

REPORT TO: EXECUTIVE MAYOR

1. ITEM NUMBER

2. SUBJECT

2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

ONDERWERP

HALFJAARLIKSE BEGROTING EN PRESTASIE-EVALUERING VIR 2021/22

ISIHLOKO

**UHLAHLO-LWABIWO-MALI LOMBINDI WONYAKA LUKA-2021/22 NOVAVANYO
LOKUSEBENZA**

[E0248] [E0264]

3. DELEGATED AUTHORITY

In terms of delegation

This report is for DECISION AND FOR NOTING BY

☐ **Committee name :**

☒ The Executive Mayor together with the Mayoral Committee (MAYCO)

☐ Council

4. DISCUSSION

Section 72 of the Municipal Finance Management Act (MFMA) requires the accounting officer of a municipality to assess the municipality's performance for the first half of the financial year by 25 January of each year. Specific matters are to be reviewed and reported to the mayor of the municipality as well as National- and Provincial Treasury.

This report presents budget and performance outcomes stemming from the mid-year budget and performance assessment and recommends a 2021/22 adjustments budget as provided for in the MFMA.

4.1. Financial Implications ☒ None ☐ Opex ☐ Capex
☐ Capex: New Projects
☐ Capex: Existing projects requiring additional funding
☐ Capex: Existing projects with no Additional funding requirements

4.2. Policy and Strategy ☐ Yes ☒ No

4.3. Legislative Vetting ☐ Yes ☒ No

4.4. Legal Implications ☒ Yes ☐ No

Sections 54 and 72 of the MFMA provide directives and guidelines for the mid-year budget and performance assessment report.

Annexure A to this report represents the documentation in compliance thereto.

4.5. Staff Implications ☐ Yes ☒ No

4.6. Risk Implications ☐ Yes The risks for approving and/or not approving the recommendations are listed below:

☒ No Report is for decision and has no risk implications.

☐ No Report is for noting only and has no risk implications.

4.7. POPIA Compliance ☒ Yes It is confirmed that this report has been checked and considered for POPIA compliance.

5. RECOMMENDATIONS

Delegated: for decision by the Executive Mayor

It is recommended that:

- a. The mid-year budget and performance assessment report be considered and submitted to Council in terms of Section 54 and 72 of the MFMA.
- b. An adjustments budget (January 2022 adjustments budget) be proposed based on the financial outcomes indicated in annexure A to this report.

AANBEVELINGS

Gedelegeer: vir besluitneming deur die uitvoerende burgemeester:

Daar word aanbeveel dat:

- a. Oorweging geskenk word aan die halfjaarlikse begrotings- en prestasie-assesseringsverslag en dit ingevolge artikel 54 en 72 van die MFMA aan die Raad voorgelê word.
- b. 'n Aansuiweringsbegroting (Januarie 2022-aansuiweringsbegroting) voorgestel word wat gegrond is op die finansiële uitkomste aangetoon in bylae A by hierdie verslag.

IZINDULULO

Zigunyazisiwe: Isigqibo sesikaSodolophu wesiGgeba

Kundululwe ukuba:

- a. Makuqwalasele ingxelo engohlahlo-lwabiwo-ma lombindi wonyaka novavanyo lokusebenza ize ingeniswe kwiBhunga ngokungqinelana necandelo 54 necandelo 72 oMthetho ojongene noLawulo lweeMali zikaMasipala.
- b. Makuphakanyiswe uhlahlo-lwabiwo lolungelelaniso (uhlahlo-lwabiwo-mali lolungelelaniso eyoMqungu 2022) ngokusekelezwe kwiziphumo zemali ezibonakaliswe kwisihlomelo A esiqhotyoshelwe kule ngxelo

ANNEXURES

Annexure A – 2021/22 Mid-year Budget and Performance Assessment

FOR FURTHER DETAILS CONTACT

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CHIEF FINANCIAL OFFICER

NAME	Kevin Jacoby	COMMENT:
DATE	<div></div>	
SIGNATURE	<div></div>	

LEGAL COMPLIANCE

- ☐ REPORT COMPLIANT WITH THE PROVISIONS OF COUNCIL'S DELEGATIONS, POLICIES, BY-LAWS AND ALL LEGISLATION RELATING TO THE MATTER UNDER CONSIDERATION.
- ☐ NON-COMPLIANT

NAME		COMMENT:
DATE	<div></div>	
SIGNATURE	<div></div>	

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CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

ANNEXURE A

2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

JANUARY 2022

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ANNEXURE 3:	CAPE TOWN INTERNATIONAL CONVENTION CENTRE – 2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT
ANNEXURE 4:	CAPE TOWN STADIUM – 2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

GLOSSARY OF TERMS AND ABBREVIATIONS

Adjustments Budget – Prescribed in section 28 of the Municipal Finance Management Act, this is the formal means by which a municipality may revise its budget during a financial year.

Allocations – Money received from Provincial and National Treasury.

Budget – The financial plan of a municipality.

Capital Expenditure – Spending on municipal assets such as land, buildings and vehicles. Any capital expenditure must be reflected as an asset on a municipality's balance sheet.

Cash Flow Statement – A statement showing when actual cash will be received and spent and the month end cash and short-term investment balances.

CGD – Capital Grants and Donations mainly comprising of National and Provincial Government allocations as well as public contributions and donations from external parties.

City – City of Cape Town

CRR – Capital Replacement Reserve. An internal funding source used for capital projects, which must at all times be cash-backed in line with Section 18 of the MFMA.

CTICC - Cape Town International Convention Centre

CTS – Cape Town Stadium

DORA – Division of Revenue Act. Annual legislation which shows the allocations from national to local government.

DORb – Division of Revenue Bill. Annual legislation tabled in parliament, but not enacted, which shows the allocations from national to local government.

EFF – External Financing Fund. Internal funding mechanism and funded from borrowing for capital expenditure.

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates comparisons between municipalities.

IDP – Integrated Development Plan. The main strategic planning document of a municipality.

KPI – Key Performance Indicators. Measures of service output and/or outcome.

MBRR – Municipal Budget Reporting Regulations

MCCR – Municipal Cost Containment Regulations

MFMA - Municipal Finance Management Act (No 53 of 2003). The principal piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework, as prescribed by the MFMA. It sets out indicative revenue and projected expenditure for the budget year, plus two outer financial years.

NT – National Treasury

Operating Expenditure – The day-to-day expenses of a municipality such as general expenses, salaries & wages and repairs & maintenance.

Rates – Local Government tax based on assessed valuation of a property.

SDBIP – Service Delivery and Budget Implementation Plan

SFA – Strategic Focus Areas. The main priorities of a municipality as set out in the IDP. Budgeted spending must contribute towards achievement of these Strategic Focus Areas.

Vote – One of the main segments into which a budget is divided, usually at directorate level.

WCG – Western Cape Government

PART 1 - REPORT OF THE EXECUTIVE MAYOR¹

1. Mayor's Report

1.1. High level assessment of MFMA S71 statements for the first half of 2021/22

1.1.1. Against annual budget (latest adjustments budget)

Revenue by Source

Current revenue² amounts to R25 177 million, which is 0.94% or R235 million more than the year-to-date budget projection for December 2021.

The over-recovery is the combined result of over-/under-recovery on the following categories within the revenue budget:

- **Property Rates (R271.4 million under-recovery)**
The variance is due to resolution of GV2018 objections and appeals, changes in rating categories from commercial/business and residential to rating categories associated with a reduced rate-in-rand.
- **Fines Penalties and Forfeits (R291.2 million over-recovery)**
The variance is due to more than planned fines issued and processed, and more outstanding fines collected than anticipated.
- **Transfers and subsidies (R218.4 million under-recovery)**
The variance reflects in the following directorates:
 - Economic Opportunities & Asset Management, due to initial delays of the tranche payment by the National Skills Fund as a result of compliance checks on reporting requirements.
 - Safety & Security, where recoveries for the year-to-date in respect of the LEAP project have not been processed as the Transfer Payment Agreement (TPA) was only finalised in December 2021.
 - Human Settlements mainly on:
 - Grants and Subsidies: National, due to delays in the survey project, which was impacted by COVID-19 lockdown restrictions as it entails door-to-door visits.
 - Grant and Subsidies: Provincial, mainly on the Belhar/Pentech project and Gugulethu Infill project, due to poor performance of the provincial sub-contractors, and due to the late start of PHP projects as approved beneficiaries are not timeously available.

¹ Prepared as per MFMA Section 54 (1)

² Refer Table C4 – Total Revenue by Source (excluding capital transfers and contributions)

- **Gains (R431.7 million over-recovery)**

The variance is mainly on Inventory consumed: Price Adjustment Raw Water, where the creation of a new revenue element to correctly reflect inventory gains as per National Treasury's (NT's) requirements resulted in misalignment of the period budget provision and actuals to date.

Operating expenditure by type

Current expenditure³ amounts to R22 679 million, which is 0.80% or R179 million more than the year-to-date budget projection for December 2021.

The over expenditure is the combined result of over-/under expenditure on the following categories within the expenditure budget:

- **Employee Related Costs (R98 million under expenditure)**

The variance is mainly due to the turnaround time in filling vacancies, internal filling of vacancies, slower than planned implementation of job creation projects (EPWP) as a result of delayed submission of Project Identification Documents (PID) and challenges with identifying workers from the sub council database of registered community members, as well as the temporary hold placed on some vacancies.

- **Bulk Purchases (R136.1 million over expenditure)**

The variance is due to rectification of the Eskom main account for underbilling in the previous financial year; an increase in purchases due to the partial lifting of COVID-19 lockdown restrictions and the subsequent economic recovery; and an increase in small-scale embedded generating customers feeding in more energy to the grid.

- **Inventory Consumed (R211.2 million over expenditure)**

The variance is due to over expenditure on Fuel (Petrol, Diesel, Fuel Oil), due to the higher demand for fuel as well as the increase in the fuel price, and Inventory consumed: Reticulation Water, due to the creation of new cost elements to correctly reflect inventory as per NT's requirements.

- **Contracted Services (R170.7 million under expenditure)**

The variance is due to under expenditure in the following subcategories:

- Advisory Services - Project Management, where expenditure relating to the Walk-in Bus project and Citizens Deployment project was incurred against employee-related cost.
- R&M Contracted Services Buildings, due to the slower than anticipated start of maintenance programmes as well as savings realised as a result of changes made to the implementation of the maintenance contract within the Customer Services section when responding to service notifications.

³ Refer Table C4 – Total expenditure by type

- Sludge removal, due to delays in commencement of augmentation project.
 - R&M Contracted Services electrical, where the period budget provision was based on the previous financial year's periodic expenditure, although, similar expenditure trends were not experienced to date.
 - Sewerage Services, due to outstanding invoices as well as misalignment of the budget and actual expenditure.
 - Refuse Removal, where contractors were utilised to a lesser extent in the in-sourced areas as vehicle breakdowns were fewer than anticipated to date.
 - Litter Picking and Street Cleaning, as the amount of waste removed from informal settlements is currently lower than anticipated.
 - Cleaning Costs, where invoices were received after month-end.
 - G&D Prof Serv Engineering Civil, due to delays of a number of projects and the incorrect allocation of expenditure against the cost centre instead of the grant-funded project.
- **Other Expenditure (R40.3 million under expenditure)**

The under expenditure reflects against the following subcategories:

 - Insurance Public Liability Claims, due to less than anticipated claims received to date.
 - Rehabilitation Costs, where rehabilitation of the Coastal Park Landfill Site is running behind schedule.
 - Rehabilitation of Closed Landfill Sites, where rehabilitation of the Radnor Landfill Site is running behind schedule.
 - Specialised Information Technology Services, as a result of delays in receiving invoices for services rendered.
 - G&D Uniform & Protective Clothing and G&D Training, due to less than planned expenditure incurred relating to the LEAP project for period to date.
- **Losses (R157.7 million over expenditure)**

The variance is mainly on Inventory Consumed (Water) - Various, where the creation of new expenditure elements to correctly reflect inventory losses as per NT's requirements resulted in misalignment of the period budget provision and actuals to date.

Capital expenditure

Year-to-date expenditure⁴ amounts to R1 887 million (Dec 2020: R2 907 million) or 24.1% (Dec 2020: 33.6%), of the current budget of R8 829 million, which is lower by 9.5% when comparing expenditure against budget for the same time last year.

⁴ Refer Table C5 – Total capital expenditure (municipal vote, standard classification and funding)

The year-to-date expenditure has been funded by means of capital transfers recognised (i.e. national- and provincial governments as well as public contributions and donations) (33.8%), borrowings (32.3%) and the balance (33.9%) from internally-generated funds.

