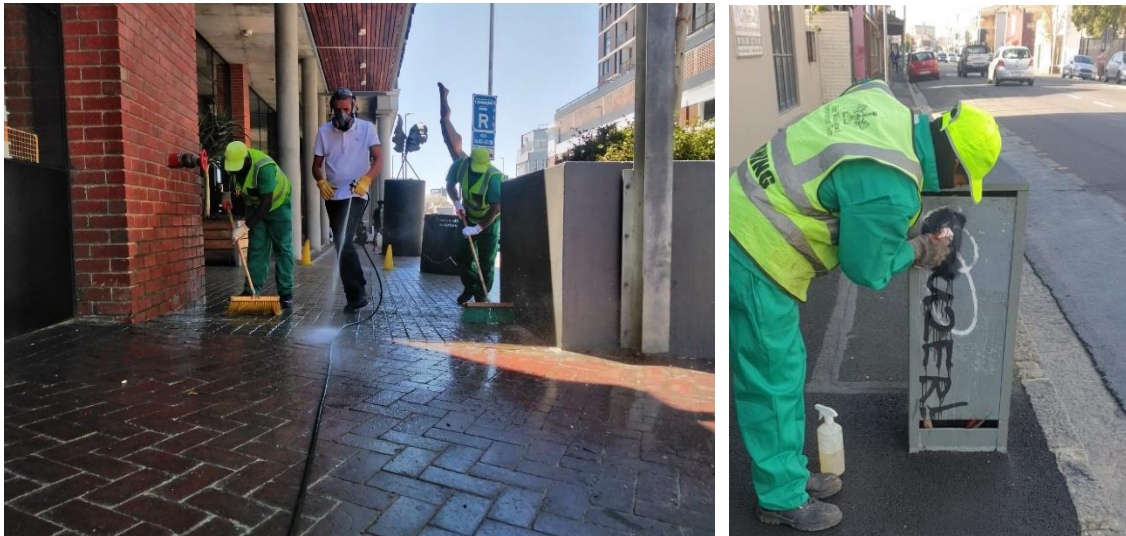
In addition, the urban management team will in consultation with the relevant City Departments assist with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the WID Implementation Plan part 4-5.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.









The cleaning contingent will deploy the team in various areas and rotate through the WID. Team members can be recruited from homeless people seeking gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 8 x urban management workers per day which includes an urban management supervisor
- The shifts will be run Monday to Friday from 08:30 to 16:30

The following equipment will be required:

- General cleaning equipment such as spades, picks, etc.
- General maintenance tools such as scrapers, paint brushes, spanners etc.
- Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

The budget for the provision of Cleaning and Urban Management is R 1 065 000 or 15,6% of the annual budget of Year 1 of the Business Plan.



## Recycling Initiative

The City of Cape Town's Solid Waste Department have embarked on various recycling projects incorporating waste drop-off facilities completely dedicated to recycling and/or the appointment of waste recycling companies that support the collection and recycling of waste from businesses. The WID will continue on processes to develop and facilitate a recycling initiative for the Woodstock area in support of the need for recycling programs.

### Alignment with the City's IDP

The cleaning and urban management services as planned is in support of IDP SFA for an **Opportunity City**. The WID is working towards the **continuous development and improvement of the urban environment** through public safety, **cleaning, urban management** and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The cleaning and urban management services as planned is also in support of the SFA for an **Efficient City**. The WID supports the functions of the City through the delivery **of coordinated supplementary municipal services and communicates with the various line departments** which facilitates streamlined communication and service delivery with the City.

The cleaning and urban management services as planned supports the Municipal Spatial Development Framework (MSDF) set in the IPD including Spatial Priority 1: Build an inclusive, integrated, vibrant City. The continuous cleaning, maintenance and greening of public spaces and parks ensures universal benefit and access to all, thereby supporting an inclusive, integrated and vibrant community.

The cleaning and urban management services as planned is also in support of the MSDF set in the IDP including Spatial Priority 2: Manage urban growth, and create a balance between urban development and environmental protection. The processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority.

The budget for the provision of cleaning and urban management services is R 1 025 000 or 15,1% of the annual budget of Year 1 of the Business Plan.



## Social responsibility

The social issues of the area are varied and complex and no single plan or approach will adequately address these issues. The WID will coordinate social intervention actions with the various Non-governmental organisations (NGOs) and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. The WID management will assist to facilitate and monitor the strategy and implement social rehabilitation. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people certain NGOs have presented the opportunity to direct their work programmes to include cleaning and maintenance services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. It is therefore suggested that in addition to the permanent maintenance team a social work programme is used to deploy previously homeless people from NGOs for specific clean-up projects in the WID area. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment.

### Alignment with the City's IDP

The social upliftment programmes as planned is in support of IDP SFA for a **Caring City**. The WID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.

The social upliftment programmes as planned is in support of IDP SFA for an **Opportunity City**. The WID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and **creating employment opportunities**.



The social upliftment plan also supports the MSDF set in the IDP including Spatial Priority 3: Plan for employment, and improve accessibility as well as access to economic opportunities. It creates job opportunities for previously unemployed and homeless people through the partnerships with local NGOs.

The total budget for the provision of social upliftment is R 130 000 (Environmental upgrading: R15 000, Social upliftment: R75 000 and Urban maintenance: R40 000) or 1,9% of the annual budget of Year 1 of the Business Plan.

## Future Projects

With reference to the activities of greening of public spaces and the maintenance of the public infrastructure noted under the Urban Cleaning and Maintenance section, the WID has identified the potential to extend such activities to some of the parks and open public spaces in the area. This may include assistance with the upgrading of walkways, fences, play equipment and other amenities. Although the current budget does not include funding for these activities, future projects may be tabled at appropriate times such as Annual General Meetings (AGM) to seek support from the members of the WID for such projects.



## Marketing

Marketing will focus on communicating with the members, businesses and property owners of the WID by:

- Maintaining an informative website.
- Distributing WID flyers and/or newsletters reflecting the initiatives and successes of the WID.
- Promoting the WID amongst the local businesses and industries.
- Promote community pride through the initiatives of the WID in making the area cleaner and safer.
- Promoting the WID through high visibility branding on the patrol vehicles.
- Promoting the WID through high visibility uniforms with WID branding for the patrol officers and maintenance workers.

#### Alignment with the City's IDP

The marketing programme included in the Business Plan is in support of the IDP SFA for an **Opportunity City**. The WID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management and social initiatives, all aimed at **safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities**.

The budget for the provision of marketing is R 3 833 400 or 1% of the annual budget of Year 1 of the Business Plan.

#### Property Owner Supported Projects

Property owners with the financial means to contribute beyond their additional Municipal Property Rates for the WID will be encouraged to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras on properties in strategic locations.
- Job creation and skills development opportunities.
- Funding of voluntary additional services including landscaping of public spaces through an “adopt a spot” initiative.
- Funding of additional security patrols in the public area.
- Funding for the direct employment of additional City of Cape Town Law enforcement officers.
- Donation of supplies and equipment for the operations of the WID such as uniforms, branding, signage and cleaning equipment.

All additional funding to be approved at an AGM and included into the next year's Implementation Plan and Budget.

#### 5-Year Budget of the WID

The detailed 5-year budget for the implementation and operations of the WID is set out in Part C. It reflects the identified needs of the WID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all eligible properties in the area and this attracts VAT. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any WID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City's Rates Policy.

## Financial Impact of the CID

As per the City's Special Rating Areas (SRA) Policy, an annual budget is prepared by the WID, based on the needs of the area as described in the business plan. The budget provides for envisaged supplementary and related services and actual costs of operation as well as a 3% (three percent) provision for bad debts.

The WID is funded by all non-residential property owners in the WID area through an additional property rate levied on the municipal valuation of all eligible properties within the boundaries of the WID. Additional property rates are variable at the current gazetted rate and are calculated by the City during the City's annual budget process.

Should property owners receive partial or full relief in respect of rates, they would enjoy full exemption from paying any CID Additional Rates. It is, however, incumbent upon the property owner to seek such relief under the City's Rates Policy.

The Additional Rate is expressed as a Rand-in-the-rand and is calculated by dividing the WID budget total with the total municipal valuation of all eligible non-residential properties within the boundary of the WID. The WID budget and Additional Rate is approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

The budget for each year of the Business Plan is as follows:

<b>YEAR</b>	<b>TOTAL EXPENDITURE</b>	<b>REVENUE</b>  (Funding Source: Additional Rates)	<b>REVENUE</b>  (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	<b>% INCREASE IN ADDITIONAL RATES REQUIREMENT</b>
1	R 6 800 773	R 6 800 773	-	4.2%
2	R 7 299 946	R 7 299 946	-	7.3%
3	R 7 824 237	R 7 824 237	-	7.2%
4	R 8 386 315	R 8 386 315	-	7.2%
5	R 8 988 936	R 8 988 936	-	7,2%

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX represents the approved WID additional property rate.
2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

e.g. R5 000 000 x R 0.001458 = R7 290.00 ÷ 12 = R607.50 x 1.15 = R698.61

## Proposed Management Structure

The WID is managed by a board of directors, elected by the members of the Woodstock Improvement District NPC (WID). A Board of Directors consists of property owners within the WID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved WID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the WID. The supplementary services provided by the WID should represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The WID is managed by a WID manager appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Department advises on administrative and governance compliance.

An AGM is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

### Alignment with the City's IDP

The proposed management of the WID is in support of IDP SFA for a **Well Run City**. The WID's governance structures ensure an open and transparent approach in the way public money is used for the benefit of the community.

The budget for the provision of management and administrative services is R 1 468 350 or 21,6% of the annual budget of Year 1 of the Business Plan. Provision is made for bad debt at 3% and depreciation of 1,7% in Year 1 of the Business Plan.

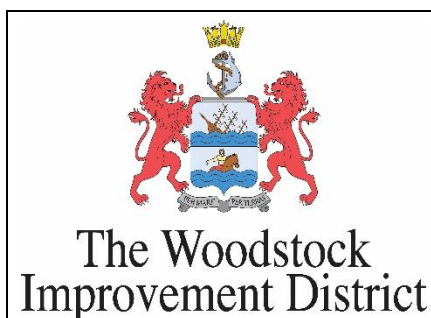
### **Permissible Amendments to the Business Plan**

There are currently no plans to investigate or explore significant changes to the strategy or operations of the WID and therefore none are noted here. Should any significant changes be required, such changes will be subject to approval of the Members of the WID at an Annual or Special Members' Meeting.

### **List of all Rateable Properties within the CID**

A list of all the rateable properties within the WID is attached as Annexure A.





## WOODSTOCK IMPROVEMENT DISTRICT (WID)

### 5 YEAR IMPLEMENTATION PLAN

1st July 2022 to 30th June 2027

PROGRAM 1 - WID MANAGEMENT & OPERATIONS									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Maintain a fully operational WID Management Office	Functional and accessible	Ongoing	➔	➔	➔	➔	➔	WID Manager / WID Board	Refer to 2.6
2. Appointment of relevant service providers	Appointment of appropriately qualified service providers.	3 Years	1			1		WID Manager / WID Board	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.
3. Board meetings	Bi-monthly Board meetings.	Bi-monthly	6	6	6	6	6	WID Manager / WID Board	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
4. Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Department timeously.	Monthly	12	12	12	12	12	WID Manager	Refer to Financial Agreement. Submit reports to the CID Department by the 15 <sup>th</sup> of the following month.
5. Audited Annual Financial Statements	Audited Annual Financial Statements with an Unqualified finding.	Annually	1	1	1	1	1	WID Manager	Submitted to the City by 31 August of each year.
6. Communicate WID arrears list	Board Members in arrears cannot participate in meetings.	Monthly	12	12	12	12	12	WID Manager	Observe and report concern over outstanding amounts to Board and CID Department.

PROGRAM 1 - WID MANAGEMENT & OPERATIONS										
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS	
			Y1	Y2	Y3	Y4	Y5			
7. Annual General Meeting	Annual feedback to members at AGM and complying with legal requirements	Annually	1	1	1	1	1	WID Manager / WID Board	Host successful AGM before 31 December.	
8. Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	WID Manager / WID Board	Submit proof of submission to CID Department.	
9. Successful day-to-day management and operations of the WID	Monthly feedback to WID Board.	Ongoing	➔	➔	➔	➔	➔	WID Manager	Refer to Program 2 -10	
10. Maintain Website	Website with all the relevant documents as required by the By-Law and Policy	Ongoing	➔	➔	➔	➔	➔	WID Board WID Manager	Refer to Program 6-3.	
11. CIPC Compliance <ul style="list-style-type: none"><li>Directors change</li><li>Annual Returns</li><li>Auditors change</li></ul>	CIPC Notifications of changes.	Annually	1	1	1	1	1	WID Board	Directors & Auditors change within 10 business days of change. Annual returns within 30 Business days after the anniversary date of the NPC registration.	
12. Monthly Reports to the Directors	Report back on all CID related business to be measured and signed off	Monthly	12	12	12	12	12	WID Manager	Provide monthly reports to the Directors.	
13. Manage and monitor the C3 notification Process	Complete daily reports of C3 notifications and monitor outstanding issues	Monthly	12	12	12	12	12	WID Manager		
14. Input to the Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	WID Manager	October to February of every year.	
15. Input to the City Capital/Operating Budgets	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	WID Manager	By September of each year.	
16. Communicate with property owners	Monthly newsletter	Monthly	12	12	12	12	12	WID Manager	Keep property owners informed.	

PROGRAM 1 - WID MANAGEMENT & OPERATIONS									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
17. Mediate issues with or between property owners	Provide an informed opinion on unresolved issues and assist where possible	Ongoing	➔	➔	➔	➔	➔	WID Manager & City of Cape Town Departmental Managers and Law Enforcement	
18. Visit WID members	Communicate and visit WID members.	Bi-annually	2	2	2	2	2	WID Manager	Refer also to Program 6-4
19. Promote and develop WID NPC membership	Have a NPC membership that represents the WID community Update NPC membership. Ensure that membership application requests are prominent on webpage	Ongoing	➔	➔	➔	➔	➔	WID Manager / WID Board	
20. Build working relationships with Subcouncil Management and relevant CCT officials and departments that deliver services in the WID	Successful and professional relationships with subcouncil management, Area Based Manager and City Departments resulting in enhanced communication, cooperation and service delivery	Ongoing	➔	➔	➔	➔	➔	WID Manager	
21. CID renewal application and survey.	Submit a comprehensive renewal application for approval by the members and the City of Cape Town.	In year 5					1	WID Manager / WID Board	
22. Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	WID Manager	Submit PIN to CCT Supply Chain Management Department.
23. Budget Review	Board approved budget review to the CCT by end of March	Annually	1	1	1	1	1	WID Manager	Submit Board minutes and approved adjustment budget to the CCT by end of March.

PROGRAM 1 - WID MANAGEMENT & OPERATIONS									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
24. Perform Mid-year performance review.	Board approved mid-year review submitted to the CCT by end of March.	Annually	1	1	1	1	1	WID Manager / WID Board	Submit Board minutes and approved Mid-year performance review to the CCT by end of March. Ensure under/nonperformance areas are addressed before the end of the financial year.
25. All Directors to receive relevant CID Documents	At the 1 <sup>st</sup> Board meeting after the AGM, supply all directors with all relevant CID documents	Annually	1	1	1	1	1	WID Manager / WID Board	
26. Allocation of portfolios	At the first Board meeting after the AGM, assign portfolios to Directors	Annually	1	1	1	1	1	WID Manager / WID Board	
27. Protection of Personal Information Act (POPIA) declaration	At the first Board meeting after the AGM, new Directors to sign the POPIA declaration	Annually	1	1	1	1	1	WID Manager / WID Board	
28. Declaration of interest	Ensure all Directors and Manager sign DOI at every Board Meeting	Bi-monthly	6	6	6	6	6	WID Manager / WID Board	
29. VAT reconciliation/Tax Returns	Bi-monthly VAT returns and annual Tax returns	Bi-monthly	6	6	6	6	6	WID Manager / WID Board	
30. Annual Approval of Implementation Plan and Budget	Obtain approval from members at AGM for Implementation Plan and Budget	Annually	1	1	1	1	1	WID Manager / WID Board	

## PROGRAM 2 - WID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Identify the root causes of crime in conjunction with the SAPS, Local Authority and existing Public Safety service using their experience as well as available crime statistics	Incorporate in Public Safety Management Strategy Plan	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	This is done comprehensively at the beginning of term and then modified continuously
2. Determine the Crime Threat Analysis of the CID area in conjunction with the SAPS	Incorporate in Public Safety Management Strategy Plan	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	
3. Determine strategies by means of an integrated approach to improve public safety	Incorporate in Public Safety Management Strategy Plan	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	
4. In liaison with other Public Safety role players and the South African Police Service, identify current Public Safety and policing shortcomings and develop and implement effective public safety strategy	Incorporate in Public Safety Management Strategy Plan	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	
5. Approve a Public Safety Management Strategy with clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.	Documented Public Safety Management Strategy with clear deliverables and defined performance indicators to guide public safety services by the appointed service provider and evaluate levels of service provided.	Revise as often as required but at least annually	1	1	1	1	1	WID Manager/ Public Safety Service Provider and approved by the Board	This is done comprehensively at the implementation of the CID and then modified continuously
6. Maintain a manned centrally located office(s) open to the members and residents of the CID to request Public Safety assistance or report information	Appropriately manned and equipped office with skilled staff	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	As per Program 1-1

## PROGRAM 2 - WID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
7. Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective safety and Public Safety patrols in the WID	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	
8. Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches	Incorporate feedback and information in Public Safety and safety initiatives of the WID	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	
9. Assist the police through participation by WID in the local Police sector crime forum	Incorporate feedback and information in Public Safety and safety initiatives of the WID Report on any Public Safety information of the WID to the CPF	Monthly	12	12	12	12	12	WID Manager/ Public Safety Service Provider	
10. Monitor and evaluate the Public Safety strategy and performance of all service delivery on a quarterly basis	Report findings to the WID Board with recommendations where applicable	Quarterly	4	4	4	4	4	WID Manager/ Public Safety Service Provider/ SAPS Crime Intelligence Officer	Refer to Program 1-9
11. Application to be submitted by ERCID to secure Law Enforcement Officer	Contract with the City of Cape Town signed by the directors	Annually	1	1	1	1	1	ERCID Manager/City of Cape Town Law Enforcement	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
12. Deploy Law Enforcement Officers in the ERCID in support of the Public Safety Initiative	Contract with the City of Cape Town Deployed Officers in support of Public Safety operations	Annually	1	1	1	1	1	ERCID Manager/City of Cape Town Law Enforcement	
13. On-site inspection of Public Safety Patrol officers	Report findings to the WID Board with	Daily	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	

### PROGRAM 2 - WID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
	recommendations where applicable								
14. Weekly Public Safety Reports from Contract Public Safety Service Provider	Report findings to the WID Board with recommendations where applicable Provide feedback to forum meeting	Weekly	52	52	52	52	52	Public Safety Service Provider	Incorporate into monthly management report to WID Board
15. Deploy CCTV cameras monitored by a CCTV Control Room	Effective use of CCTV cameras through monitoring	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	
16. Appoint a CCTV Monitoring service provider	Appointment of appropriately qualified service providers.	3 Years	1			1		WID Manager / WID Board	
17. Register CCTV Cameras with the City of Cape Town	Cameras registered with the CCT	Ongoing	➔	➔	➔	➔	➔	WID Manager/ Public Safety Service Provider	

### PROGRAM 3 - WID CLEANSING & ENVIRONMENTAL INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Develop a cleansing strategy document	Cleansing strategy document with clear deliverables and defined performance indicators to guide cleansing and delivery.	Annually	1	1	1	1	1	WID Manager/ Cleansing Service Provider	Revise as often as required but at least annually. Refer to 1-2
2. Cleansing Strategy to guide cleansing and delivery	Monitor and evaluate the cleansing strategy and performance of all	Quarterly	4	4	4	4	4	WID Manager/ Cleansing Service Provider	



PROGRAM 3 - WID CLEANSING & ENVIRONMENTAL INITIATIVES									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
	service delivery on a quarterly basis								
3. Appointed Cleaning service provider.	Appointment of appropriately qualified service provider.	3 Years	1			1		WID Manager / WID Board	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.
4. Additional litter bins and emptying of litter bins.	Quarterly status reports to CCT regarding progress of identified shortcomings	Quarterly	4	4	4	4	4	WID Manager/ Solid Waste Department	
5. Cleaning of streets and sidewalks in the WID	Cleansing each of the streets within the CID boundary at least once within every two month period	Bi monthly	6	6	6	6	6	WID Manager/ Cleansing Service Provider	
6. Health and safety issues reported to CCT with C3 notifications	Monthly evaluations and inspections of reported C3. Report to the Board. Provide an improved healthy urban environment in the WID	Ongoing	→	→	→	→	→	WID Manager/WID Board	
7. Monitor and combat Illegal dumping	Removal of illegal dumping when required and applying applicable penalties through law enforcement against	Ongoing	→	→	→	→	→	WID Manager/ Cleansing Service Provider/ Law Enforcement Officers/WID Board	