Reasons for material positive variances in capital expenditure are:

- Early than anticipated delivery of corporate fleet replacements;
- Earlier than originally anticipated finalisation of the Marikana informal settlement land acquisition as a consequence of a Supreme Court of Appeal Arbitration (SCA) Order;
- Earlier than anticipated conclusion of a Tripartite Agreement where a project is managed by a developer in partnership with the City and the Western Cape Government's (WCG) Department of Human Settlements; and
- Emergency projects completed earlier than anticipated as contractors were performing ahead of schedule.

Reasons for under expenditure on various capital projects:

- Procurement of hardware has been deferred to January 2022 as newer equipment to provide for a better solution will benefit the City by processing data more efficiently and save on power consumption in the data centre;
- Initial delays due to the original tender being put on hold which has subsequently been remedied by making use of an alternative tender;
- An offsite storage proposal took longer than anticipated, due to additional upgrade requirements identified by the service provider;
- Changes in a business process in the City necessitated a review of existing systems;
- Establishment of project teams was delayed;
- Only partial delivery of third-party software;
- Appeals received requiring resolution before proceeding with the contract;
- Delays in finalising the scope of the Works Project Document and subsequent purchase;
- Applications for new- and upgraded supplies have been less than planned for the period under review;
- Award of tender took longer than anticipated;
- Delays in placing orders as the price refresh on the corporate IT tender was only completed at the end of October 2021;
- Delays in approval for use of a professional services tender;
- Delays in delivery of vehicles as the supplier advised that the anticipated delivery date for the remainder of the vehicles will be at the end of February 2022;
- Tender for the ordering of radios reached its capacity limit and could not be increased again;
- Tenders being re-evaluated;
- Late start of project as a result of a prolonged tender evaluation process;
- Initial outstanding approval of a MFMA Section 116(3) process, which was approved by BAC on 18 October 2021 with capital works starting on 29 November 2021;

- Negotiations on a mechanical equipment tender, which impacted on the award of construction tender;
- Numerous delays relating to the approval of designs for the new airspace as required by the National Department of Water Services and Department of Forestry, Fisheries and the Environment (DFFE);
- Advertisement of a tender document only after the land use management application is completed and approved;
- Delays in detailed design as a result of changes to the positioning of the building;
- Appeals against awarded tenders;
- Extended bid specification process;
- Misalignment of cash flows on some major projects;
- Practical completion achieved, however, a number of snags were identified which require resolution;
- Delays in construction commencement due to illegal goat farmers occupying the site, which after extensive negotiations are now following legal proceedings;
- Alignment of budgetary provisions to revised national gazetted allocations impacting on accessing transversal tenders;
- Restrictive clause in original tender resulted in the tender not being available for use as well as the change in transversal use process requiring reapplication;
- Current worldwide shortage of computer chips, which is affecting the supply and delivery of desktop computers and laptops;
- Engagement with key stakeholders taking longer than anticipated;
- Unavailability of a professional services tender impacting the project plan and initial cash flow projections;
- Outstanding compliance certificates;
- Appeals lodged against replacement tenders; and
- Protracted process of appointing a service provider for the Upgrade Maitland Crematorium.

Cash Flow

The City's cash reserves are still strong and the extent to which it could fund the capital programme in the outer years would have to be assessed going forward.

1.2. High level Service Delivery and Budget Implementation Plan (SDBIP) overall performance

The mid-year corporate performance assessment contained in this report is based on the reviewed top level corporate SDBIP for the period 1 July 2021 to 31 December 2021. The 2021/22 Corporate Scorecard as at 31 December 2021 is included as Annexure 1 to this report.

The mid-year corporate performance assessment report is discussed under part 3 (Service Delivery Performance) of this report.

1.3. 2020/21 Annual Report

The problems identified during the previous year's annual report have been taken into account in the performance management report. Unresolved problems are being followed up and corrective action implemented where possible.

1.4. Municipal Entities

Cape Town International Convention Centre (CTICC)

The CTICC's mid-year review and performance assessment for the period 1 July 2021 to 31 December 2021 is reported in Annexure 3 to this report.

The entity's 2020/21 Annual Report will be tabled at Council as per MFMA sections 127 to 129.

Cape Town Stadium (CTS)

The CTS's mid-year review and performance assessment for the period 1 July 2021 to 31 December 2021 is reported in Annexure 4 to this report.

The entity's 2020/21 Annual Report will be tabled at Council as per MFMA sections 127 to 129.

2. Conclusion

The mid-year budget and performance assessment indicates that:

- a) An adjustments budget for 2021/22 is required and this adjustments budget must be approved by Council by no later than 28 February 2022; and
- b) The revised SDBIP, which forms the basis for the mid-year review and performance assessment, must include adjustments resulting from the adjustments budget and must be approved by Council.

PART 2 – FINANCIAL PERFORMANCE

The tables below were extracted from the December 2021 (M06 2022) in-year monthly budget statement (Section 71 report). Full year forecasts were revised as part of the mid-year review and performance assessment. Revised forecasts will inform the adjustments budget tabled at Council for approval.

Table C1: Monthly Budget Statement - Summary

The table below provides a high-level summation of the City's operating- and capital budgets, actuals to date, financial position and cash flow.

Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	10 275 271	10 984 132	10 984 132	5 220 667	5 492 066	(271 399)	-4.9%	10 983 815
Service charges	20 275 960	22 396 466	22 396 466	11 378 690	11 463 240	(84 549)	-0.7%	22 298 043
Investment revenue	896 540	855 119	855 119	457 636	427 559	30 077	7.0%	895 923
Transfers and subsidies	5 793 196	5 650 364	5 694 463	3 183 576	3 401 992	(218 416)	-6.4%	6 070 243
Other own revenue	5 917 410	7 623 518	7 623 518	4 936 008	4 157 041	778 967	18.7%	10 231 880
Total Revenue (excluding capital transfers and contributions)	43 158 377	47 509 600	47 553 699	25 176 578	24 941 898	234 680	0.9%	50 479 904
Employee costs	15 108 022	15 612 510	15 619 025	7 671 705	7 769 653	(97 948)	-1.3%	15 849 607
Remuneration of Councillors	166 417	179 826	179 826	79 535	83 398	(3 863)	-4.6%	179 826
Depreciation & asset impairment	2 863 255	3 013 855	3 013 855	1 505 356	1 495 799	9 557	0.6%	3 073 473
Finance charges	831 478	794 747	794 747	369 083	366 768	2 315	0.6%	788 704
Inventory consumed and bulk purchases	11 463 610	14 886 250	14 889 693	7 319 904	6 972 543	347 361	5.0%	16 843 349
Transfers and subsidies	401 555	464 263	493 005	175 559	200 096	(24 537)	-12.3%	561 134
Other expenditure	12 325 923	13 323 388	13 332 109	5 557 869	5 611 159	(53 290)	-0.9%	13 941 743
Total Expenditure	43 160 260	48 274 839	48 322 260	22 679 010	22 499 416	179 594	0.8%	51 237 836
Surplus/(Deficit)	(1 883)	(765 240)	(768 561)	2 497 568	2 442 482	55 086	2.3%	(757 931)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	1 616 023	3 066 644	3 066 644	617 309	662 531	(45 222)	-6.8%	1 733 253
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	440 280	206 182	206 182	105 671	100 777	4 893	4.9%	210 717
Surplus/(Deficit) after capital transfers & contributions	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790	14 757	0.5%	1 186 038
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—
Surplus/ (Deficit) for the year	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790	14 757	0.5%	1 186 038
Capital expenditure & funds sources								
Capital expenditure	6 528 474	8 314 767	8 828 682	1 887 443	2 485 696	(598 253)	-24.1%	6 095 115
Capital transfers recognised	1 676 001	3 138 842	3 138 842	637 179	662 070	(24 891)	-3.8%	1 792 589
Borrowing	(1 281)	2 500 000	2 500 000	609 787	733 105	(123 318)	-16.82%	1 200 000
Internally generated funds	4 853 753	2 675 925	3 189 840	640 477	1 090 521	(450 044)	-41.3%	3 102 526
Total sources of capital funds	6 528 474	8 314 767	8 828 682	1 887 443	2 485 696	(598 253)	-24.1%	6 095 115
Financial position								
Total current assets	18 044 543	16 853 068	19 620 610	16 518 969				16 244 681
Total non current assets	60 635 521	66 340 381	67 298 718	61 514 984				63 324 319
Total current liabilities	9 902 651	11 660 078	11 692 937	6 216 578				9 432 885
Total non current liabilities	13 662 335	15 486 945	15 486 945	13 487 654				13 789 999
Community wealth/Equity	55 115 078	56 046 426	59 739 446	58 329 720				56 346 117
Cash flows								
Net cash from (used) operating	6 427 873	5 769 282	5 875 539	2 759 520	3 538 330	778 810	22.0%	4 473 874
Net cash from (used) investing	(7 317 202)	(8 523 340)	(9 110 069)	(2 135 803)	(3 936 022)	(1 800 219)	45.7%	(6 372 955)
Net cash from (used) financing	(351 140)	2 145 615	2 145 615	(185 747)	(185 747)	—	—	916 175
Cash/cash equivalents at the month/year end	8 126 100	7 517 656	7 037 185	8 564 070	7 542 661	(1 021 408)	-13.5%	7 143 195

*The '2020/21 Audited Outcome' column reflects pre-audited figures.

Table C2: Monthly Budget Statement - Financial Performance (standard classification)⁵

The table below is an overview of the budgeted financial performance in relation to revenue and expenditure per standard classification.

Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue - Functional								
Governance and administration	16 364 564	16 555 169	16 556 815	8 793 863	8 938 149	(144 287)	-1.6%	16 747 429
Executive and council	1 307	1 325	2 971	1 242	162	1 080	667.6%	17 336
Finance and administration	16 363 257	16 553 841	16 553 841	8 792 618	8 937 986	(145 368)	-1.6%	16 730 089
Internal audit	1	3	3	2	2	1	55.1%	3
Community and public safety	3 424 098	3 768 707	3 795 041	1 880 099	1 770 155	109 944	6.2%	3 932 058
Community and social services	102 164	110 743	110 743	52 822	41 472	11 349	27.4%	107 692
Sport and recreation	49 376	44 660	44 660	18 602	20 830	(2 228)	-10.7%	42 419
Public safety	1 605 703	1 662 159	1 662 159	907 076	803 404	103 672	12.9%	1 640 349
Housing	1 203 248	1 426 546	1 452 861	690 468	656 551	33 918	5.2%	1 650 311
Health	463 607	524 600	524 618	211 131	247 898	(36 767)	-14.8%	491 288
Economic and environmental services	2 374 868	3 323 940	3 340 059	735 422	848 472	(113 050)	-13.3%	1 995 163
Planning and development	433 171	530 303	539 703	231 670	237 386	(5 716)	-2.4%	570 600
Road transport	1 892 477	2 742 355	2 749 075	489 611	598 215	(108 604)	-18.2%	1 373 509
Environmental protection	49 220	51 281	51 281	14 141	12 870	1 271	9.9%	51 053
Trading services	23 050 397	27 129 505	27 129 505	14 487 871	14 145 877	341 993	2.4%	29 789 119
Energy sources	14 689 026	16 224 903	16 224 903	8 522 463	8 529 112	(6 649)	-0.1%	16 204 165
Water management	4 569 126	6 907 736	6 907 736	3 990 539	3 581 861	408 678	11.4%	9 540 612
Waste water management	2 086 936	2 160 243	2 160 243	998 165	1 004 125	(5 960)	-0.6%	2 172 101
Waste management	1 705 309	1 836 622	1 836 622	976 703	1 030 779	(54 075)	-5.2%	1 872 241
Other	753	5 105	5 105	2 303	2 552	(249)	-9.8%	5 105
Total Revenue - Functional	45 214 680	50 782 426	50 826 524	25 899 558	25 705 206	194 351	0.8%	52 468 873
Expenditure - Functional								
Governance and administration	9 158 064	9 828 627	9 809 416	4 335 982	4 578 499	(242 517)	-5.3%	9 742 720
Executive and council	548 399	664 033	666 727	340 417	349 422	(9 004)	-2.6%	673 792
Finance and administration	8 559 137	9 114 249	9 092 344	3 969 256	4 203 336	(234 080)	-5.6%	9 015 870
Internal audit	50 528	50 346	50 346	26 310	25 742	568	2.2%	53 058
Community and public safety	8 889 478	9 036 851	9 065 373	4 206 437	4 068 478	137 959	3.4%	9 105 510
Community and social services	1 026 947	970 743	971 078	494 733	479 808	14 925	3.1%	1 015 586
Sport and recreation	1 320 836	1 159 619	1 159 470	576 759	528 664	48 095	9.1%	1 233 016
Public safety	3 584 092	3 972 218	3 971 377	1 752 089	1 709 662	42 427	2.5%	3 892 793
Housing	1 457 421	1 534 627	1 560 728	637 060	668 571	(31 510)	-4.7%	1 494 548
Health	1 500 182	1 399 645	1 402 720	745 796	681 774	64 022	9.4%	1 469 567
Economic and environmental services	5 205 563	5 282 640	5 311 806	2 366 960	2 358 822	8 138	0.3%	5 487 684
Planning and development	1 355 201	1 433 576	1 452 366	663 148	686 647	(23 499)	-3.4%	1 503 049
Road transport	3 615 195	3 609 570	3 616 615	1 599 465	1 564 198	35 267	2.3%	3 723 644
Environmental protection	235 167	239 495	242 825	104 347	107 977	(3 629)	-3.4%	260 992
Trading services	19 767 213	23 921 216	23 930 142	11 680 164	11 405 782	274 383	2.4%	26 679 070
Energy sources	11 826 795	13 555 616	13 560 882	6 572 023	6 450 821	121 203	1.9%	13 622 655
Water management	3 332 820	5 286 244	5 293 046	2 823 787	2 525 182	298 606	11.8%	7 810 547
Waste water management	2 161 929	2 569 535	2 566 393	1 096 713	1 196 905	(100 192)	-8.4%	2 624 752
Waste management	2 445 669	2 509 821	2 509 821	1 187 641	1 232 875	(45 234)	-3.7%	2 621 116
Other	139 942	205 505	205 523	89 465	87 835	1 631	1.9%	222 852
Total Expenditure - Functional	43 160 260	48 274 839	48 322 260	22 679 010	22 499 416	179 594	0.8%	51 237 836
Surplus/ (Deficit) for the year	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790	14 757	0.5%	1 231 038

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

⁵ As per GFS classification, Trading Services expenditure above excludes Street lighting provisions (included with Community and public safety).

Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

The table below reflects the budgeted financial performance in relation to revenue- and expenditure by vote as well as the resulting operating surplus/deficit.

Vote Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue by Vote								
Vote 1 - Community Services & Health	1 220 474	1 006 695	1 006 714	469 297	496 188	(26 891)	-5.4%	1 128 776
Vote 2 - Corporate Services	57 245	90 525	90 525	46 291	38 409	7 882	20.5%	93 485
Vote 3 - Economic Opportunities & Asset Managemnt	252 287	270 274	279 673	114 307	128 428	(14 121)	-11.0%	270 025
Vote 4 - Energy & Climate Change	14 477 227	15 982 719	15 982 719	8 340 772	8 347 438	(6 666)	-0.1%	15 961 981
Vote 5 - Finance	16 823 143	17 564 399	17 564 399	9 762 734	9 931 201	(168 468)	-1.7%	17 895 000
Vote 6 - Human Settlements	1 071 885	1 165 880	1 192 195	494 868	461 026	33 842	7.3%	1 389 535
Vote 7 - Office of the City Manager	153	7	7	9	3	6	181.2%	14 372
Vote 8 - Safety & Security	1 967 579	1 717 028	1 717 028	923 227	820 628	102 599	12.5%	1 707 495
Vote 9 - Spatial Planning & Environment	187 261	235 548	235 548	89 427	84 801	4 626	5.5%	241 653
Vote 10 - Transport	1 612 651	2 700 909	2 707 628	480 287	586 902	(106 615)	-18.2%	1 334 063
Vote 11 - Urban Management	275 524	302 124	303 770	148 123	149 397	(1 274)	-0.9%	325 295
Vote 12 - Water & Waste	7 269 251	9 746 317	9 746 317	5 030 215	4 660 784	369 431	7.9%	12 107 193
Total Revenue by Vote	45 214 680	50 782 426	50 826 524	25 899 558	25 705 206	194 351	0.8%	52 468 873
Expenditure by Vote								
Vote 1 - Community Services & Health	4 231 746	4 203 855	4 203 870	1 968 878	2 000 782	(31 905)	-1.6%	4 364 284
Vote 2 - Corporate Services	2 568 521	2 270 723	2 270 735	1 011 019	1 023 806	(12 787)	-1.2%	2 268 119
Vote 3 - Economic Opportunities & Asset Managemnt	1 392 703	1 499 132	1 508 519	676 219	649 871	26 348	4.1%	1 516 393
Vote 4 - Energy & Climate Change	12 131 526	13 841 423	13 841 423	6 689 228	6 585 314	103 914	1.6%	13 900 983
Vote 5 - Finance	3 074 201	3 222 505	3 222 505	1 566 349	1 599 502	(33 153)	-2.1%	3 329 145
Vote 6 - Human Settlements	1 469 250	1 543 675	1 569 989	641 687	672 286	(30 599)	-4.6%	1 503 868
Vote 7 - Office of the City Manager	242 392	320 619	320 619	195 677	202 386	(6 709)	-3.3%	329 746
Vote 8 - Safety & Security	4 392 221	4 611 047	4 611 046	2 012 434	1 993 516	18 919	0.9%	4 567 779
Vote 9 - Spatial Planning & Environment	798 435	861 959	865 289	381 914	397 790	(15 876)	-4.0%	889 222
Vote 10 - Transport	3 205 869	3 673 960	3 680 679	1 585 770	1 544 519	41 252	2.7%	3 732 412
Vote 11 - Urban Management	1 074 188	1 080 086	1 081 732	486 153	485 650	503	0.1%	1 074 884
Vote 12 - Water & Waste	8 579 208	11 145 854	11 145 853	5 463 682	5 343 995	119 687	2.2%	13 761 002
Total Expenditure by Vote	43 160 260	48 274 839	48 322 260	22 679 010	22 499 416	179 594	0.8%	51 237 836
Surplus/ (Deficit) for the year	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790	14 757	0.5%	1 231 038

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

Table C4: Monthly Budget Statement – Financial Performance (revenue by source and expenditure by type)

The table below is a view of the budgeted financial performance in relation to the revenue by source and expenditure by type.

Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	10 275 271	10 984 132	10 984 132	5 220 667	5 492 066	(271 399)	-4.9%	10 983 815
Service charges - electricity revenue	14 241 794	15 734 566	15 734 566	8 253 547	8 245 634	7 914	0.1%	15 734 566
Service charges - water revenue	3 226 406	3 556 345	3 556 345	1 678 225	1 701 341	(23 116)	-1.4%	3 549 249
Service charges - sanitation revenue	1 604 014	1 775 113	1 775 113	833 037	851 044	(18 007)	-2.1%	1 791 914
Service charges - refuse revenue	1 203 747	1 330 442	1 330 442	613 881	665 221	(51 340)	-7.7%	1 222 313
Rental of facilities and equipment	329 574	350 647	350 647	182 213	175 324	6 889	3.9%	368 900
Interest earned - external investments	896 540	855 119	855 119	457 636	427 559	30 077	7.0%	895 923
Interest earned - outstanding debtors	454 919	449 452	449 452	186 708	212 921	(26 214)	-12.3%	361 774
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 571 762	1 247 015	1 247 015	890 822	599 619	291 202	48.6%	1 250 376
Licences and permits	44 655	67 110	67 110	20 828	23 508	(2 680)	-11.4%	70 030
Agency services	270 810	261 614	261 614	135 447	127 186	8 261	6.5%	269 491
Transfers and subsidies	5 793 196	5 650 364	5 694 463	3 183 576	3 401 992	(218 416)	-6.4%	6 070 243
Other revenue	3 174 093	3 194 622	3 194 622	2 108 251	2 038 492	69 759	3.4%	3 200 322
Gains	71 597	2 053 058	2 053 058	1 411 739	979 990	431 749	44.1%	4 710 989
Total Revenue (excluding capital transfers and contributions)	43 158 377	47 509 600	47 553 699	25 176 578	24 941 898	234 680	0.9%	50 479 904
Expenditure By Type								
Employee related costs	15 108 022	15 612 510	15 619 025	7 671 705	7 769 653	(97 948)	-1.3%	15 849 607
Remuneration of councillors	166 417	179 826	179 826	79 535	83 398	(3 863)	-4.6%	179 826
Debt impairment	2 854 651	2 716 859	2 716 859	1 279 782	1 279 790	(8)	–	2 371 700
Depreciation & asset impairment	2 863 255	3 013 855	3 013 855	1 505 356	1 495 799	9 557	0.6%	3 073 473
Finance charges	831 478	794 747	794 747	369 083	366 768	2 315	0.6%	788 704
Bulk purchases - electricity	10 130 965	11 182 400	11 182 400	5 400 241	5 264 125	136 116	2.6%	11 218 900
Inventory consumed	1 332 645	3 703 850	3 707 293	1 919 663	1 708 418	211 245	12.4%	5 624 449
Contracted services	7 195 014	7 960 363	7 958 610	2 936 674	3 107 332	(170 658)	-5.5%	8 147 022
Transfers and subsidies	401 555	464 263	493 005	175 559	200 096	(24 537)	-12.3%	561 134
Other expenditure	2 179 010	2 632 043	2 642 516	1 176 824	1 217 101	(40 276)	-3.3%	2 775 275
Losses	97 246	14 124	14 124	164 589	6 936	157 653	2273.0%	647 747
Total Expenditure	43 160 260	48 274 839	48 322 260	22 679 010	22 499 416	179 594	0.8%	51 237 836
Surplus/(Deficit)	(1 883)	(765 240)	(768 561)	2 497 568	2 442 482	55 086	2.3%	(757 931)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	1 616 023	3 066 644	3 066 644	617 309	662 531	(45 222)	-6.8%	1 733 253
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	315 069	206 182	206 182	105 671	100 777	4 893	4.9%	210 717
Transfers and subsidies - capital (in-kind - all)	125 211	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790			1 186 038
Taxation	–	–	–	–	–			–
Surplus/(Deficit) after taxation	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790			1 186 038
Attributable to minorities	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790			1 186 038
Share of surplus/ (deficit) of associate	–	–	–	–	–			–
Surplus/ (Deficit) for the year	2 054 420	2 507 586	2 504 265	3 220 548	3 205 790			1 186 038

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

The table below reflects the City's capital programme in relation to capital expenditure by municipal vote, capital expenditure by standard classification, and funding of the capital budget, including information on capital transfers from National and Provincial departments.

Vote Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Multi-Year expenditure appropriation								
Vote 1 - Community Services & Health	294 831	299 732	323 511	83 371	119 682	(36 311)	-30.3%	298 971
Vote 2 - Corporate Services	208 287	248 768	258 834	25 350	95 449	(70 099)	-73.4%	211 465
Vote 3 - Economic Opportunities & Asset Managemnt	320 315	215 801	247 220	72 734	45 588	27 146	59.5%	259 575
Vote 4 - Energy & Climate Change	750 278	1 014 657	1 053 511	265 392	390 744	(125 352)	-32.1%	893 485
Vote 5 - Finance	248 489	25 515	25 929	2 327	5 503	(3 175)	-57.7%	16 542
Vote 6 - Human Settlements	737 971	827 201	835 682	332 567	248 762	83 805	33.7%	928 826
Vote 7 - Office of the City Manager	1 281	1 103	1 286	245	661	(417)	-63.0%	1 986
Vote 8 - Safety & Security	367 879	258 298	273 398	51 984	117 399	(65 415)	-55.7%	199 062
Vote 9 - Spatial Planning & Environment	105 564	141 722	168 027	28 589	38 952	(10 363)	-26.6%	96 463
Vote 10 - Transport	776 446	2 191 855	2 279 172	228 027	392 539	(164 511)	-41.9%	722 772
Vote 11 - Urban Management	48 608	46 729	65 399	9 704	26 463	(16 759)	-63.3%	52 472
Vote 12 - Water & Waste	2 668 524	3 043 384	3 296 712	787 153	1 003 955	(216 802)	-21.6%	2 413 497
Total Capital Expenditure	6 528 474	8 314 767	8 828 682	1 887 443	2 485 696	(598 253)	-24.1%	6 095 115
Capital Expenditure - Functional Classification								
Governance and administration	996 767	893 761	1 002 059	195 433	288 180	(92 747)	-32.2%	917 581
Executive and council	14 904	5 052	10 720	1 579	4 715	(3 136)	-66.5%	8 110
Finance and administration	981 766	888 469	991 070	193 854	283 276	(89 422)	-31.6%	909 202
Internal audit	98	240	269	–	189	(189)	-100.0%	269
Community and public safety	1 446 713	1 211 834	1 245 823	429 647	409 297	20 351	5.0%	1 272 618
Community and social services	87 604	74 151	86 509	17 938	24 920	(6 982)	-28.0%	78 033
Sport and recreation	300 069	98 585	95 339	27 522	22 511	5 011	22.3%	79 264
Public safety	264 183	154 854	173 057	33 197	79 083	(45 886)	-58.0%	129 639
Housing	737 971	827 201	835 682	332 567	248 762	83 805	33.7%	928 826
Health	56 885	57 042	55 235	18 424	34 021	(15 597)	-45.8%	56 856
Economic and environmental services	918 709	2 367 117	2 492 400	263 276	448 387	(185 111)	-41.3%	857 512
Planning and development	77 284	89 433	109 713	15 794	33 927	(18 133)	-53.4%	89 946
Road transport	777 047	2 190 255	2 276 888	227 882	391 689	(163 807)	-41.8%	719 779
Environmental protection	64 377	87 428	105 799	19 600	22 771	(3 171)	-13.9%	47 787
Trading services	3 154 273	3 831 805	4 077 774	997 378	1 336 318	(338 940)	-25.4%	3 036 845
Energy sources	734 756	1 012 157	1 043 854	265 303	390 244	(124 941)	-32.0%	891 685
Water management	1 109 478	966 786	1 069 517	309 633	413 977	(104 344)	-25.2%	1 002 643
Waste water management	969 082	1 350 020	1 409 204	369 538	290 701	78 837	27.1%	952 341
Waste management	340 956	502 843	555 199	52 904	241 396	(188 493)	-78.1%	190 176
Other	12 012	10 250	10 626	1 708	3 514	(1 806)	-51.39%	10 559
Total Capital Expenditure - Functional Classification	6 528 474	8 314 767	8 828 682	1 887 443	2 485 696	(598 253)	-24.1%	6 095 115
Funded by:								
National Government	1 602 827	3 050 778	3 050 778	612 492	624 980	(12 488)	-2.0%	1 705 493
Provincial Government	13 195	15 866	15 866	2 817	3 305	(488)	-14.8%	27 760
District Municipality	–	–	–	–	–	–	–	–
Other transfers and grants	59 979	72 198	72 198	21 870	33 785	(11 916)	-35.3%	59 336
Transfers recognised - capital	1 676 001	3 138 842	3 138 842	637 179	662 070	(24 891)	-3.8%	1 792 589
Borrowing	(1 281)	2 500 000	2 500 000	609 787	733 105	(123 318)	-16.82%	1 200 000
Internally generated funds	4 853 753	2 675 925	3 189 840	640 477	1 090 521	(450 044)	-41.3%	3 102 526
Total Capital Funding	6 528 474	8 314 767	8 828 682	1 887 443	2 485 696	(598 253)	-24.1%	6 095 115