PROGRAM 3 - WID CLEANSING & ENVIRONMENTAL INITIATIVES									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
	transgressors. Report to the Board								
8. Identify environmental design contributing to grime such as wind tunnels	Quarterly evaluation of the causes of waste Quarterly evaluation of measures implemented and identification of remedial actions. Report to the Board.	Quarterly	4	4	4	4	4	WID Manager/ Cleansing Service Provider/WID Board	
9. Promoting waste minimization through education and awareness on waste and water pollution	Monthly evaluations and inspections Report findings to Board.	Ongoing	→	→	→	→	→	WID Manager/ Cleansing Service Provider, Solid waste Department	
10. Encourage property owners to act responsibly in terms of waste management and encourage recycling initiatives	Monthly evaluations and inspections Report findings to the Board.	Ongoing	→	→	→	→	→	CID Manager / Solid Waste Department	
11. Local NGO to assist in cleaning programs where applicable	As required coordinate cleaning programs and report to the Board	Ongoing	→	→	→	→	→	CID Manager	Refer to program 4-4 and 5-2
12. Recycle waste	Recycle waste collected by cleaning staff where possible and report progress to the Board	Ongoing	→	→	→	→	→	WID Manager/ Cleansing Service Provider	
13. Greening campaigns - Arbor Day	Report to the WID Board with recommendations where applicable	Annually	1	1	1	1	1	WID Manager	

PROGRAM 4 - WID URBAN MANAGEMENT INITIATIVES									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Identify problem areas with respect to: a. street lighting; b. missing drain covers / cleaning of drains c. maintenance of road surfaces; sidewalks d. cutting of grass / removal of weeds e. road markings / traffic signs	Urban management plan with clear deliverables and defined performance indicators to guide delivery – Report monthly to the Board	Ongoing Monthly reporting to the Board.	→	→	→	→	→	WID Manager	Use the established service levels to design the provision of supplementary services without duplication of effort.
2. Identify and report infrastructure supplementing of existing Council Services: f. Street lighting g. Dumping h. Refuse Removal i. Waterworks j. Sewerage k. Roads and Storm water l. Traffic signals and line painting m. Pedestrian safety n. Road repairs	Monitor and evaluate. Report findings to the WID Board with recommendations where applicable	Daily / weekly and monthly reports to the C3 notification process and daily recording of references in the register	→	→	→	→	→	WID Manager	
3. Compile a list of prioritized needs to enhance the objectives of the CID and liaise with the relevant departments to correct	Monitor and evaluate the plan and performance of all service delivery on a quarterly basis. Report findings to the WID Board with recommendations where applicable	Quarterly	4	4	4	4	4	WID Manager	

### PROGRAM 4 - WID URBAN MANAGEMENT INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
4. Work in conjunction with local social welfare and job creation organization and develop the delivery of the supplementary services to improve the urban environment	Development of a long-term sustainable work program	Ongoing	➔	➔	➔	➔	➔	WID Manager	This is done comprehensively at the term renewal and then modified and managed continuously Also refer to Program 5-2 and 3-11
5. Illegal Poster Removal Notify and monitor the removal of illegal posters by the City of Cape Town	City of Cape Town infrastructure free from illegal posters	Ongoing	➔	➔	➔	➔	➔	WID Manager	

### PROGRAM 5 - WID SOCIAL INTERVENTION INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Identify and determine strategies by means of an integrated approach to address / homelessness and the relief measures available, current and future.	Social intervention plan with clear deliverables and defined performance indicators to guide delivery	Ongoing	➔	➔	➔	➔	➔	WID Manager/ NGOs	This is done comprehensively at the implementation of the CID and then modified continuously
2. Work in conjunction with local social welfare and job creation organization and develop the delivery of the supplementary services to improve the urban environment	Social intervention plan with clear deliverables and defined performance indicators to guide delivery	Ongoing	➔	➔	➔	➔	➔	WID Manager/ NGOs	This will be a long-term plan of action that will take time to develop – Refer to Program 4-4 and 3-11
3. Coordinate Social Development programs and initiatives with City Social Development Department	Meet quarterly, Keep minutes and report quarterly	Quarterly	4	4	4	4	4	WID Manager/Board/City Social Development Department	

### PROGRAM 5 - WID SOCIAL INTERVENTION INITIATIVES

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
4. Public awareness program on social issues	Publish on web page	Ongoing	➔	➔	➔	➔	➔	WID Manager	

### PROGRAM 6 - WID MARKETING INITIATIVES

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Newsletters / Newsflashes	Informative newsletters distributed.	Quarterly	4	4	4	4	4	WID Manager	Also refer to Program 1-16
2. Regular Press releases in local Newspapers covering: a. Local Development b. Promoting local Projects c. Social Issues	Regular media exposure	Ongoing	➔	➔	➔	➔	➔	WID Manager	
3. Maintain Website	Up to date and informative website in compliance with CID legislation.	Ongoing	➔	➔	➔	➔	➔	WID Manager	Refer to Program 1-10
4. Regular Member visits and meetings	Monthly feedback to WID Board at Directors Meeting	Ongoing	➔	➔	➔	➔	➔	WID Manager	Refer to Program 1-18
5. Maintain the WID Business Directory and link to website	Up to date directory	Every 6 months	2	2	2	2	2	WID Manager	
6. WID Signage	Signage to be visible and maintained	Ongoing	➔	➔	➔	➔	➔	WID Manager	

## C. 5-YEAR BUDGET

	2022/23	2023/24	2024/25	2025/26	2026/27
<b>INCOME</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>
Income from Additional Rates	-6 800 773 100.0%	-7 299 946 100.0%	-7 824 237 100.0%	-8 386 315 100.0%	-8 988 936 100.0%
<b>TOTAL INCOME</b>	<b>-6 800 773 100.0%</b>	<b>-7 299 946 100.0%</b>	<b>-7 824 237 100.0%</b>	<b>-8 386 315 100.0%</b>	<b>-8 988 936 100.0%</b>
<b>EXPENDITURE</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>
<b>Core Business</b>	<b>4 988 400 73.4%</b>	<b>5 355 013 73.4%</b>	<b>5 748 596 73.5%</b>	<b>6 171 134 73.6%</b>	<b>6 624 761 73.7%</b>
Cleansing services	1 025 000	1 096 750	1 173 523	1 255 670	1 343 567
Environmental upgrading	15 000	16 050	17 174	18 376	19 662
Law Enforcement Officers / Traffic Wardens	220 000	235 400	251 878	269 508	288 375
Public Safety	3 485 000	3 746 375	4 027 352	4 329 404	4 654 108
Public Safety - CCTV monitoring	128 400	137 388	147 005	157 295	168 306
Social upliftment	75 000	80 250	85 868	91 879	98 311
Urban Maintenance	40 000	42 800	45 796	49 002	52 432
<b>Depreciation</b>	<b>115 000 1.7%</b>	<b>124 800 1.7%</b>	<b>124 800 1.6%</b>	<b>124 800 1.5%</b>	<b>124 800 1.4%</b>
<b>Repairs &amp; Maintenance</b>	<b>25 000 0.4%</b>	<b>30 000 0.4%</b>	<b>35 000 0.4%</b>	<b>40 000 0.5%</b>	<b>45 000 0.5%</b>
<b>General Expenditure</b>	<b>1 468 350 21.6%</b>	<b>1 571 135 21.5%</b>	<b>1 681 114 21.5%</b>	<b>1 798 792 21.4%</b>	<b>1 924 707 21.4%</b>
Accounting fees	66 000	70 620	75 563	80 852	86 512
Administration and management fees	941 600	1 007 512	1 078 038	1 153 501	1 234 246
Advertising costs	8 000	8 560	9 159	9 800	10 486
Auditor's remuneration	25 000	26 750	28 623	30 627	32 770
Bank charges	3 500	3 745	4 007	4 287	4 587
Contingency / Sundry	12 000	12 840	13 738	14 700	15 728
Insurance	40 000	42 800	45 796	49 002	52 432
Lease rental on equipment	30 000	32 100	34 347	36 750	39 324
Marketing and promotions	60 000	64 200	68 694	73 503	78 648
Motor vehicle expenses	750	803	859	919	983
Office rental	195 000	208 650	223 256	238 884	255 606
Rates & Service Accounts (only CCT)	40 000	42 800	45 796	49 002	52 432
Secretarial duties	4 000	4 280	4 580	4 901	5 244
Telecommunication	30 000	32 100	34 347	36 751	39 324
Utilities (not CCT)	12 500	13 375	14 311	15 313	16 385
<b>Bad Debt Provision 3%</b>	<b>204 023 3.0%</b>	<b>218 998 3.0%</b>	<b>234 727 3.0%</b>	<b>251 589 3.0%</b>	<b>269 668 3.0%</b>
<b>TOTAL EXPENDITURE</b>	<b>6 800 773 100.0%</b>	<b>7 299 946 100.0%</b>	<b>7 824 237 100.0%</b>	<b>8 386 315 100.0%</b>	<b>8 988 936 100.0%</b>
<b>(SURPLUS) / SHORTFALL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GROWTH: ADD RATES REQUIRED</b>	<b>4.2%</b>	<b>7.3%</b>	<b>7.2%</b>	<b>7.2%</b>	<b>7.2%</b>

## LIST OF RATEBLE PROPERTIES WITHIN THE WOODSTOCK CID

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Warehouse	14	ABERDEEN STREET		0	9574	9574	11409	
Vac Bus Land	14	ABERDEEN STREET		0	12014	12014	14855	
Offices	15	ABERDEEN STREET		0	79237	79237	114306	
Serv Industrial	43	ABERDEEN STREET		0	9635	9635	11496	
Warehouse	4	ALBERT ROAD		0	9302	9302	10913	
Dwellings- incomplete	6	ALBERT ROAD		0	244765	244765	155077	
Workshop	6	ALBERT ROAD	1	38108	244765	244765	155077	
Factory	6	ALBERT ROAD	2	38109	244765	244765	155077	
Warehouse	10	ALBERT ROAD		0	9398	9398	11088	
Retail	19	ALBERT ROAD		0	9296	9296	10896	M
Retail	19	ALBERT ROAD			9296	9295	10895	S
Retail	22	ALBERT ROAD		0	9335	9335	10979	
Workshop	26	ALBERT ROAD		0	9338	9338	10992	
Light Indust.	38	ALBERT ROAD		0	9346	9346	11009	M
Light Indust.	38	ALBERT ROAD			9346	9345	11008	S
Light Indust.	38	ALBERT ROAD			9346	9347	11010	S
Warehouse	48	ALBERT ROAD		0	9400	9400	11090	
Light Indust.	50	ALBERT ROAD		0	9401	9401	11091	
Warehouse	66	ALBERT ROAD		0	9402	9402	11092	
Workshop	68	ALBERT ROAD	7	149332	296900	296900	157816	
Workshop	68	ALBERT ROAD	4	149329	296900	296900	157816	
Workshop	68	ALBERT ROAD	5	149330	296900	296900	157816	
Workshop	68	ALBERT ROAD	6	149331	296900	296900	157816	



USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Workshop	68	ALBERT ROAD	3	149328	296900	296900	157816	
Dwellings- incomplete	68	ALBERT ROAD		0	296900	296900	157816	
Workshop	68	ALBERT ROAD	1	149326	296900	296900	157816	
Workshop	68	ALBERT ROAD	2	149327	296900	296900	157816	
Light Indust.	86	ALBERT ROAD		0	7905	7905	7899	M
Light Indust.	86	ALBERT ROAD			7905	7906	7900	S
Vac Bus Land	88	ALBERT ROAD		0	9415	9419	11126	S
Vac Bus Land	88	ALBERT ROAD			9415	9416	11123	S
Vac Bus Land	88	ALBERT ROAD			9415	9417	11124	S
Vac Bus Land	88	ALBERT ROAD			9415	9418	11125	S
Vac Bus Land	88	ALBERT ROAD			9415	9420	11127	S
Vac Bus Land	108	ALBERT ROAD		0	12010	12010	14849	
Light Indust.	111	ALBERT ROAD		0	9272	11972	14760	S
Research Fac.	120	ALBERT ROAD		0	9476	9476	11239	
Retail	121	ALBERT ROAD		0	11971	11971	14759	
Serv St&Other	130	ALBERT ROAD		0	9535	9535	11330	
Retail	131	ALBERT ROAD		0	9267	9267	10814	M
Retail	131	ALBERT ROAD			9267	9266	10813	S
Offices&Retail	139	ALBERT ROAD		0	9260	9260	10807	M
Offices&Retail	139	ALBERT ROAD			9260	9259	10806	S
Cemetery	153	ALBERT ROAD		0	9251	9251	10773	
Cemetery	155	ALBERT ROAD		0	9250	9250	10772	
Workshop	162	ALBERT ROAD		0	298487	298487	155805	
Offices&Retail	166	ALBERT ROAD		0	24125538	24125538	177056	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Warehouse	168	ALBERT ROAD		0	9299	9299	10910	M
Warehouse	168	ALBERT ROAD			9299	9298	10909	S
Warehouse	168	ALBERT ROAD			9299	9308	10929	S
Warehouse	168	ALBERT ROAD			9299	9309	10930	S
Warehouse	170	ALBERT ROAD		0	9300	9300	10911	
Light Indust.	177	ALBERT ROAD		0	12005	12005	14839	
Workshop	179	ALBERT ROAD		0	105815	105815	144076	
Workshop	186	ALBERT ROAD		0	213103	213103	143836	
Light Indust.	199	ALBERT ROAD		0	9247	9247	10759	M
Serv Industrial	206	ALBERT ROAD		0	9606	9606	11451	M
Serv Industrial	206	ALBERT ROAD			9606	9603	11448	S
Serv Industrial	206	ALBERT ROAD			9606	9604	11449	S
Serv Industrial	206	ALBERT ROAD			9606	9605	11450	S
Serv Industrial	206	ALBERT ROAD			9606	9613	11460	S
Warehouse	211	ALBERT ROAD		0	9239	9239	10729	M
	211	ALBERT ROAD			9239	9237	10727	S
	211	ALBERT ROAD			9239	9238	10728	S
Warehouse	213	ALBERT ROAD		0	9236	9236	10722	
Warehouse	217	ALBERT ROAD		0	1020861	1020861	173087	
Retail	228	ALBERT ROAD		0	77351827	77351827	178677	
Warehouse	243	ALBERT ROAD		0	9232	9232	10712	M
Warehouse	259	ALBERT ROAD		0	9231	9231	10710	
Light Indust.	281	ALBERT ROAD		0	9270	9270	10817	
Retail	290	ALBERT ROAD		0	9702	9702	11629	M

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Retail	290	ALBERT ROAD			9702	9703	11630	S
Retail	292	ALBERT ROAD		0	9704	9704	11631	M
Retail	292	ALBERT ROAD			9704	9705	11632	S
Retail	297	ALBERT ROAD		0	9227	9227	10694	
Offices	305	ALBERT ROAD		0	11982	11982	14797	
Retail	307	ALBERT ROAD		0	9226	9226	10691	
Warehouse	308	ALBERT ROAD		0	9786	9786	11738	M
Warehouse	308	ALBERT ROAD			9786	9785	11737	S
Warehouse	308	ALBERT ROAD			9786	9813	11774	S
Retail	309	ALBERT ROAD		0	9225	9225	10688	
Retail	313	ALBERT ROAD		0	244914	244914	10709	
Retail	318	ALBERT ROAD		0	107362	107362	146655	
Warehouse	325	ALBERT ROAD		0	9223	9223	10686	M
	325	ALBERT ROAD			9223	9221	10684	S
	325	ALBERT ROAD			9232	9233	10713	S
	325	ALBERT ROAD			9232	9234	10715	S
	325	ALBERT ROAD			9232	12054	14932	S
Retail	327	ALBERT ROAD		0	9222	9222	10685	
Warehouse	331	ALBERT ROAD		0	9220	9220	10683	
Retail	335	ALBERT ROAD		0	9219	9219	10682	
Retail	349	ALBERT ROAD		0	9664	9664	11541	
Retail	353	ALBERT ROAD		0	9217	9217	10678	
Retail	355	ALBERT ROAD		0	9216	9216	10677	
Warehouse	357	ALBERT ROAD		0	9215	9215	10676	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Warehouse	371	ALBERT ROAD		0	89882	89882	126474	
Offices&Retail	216A	ALBERT ROAD		0	9610	9610	11456	M
Offices&Retail	216A	ALBERT ROAD			9610	9609	11454	S
Warehouse	232A	ALBERT ROAD		0	11967	11967	14732	
Vac Bus Land	242A	ALBERT ROAD		0	9648	9648	11519	M
Vac Bus Land	242A	ALBERT ROAD			9648	9649	11520	S
Warehouse	302A	ALBERT ROAD		0	9784	9784	11736	M
Warehouse	302A	ALBERT ROAD			9784	9783	11735	S
Vac Bus Land	80A	ALBERT ROAD		0	9415	9415	11122	M
Resd - Mixed	5	ALEXANDER ROAD		0	105797	105797	144036	
Retail	9	ALEXANDER ROAD		0	9288	9288	10882	
Workshop	1	ARGYLE STREET		0	99430	99430	136616	
Retail	4	ARGYLE STREET		0	9698	9698	11607	
Offices	52	ARGYLE STREET		0	442299	442299	164608	
Offices	54	ARGYLE STREET		0	442300	442300	164609	
Retail	56	ARGYLE STREET		0	9693	9693	11592	
Offices	5	ARMADALE STREET		0	95375	95375	132251	
Offices	8	BARRON STREET		0	7922	7922	7950	M
Offices	8	BARRON STREET			7922	7923	7951	S
Offices	8	BARRON STREET			7922	7924	7952	S
Offices	8	BARRON STREET			7922	7925	7953	S
Light Indust.	9	BARRON STREET		0	9498	9498	11270	
Vac Bus Land	11	BARRON STREET		0	9312	9312	10934	M
Vac Bus Land	11	BARRON STREET			9312	329420	10940	S

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Workshop	17	BARRON STREET		0	9314	9314	10938	M
Workshop	19	BARRON STREET		0	9314	9315	10939	S
Workshop	19	BARRON STREET			9314	9316	10940	S
Warehouse	21	BARRON STREET		0	9334	9334	10975	
Serv Industrial	21	BARTON STREET		0	10734	10734	13035	
Light Indust.	2	BEACH ROAD		0	11984	11984	14799	
Retail	3	BEACH ROAD		0	9120	9120	10452	
Light Indust.	5	BEACH ROAD		0	92667	92667	129367	
Office	6	BEACH ROAD	43	131920	299284	299284	161459	
Dwellings- incomplete	6	BEACH ROAD		0	299284	299284	161459	
Dwellings- incomplete	6	BEACH ROAD		0	299284	299284	161459	
Office	6	BEACH ROAD	23	131900	299284	299284	161459	
Office	6	BEACH ROAD	24	131901	299284	299284	161459	
Office	6	BEACH ROAD	40	131917	299284	299284	161459	
Warehouse	6	BEACH ROAD	39	131916	299284	299284	161459	
Office	6	BEACH ROAD	2	131879	299284	299284	161459	
Office	6	BEACH ROAD	3000	7520313	299284	299284	161459	
Office	6	BEACH ROAD	2101	7504631	299284	299284	161459	
Office	6	BEACH ROAD	5901	7520311	299284	299284	161459	
Office	6	BEACH ROAD	5902	7520312	299284	299284	161459	
Office	6	BEACH ROAD	3	131880	299284	299284	161459	
Office	6	BEACH ROAD	4	131881	299284	299284	161459	
Warehouse	6	BEACH ROAD	5	131882	299284	299284	161459	
Office	6	BEACH ROAD	6	131883	299284	299284	161459	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Office	6	BEACH ROAD	7	131884	299284	299284	161459	
Office	6	BEACH ROAD	8	131885	299284	299284	161459	
Office	6	BEACH ROAD	9	131886	299284	299284	161459	
Warehouse	6	BEACH ROAD	10	131887	299284	299284	161459	
Office	6	BEACH ROAD	11	131888	299284	299284	161459	
Warehouse	6	BEACH ROAD	12	131889	299284	299284	161459	
Office	6	BEACH ROAD	13	131890	299284	299284	161459	
Office	6	BEACH ROAD	14	131891	299284	299284	161459	
Office	6	BEACH ROAD	17	131894	299284	299284	161459	
Warehouse	6	BEACH ROAD	18	131895	299284	299284	161459	
Office	6	BEACH ROAD	22	131899	299284	299284	161459	
Restaurant	6	BEACH ROAD	27	131904	299284	299284	161459	
Office	6	BEACH ROAD	28	131905	299284	299284	161459	
Office	6	BEACH ROAD	31	131908	299284	299284	161459	
Office	6	BEACH ROAD	32	131909	299284	299284	161459	
Office	6	BEACH ROAD	33	131910	299284	299284	161459	
Office	6	BEACH ROAD	34	131911	299284	299284	161459	
Office	6	BEACH ROAD	35	131912	299284	299284	161459	
Office	6	BEACH ROAD	36	131913	299284	299284	161459	
Office	6	BEACH ROAD	37	131914	299284	299284	161459	
Office	6	BEACH ROAD	38	131915	299284	299284	161459	
Office	6	BEACH ROAD	41	131918	299284	299284	161459	
Office	6	BEACH ROAD	42	131919	299284	299284	161459	
Shop	6	BEACH ROAD	44	131921	299284	299284	161459	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Workshop	6	BEACH ROAD	45	131922	299284	299284	161459	
Office	6	BEACH ROAD	46	131923	299284	299284	161459	
Office	6	BEACH ROAD	47	131924	299284	299284	161459	
Office	6	BEACH ROAD	48	131925	299284	299284	161459	
Office	6	BEACH ROAD	49	131926	299284	299284	161459	
Office	6	BEACH ROAD	50	131927	299284	299284	161459	
Workshop	6	BEACH ROAD	51	131928	299284	299284	161459	
Office	6	BEACH ROAD	55	131932	299284	299284	161459	
Office	6	BEACH ROAD	56	131933	299284	299284	161459	
Office	6	BEACH ROAD	57	131934	299284	299284	161459	
Office	6	BEACH ROAD	61	131938	299284	299284	161459	
Office	6	BEACH ROAD	304	190258	299284	299284	161459	
Office	6	BEACH ROAD	305	190259	299284	299284	161459	
Office	6	BEACH ROAD	306	190260	299284	299284	161459	
Office	6	BEACH ROAD	307	190261	299284	299284	161459	
Office	6	BEACH ROAD	308	190262	299284	299284	161459	
Office	6	BEACH ROAD	309	190263	299284	299284	161459	
Office	6	BEACH ROAD	310	190264	299284	299284	161459	
Office	6	BEACH ROAD	311	190265	299284	299284	161459	
Office	6	BEACH ROAD	312	190266	299284	299284	161459	
Office	6	BEACH ROAD	313	190267	299284	299284	161459	
Office	6	BEACH ROAD	314	190268	299284	299284	161459	
Office	6	BEACH ROAD	315	190269	299284	299284	161459	
Office	6	BEACH ROAD	316	190270	299284	299284	161459	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Office	6	BEACH ROAD	317	190271	299284	299284	161459	
Office	6	BEACH ROAD	318	190272	299284	299284	161459	
Office	6	BEACH ROAD	319	190273	299284	299284	161459	
Office	6	BEACH ROAD	402	190274	299284	299284	161459	
Office	6	BEACH ROAD	403	190275	299284	299284	161459	
Office	6	BEACH ROAD	404	190276	299284	299284	161459	
Office	6	BEACH ROAD	405	190277	299284	299284	161459	
Office	6	BEACH ROAD	406	190278	299284	299284	161459	
Office	6	BEACH ROAD	407	190279	299284	299284	161459	
Office	6	BEACH ROAD	408	190280	299284	299284	161459	
Office	6	BEACH ROAD	409	190281	299284	299284	161459	
Office	6	BEACH ROAD	410	190282	299284	299284	161459	
Office	6	BEACH ROAD	411	190283	299284	299284	161459	
Office	6	BEACH ROAD	412	190284	299284	299284	161459	
Office	6	BEACH ROAD	413	190285	299284	299284	161459	
Office	6	BEACH ROAD	414	190286	299284	299284	161459	
Office	6	BEACH ROAD	415	190287	299284	299284	161459	
Office	6	BEACH ROAD	416	190288	299284	299284	161459	
Office	6	BEACH ROAD	1516	7520309	299284	299284	161459	
Office	6	BEACH ROAD	2900	7520627	299284	299284	161459	
Office	6	BEACH ROAD	5254	7520308	299284	299284	161459	
Office	6	BEACH ROAD	1	131878	299284	299284	161459	
Office	6	BEACH ROAD	25	131902	299284	299284	161459	
Office	6	BEACH ROAD	26	131903	299284	299284	161459	



USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Industrial Park	15	BEACH ROAD		0	108871	108871	148639	
Warehouse	4B	BEACH ROAD		0	9129	9129	10487	
Vac Bus Land	5A	BEACH ROAD		0	11977	11977	14784	
Retail	96	BEYERS ROAD		0	10040	10040	12128	
Retail	102	BEYERS ROAD		0	10062	10062	12165	
Workshop	38	BROMWELL STREET		0	9685	9685	11578	
Warehouse	77	BROMWELL STREET		0	9157	9157	10601	
Retail	78	BROMWELL STREET		0	428788	428788	162963	
Warehouse	85	BROMWELL STREET		0	9159	9159	10603	
Retail	24	BROOK STREET		0	7910	7910	7903	M
	24	BROOK STREET			7910	7911	7904	S
Offices&Retail	95	CAVENDISH SQUARE		0	9530	9530	11319	
Offices&Retail	97	CAVENDISH SQUARE		0	9531	9531	11320	
Light Indust.	9	CAXTON STREET		0	7989	7989	8132	
Dwellings with other uses	89	CHAMBERLAIN STREET		0	12162	12162	15072	
Vac Bus Land	99	CHAPEL STREET		0	8025	8025	8214	
Retail	116	CHAPEL STREET		0	8082	8082	8301	M
Retail	116	CHAPEL STREET			8082	8081	8300	S
Light Indust.	34	CHURCH STREET		0	108462	108462	147902	
Warehouse	46	CHURCH STREET		0	9474	9474	11227	
Warehouse	25A	CHURCH STREET		0	9485	9485	11250	M
Warehouse	25A	CHURCH STREET			9485	9486	11251	S
Place - Worship	2A	CLYDE STREET		0	9524	9524	11302	
Vac Bus Land	4	CORNWALL STREET		0	9317	9317	10941	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Warehouse	7	CORNWALL STREET		0	444222	444222	165758	
Light Indust.	19	CORNWALL STREET		0	9304	9304	10923	
Light Indust.	43	CYPRUS STREET		0	9291	9291	10891	
Light Indust.	47	CYPRUS STREET		0	9290	9290	10889	
Vac Ind Land	2	DAVIDSON STREET		0	110648	110648	151711	
Warehouse	10	DAVIDSON STREET		0	9118	9118	10450	M
Warehouse	10	DAVIDSON STREET			9118	9119	10451	S
Railway	10B	DAVISON ROAD		0	204687	204687	10821	
Retail	66	DEVON STREET		0	9763	9763	11705	
Retail	298	DEVON STREET		0	9782	9782	11733	
Retail	2A	DEVON STREET		0	9707	9707	11634	M
Retail	2A	DEVON STREET			9707	9706	11633	S
Warehouse	1	DICKSON STREET		0	9566	9566	11384	
Warehouse	3	DICKSON STREET		0	107113	107113	146085	
Serv Industrial	19	DICKSON STREET		0	9561	9561	11373	
Warehouse	23	DICKSON STREET		0	9560	9560	11372	M
Warehouse	23	DICKSON STREET			9560	9557	11367	S
Retail	142	DOUGLAS STREET		0	10716	10716	13000	
Light Indust.	3	DRAKLOW STREET		0	9272	9273	10827	S
Light Indust.	5	DRAKLOW STREET		0	9272	9272	10826	M
Warehouse	14	DUBLIN STREET		0	9650	9650	11521	
Retail	13	DUKE STREET		0	10091	10091	12195	
Warehouse	59	ESSEX STREET		0	9682	9682	11573	
Light Indust.	30A	ESSEX STREET		0	100220	100220	137440	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Offices	93	FAIRVIEW AVENUE		0	82752	82752	119111	
Light Indust.	5	FAREHAM STREET		0	416867	416867	160691	
Light Indust.	8	FAREHAM STREET		0	9255	9255	10801	
Light Indust.	29	FRANCIS STREET		0	7964	7964	8068	M
Offices	52	FRANCIS STREET		0	323542	323542	158967	
Workshop	102	FRANCIS STREET		0	7928	7928	7997	
Light Indust.	3	FRERE STREET		0	11996	11996	14823	
Offices	8	FRERE STREET		0	9421	9421	11128	
Retail	10	FRERE STREET		0	995859	995859	170664	
Light Indust.	12	FRERE STREET		0	9425	9425	11132	
Retail	18	FRERE STREET		0	9429	9429	11135	
Warehouse	19	FRERE STREET		0	80180	80180	115590	
Retail	24	FRERE STREET		0	9456	9456	11196	
Light Indust.	35	FRERE STREET		0	9470	9470	11223	
Light Indust.	36	FRERE STREET		0	9459	9459	11202	
Light Indust.	38	FRERE STREET		0	298198	298198	158754	
Workshop	39	FRERE STREET	2	189562	9473	9473	11226	
Workshop	39	FRERE STREET	1	189561	9473	9473	11226	
Dwellings- incomplete	39	FRERE STREET		0	9473	9473	11226	
Light Indust.	42	FRERE STREET		0	9462	9462	11205	
Offices	49	GREATMORE STREET		0	9993	9993	12019	
Retail	78	GREATMORE STREET		0	9772	9772	11717	
Light Indust.	20	GREY STREET		0	11994	11994	14819	
Dwellings- incomplete	48	GREY STREET		0	9297	9297	10906	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Light Indust.	10	GYMPIE STREET		0	81019	81019	116768	
Warehouse	14	GYMPIE STREET		0	81020	81020	116769	
Warehouse	21	GYMPIE STREET		0	11935	11935	14670	
Vac Bus Land	25	GYMPIE STREET		0	9342	9342	11002	
Vac Bus Land	11	HILYARD STREET		0	11041	11041	13497	
Warehouse	1	HOFMEYR LANE		0	9361	9361	11027	M
Warehouse	1	HOFMEYR LANE			9361	9362	11029	S
Warehouse	12	JERSEY STREET		0	9160	9160	10604	
Retail	6	KITCHENER ROAD		0	11309	11309	13931	
Shop	4	LEWIN STREET	1	52890	227295	227295	155767	
Warehouse	4	LEWIN STREET	6	52895	227295	227295	155767	
Office	4	LEWIN STREET	22	122648	227295	227295	155767	
Dwellings- incomplete	4	LEWIN STREET		0	227295	227295	155767	M
Common property	4	LEWIN STREET	7	122633	227295	227295	155767	
Office	4	LEWIN STREET	8	122634	227295	227295	155767	
Office	4	LEWIN STREET	9	122635	227295	227295	155767	
Office	4	LEWIN STREET	10	122636	227295	227295	155767	
Common property	4	LEWIN STREET	11	122637	227295	227295	155767	
Office	4	LEWIN STREET	12	122638	227295	227295	155767	
Office	4	LEWIN STREET	13	122639	227295	227295	155767	
Office	4	LEWIN STREET	14	122640	227295	227295	155767	
Common property	4	LEWIN STREET	15	122641	227295	227295	155767	
Office	4	LEWIN STREET	16	122642	227295	227295	155767	
Office	4	LEWIN STREET	17	122643	227295	227295	155767	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Office	4	LEWIN STREET	18	122644	227295	227295	155767	
Common property	4	LEWIN STREET	19	122645	227295	227295	155767	
Office	4	LEWIN STREET	20	122646	227295	227295	155767	
Office	4	LEWIN STREET	21	122647	227295	227295	155767	
Serv Industrial	13	LEWIN STREET		0	7881	7881	7852	
Warehouse	15	LEWIN STREET		0	107053	107053	145987	
Light Indust.	6A	LEWIN STREET		0	7875	7875	7825	M
Light Indust.	6A	LEWIN STREET			7875	7874	7824	S
Warehouse	32	LOWER CHURCH STREET		0	343523	343523	153678	
Warehouse	38	LOWER CHURCH STREET		0	70585	70585	102149	
Light Indust.	28B	LOWER CHURCH STREET		0	9272	11973	14762	S
Light Indust.	28B	LOWER CHURCH STREET			9272	9271	10825	S
Light Indust.	28B	LOWER CHURCH STREET			9272	9274	10833	S
Light Indust.	28B	LOWER CHURCH STREET			9272	204680	10790	S
Light Indust.	28B	LOWER CHURCH STREET			9272	204681	10791	S
Light Indust.	28B	LOWER CHURCH STREET			9272	204682	10792	S
Light Indust.	28B	LOWER CHURCH STREET			9272	204683	10793	S
Light Indust.	28B	LOWER CHURCH STREET			9272	204684	10797	S
Light Indust.	28B	LOWER CHURCH STREET			9272	204685	10798	S
Light Indust.	6	MELBOURNE ROAD		0	10658	10658	12908	
Retail	8	MELBOURNE ROAD		0	10659	10659	12910	
Offices	6	MOUNTAIN ROAD		0	10727	10727	13023	
Warehouse	8	MOUNTAIN ROAD		0	10728	10728	13024	
Offices&Retail	25	MOUNTAIN ROAD		0	78784	78784	113688	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Retail	184A	MOUNTAIN ROAD		0	10971	10971	13319	M
Retail	184A	MOUNTAIN ROAD			10971	10963	13306	S
Light Indust.	2	NELSON STREET		0	7879	7879	7850	
Warehouse	4	NELSON STREET		0	7883	7883	7856	
Serv Industrial	14	NEWMARKET STREET		0	7842	7842	7744	
Offices&Retail	20	NEWMARKET STREET		0	7847	7847	7752	
Offices	40	NEWMARKET STREET		0	980003	980003	169698	
Warehouse	42	NEWMARKET STREET		0	7855	7855	7794	
Warehouse	54	NEWMARKET STREET		0	7870	7870	7819	
Offices	56	NEWMARKET STREET		0	7871	7871	7820	
Warehouse	58	NEWMARKET STREET		0	7872	7872	7822	
Light Indust.	62	NEWMARKET STREET		0	109195	109195	149263	
Vac Ind Land	64	NEWMARKET STREET		0	7884	7884	7857	
Warehouse	46A	NEWMARKET STREET		0	7860	7860	7803	M
Warehouse	46A	NEWMARKET STREET			7860	7861	7804	S
Retail	19	PAGE STREET		0	104279	104279	142156	
Vacant Residential Land	19	PAGE STREET		0	413341	413341	160177	
Retail	34	PAGE STREET		0	9344	9344	11007	
Factory	48	PINE ROAD	1	184063	106069	106069	144411	
Factory	48	PINE ROAD	2	184064	106069	106069	144411	
Factory	48	PINE ROAD	3	184065	106069	106069	144411	
Factory	48	PINE ROAD	4	184066	106069	106069	144411	
Dwellings- incomplete	48	PINE ROAD		0	106069	106069	144411	
Workshop	4	PLEIN STREET		0	9536	9536	11334	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Offices	6	PLEIN STREET		0	9537	9537	11335	
Light Indust.	9	PLEIN STREET		0	9571	9571	11406	
Light Indust.	13	PLEIN STREET		0	9583	9584	11423	S
Retail	38	PLEIN STREET		0	102275	102275	139738	
Light Indust.	13A	PLEIN STREET		0	9583	9583	11422	M
Offices&Retail	1A	PLEIN STREET		0	9569	9569	11387	
Warehouse	1B	PLEIN STREET		0	9565	9565	11377	
Parking	146	PONTAC STREET	8	188569	1042326	1042326	173662	
Office	146	PONTAC STREET	9	7503020	1042326	1042326	173662	
Office	146	PONTAC STREET	10	7503022	1042326	1042326	173662	
Office	146	PONTAC STREET	11	7503028	1042326	1042326	173662	
Office	146	PONTAC STREET	12	193152	1042326	1042326	173662	
Office	146	PONTAC STREET	13	193153	1042326	1042326	173662	
Office	146	PONTAC STREET	18	7503023	1042326	1042326	173662	
Office	146	PONTAC STREET	22	7503024	1042326	1042326	173662	
Office	146	PONTAC STREET	23	7503025	1042326	1042326	173662	
Office	146	PONTAC STREET	24	7503026	1042326	1042326	173662	
Office	146	PONTAC STREET	19	189609	1042326	1042326	173662	
Office	146	PONTAC STREET	20	189610	1042326	1042326	173662	
Office	146	PONTAC STREET	39	189619	1042326	1042326	173662	
Office	146	PONTAC STREET	1	188562	1042326	1042326	173662	
Office	146	PONTAC STREET	2	188563	1042326	1042326	173662	
Office	146	PONTAC STREET	3	188564	1042326	1042326	173662	
Office	146	PONTAC STREET	4	188565	1042326	1042326	173662	



USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Office	146	PONTAC STREET	5	188566	1042326	1042326	173662	
Office	146	PONTAC STREET	6	188567	1042326	1042326	173662	
Office	146	PONTAC STREET	7	188568	1042326	1042326	173662	
Office	146	PONTAC STREET	14	193154	1042326	1042326	173662	
Office	146	PONTAC STREET	15	193155	1042326	1042326	173662	
Office	146	PONTAC STREET	25	7503027	1042326	1042326	173662	
Office	146	PONTAC STREET	40	189620	1042326	1042326	173662	
Office	146	PONTAC STREET	27	189611	1042326	1042326	173662	
Office	146	PONTAC STREET	28	189612	1042326	1042326	173662	
Office	146	PONTAC STREET	29	189613	1042326	1042326	173662	
Office	146	PONTAC STREET	30	189614	1042326	1042326	173662	
Office	146	PONTAC STREET	32	189615	1042326	1042326	173662	
Office	146	PONTAC STREET	33	189616	1042326	1042326	173662	
Office	146	PONTAC STREET	34	189617	1042326	1042326	173662	
Office	146	PONTAC STREET	35	189618	1042326	1042326	173662	
	1	PORTER STREET		0	9126	9126	10465	
Warehouse	7	PORTER STREET		0	9124	9124	10463	M
	7	PORTER STREET			9124	9125	10464	S
	7	PORTER STREET			9124	9127	10466	S
Cold Storage	11	PORTER STREET		0	9128	9128	10481	
Warehouse	1A	PORTER STREET		0	9123	9123	10462	M
Vac Bus Land	1B	PORTER STREET		0	9123	9122	10457	S
Asylums	9	QUEEN STREET		0	8098	8099	8318	S
Asylums	9	QUEEN STREET			8098	8100	8319	S