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

Table C6: Monthly Budget Statement - Financial Position

The table below reflects the performance to date in relation to the financial position of the City.

Description	2020/21	Budget Year 2021/22			
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash	215 607	134 904	134 904	128 022	134 903
Call investment deposits	10 794 362	6 686 030	9 453 572	10 794 362	8 641 706
Consumer debtors	5 256 966	7 940 433	7 940 433	3 803 011	6 228 608
Other debtors	1 302 943	1 616 220	1 616 220	1 262 045	749 236
Current portion of long-term receivables	7 600	4 889	4 889	7 600	4 311
Inventory	467 065	470 592	470 592	523 929	485 917
Total current assets	18 044 543	16 853 068	19 620 610	16 518 969	16 244 681
Non current assets					
Long-term receivables	1 397	212	212	2 502	215
Investments	6 573 136	6 240 856	6 685 279	7 069 405	6 241 472
Investment property	582 962	577 820	577 820	582 962	577 861
Investments in Associate	–	–	–	–	–
Property, plant and equipment	52 770 368	58 952 744	59 508 963	53 152 455	55 951 008
Biological	–	–	–	–	–
Intangible	697 380	524 765	483 205	697 380	542 589
Other non-current assets	10 280	43 983	43 239	10 280	11 173
Total non current assets	60 635 521	66 340 381	67 298 718	61 514 984	63 324 319
TOTAL ASSETS	78 680 064	83 193 449	86 919 328	78 033 953	79 569 000
LIABILITIES					
Current liabilities					
Bank overdraft	–	–	–	–	–
Borrowing	440 239	1 565 429	1 565 429	440 239	1 486 784
Consumer deposits	439 775	455 824	455 824	458 607	543 494
Trade and other payables	7 449 967	7 497 681	7 530 540	3 756 598	5 717 652
Provisions	1 572 671	2 141 143	2 141 143	1 561 134	1 684 955
Total current liabilities	9 902 651	11 660 078	11 692 937	6 216 578	9 432 885
Non current liabilities					
Borrowing	6 547 823	7 589 127	7 589 127	6 373 143	6 360 401
Provisions	7 114 512	7 897 818	7 897 818	7 114 512	7 429 598
Total non current liabilities	13 662 335	15 486 945	15 486 945	13 487 654	13 789 999
TOTAL LIABILITIES	23 564 986	27 147 023	27 179 882	19 704 232	23 222 884
NET ASSETS	55 115 078	56 046 426	59 739 446	58 329 720	56 346 116
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)	49 616 547	51 800 220	55 035 454	53 178 924	50 915 099
Reserves	5 498 532	4 246 206	4 703 992	5 150 796	5 431 017
TOTAL COMMUNITY WEALTH/EQUITY	55 115 078	56 046 426	59 739 446	58 329 720	56 346 117

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

Table C7: Monthly Budget Statement - Cash Flow

The City's cash flow position and cash/cash equivalent outcome is shown in the table below.

Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	10 005 031	10 544 767	10 544 767	5 145 679	5 345 882	(200 203)	-3.7%	10 544 463
Service charges	21 101 782	21 640 699	21 640 699	11 304 722	10 959 231	345 490	3.2%	21 610 703
Other revenue	2 747 064	4 049 121	4 049 121	3 484 787	2 549 367	935 420	36.7%	4 060 272
Transfers and Subsidies - Operational	5 781 742	5 650 364	5 694 463	2 719 906	2 701 156	18 750	0.7%	6 070 243
Transfers and Subsidies - Capital	1 616 702	3 200 628	3 272 826	1 778 002	1 901 337	(123 336)	-6.5%	1 943 969
Interest	1 304 749	855 119	855 119	479 464	402 848	76 616	19.0%	895 923
Dividends	–	–	–	–	–	–	–	–
Payments								
Suppliers and employees	(35 397 699)	(39 430 834)	(39 479 110)	(21 797 584)	(19 966 079)	1 831 505	9.2%	(39 388 219)
Finance charges	(731 498)	(740 582)	(702 345)	(355 457)	(355 414)	43	-0.01%	(702 345)
Transfers and Grants	–	–	–	–	–	–	–	(561 134)
NET CASH FROM/(USED) OPERATING ACTIVITIES	6 427 873	5 769 282	5 875 539	2 759 520	3 538 330	778 810	22.0%	4 473 874
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	84 028	124 139	51 942	–	–	–	–	54 741
Decrease (increase) in non-current receivables	(32 484)	(751)	(751)	–	–	–	–	(3)
Decrease (increase) in non-current investments	(840 273)	(331 962)	(332 578)	–	–	–	–	(332 578)
Payments								
Capital assets	(6 528 473)	(8 314 767)	(8 828 682)	(2 135 803)	(3 936 022)	(1 800 219)	-45.7%	(6 095 115)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(7 317 202)	(8 523 340)	(9 110 069)	(2 135 803)	(3 936 022)	(1 800 219)	-45.7%	(6 372 955)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	2 500 000	2 500 000	–	–	–	–	1 200 000
Increase (decrease) in consumer deposits	20 354	17 110	17 110	–	–	–	–	87 669
Payments								
Repayment of borrowing	(371 494)	(371 495)	(371 495)	(185 747)	(185 747)	–	–	(371 495)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(351 140)	2 145 615	2 145 615	(185 747)	(185 747)	–	–	916 175
NET INCREASE/ (DECREASE) IN CASH HELD	(1 240 469)	(608 444)	(1 088 915)	437 969	(583 439)			(982 906)
Cash/cash equivalents at beginning:	9 366 569	8 126 100	8 126 100	8 126 100	8 126 100			8 126 100
Cash/cash equivalents at month/year end:	8 126 100	7 517 656	7 037 185	8 564 070	7 542 661			7 143 195

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

Debtors' Analysis

The debtor analysis provides an age analysis by revenue source and customer category.

Table SC3 Monthly Budget Statement - Aged Debtors

Description	Budget Year 2021/22											Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Year	Over 1 Year	Total	Total over 90 days			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	347 545	73 450	59 506	55 163	42 947	59 538	258 836	1 421 935	2 318 920	1 838 420	–	–	
Trade and Other Receivables from Exchange Transactions - Electricity	673 975	39 935	46 220	(9 669)	7 924	16 715	88 181	282 669	1 145 951	385 820	–	–	
Receivables from Non-exchange Transactions - Property Rates	712 643	119 990	83 529	93 390	47 473	53 963	257 361	845 115	2 213 463	1 297 302	–	–	
Receivables from Exchange Transactions - Waste Water Management	182 334	28 608	24 501	21 990	18 201	20 007	107 445	537 731	940 817	705 374	–	–	
Receivables from Exchange Transactions - Waste Management	95 858	21 676	17 597	14 362	12 253	14 281	69 503	375 238	620 768	485 637	–	–	
Receivables from Exchange Transactions - Property Rental Debtors	58 384	(578)	306	12 547	10 981	7 419	108 104	625 029	822 191	764 080	–	–	
Interest on Arrear Debtor Accounts	69 575	30 749	31 929	29 901	35 312	25 661	3 520	19 814	246 460	114 208	–	–	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–	–	–	–	
Other	(85 156)	(65 604)	(37 382)	(20 885)	(176 735)	(73 464)	(34 541)	(162 044)	(655 811)	(467 669)	–	–	
Total By Income Source	2 055 157	248 225	226 206	196 800	(1 644)	124 119	858 409	3 945 487	7 652 759	5 123 171	–	–	
2020/21 - totals only	1 966 528	431 301	270 707	175 529	230 576	147 694	1 136 928	4 991 923	9 351 184	6 682 649	–	–	
Debtors Age Analysis By Customer Group													
Organs of State	80 743	19 382	16 595	8 499	(153 440)	(59 461)	18 002	(10 893)	(80 573)	(197 293)	–	–	
Commercial	943 826	92 756	67 004	64 744	45 489	47 621	207 970	338 691	1 808 101	704 516	–	–	
Households	996 938	189 547	149 635	143 369	124 316	129 808	624 393	3 359 532	5 717 538	4 381 418	–	–	
Other	33 651	(53 460)	(7 028)	(19 812)	(18 010)	6 151	8 044	258 157	207 693	234 530	–	–	
Total By Customer Group	2 055 157	248 225	226 206	196 800	(1 644)	124 119	858 409	3 945 487	7 652 759	5 123 171	–	–	

Creditors' Analysis

The creditors' analysis below provides an aged analysis by customer type.

Table SC4 Monthly Budget Statement - Aged Creditors

Description	Budget Year 2021/22									Prior year totals (same period)
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	–	–	–	–	–	–	–	–	–	–
Bulk Water	–	–	–	–	–	–	–	–	–	–
PAYE deductions	–	–	–	–	–	–	–	–	–	–
VAT (output less input)	–	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	–	–	–	–	–	–	–	–	–	–
Loan repayments	–	–	–	–	–	–	–	–	–	–
Trade Creditors	16 250	(0)	–	–	11	–	–	–	16 261	394
Auditor General	–	–	–	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–	–	–	–
Total By Customer Type	16 250	(0)	–	–	11	–	–	–	16 261	394

The City's creditors are paid within 30 days as stipulated in the MFMA. Creditors older than 31 days are due to debit balances to be deducted from the next payment run and a manual clearing to be processed on payment.

The City has a continuous management follow-up control system in place to facilitate the ultimate payment of these invoices.

Transfers and Grants

Transfers and grant expenditure per allocation/grant is reflected in the table below.

Table SC7 Monthly Budget Statement - Transfers and Grants Expenditure

Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Operating expenditure of Transfers and Grants								
National Government:	4 313 068	4 239 294	4 255 413	304 509	296 254	8 256	2.8%	4 273 650
Local Government Equitable Share	3 509 590	3 215 174	3 215 174	–	–	–	–	3 215 174
Finance Management grant	1 000	1 000	1 000	796	761	35	4.6%	1 000
Urban Settlements Development Grant	202 546	219 147	219 147	48 064	60 182	(12 119)	-20.1%	233 182
Energy Efficiency and Demand Side Management Grant	818	800	800	490	274	216	79.0%	1 085
Dept. of Environ Affairs and Tourism	394	220	220	–	–	–	–	220
Expanded Public Works Programme	51 156	49 072	49 072	22 362	16 539	5 823	35.2%	49 072
Public Transport Infrastructure & Systems Grant	25 679	38 640	45 360	1 012	4 123	(3 111)	-75.5%	25 894
Infrastructure Skills Development	8 289	11 000	11 000	4 185	4 975	(790)	-15.9%	11 000
Public Transport Network Grant	451 468	489 103	489 103	206 661	166 473	40 188	24.1%	528 888
Neighbourhood Development Partnership Grant	1 394	5 000	5 000	–	–	–	–	227
Informal Settlements Upgrading Partnership Grant	10 113	76 143	76 143	1 887	6 500	(4 613)	-71.0%	64 514
National Skills Fund	16 061	46 276	55 675	8 145	16 429	(8 284)	-50.4%	55 675
National Treasury General Budget Support	–	16 829	16 829	5 329	5 319	9	0.2%	16 829
Integrated City Development Grant	21 014	–	–	–	–	–	–	–
Peninsula Wetlands Rehabilitation Project	994	–	–	–	–	–	–	–
Philippi Agri Hub	12 551	–	–	–	–	–	–	–
Programme And Project Preparation Support Grant	–	70 890	70 890	5 578	14 678	(9 100)	-62.0%	70 890
Provincial Government:	1 049 044	1 371 012	1 398 973	312 204	550 630	(238 426)	-43.3%	1 431 513
Cultural Affairs and Sport - Provincial Library Services	50 635	43 116	43 116	28 679	22 835	5 843	25.6%	46 926
Cultural Affairs and Sport - Library Services: Transfer funding to enable City of Cape Town to procure periodicals and newspapers	1 073	5 338	5 338	5 195	152	5 042	3310.8%	5 368
Human Settlements - Human Settlement Development Grant	280 951	262 554	288 869	73 369	108 877	(35 507)	-32.6%	348 158
Health - TB	32 138	87 317	87 317	12 359	12 359	–	–	32 715
Health - ARV	278 156	300 230	300 230	130 756	161 196	(30 440)	-18.9%	300 980
Health - Nutrition	5 551	6 664	6 664	1 555	3 260	(1 705)	-52.3%	6 664
Health - Vaccines	112 115	91 661	91 661	52 935	45 831	7 104	15.5%	114 134
Comprehensive Health	2 465	173 489	173 489	–	–	–	–	205 618
LEAP	256 667	350 000	350 000	2 981	180 077	(177 096)	-98.3%	319 478
Transport and Public Works - Provision for persons with special needs	10 102	10 000	10 000	–	6 000	(6 000)	-100.0%	10 019
Economic Development and Tourism: Public Access Centres TSLE	–	5 480	5 480	17	2 515	(2 498)	-99.3%	3 667
Community Safety - Law Enforcement Auxiliary Services	3 474	4 629	4 629	–	2 124	(2 124)	-100.0%	3 429
Community Development Workers	972	1 001	2 647	445	–	445	100.0%	2 647
Finance Management Capacity Building Grant	300	250	250	–	114	(114)	-100.0%	250
Transport Safety and Compliance - Rail Safety	–	19 000	19 000	–	–	–	–	21 000
Tourism Safety Law Enforcement Unit	3 521	–	–	–	–	–	–	–
Establishment and Support K9 unit	1 968	2 783	2 783	–	1 392	(1 392)	-100.0%	1 589
Municipal accreditation and capacity building grant	8 954	7 500	7 500	3 914	3 900	14	0.37%	8 871
Other grant providers:	7 414	36 625	36 643	2 831	11 209	(8 378)	-74.7%	25 480
CMTF	1 428	15 400	15 400	2 045	4 920	(2 875)	-58.4%	13 500
CID	4 933	2 052	2 052	407	1 026	(619)	-60.3%	5 144
Century City	–	618	618	309	309	–	–	618
Westcott Primary School - Traffic Attendant	50	43	43	22	22	–	–	53
Rustenberg Junior Girls School - Traffic Attendant	50	43	43	22	22	–	–	53
V&A Waterfront: Traffic Officer	854	–	–	–	–	–	–	–
KFW - Technical Assistance (GDB)	–	15 000	15 000	–	3 500	(3 500)	-100.0%	5 000
Orio	–	3 421	3 421	–	1 368	(1 368)	-100.0%	969
Forres Prep School	24	19	19	9	9	–	–	43
Regional Tourism	(30)	–	–	–	–	–	–	–
University of Connecticut	52	–	18	–	18	(18)	-100.0%	18
The Cape Academy for MST	54	29	29	17	15	2	16.7%	82
Total Operating Transfers and Grants	5 369 525	5 646 931	5 691 030	619 545	858 093	(238 548)	-27.80%	5 730 643

Table continues on next page.

Description	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Capital expenditure of Transfers and Grants								
National Government:	1 602 827	3 050 778	3 050 778	612 492	624 980	(12 488)	-2.00%	1 705 261
Minerals and Energy: Energy Efficiency and Demand Side Management Grant	8 170	9 200	9 200	4 702	6 304	(1 602)	-25.4%	8 915
National Treasury: Expanded Public Works Programme	1 171	700	700	312	185	127	68.7%	700
National Treasury: Informal Settlements Upgrading Partnership Grant: Municipalities	265 251	441 997	441 997	183 657	169 588	14 069	8.3%	453 626
National Treasury: Infrastructure Skills Development Grant	863	1 000	1 000	74	800	(726)	-90.8%	1 137
National Treasury: Local Government Restructuring Grant	276	60	60	—	—	—	—	60
National Treasury: Neighbourhood Development Partnership Grant	11 288	45 000	45 000	4 847	14 001	(9 154)	-65.4%	10 172
National Treasury: Public Transport Network: Budget Facility for Infrastructure Grant	290 583	1 433 000	1 433 000	38 201	73 003	(34 802)	-47.7%	93 000
National Treasury: Urban Settlements Development Grant	747 706	753 284	753 284	296 379	205 052	91 326	44.5%	791 491
National Treasury: Integrated City Development Grant	40 410	—	—	—	—	—	—	4 023
National Treasury: Municipal Disaster Recovery Grant	(30)	—	—	—	—	—	—	—
Transport: Public Transport Network Grant	237 139	366 537	366 537	84 322	156 047	(71 725)	-46.0%	342 137
Provincial Government:	13 875	15 866	15 866	2 817	3 305	(488)	-14.76%	5 816
Cultural Affairs and Sport: Library Services: Metro Library Grant	11 404	5 400	5 400	2 817	2 040	777	38.10%	5 816
Community Safety: Amarak	679	—	—	—	—	—	—	—
Tourism Safety Law Enforcement Unit	1 312	—	—	—	—	—	—	—
Housing: Integrated Housing and Human Settlement Development Grant	478	10 466	10 466	—	1 265	(1 265)	-100.0%	—
Other grant providers:	184 510	72 198	72 198	21 870	33 785	(11 916)	-35.27%	59 081
Other: Other	184 510	72 198	72 198	21 870	33 785	(11 916)	-35.3%	59 081
Total capital expenditure of Transfers and Grants	1 801 212	3 138 842	3 138 842	637 179	662 070	(24 891)	-3.76%	1 770 158
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	7 170 737	8 785 773	8 829 872	1 256 724	1 520 163	(263 439)	-17.3%	7 500 801

* The '2020/21 Audited Outcome' column reflects pre-audited figures.

Reasons for amendments on transfers and grants

- Committed 2020/21 conditional grants approved by National Treasury in terms of section 22(1) of the 2020 Division of Revenue Act (DoRA), (Act No. 20 of 2020), dated 10 November 2021.
- Committed 2020/21 conditional grants approved by Western Cape Government in terms of Section 10 (2) of the Western Cape Appropriation Act 2020 (2 of 2020), dated 12 November 2021.
- Amendments on national funding in terms of the Division of Revenue Amendment Bill, gazette number 45390 of 27 October 2021.
- Amendments on provincial funding in terms of Provincial Gazette Extraordinary, number 8531 of 15 December 2021.
- Updated implementation programmes of projects funded from external sources i.e. CGD as well as internal sources i.e. CRR and External Financing Fund (EFF). Whilst backed by approved business plans, local conditions often require amendments to implementation procedures, as agreed with donors (CGD-funded projects).
- Shifting of funding between the operating- and capital budget.

Expenditure on Councillor Allowances and Employee Benefits

Table SC8 Monthly Budget Statement - Councillor and Staff Benefits

Summary of Employee and Councillor remuneration	2020/21	Budget Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<u>Councillors (Political Office Bearers plus Other)</u>								
Basic Salaries and Wages	143 109	154 911	154 911	68 691	70 940	(2 249)	-3.2%	154 911
Pension and UIF Contributions	5 175	6 358	6 358	1 945	3 179	(1 234)	-38.8%	6 358
Motor Vehicle Allowance	471	638	638	171	319	(148)	-46.3%	638
Cellphone Allowance	9 335	9 544	9 544	4 641	4 772	(131)	-2.7%	9 544
Other benefits and allowances	8 328	8 376	8 376	4 087	4 188	(101)	-2.4%	8 376
Sub Total - Councillors	166 417	179 826	179 826	79 535	83 398	(3 863)	-4.6%	179 826
% increase		8.1%	8.1%					8.1%
<u>Senior Managers of the Municipality</u>								
Basic Salaries and Wages	27 729	30 393	30 393	10 340	13 875	(3 535)	-25.48%	27 534
Pension and UIF Contributions	925	2 901	2 901	830	1 450	(620)	-42.76%	2 405
Medical Aid Contributions	84	188	188	65	94	(29)	-31.11%	166
Motor Vehicle Allowance	536	444	444	196	222	(26)	-11.83%	431
Cellphone Allowance	261	297	297	80	317	(237)	-74.71%	267
Other benefits and allowances	39	42	42	22	20	2	10.63%	41
Sub Total - Senior Managers of Municipality	29 575	34 265	34 265	11 533	15 978	(4 445)	-27.8%	30 844
% increase		15.9%	15.9%					4.3%
<u>Other Municipal Staff</u>								
Basic Salaries and Wages	9 816 836	10 836 321	10 831 282	5 472 198	5 496 543	(24 344)	-0.4%	10 726 148
Pension and UIF Contributions	1 506 502	1 836 528	1 827 020	790 339	890 403	(100 064)	-11.2%	1 723 412
Medical Aid Contributions	897 200	945 285	954 636	460 796	476 955	(16 159)	-3.4%	955 109
Overtime	942 386	838 145	836 273	384 239	345 953	38 285	11.1%	941 212
Motor Vehicle Allowance	211 641	232 146	232 814	109 917	114 608	(4 690)	-4.1%	235 897
Cellphone Allowance	36 809	32 144	33 057	16 955	16 534	422	2.5%	35 727
Housing Allowances	69 198	68 776	68 764	29 379	34 869	(5 490)	-15.7%	68 316
Other benefits and allowances	323 396	319 830	328 337	178 657	160 643	18 014	11.2%	362 471
Payments in lieu of leave	203 383	95 681	99 187	73 580	47 263	26 317	55.7%	115 019
Long service awards	75 562	81 383	81 383	529	30 682	(30 153)	-98.3%	77 613
Post-retirement benefit obligations	995 534	292 006	292 006	143 582	139 222	4 360	3.13%	577 838
Sub Total - Other Municipal Staff	15 078 447	15 578 245	15 584 760	7 660 172	7 753 675	(93 503)	-1.21%	15 818 763
% increase		3.3%	3.4%					4.9%
Total Parent Municipality	15 274 440	15 792 336	15 798 851	7 751 239	7 853 050	(101 811)	-1.3%	16 029 433

PART 3 - SERVICE DELIVERY PERFORMANCE

3.1 Introduction

The Service Delivery and Budget Implementation Plan (SDBIP) forms an integral part of the City's strategic planning, implementation, measuring, monitoring, performance reporting, and evaluating process. The **Corporate Scorecard and SDBIPs** are the key legislative instruments for providing an overview of the performance landscape of the IDP, and includes detailed information on how the budget will be implemented, by means of forecast cash flows, performance indicators and service delivery targets.

The detail regarding performance management is stipulated in the City's performance management policy framework and guidelines.

3.2 About the SDBIP

The SDBIP offers stakeholders and the public a comprehensive overview of the City's performance. As such, the content of the SDBIP is aligned with the strategic focus areas (SFA) and underlying objectives of the City's five-year IDP.

To achieve its vision, the City builds on the SFA that it has identified as the cornerstones of a successful and thriving city, and which form the foundation of its five-year IDP.

The five SFA are:

- 1. THE OPPORTUNITY CITY**
- 2. THE SAFE CITY**
- 3. THE CARING CITY**
- 4. THE INCLUSIVE CITY**
- 5. THE WELL-RUN CITY**

The City takes an integrated approach to realise its vision of ensuring that all residents of and visitors to Cape Town experience the best services, facilities and opportunities.

3.3 Service Delivery Performance

3.3.1 SDBIP performance

The 2021/22 Corporate Scorecard as at 31 December 2021 is attached as Annexure 1 to this report.