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Asylums	9	QUEEN STREET			8098	8101	8320	S
Asylums	9	QUEEN STREET			8098	8102	8321	S
Asylums	9	QUEEN STREET			8098	8103	8322	S
Asylums	11	QUEEN STREET		0	8098	8098	8317	M
Retail	104	QUEENS ROAD		0	10063	10063	12166	
Retail	2A	QUEENS ROAD		0	10064	10064	12167	
Workshop	1	RAILWAY STREET		0	944456	944456	168067	
Railway	6	RAILWAY STREET		0	9095	9095	10224	
Light Indust.	10	RAILWAY STREET		0	9099	9099	10227	M
Light Indust.	10	RAILWAY STREET			9099	9076	10205	S
Serv Industrial	3	RAVENS CRAIG ROAD		0	10021	10021	12091	
Light Indust.	5	RAVENS CRAIG ROAD		0	10020	10020	12090	
Warehouse	6	RAVENS CRAIG ROAD	11	33932	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	7	33929	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	4	33926	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	5	33927	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	2	33924	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	12	114072	108546	108546	148024	
Flat	6	RAVENS CRAIG ROAD	13	33933	108546	108546	148024	
Dwellings- incomplete	6	RAVENS CRAIG ROAD		0	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	8	33930	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	9	33931	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	10	114071	108546	108546	148024	
Warehouse	6	RAVENS CRAIG ROAD	6	33928	108546	108546	148024	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Warehouse	6	RAVENS CRAIG ROAD	3	33925	108546	108546	148024	
Workshop	7	RAVENS CRAIG ROAD		0	106130	106130	144504	
Light Indust.	12	RAVENS CRAIG ROAD		0	11991	11991	14816	
Light Indust.	14	RAVENS CRAIG ROAD		0	10012	10012	12071	
Light Indust.	1B	RAVENS CRAIG ROAD		0	10013	10013	12080	
Light Indust.	3A	RAVENS CRAIG ROAD		0	10022	10022	12092	
Resd - Mixed	4	RHODESIA STREET		0	10964	10964	13307	
Light Indust.	6	ROBERTS ROAD		0	10994	10994	13356	M
Light Indust.	10	ROBERTS ROAD		0	10994	10997	13358	S
Light Indust.	10	ROBERTS ROAD			10994	10995	13357	S
Retail	108	RODGER EAST STREET		0	8150	8150	8420	
Retail	50	ROODEBLOEM ROAD		0	11423	11423	14055	
Retail	66	ROODEBLOEM ROAD		0	11546	11546	14188	
Offices	72	ROODEBLOEM ROAD		0	11548	11548	14190	
Bar/Restuarant/Tavern	74	ROODEBLOEM ROAD		0	11549	11549	14191	
Retail	76	ROODEBLOEM ROAD		0	11550	11550	14192	
Retail	77	ROODEBLOEM ROAD		0	80039	80039	115407	
Offices&Retail	79	ROODEBLOEM ROAD		0	11444	11444	14077	
Dwellings with other uses	85	ROODEBLOEM ROAD		0	12160	12160	15070	
Offices	95	ROODEBLOEM ROAD		0	11473	11473	14113	M
Offices	95	ROODEBLOEM ROAD			11473	11475	14115	S
Offices	105	ROODEBLOEM ROAD		0	11529	11529	14170	
Retail	113	ROODEBLOEM ROAD		0	79596	79596	114795	
Resd - Mixed	117	ROODEBLOEM ROAD		0	11629	11629	14281	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Offices	119	ROODEBLOEM ROAD		0	105813	105813	144069	
Retail	252	ROODEBLOEM ROAD		0	11040	11040	13495	
Offices&Retail	5	RUSSEL STREET		0	1020639	1020639	172660	
Factory	6	RUSSEL STREET	18	39191	293601	293601	7745	
Warehouse	6	RUSSEL STREET	25	39198	293601	293601	7745	
Office	6	RUSSEL STREET	28	115340	293601	293601	7745	
Shop	6	RUSSEL STREET	35	147907	293601	293601	7745	
Storeroom	6	RUSSEL STREET	3	39176	293601	293601	7745	
Shop	6	RUSSEL STREET	9	39182	293601	293601	7745	
Dwellings- incomplete	6	RUSSEL STREET		0	293601	293601	7745	
Office	6	RUSSEL STREET	20	39193	293601	293601	7745	
Parking	6	RUSSEL STREET	7	39180	293601	293601	7745	
Office	6	RUSSEL STREET	27	39200	293601	293601	7745	
Office	6	RUSSEL STREET	30	115338	293601	293601	7745	
Office	6	RUSSEL STREET	31	115339	293601	293601	7745	
Factory	6	RUSSEL STREET	17	39190	293601	293601	7745	
Storeroom	6	RUSSEL STREET	2	39175	293601	293601	7745	
Shop	6	RUSSEL STREET	34	147906	293601	293601	7745	
Shop	6	RUSSEL STREET	13	39186	293601	293601	7745	
Warehouse	6	RUSSEL STREET	23	39196	293601	293601	7745	
Office	6	RUSSEL STREET	36	163240	293601	293601	7745	
Office	6	RUSSEL STREET	37	163241	293601	293601	7745	
Office	6	RUSSEL STREET	32	39201	293601	293601	7745	
Storeroom	6	RUSSEL STREET	4	39177	293601	293601	7745	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Shop	6	RUSSEL STREET	6	39179	293601	293601	7745	
Parking	6	RUSSEL STREET	8	39181	293601	293601	7745	
Storeroom	6	RUSSEL STREET	1	39174	293601	293601	7745	
Shop	6	RUSSEL STREET	5	39178	293601	293601	7745	
Factory	6	RUSSEL STREET	21	39194	293601	293601	7745	
Shop	6	RUSSEL STREET	10	39183	293601	293601	7745	
Factory	6	RUSSEL STREET	22	39195	293601	293601	7745	
Office	6	RUSSEL STREET	29	115341	293601	293601	7745	
Shop	6	RUSSEL STREET	11	39184	293601	293601	7745	
Shop	6	RUSSEL STREET	12	39185	293601	293601	7745	
Factory	6	RUSSEL STREET	16	39189	293601	293601	7745	
Warehouse	6	RUSSEL STREET	33	39202	293601	293601	7745	
Serv St&Other	8	RUSSEL STREET		0	8754	8754	9681	
Storeroom	10	SEARLE STREET	1	39627	227379	227379	155676	
Warehouse	10	SEARLE STREET	2	39628	227379	227379	155676	
Office	10	SEARLE STREET	3	39629	227379	227379	155676	
Factory	10	SEARLE STREET	4	39630	227379	227379	155676	
Factory	10	SEARLE STREET	5	39631	227379	227379	155676	
Dwellings- incomplete	10	SEARLE STREET		0	227379	227379	155676	
Offices	18	SEARLE STREET		0	8110	8110	8332	
Retail	25	SIR LOWRY ROAD		0	7845	7845	7749	
Retail	69	SIR LOWRY ROAD		0	778679	778679	167616	
Offices&Retail	73	SIR LOWRY ROAD		0	104834	104834	142932	
Retail	87	SIR LOWRY ROAD		0	1020116	1020116	173042	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Offices&Retail	89	SIR LOWRY ROAD		0	227305	227305	156060	
Dwellings- incomplete	95	SIR LOWRY ROAD		0	227295	7877	7827	S
Offices&Retail	99	SIR LOWRY ROAD		0	7876	7876	7826	
Retail	111	SIR LOWRY ROAD		0	7880	7880	7851	
Retail	118	SIR LOWRY ROAD		0	7929	7929	8017	
Retail	121	SIR LOWRY ROAD		0	7885	7885	7859	
Offices&Retail	126	SIR LOWRY ROAD		0	7966	7966	8078	
Offices&Retail	128	SIR LOWRY ROAD		0	7968	7968	8099	
Retail	130	SIR LOWRY ROAD		0	7930	7930	8019	
Retail	133	SIR LOWRY ROAD		0	7896	7896	7870	
Offices&Retail	145	SIR LOWRY ROAD		0	958756	958756	168152	
Office	154	SIR LOWRY ROAD	304	195366	433874	433874	162844	
Office	154	SIR LOWRY ROAD	218	7502382	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	403	184871	433874	433874	162844	
Office	154	SIR LOWRY ROAD	102	189603	433874	433874	162844	
Office	154	SIR LOWRY ROAD	103	184864	433874	433874	162844	
Office	154	SIR LOWRY ROAD	104	191775	433874	433874	162844	
Gymnasium	154	SIR LOWRY ROAD	110	194039	433874	433874	162844	
Office	154	SIR LOWRY ROAD	111	193847	433874	433874	162844	
Office	154	SIR LOWRY ROAD	307	184870	433874	433874	162844	
Office	154	SIR LOWRY ROAD	117	195785	433874	433874	162844	
Office	154	SIR LOWRY ROAD	101	184863	433874	433874	162844	
Office	154	SIR LOWRY ROAD	213	195018	433874	433874	162844	
Office	154	SIR LOWRY ROAD	126	196280	433874	433874	162844	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Office	154	SIR LOWRY ROAD	204	193856	433874	433874	162844	
Office	154	SIR LOWRY ROAD	310	195019	433874	433874	162844	
Office	154	SIR LOWRY ROAD	3	189600	433874	433874	162844	
Storeroom	154	SIR LOWRY ROAD	11	193839	433874	433874	162844	
Office	154	SIR LOWRY ROAD	205	184866	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	206	184867	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	302	184869	433874	433874	162844	
Storeroom	154	SIR LOWRY ROAD	15	7501182	433874	433874	162844	
Office	154	SIR LOWRY ROAD	114	196104	433874	433874	162844	
Office	154	SIR LOWRY ROAD	214	195477	433874	433874	162844	
Office	154	SIR LOWRY ROAD	501	195087	433874	433874	162844	
Office	154	SIR LOWRY ROAD	201	184865	433874	433874	162844	
Office	154	SIR LOWRY ROAD	220	7504172	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	106	193855	433874	433874	162844	
Office	154	SIR LOWRY ROAD	127	7500798	433874	433874	162844	
Office	154	SIR LOWRY ROAD	219	7502383	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	10	184862	433874	433874	162844	
Office	154	SIR LOWRY ROAD	309	189607	433874	433874	162844	
Office	154	SIR LOWRY ROAD	217	7502381	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	1	192594	433874	433874	162844	
Storeroom	154	SIR LOWRY ROAD	502	7502357	433874	433874	162844	
Office	154	SIR LOWRY ROAD	216	7502360	433874	433874	162844	
Other	154	SIR LOWRY ROAD	410	7513928	433874	433874	162844	
Office	154	SIR LOWRY ROAD	411	7513929	433874	433874	162844	



USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Office	154	SIR LOWRY ROAD	412	7513930	433874	433874	162844	
Office	154	SIR LOWRY ROAD	215	7502359	433874	433874	162844	
Office	154	SIR LOWRY ROAD	408	192596	433874	433874	162844	
Office	154	SIR LOWRY ROAD	121	196228	433874	433874	162844	
Office	154	SIR LOWRY ROAD	404	7501548	433874	433874	162844	
Shop	154	SIR LOWRY ROAD	108	191776	433874	433874	162844	
Restaurant	154	SIR LOWRY ROAD	109	191777	433874	433874	162844	
Office	154	SIR LOWRY ROAD	306	191780	433874	433874	162844	
Office	154	SIR LOWRY ROAD	303	191779	433874	433874	162844	
Office	154	SIR LOWRY ROAD	308	189606	433874	433874	162844	
Storeroom	154	SIR LOWRY ROAD	14	195365	433874	433874	162844	
Office	154	SIR LOWRY ROAD	405	191781	433874	433874	162844	
Office	154	SIR LOWRY ROAD	207	184868	433874	433874	162844	
Office	154	SIR LOWRY ROAD	119	196226	433874	433874	162844	
Office	154	SIR LOWRY ROAD	407	191782	433874	433874	162844	
Office	154	SIR LOWRY ROAD	118	196225	433874	433874	162844	
Room	154	SIR LOWRY ROAD	131	7506993	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	2	184859	433874	433874	162844	
Office	154	SIR LOWRY ROAD	112	195475	433874	433874	162844	
Office	154	SIR LOWRY ROAD	402	189608	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	5	184860	433874	433874	162844	
Shop	154	SIR LOWRY ROAD	7	195015	433874	433874	162844	
Office	154	SIR LOWRY ROAD	12	195016	433874	433874	162844	
Shop	154	SIR LOWRY ROAD	13	195017	433874	433874	162844	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Shop	154	SIR LOWRY ROAD	4	189601	433874	433874	162844	
Office	154	SIR LOWRY ROAD	6	184861	433874	433874	162844	
Office	154	SIR LOWRY ROAD	312	195862	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	212	193857	433874	433874	162844	
Gymnasium	154	SIR LOWRY ROAD	133	7507781	433874	433874	162844	
Office	154	SIR LOWRY ROAD	107	189604	433874	433874	162844	
Office	154	SIR LOWRY ROAD	113	195861	433874	433874	162844	
Office	154	SIR LOWRY ROAD	9	189602	433874	433874	162844	
Office	154	SIR LOWRY ROAD	210	7502358	433874	433874	162844	
Office	154	SIR LOWRY ROAD	105	7500797	433874	433874	162844	
Office	154	SIR LOWRY ROAD	311	195234	433874	433874	162844	
Office	154	SIR LOWRY ROAD	128	7500799	433874	433874	162844	
Office	154	SIR LOWRY ROAD	202	191778	433874	433874	162844	
Office	154	SIR LOWRY ROAD	120	196227	433874	433874	162844	
Office	154	SIR LOWRY ROAD	305	195476	433874	433874	162844	
Warehouse	154	SIR LOWRY ROAD	209	192595	433874	433874	162844	
Office	154	SIR LOWRY ROAD	301	189605	433874	433874	162844	
Office	154	SIR LOWRY ROAD	409	7501549	433874	433874	162844	
Light Indust.	170	SIR LOWRY ROAD		0	7964	7959	8063	S
	170	SIR LOWRY ROAD			7964	7960	8064	S
	170	SIR LOWRY ROAD			7964	7961	8065	S
	170	SIR LOWRY ROAD			7964	7962	8066	S
	170	SIR LOWRY ROAD			7964	7963	8067	S
Offices&Retail	180	SIR LOWRY ROAD		0	7969	7969	8103	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Offices&Retail	186	SIR LOWRY ROAD		0	7970	7970	8104	
Vac Bus Land	194	SIR LOWRY ROAD		0	7971	7971	8106	
Retail	206	SIR LOWRY ROAD		0	7979	7979	8120	
Offices&Retail	210	SIR LOWRY ROAD		0	7981	7981	8122	
Retail	218	SIR LOWRY ROAD		0	7982	7982	8123	M
Retail	218	SIR LOWRY ROAD			7982	7983	8124	S
Retail	222	SIR LOWRY ROAD		0	329007	329007	8125	
Retail	224	SIR LOWRY ROAD		0	227040	227040	154709	
Offices	232	SIR LOWRY ROAD		0	227380	227380	155675	
Light Indust.	10	SPRING STREET		0	9247	9246	10754	S
Light Indust.	10	SPRING STREET			9247	9248	10760	S
Light Indust.	10	STATION STREET		0	104315	104315	142212	
Multi use	51	STATION STREET		0	430183	430183	162804	
Retail	1	STRAND STREET		0	293645	293645	157838	
Serv Industrial	2	STRAND STREET		0	12240	12240	15162	
Light Indust.	50	STRAND STREET		0	9150	9150	10594	
Light Indust.	74	STRAND STREET		0	9153	9153	10597	
Warehouse	88	STRAND STREET		0	9158	9158	10602	
Warehouse	1	SUSSEX STREET		0	9414	9414	11121	M
Warehouse	1	SUSSEX STREET			9414	9413	11120	S
Shop	23	SUSSEX STREET	20	7508075	9455	9455	11195	
Dwellings- incomplete	23	SUSSEX STREET		0	9455	9455	11195	
Warehouse	33	SUSSEX STREET		0	9475	9475	11231	
Warehouse	35	SUSSEX STREET		0	9460	9460	11203	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Warehouse	37	SUSSEX STREET		0	9466	9466	11210	
Offices&Retail	57	SUSSEX STREET		0	9465	9465	11209	
Vac Bus Land	4	TREATY ROAD		0	9241	9241	10734	
Warehouse	6	TREATY ROAD		0	9244	9244	10745	
Warehouse	12	TREATY ROAD		0	204662	204662	10740	M
Warehouse	12	TREATY ROAD			204662	204661	10739	S
Warehouse	12	TREATY ROAD			204662	204665	10743	S
Warehouse	12	TREATY ROAD			204662	204666	10744	S
Warehouse	12	TREATY ROAD			204662	204669	10757	S
Workshop	1	VICTORIA ROAD	1	39601	227229	227229	155801	
Office	1	VICTORIA ROAD	2	39602	227229	227229	155801	
Office	1	VICTORIA ROAD	11	39611	227229	227229	155801	
Storeroom	1	VICTORIA ROAD	3	39603	227229	227229	155801	
Storeroom	1	VICTORIA ROAD	4	39604	227229	227229	155801	
Parking	1	VICTORIA ROAD	5	39605	227229	227229	155801	
Storeroom	1	VICTORIA ROAD	6	39606	227229	227229	155801	
Office	1	VICTORIA ROAD	7	39607	227229	227229	155801	
Office	1	VICTORIA ROAD	8	39608	227229	227229	155801	
Office	1	VICTORIA ROAD	9	39609	227229	227229	155801	
Office	1	VICTORIA ROAD	10	39610	227229	227229	155801	
Office	1	VICTORIA ROAD	12	39612	227229	227229	155801	
Office	1	VICTORIA ROAD	13	39613	227229	227229	155801	
Dwellings- incomplete	1	VICTORIA ROAD		0	227229	227229	155801	
Light Indust.	5	VICTORIA ROAD		0	227221	227221	155802	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Factory	7	VICTORIA ROAD	999	7527090	12383824	12383824	175127	
Room	7	VICTORIA ROAD	3000	7527088	12383824	12383824	175127	
Living unit and Amenity	7	VICTORIA ROAD	3715	7526870	12383824	12383824	175127	
Dwellings- incomplete	7	VICTORIA ROAD		0	12383824	12383824	175127	
Retail	11	VICTORIA ROAD		0	9371	9371	11038	
Retail	12	VICTORIA ROAD		0	10014	10014	12081	
Retail	27	VICTORIA ROAD		0	9375	9375	11047	
Coll/Uni/Technk	31	VICTORIA ROAD		0	9376	9376	11049	
Shop	43	VICTORIA ROAD	43	184353	9383	9383	11061	
Shop	43	VICTORIA ROAD	45	184354	9383	9383	11061	
Shop	43	VICTORIA ROAD	41	184352	9383	9383	11061	
Shop	43	VICTORIA ROAD	37	184350	9383	9383	11061	
Shop	43	VICTORIA ROAD	51	184357	9383	9383	11061	
Shop	43	VICTORIA ROAD	47	184355	9383	9383	11061	
Shop	43	VICTORIA ROAD	39	184351	9383	9383	11061	
Shop	43	VICTORIA ROAD	49	184356	9383	9383	11061	
Dwellings- incomplete	43	VICTORIA ROAD		0	9383	9383	11061	M
Shop	43	VICTORIA ROAD	10	184348	9383	9383	11061	
Shop	43	VICTORIA ROAD	35	184349	9383	9383	11061	
Offices&Retail	53	VICTORIA ROAD		0	1050127	1050127	173671	
Warehouse	58	VICTORIA ROAD		0	10015	10015	12082	
Retail	59	VICTORIA ROAD		0	9464	9464	11207	
Retail	72	VICTORIA ROAD		0	10024	10024	12094	
Retail	73	VICTORIA ROAD		0	9463	9463	11206	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Retail	79	VICTORIA ROAD		0	11981	11981	14796	
Vac Bus Land	82	VICTORIA ROAD		0	10038	10038	12126	
Retail	85	VICTORIA ROAD		0	9509	9509	11284	
Retail	90	VICTORIA ROAD		0	10039	10039	12127	
Emerg Services	93	VICTORIA ROAD		0	9508	9508	11282	
Offices&Retail	105	VICTORIA ROAD		0	9529	9529	11314	
Retail	107	VICTORIA ROAD		0	9528	9528	11312	
Retail	108	VICTORIA ROAD		0	10677	10677	12939	
Offices&Retail	112	VICTORIA ROAD		0	10678	10678	12940	
Offices&Retail	113	VICTORIA ROAD		0	80601	80601	116177	
Retail	116	VICTORIA ROAD		0	10686	10686	12948	
Retail	122	VICTORIA ROAD		0	10688	10688	12950	
Retail	124	VICTORIA ROAD		0	10691	10691	12953	M
Retail	124	VICTORIA ROAD			10691	10690	12952	S
Offices&Retail	127	VICTORIA ROAD		0	11987	11987	14803	
Retail	128	VICTORIA ROAD		0	10692	10692	12954	
Retail	132	VICTORIA ROAD		0	10712	10712	12996	
Warehouse	135	VICTORIA ROAD		0	9634	9634	11488	
Retail	138	VICTORIA ROAD		0	10711	10711	12995	
Retail	139	VICTORIA ROAD		0	9642	9642	11504	
Retail	144	VICTORIA ROAD		0	10721	10721	13009	
Retail	148	VICTORIA ROAD		0	10718	10718	13004	
Retail	149	VICTORIA ROAD		0	9680	9680	11569	
Retail	150	VICTORIA ROAD		0	11998	11998	14825	

USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
Retail	156	VICTORIA ROAD		0	10722	10722	13013	
Retail	161	VICTORIA ROAD		0	9679	9679	11561	
Retail	173	VICTORIA ROAD		0	76420	76420	110178	
Retail	178	VICTORIA ROAD		0	10962	10962	13305	
Retail	191	VICTORIA ROAD		0	9773	9773	11718	
Offices&Retail	192	VICTORIA ROAD		0	10965	10965	13308	
Offices&Retail	194	VICTORIA ROAD		0	11949	11949	14706	
Retail	196	VICTORIA ROAD		0	10981	10981	13330	M
Retail	196	VICTORIA ROAD			10981	204934	13335	S
Retail	198	VICTORIA ROAD		0	104811	104811	142888	
Multi use	200	VICTORIA ROAD		0	10985	10985	13342	
Retail	222	VICTORIA ROAD		0	80045	80045	115418	
Dwellings- incomplete	226	VICTORIA ROAD		0	344543	344543	118793	
Shop	226	VICTORIA ROAD	1	179103	344543	344543	118793	
Shop	226	VICTORIA ROAD	2	179104	344543	344543	118793	
Retail	230	VICTORIA ROAD		0	10993	10993	13355	
Retail	242	VICTORIA ROAD		0	11038	11038	13493	
Retail	250	VICTORIA ROAD		0	11039	11039	13494	
Offices&Retail	264	VICTORIA ROAD		0	84839805	84839805	179019	
Light Indust.	116A	VICTORIA ROAD		0	10687	10687	12949	
Retail	146A	VICTORIA ROAD		0	10717	10717	13003	
Retail	230A	VICTORIA ROAD		0	12006	12006	14840	
Vac Bus Land	31A	VICTORIA ROAD		0	9377	9377	11050	
Dwellings- incomplete	35A	VICTORIA ROAD		0	9383	9384	11064	S



USE DESCRIPTION	St No.	St Name	Unit No	Sect ID	M-LIS Key	LIS Key	ERF No	Master/Slave
	51B	VICTORIA ROAD		0	204732	204732	11068	
Offices&Retail	172	VICTORIA WALK		0	11975	11975	14772	
Offices	19A	WALMER ROAD		0	10798	10798	13122	
Retail	15B	WARWICK STREET		0	10096	10096	12200	
	20	WILLIAM STREET		0	9394	9394	11076	
Warehouse	32	WILLIAM STREET		0	9445	9444	11179	S
Warehouse	34	WILLIAM STREET		0	9445	9445	11180	M
Warehouse	47	WILLIAM STREET		0	9441	9441	11175	
Warehouse	7	WOODLANDS ROAD		0	103141	103141	140873	
Light Indust.	15	WOODLANDS ROAD		0	10035	10035	12106	
Offices	17	WOODLANDS ROAD		0	297840	297840	115066	
Light Indust.	18	WOODLANDS ROAD		0	10018	10018	12085	
Office	40	WOODLANDS ROAD	2	33352	10019	10019	12088	
Dwellings- incomplete	40	WOODLANDS ROAD		0	10019	10019	12088	
Dwellings- incomplete	40	WOODLANDS ROAD		0	10019	10019	12088	
Office	40	WOODLANDS ROAD	3	33353	10019	10019	12088	
Office	40	WOODLANDS ROAD	1	33351	10019	10019	12088	
Light Indust.	60	WOODLANDS ROAD		0	10017	10017	12083	
Retail	66	WOODLANDS ROAD		0	10023	10023	12093	
Offices&Retail	19D	WOODLANDS ROAD		0	297841	297841	158691	
Light Indust.	14	WRIGHT STREET		0	9378	9378	11053	
Multi use	41	WRIGHT STREET		0	9457	9457	11197	
Light Indust.	10A	WRIGHT STREET		0	9386	9386	11066	