3.3.2 Some highlights from the SDBIP for the second quarter of 2021/22

3.3.2.1 The Opportunity City

- Finalised **96% of building plans** within statutory timeframes.
- Created **19296 job opportunities**.
- Installed over **1 140 km of fibre-optic cable** across the metro, with **408 City buildings now connected** to fibre-optic infrastructure.

- Maintained a percentage compliance with **drinking water quality standard of over 99%.**
- **Actioned 99% of simple service requests** from SMMEs received through the Business Hub helpdesk within two working days.
- Achieved Small scale embedded generation (SSEG) capacity legally installed and grid-tied measured in megavolt-ampere (MVA) of 9.72, against a target of 2.50.
- Conserved **65, 34% (55 540 ha) of the 2009 BioNet** to date, resulting in the 2022 IDP target already being met.

3.3.2.2 The Safe City

- Total City CCTV footprint stands at **1 909 cameras**, representing the largest public-area surveillance agency in Africa.

3.3.2.3 The Caring City

- The City achieved a percentage adherence to **City wide service requests of 88.01%.**
- The number of **human settlement opportunities (Top structures) was 1 148**, which was 22.8% above target.
- In the same period, the number of **human settlement opportunities (Formal sites serviced) was 617.**
- **Number of sanitation service points (toilets) stood at 2 211**, well above the target of 1 100.
- Achieved a high percentage of **areas of informality receiving waste removal and area cleaning service (99.79%).**

3.3.2.4 The Inclusive City

- The City's bus service, **MyCiTi**, made **6.3 million passenger journeys.**
- Achieved **Ideal Clinic platinum status at 59 City healthcare facilities**, gold at six, and silver at one.
- Started nearly **10 000 new HIV-positive patients on ARVs**, bringing total number of patients on ARVs at City clinics to almost 80 000.
- Achieved low teenage birth rate of **less than 4,2%.**

3.3.2.5 The Well-Run City

- Achieved a **high investment rating**, given by an Opinion of an independent rating agency.

3.4 Conclusion

During the first half of the 2021/2022 financial year the City performed well in achieving its set targets. In cases where targets were not met, the City initiated remedial measures to improve the likelihood of achieving its set targets. In some instances, targets will also be amended to accommodate changed circumstances.

PART 4 – RECOMMENDATIONS⁶

4.1 Adjustments Budget

It is recommended that an **2021/22 adjustments budget** be prepared and approved by Council no later than 28 February 2022.

This adjustments budget will take into account, inter alia,

- The appropriation of approved committed 2020/21 grant funding from National Treasury and the Western Cape Government;
- The change in funding source from Capital Replacement Reserve (CRR) to Capital Grants & Donations (CGD) on projects approved by NT and WCG as part of the 2020/21 roll-over application, which was funded from the CRR on an interim basis pending outcome of the approval process;
- Review of the capital programme resulting in the reduction of City's borrowing requirement;
- Rephasing of internal funds where implementation of projects will continue in the 2022/23 and 2023/24 financial years;
- Upward/downward adjustment of revenue- and expenditure estimates based on current trends;
- Realignment of sundry budgetary provisions resulting from updated implementation programmes; and
- Organisational structure realignment.

4.2 Mid-year changes to SDBIP

Following the approval of the adjustments budget, the revised SDBIP (Annexure 2), which forms the basis of the mid-year assessment, be approved by Council.

⁶ Required as per MFMA Section 72 (3)

QUALITY CERTIFICATE


I, **KEVIN JACOBY**, the acting municipal manager of **CITY OF CAPE TOWN**, hereby certify that –

- ☐ the monthly budget statement
- ☐ quarterly report on the implementation of the budget and financial state affairs of the municipality
- ☒ mid-year budget and performance assessment

for the **2021/22 financial year** has been prepared in accordance with the Municipal Finance Management Act (MFMA) and regulations made under that Act.

Print name ----- Kevin Jacoby -----

Acting Municipal Manager of City of Cape Town (CPT)

 Digitally signed
by Kevin Jacoby
Date: 2022.01.11
17:07:48 +02'00'

Signature -----

Date -----



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

ANNEXURE 1:

2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Context: CCT Corporate 202122

Scorecard as of: Dec 2021-latest quarter (to date)








Printed date: 18 Jan 2022

Name	Status	Actual	Target	Reason for Variance/Remedial Action Comment
CCT Corporate 202122				
SFA 1: Opportunity City				
1.1 Position Cape Town as a forward-looking, globally competitive city				
1.A Percentage Building plans approved in statutory time (30-60d)	▲	96.00	96.00	
1.B Percentage of rates clearance certificate issued within ten working days [C]	✖	72.02	90.00	Reason for variance: The target of 90% was not achieved due to the following factors: - No automated signing solution available due the expiration of the previous licence. The process and requirements of the new licence required development and changes to IS&T infrastructure to ensure City IS&T compliance - Rates Clearance Automation Process (RCAP) system issues ? between Revenue and IS&T some of the system issues has been resolved while others are work-in-progress - Process Integration (PI) system ? inconsistency in availability of the communication between the City and Electronic Vendors. Work-in-progress with IS&T/ERP and Revenue Due to the non-availability of the electronic automated signature, ten staff members signed the S118 certificates manually during the day and overtime. It must be noted that the outcome achieved for Quarter 2 would have been 99.40% which is in the Authorised Cleared Status, the last step before the automated sign-off. The delay was the manual signing of the S118 certificates during overtime/weekends. Remedial action: IS&T and the Service Provider are interacting and developing the solution for the electronic signature planned to be implemented by 11 February 2022.
1.C Number of outstanding valid applications for commercial electricity services expressed as a percentage of commercial customers	✓	0.20	0.70	
1.2. Leveraging technology for progress				
1.D Approved business and management review of the Broadband Infrastructure Programme (BIP)				
1.3. Economic inclusion				
1.E Number of Mayoral Job Creation Programme (MJCP) opportunities created [C] - NKPI	✓	19,296.00	15,000.00	
1.F Percentage budget spent on implementation of Workplace Skills Plan (WSP) (NKPI)	✓	35.39	30.00	
1.4. Resource efficiency and security				
1.G Percentage compliance with drinking water quality standards	■	99.09	98.00	
1.H Small scale embedded generation (SSEG) capacity legally installed and grid-tied measured in mega-volt ampere (MVA)	✓	9.72	2.50	

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Name	Status	Actual	Target	Reason for Variance/Remedial Action Comment
SFA 2: Safe City				
2.1. Safe communities				
2.A Number of areas in which additional CCTV cameras have been installed [AT]				
2.B Community satisfaction survey (Score 1-5) - safety and security (AT)				
SFA 3: Caring City				
3.1. Excellence in basic service delivery				
3.A Community satisfaction survey (Score 1-5)- city wide(AT)				
3.B Number of outstanding valid applications for water services expressed as a % of total number of billings for the service (NKPI)	✓	0.20	0.70	
3.C Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service (NKPI)	✓	0.19	0.70	
3.D Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service (NKPI)	✓	0.04	0.20	
3.E Number of outstanding valid applications for refuse collection service expressed as a % of total number of billings for the service (NKPI)	✓	0.00	0.10	
3.F Percentage adherence to Citywide service requests	✓	88.01	80.00	
3.G Number of human settlement opportunities (Top structures)	✓	1,148.00	935.00	
3.H Number of human settlement opportunities (Formal sites serviced)		617.00	0.00	
3.2. Mainstreaming basic service delivery to informal settlements and backyard dwellers				
3.I Number of water services points (taps) provided to informal settlements NKPI	●	293.00	300.00	Reason for variance: During the second quarter, the installation of standpipes have proven to be challenging due to recent invaded informal settlements topography on private property. In addition to this, all projects that were approved under tender 296Q/2016/17 were hindered after a legal opinion was received. Subsequently, only projects that were active on the ground were eligible too continue installations, whilst the remainder of the installations under the new tender 268Q/2020/21 are anticipated to commence after the builder's break. Remedial action: The department is committed to achieving the annual SDBIP target as all planned projects are therefore anticipated to the implemented on new tender 268Q/2020/21
3.J Number of sanitation service points (toilets) provided to informal settlements NKPI	✓	2,211.00	1,100.00	
3.K Percentage of informal settlements receiving a door-to-door refuse collection service (NKPI)	■	99.79	99.00	
3.L Number of service points (toilet and tap with hand basin) provided to backyarders	▲	100.00	100.00	

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Name	Status	Actual	Target	Reason for Variance/Remedial Action Comment
3.M Number of electricity subsidised connections installed [C] - NKPI		148.00	750.00	Reason for variance: New term tender, for construction of all electrification projects, came into effect 4 September 2021. New contractors only started on site in November 2021. The focus during September - October 2021 was Stakeholder Engagement with communities by introducing the new Contractors to the respective teams and introducing the respective projects to the Contractors and the preparation of project-related documentation. During July and August 2021, the focus was on project reconciliation and close out with the previous Contractors to ensure compliance and mitigate any irregular expenditure risks. No purchase orders for new work could thus be issued. Remedial action: The electrification programme has been adjusted to take into account the delayed start and the overall electrification target should still be achieved.
3.N Number of sites serviced in the informal settlements		251.00	250.00	
3.O Number of community services facilities within informal settlements [AT]		0.00	1.00	Reason for variance: The project has been put on hold due to the lack of funding, which is required for the operations and maintenance of this type of facility. Remedial action: The project is technically ready for implementation, with all the planning and design being completed. The continuation of this programme is dependent on the outcome of the funding application submitted to National Treasury.
SFA 4: Inclusive City				
4.1. Dense and transit oriented growth and development				
4.A Number of passenger journeys per kilometre operated [AT]		0.94	0.80	
4.B Catalytic Land Development				
4.2. An efficient, integrated transport system				
4.C Total number of passenger journeys on MyCiti		6,388,600.00	5,800,000.00	
4.3. Building integrated communities				
4.D Percentage of people from EE target groups employed in 3 highest levels of management in compliance with the City's approved EE plan (EE)		75.00	75.00	
4.E Number of strengthening families programmes implemented [C]		10.00	0.00	
SFA 5: Well-Run City				
5.1. Operational sustainability				
5.A Opinion of independent rating agency		1.00	1.00	
5.B Opinion of the Auditor General			1.00	

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Name	Status	Actual	Target	Reason for Variance/Remedial Action Comment
5.C Percentage spend of capital budget [C] - NKPI		21.38	27.88	Reason for variance: The under performance is due to various factors: Slower than anticipated expenditure spend on a number of projects. Delays in delivery due to supplier constraints. Initial delays in establishing project teams as well as the partially delivery of third-party software. Unavailability of a professional services tenders and delay in procurement process. Delays due to worldwide shortage of computer chips, which is affecting the supply and delivery of desktop computers and laptops. Remedial action: Project managers together with the support of the finance manager/heads will continue to closely monitor and ensure that projects are implemented within the prescribed timelines by ensuring all payment certificates are received timeously. Resolve SCM delays. Budget and cash flow to be amended in the January 2022 adjustments budget.
5.D Percentage spend on repairs and maintenance [C]		40.19	42.20	Reason for variance: The major contributors to the variance are: (a) Electrical repairs and maintenance is delayed due to the awarding of the public lighting maintenance contract. (b) Contracted Services Building repairs and maintenance, savings were realized as a result of the changes made to the implementation of the maintenance contract within the Water Customer Services section. Remedial action: An increase in expenditure is anticipated once the public lighting maintenance contract is fully implemented.
5.E Cash/cost coverage ratio (excluding unspent conditional grants) [C] - NKPI		2.00	2.00	
5.F Net Debtors to annual income [C] - NKPI		12.50	18.52	
5.G Debt (total borrowings) to total operating revenue [C] - NKPI		21.00	23.50	

Well Below
 Below
 On Target
 Above
 Well Above
 Trend Up
 Trend Stable
 Trend Down

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Context: CTICC 2021

Scorecard as of: Dec 2021-latest month

Printed date: 17 Jan 2022

Name	Status	Actual	Target	Reason for Variance Comment
CTICC 2021				
An Opportunity City				
Number of international events hosted	▲	0	0	
Number of events hosted	✓	90	16	Events held after the regulations allowed 750 people in attendance at inside venues from October 2021, led to an increase in total events
Percentage of annual total salary cost spent on training of permanent and temporary staff	✓	3	2	Training sessions held during downtime periods led to increased training provided than targeted.
Percentage BBBEE spend	✓	86	60	The SCM processes are effective in procuring from BEE suppliers.
Number of student opportunities provided	▲	0	0	
Number of graduate opportunities provided	▲	0	0	
An Inclusive City				
Percentage of exco, manco and leadership positions held by persons from designated groups	■	82	75	
A Well Run City				
Percentage of minimum aggregate score for all CTICC internal departments and external suppliers	✓	90	75	Excellent customer service being delivered by the staff for events held.
Maintain five star tourism grading through effective management of maintenance quality service delivery			0	
Unqualified audit report	▲	1	1	A clean audit has been achieved for the 2020/21 Financial Year
Number of senior managers registered for MFMA Competency Course	✓	10	7	Additional training was put in place during the downtime caused by the pandemic.
Percentage achievement of annual budgeted Operating profit	✓	30	50	
Percentage of the total number of capital projects for the year completed or committed	✓	65	45	Capital projects commenced ahead of schedule.
Percentage of total capital expenditure spend		0	0	
Cash/cost coverage ratio (excluding unspent conditional grants) (NKPI)	✓	3	0	The variance is due to additional revenue earned as well as cost savings achieved for the half year, as well as client deposits received for contracted events.
Net Debtors to Annual Income (NKPI)	✓	8	19	Higher revenue for the period resulted in a lower % for this indicator at the end of the period.
Debt (total borrowings) to total operating revenue (NKPI)	▲	0	0	

Well Below
 Below
 On Target
 Above
 Well Above
 Trend Up
 Trend Stable
 Trend Down

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Context: Cape Town Stad 2122**Scorecard as of:** Dec 2021-latest month**Printed date:** 17 Jan 2022

Name	Status	Actual	Target	Reason for Variance Comment
Cape Town Stad 2122				
1: Opportunity City				
Financial Sustainability				
Positioning Cape Town as a forward looking globally competitive City				
Percentage Achievement of Projected Revenue	✓	61	30	The entity hosted the British Irish Lions (BIL) Tour during Q1, which generated revenue of R10million not initially included in the budget. As a result of the uncertainty around COVID-19 restriction levels at the time of budget approval, the entity followed a conservative approach and excluded the BIL tour revenue from the budget. The entity also earned income from the DHL naming rights agreement as well as the rights fees received from the vendors as negotiated in their contract during Q1, which were initially included in the prior financial year's budget. The entity also managed to host events which includes the Cape Town Cycle Tour, Cape Town Marathon, which were all confirmed after the finalization of the budget. In total the entity hosted eight (8) bowl events, fourteen (14) non-bowl events and nine (9) film shoots for the period under review, which lead to the positive variance on this indicator.
Percentage reduction of the Grant Allocation from the City of Cape Town			0	
Percentage Implimentation and evaluation of event commercial service providers	▲	100	100	
Number of events hosted	✓	109	53	The Stadium has outperformed its event target for Q2 (Total of 72 events) respectively for the quarter under review. A total of 109 events to date have been secured and delivered safely and successfully amidst the ongoing COVID 19 pandemic. The stadium attracted multiple business events consisting of conferences, training /development and international film shoot productions. It should be noted, that the easing of lockdown regulations is contributing to the recovery of the events industry. The economic recovery of the events, tourism and hospitality industry remains slow but steady. The Stadium is in the process of planning business engagement sessions with all its clients (event owners/organisers) in order to ensure the further acquisition of events. The focus remains to secure broadcasted, hybrid and virtual events as well. It should be noted that the ongoing engagement with the Events/Film Industry and the easing of the lockdown regulations in South Africa amidst the COVID 19 pandemic has contributed to the success of the stadiums' performance to date.

ANNEXURE 1: 2021/22 QUARTER 2 CORPORATE SCORECARD AS AT 31 DECEMBER 2021 - CITY AND ENTITIES

Name	Status	Actual	Target	Reason for Variance Comment
Number of spectator attendance at the CT Stadium	✖	26,343	400,000	Due to National Disaster Management Regulations pertinent to the ongoing COVID 19 pandemic, the number of spectators at events have been restricted, directly impacting the Stadium from delivery against this target in Q2. Remedial action: This target will be impacted by the restrictions imposed on capacity permitted at events as per the National Disaster Management Regulations amid the ongoing COVID 19 pandemic. The Stadium is required to adhere and comply to all legislative directives as per Government. The target has been reviewed during the adjustment budget period to align to legislation. The Stadium is also currently in engagement with the relevant broadcaster/Event Owner to determine the number of spectators who viewed events via social media platforms or traditional broadcast platforms.
Percentage Compliance with approved Repairs and Maintenance Programme	▲	100	100	
Percentage Compliance with OHSA Act and regulations (Act 85 of 1993)	▲	100	100	
Economic Inclusion				
Number of training interventions completed per annum, as per Works Skills Plan (WSP)	✓	48	30	A marked increase above the expected training interventions occurred. This is due to various courses becoming available online and staff therefore able to attend.
4: Inclusive City				
4.3: Building Integrated Communities				
Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the City's approved employment equity plan (EE) (NKPI)	✖	50	80	Currently top three levels of management is not fully representative as per the set target due. This is due to the historical appointments still occupying positions on the current structure in the levels applicable. Remedial action: As vacancies in the top three levels of management occurs, the employment strategy will focus on reaching the 80% target set in the indicator.
5: Well Run City				
5.1: Operational Sustainability				
Percentage of absenteeism	✓	3	5	The positive variance is mainly due to ongoing focus on this important matter.
Percentage of declarations of interest completed	✓	97	70	The entity DOI's were completed by almost all staff as a result of ongoing focus on this indicator. The remainder will be completed in the next quarter.
Opinion of the Auditor General			0	

✖ Well Below ● Below ▲ On Target ■ Above ✓ Well Above ↗ Trend Up → Trend Stable ↘ Trend Down




CITY OF CAPE TOWN
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STAD KAAPSTAD

2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT


ANNEXURE 2:

2021/22 MID-YEAR CORPORATE SCORECARD REVIEW - CITY AND ENTITIES


ANNEXURE 2: 2021/22 MID-YEAR CORPORATE SCORECARD REVIEW - CITY AND ENTITIES

CITY OF CAPE TOWN - 2021/2022 MID-YEAR CORPORATE SCORECARD													
<div></div>													
SFA	OBJECTIVE	KEY PERFORMANCE INDICATORS	AUDITED BASELINES ¹				UNAUDITED BASELINE ²	ACTUAL ACHIEVED QUARTER 2	APPROVED QUARTER 3 TARGET	APPROVED ANNUAL (Q4) TARGETS	PROPOSED ANNUAL (Q3) TARGETS	PROPOSED ANNUAL (Q4) TARGETS	ADJUSTMENT BUDGET MOTIVATION
			2016/17 ¹	2017/18 ¹	2018/19 ¹	2019/20 ¹	2020/21 ²	2021/22	2021/22	2021/22	2021/22	2021/22	
SFA 1	1.3. Economic inclusion	1.F Percentage budget spent on implementation of Workplace Skills Plan (WSP) (NKPI)	92.30%	95.42%	95.58%	89.82%	88.44%	35.39%	70%	95%	60%	90%	Reduced target from 70% to 60%, as well as from 95% to 90% for Quarter 3 and Quarter 4 respectively due to highly labour intensive and service delivery orientated departments struggling to meet 95% target due to service obligation as a result of the effects of Covid-19.
SFA 2: SAFE CITY	2.1. Safe communities	2.A Number of areas in which additional CCTV cameras have been installed	New	11	9	5	5	Annual Target	0	5	0	0	No approved procurement mechanism to implement CCTV camera projects for the 2021/22 financial year. Tender 317s/2020/21 is currently in its negotiation phase with the preferred bidders, as approved by the Bid Adjudication Committee. The entire budget for camera projects will be rolled over to 2022/23 and therefore no expenditure in 2021/2022 will occur, necessitating target change.
		2.B Community satisfaction survey (Score 1 - 5) - safety and security	2.9	2.8	2.3	2.5	2.5	Annual Target	Annual Target	3	N/A	2.7	The actual results for the Community Satisfaction survey is 2.5 (2020/2021) and a target of 3 was set for the 2021/2022 financial year. Given that the city is still in a state of disaster as the legacy of the COVID impacts the customer perception of service delivery, the current target needs to be reduced to 2.7 to make it more realistic. The streamlining of resources to address the COVID response also had a lingering negative impact on the customer's perception. The new proposed target of 2.7 is still above the baseline of the 2.5.
SFA 3: CARING CITY	3.1. Excellence in basic service delivery	3.A Community satisfaction survey (Score 1 - 5) - city wide	2.8	2.8	2.3	2.7	2.5	Annual Target	Annual Target	3	N/A	2.7	The actual results for the Community Satisfaction survey is 2.5 (2020/2021) and a target of 3 was set for the 2021/2022 financial year. Given that the city is still in a state of disaster as the legacy of the COVID impacts the customer perception of service delivery, the current target needs to be reduced to 2.7 to make it more realistic. The streamlining of resources to address the COVID response also had a lingering negative impact on the customer's perception. The new proposed target of 2.7 is still above the baseline of the 2.5.
		3.G Number of human settlement opportunities (Top structures)	4 839	3 749 ³	3 784 ³	2 738	2 587	1 148	1 365	2 600	N/A	2 430	Budget cuts on the HSDG budget allocation for 2021/2022. The budget cuts will impact the Top Structure targets as the planned delivery of top structures are directly linked to the budget provision for each project.
		3.H Number of human settlement opportunities (Formal sites serviced)	1 189	4 346 ³	1 908 ³	785	2 363	617	337	2 500	617	1 940	Budget cuts on the USDG budget allocation for 2021/2022. The budget cuts will impact the Serviced Sites target as the planned delivery of Serviced Sites are directly linked to the budget provision for each project. No further sites are expected to be serviced for Q3, therefore the actual results achieved for Quarter 2 and the proposed target for Quarter 3 will be the same.

ANNEXURE 2: 2021/22 MID-YEAR CORPORATE SCORECARD REVIEW - CITY AND ENTITIES

CITY OF CAPE TOWN - 2021/2022 MID-YEAR CORPORATE SCORECARD													
SFA	OBJECTIVE	KEY PERFORMANCE INDICATORS	AUDITED BASELINES ¹				UNAUDITED BASELINE ²	ACTUAL ACHIEVED QUARTER 2	APPROVED QUARTER 3 TARGET	APPROVED ANNUAL (Q4) TARGETS	PROPOSED ANNUAL (Q3) TARGETS	PROPOSED ANNUAL (Q4) TARGETS	ADJUSTMENT BUDGET MOTIVATION
			2016/17 ¹	2017/18 ¹	2018/19 ¹	2019/20 ¹	2020/21 ²	2021/22	2021/22	2021/22	2021/22	2021/22	
SFA 3: CARING CITY	3.2. Mainstreaming basic service delivery to informal settlements and backyard dwellers	3.L Number of service points (toilet and tap with hand basin) provided to backyards	New	408	164	428	357	100	300	400	150	N/A	The 2020/2021 backyarder annual target remains as originally planned however we hereby wish to reduce/ammend the Quarter 3 planned deliverables which will be made up again in Quarter 4 , the reason for this is due to initial delays experienced related to our door to door survey continuously having to stop and start due to gang related activities and the impacts of COVID-19 .
		3.N Number of sites serviced in the informal settlements	New	1 052	1 448	924	1 274	251	500	1 000	400	800	1.Backstage 2, Khayelitsha UISP was planned to yield 450 service sites , the project has been cancelled due to a mass land invasions on the land planned for development. 2. The Backstage 2 project budget was removed as part of the annual budget approval process in June 2021.
		3.O Number of community services facilities within informal settlements	New	New	New	0	0	Annual Target	2	3	N/A	0	As result of the budget cuts there was no operating budget to operate and manage new facilities, therefore the development of facilities in informal settlements was put on hold until the economic climate changes. Added to this was the fact that there were land invasions at sites earmarked/identified for development.
SFA4 INCLUSIVE CITY	4.2. An efficient, integrated transport system	4.B Number of passenger journeys per kilometer operated (MyCiti)	New	1.11	1.06	1.00	0.80	0.94	0.80	0.80	0.92	0.94	MyCiti Passenger Journeys have recovered due to the easing of the COVID-19 restrictions at a much faster rate than anticipated at the time of setting these targets. In addition to this, service optimisations needed to be made to improve budgetary deficits. Due to the cumulative nature of the indicator and seasonal fluctuations in passenger demand, as well as a change in scheduled kilometres, the projected targets in subsequent quarters can be lower than targets achieved in previous quarters. However, the cumulative target at the end of Q4 is still anticipated to remain at the level achieved in Q2.
		4.C Total number of passenger journeys on MyCiti	19.9 Million	18 million	17.5 million	13 276 698	10 901 143	6.3 million	8.6 million	11.7 million	9 million	12.5million	MyCiti Passenger Journeys have recovered due to the easing of the COVID-19 restrictions at a much faster rate than anticipated at the time of setting these targets.
	4.3. Building integrated communities	4.E Number of strengthening families programmes implemented	New	20	19	10	16	0	8	18	10	16	Due to the longer lasting effect of COVID-19 and related directives, the Department cannot implement 18 programmes as originally planned.
SFA 5: WELL RUN CITY	5.1. Operational sustainability	5.C Percentage spend of capital budget (NKPI)	92.85%	73%	80.11%	89%	88.51%	21.38%	45.37%	90%	Will only be able to provide the final amendments after the Council meeting on 27 January 2022	N/A	Will be updated once adjustment budget is approved.
		5.E Cash/cost coverage ratio (excluding unspent conditional grants) (NKPI)	2.28:1	3.02:1	3.85:1	1.91:1	1.82:1	02:00	2:1	2:1	No amendents currently but may make amendments during the Adjustment Budget process		Will be updated once adjustment budget is approved.
		5.F Net Debtors to annual income (NKPI)	21.15%	21.11%	19.94%	19.44%	17.15%	12.50%	18.79%	21.50%			Will be updated once adjustment budget is approved.
		5.G Debt (total borrowings) to total operating revenue (NKPI)	New	24.30%	22.85%	24.60%	23.00%	21.00%	23.50%	33%			Will be updated once adjustment budget is approved.

ANNEXURE 2: 2021/22 MID-YEAR CORPORATE SCORECARD REVIEW - CITY AND ENTITIES



CITY OF CAPE TOWN

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CAPE TOWN STADIUM - 2021/2022 MID-YEAR SCORECARD

SFA	OBJECTIVE	KEY PERFORMANCE INDICATORS	AUDITED BASELINES ¹				ACTUAL ACHIEVED QUARTER 2	APPROVED QUARTER 3 TARGET	APPROVED ANNUAL (Q4) TARGETS	PROPOSED QUARTER 3 TARGET	PROPOSED ANNUAL (Q4) TARGETS	ADJUSTMENT BUDGET MOTIVATION
			2017/18 ¹	2018/19 ¹	2019/20 ¹	2020/21 ¹	2021/22	2021/22	2021/22	2021/22	2021/22	
SFA 1: OPPORTUNITY CITY	1.1. Positioning Cape Town as a forward - looking, globally competitive business city	Percentage reduction in the grant allocation from the City	New	24.10%	16.67%	0.73%	Annual Target	Annual Target	8%	N/A	1%	Due to the current COVID-19 restrictions in place, and the limited grant funding it is not possible to realistically reach the reduction of 8% as the entity' ability to generate revenue is significantly limited due to having to host events with limited spectators.
		Percentage achievement of projected revenue	New	118.23%	102.74%	66.79%	61%	50%	90%	65%	90%	Due to the uncertainty around the hosting of events at the time of budgeting, a conservative approach was followed by not including income in the budget for the first six months of the financial year. The entity was however allowed to host events during the first half due to the easing of the COVID-19 regulations, with no spectators in attendance, hence the upwards adjustment of the Q3 target.
		Number of events hosted	New	New	New	New	109	80	105	125	135	There was an increase in events with the easing of the COVID-19 regulations and the entity being able to host events compliant with this. A large number of smaller type of events such as film shoots are very popular in this summer period and added to the number of events hosted.
		Number of spectator attendance at the CT Stadium	New	New	New	New	26 343	500 000	600 000	42 000	57 000	This target is adjusted down due to limited spectators under the current COVID-19 regulations.
	1.3. Economic inclusion	Number of training interventions completed per annum, as per Works Skills Plan (WSP) Please note: Indicator name changed from "percentage" in the 2020/2021 FY to "Number" in the 2021/2022 FY	137%	91.76%	61.06%	52%	48	40	60	60	70	With more training opportunities becoming available as Covid-19 regulations are eased it is envisaged that the Entity will reach a higher than previously expected number of interventions completed for both quarter 3 and 4 .
SFA 5: WELL-RUN CITY	5.1. Operational sustainability	Percentage declarations of interest completed	100%	100%	100%	100%	97%	90%	100%	100%	N/A	With the continued focus on this important indicator, the entity have managed to complete 97% of its target by Q2 already, and aims to reach the 100% by Q3.

Notes:

NKPI - National Key Performance Indicator

[1] The 2016/17, 2017/18, 2018/19, 2019/20 and 2020/21 baseline figures reflects the audited actual achievements as at 30 June 2017, 30 June 2018, 30 June 2019, 30 June 2020 and 30 June 2021 respectively.

NOTE THIS IS A DRAFT SUBMISSION SUBJECT TO BOARD APPROVAL



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2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

ANNEXURE 3:

CAPE TOWN INTERNATIONAL CONVENTION CENTRE - 2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

**CAPE TOWN INTERNATIONAL CONVENTION CENTRE
(CTICC) - 2021/22 MID-YEAR BUDGET AND
PERFORMANCE ASSESSMENT**

TABLE OF CONTENTS

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PART 1 – CAPE TOWN INTERNATIONAL CONVENTION CENTRE: REPORT TO THE BOARD OF DIRECTORS AND PARENT MUNICIPALITY

1. Executive Summary

The purpose of this report is comply with Section 88 of the Municipal Finance Management Act (MFMA) and deals with the matters referred to hereunder, namely the performance of the CTICC as reflected in the monthly statements, performance against the Key Performance Indicators (KPI's) and any matters raised in the Annual Report; Mid-year budget and performance assessment.

Section 88 of the Municipal Finance Management Act (MFMA) states:

1.1. The accounting officer of a municipal entity must by 20 January of each year—

- a) assess the performance of the entity during the first half of the financial year, taking into account:*
 - i. the monthly statements referred to in section 87 for the first half of the financial year and the targets set in the service delivery, business plan or other agreement with the entity's parent municipality; and*
 - ii. the entity's annual report for the past year, and progress on resolving problems identified in the annual report;*
- b) submit a report on such assessment to—*
 - i. the board of directors of the entity; and*
 - ii. the parent municipality of the entity.*

1.2. A report referred to in subsection (1) must be made public.

2. High level assessment of performance for the first half of 2021/22 against annual budget

Revenue by Source

Current revenue at R28.7 million is 109% or R14.9 million above the year-to-date budget projection to December 2021.

Reasons for the higher revenue achieved

- Rental of Facilities (R0.3 million over) and Other Revenue (R14.3 million over)
The budget was prepared on the basis that the COVID-19 restrictions in place would limit the number of people in attendance to 250. From 1 October 2021 the restrictions were relaxed considerably, which allowed for a maximum of 750 people for inside venues. This resulted in clients being able to host larger events, which benefited the company with short-lead events being booked for October to December 2021, with a total of 90 events hosted against the 16 events budgeted.
- Interest Earned – External Investments (R0.1 million over)
Net Interest Income was R0.3 million higher than budget mainly due to the additional revenue earned from events hosted and cost savings achieved.

Operating expenditure by type

Current expenditure is 11% or R10.4 million below the year-to-date budget projection for December 2021.

Reasons for under expenditure on operating expenditure

- Employee related costs is 7% below budget due to savings as well as vacancies during the first half of the year.
- Remuneration of Directors is 33% below budget for the period due to the AGM and other ad-hoc meetings not taking place in the period.
- Debt management is below budget as no debt has been written-off for the year-to-date.
- Depreciation and asset impairment is 4% below budget as a result of the reduction in capital expenditure during the period.
- Inventory consumed is above budget by 29% due to the costs related to generating the additional food and beverage revenues with the additional events hosted.
- Contracted services and Other expenditure are below budget by 35% and 8% respectively due to savings, cost management and the closure of areas within CTICC 1 not used by the Vaccination Centre of Hope.

Capital Expenditure

Capital expenditure for the half year amounts to R3.3 million against the year-to-date budget of R6.9 million. The projects are being managed to ensure that they are completed during the financial year.

3. Measurable performance targets: 2021/22 Quarter 2 Performance Scorecard

There has been no adjustment made to the Company's KPI's to 31 December 2021. This scorecard is discussed under Part 3 (Service Delivery Performance) of this report.

4. 2020/21 Annual Report

The audit for the 2020/21 financial year has been completed with the company receiving an unqualified audit opinion from the AGSA. The CTICC's 2020/21 Annual Report will be tabled at Council January 2022, after it has been approved by the shareholders at the AGM in January 2022.

PART 2 - FINANCIAL PERFORMANCE

Financial performance overview

The tables below reflect the operating budget for the CTICC for the period 1 July 2021 to 31 December 2021. Full year forecasts were revised as part of the adjustment budget process. Revised forecasts will inform the adjustments budget to be tabled at Council for approval.

CTICC - Table F1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–
Investment revenue	3 927	225	225	460	113	347	308.5%	552
Transfers recognised - operational	–	–	–	–	–	–	–	–
Other own revenue	48 161	25 766	25 766	28 245	13 653	14 593	106.9%	49 769
Total Revenue (excluding capital transfers and contributions)	52 088	25 991	25 991	28 705	13 765	14 940	108.5%	50 321
Employee costs	68 682	54 470	54 470	25 439	27 327	(1 888)	-6.9%	53 393
Remuneration of Board Members	835	697	697	258	385	(127)	-33.0%	798
Depreciation and asset impairment	164 446	50 738	50 738	24 361	25 369	(1 008)	-4.0%	45 699
Finance charges	–	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	2 769	3 775	3 775	2 606	2 025	581	28.7%	5 430
Transfers and grants	2 124	2 124	2 124	1 062	1 062	–	–	2 124
Other expenditure	80 362	83 695	83 695	34 018	41 960	(7 942)	-18.9%	79 411
Total Expenditure	319 217	195 498	195 498	87 744	98 128	(10 384)	-10.6%	186 856
Surplus/(Deficit)	(267 129)	(169 507)	(169 507)	(59 039)	(84 363)	25 324	-30.0%	(136 535)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(267 129)	(169 507)	(169 507)	(59 039)	(84 363)	25 324	-30.0%	(136 535)
Taxation	(12 576)	(43 779)	(43 779)	(16 531)	(21 789)	5 258	-24.1%	(37 761)
Surplus/ (Deficit) for the year	(254 553)	(125 728)	(125 728)	(42 508)	(62 574)	20 066	-32.1%	(98 774)
Capital expenditure & funds sources								
Capital expenditure	20 657	11 172	13 739	3 286	6 869	(3 583)	-52.2%	12 967
Transfers recognised - capital	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–
Internally generated funds	20 657	11 172	13 739	3 286	6 869	(3 583)	-52.2%	12 967
Total sources of capital funds	20 657	11 172	13 739	3 286	6 869	(3 583)	-52.2%	12 967
Financial position								
Total current assets	36 764	28 386	25 819	42 706				41 022
Total non current assets	686 335	727 764	730 330	681 792				689 274
Total current liabilities	42 532	54 979	54 979	51 438				58 494
Total non current liabilities	–	231	231	–				–
Community wealth/Equity	680 568	700 939	700 939	673 060				671 802
Cash flows								
Net cash from (used) operating	(128 176)	(121 713)	(121 713)	(20 250)	(60 087)	39 837	-66.3%	(63 214)
Net cash from (used) investing	(20 657)	(11 172)	(13 739)	(3 286)	(6 870)	(3 583)	-52.2%	(12 967)
Net cash from (used) financing	–	123 000	123 000	35 000	61 500	(26 500)	-43.1%	96 000
Cash/cash equivalents at the year end	22 215	7 227	4 660	33 679	11 655	22 024	189.0%	190 868

Annexure 3 – CTICC - 2021/22 Mid-year Budget and Performance Assessment - January 2022

CTICC - Table F2 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	–	–	–	–	–	–	–	–
Service charges - electricity revenue	–	–	–	–	–	–	–	–
Service charges - water revenue	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–
Service charges - refuse revenue	–	–	–	–	–	–	–	–
Rental of facilities and equipment	19 179	8 398	8 398	5 549	5 233	317	6.1%	17 994
Interest earned - external investments	3 927	225	225	460	113	347	308.5%	552
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–	–
Other revenue	28 983	17 368	17 368	22 696	8 420	14 276	169.6%	31 775
Gains	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	52 088	25 991	25 991	28 705	13 765	14 940	108.5%	50 321
Expenditure By Type								
Employee related costs	68 682	54 470	54 470	25 439	27 327	(1 888)	-6.9%	53 393
Remuneration of Directors	835	697	697	258	385	(127)	-33.0%	798
Debt impairment	(588)	360	360	–	180	(180)	-100.0%	300
Depreciation & asset impairment	164 446	50 738	50 738	24 361	25 369	(1 008)	-4.0%	45 699
Finance charges	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–
Inventory consumed	2 769	3 775	3 775	2 606	2 025	581	28.7%	5 430
Contracted services	27 206	33 218	33 218	10 764	16 599	(5 836)	-35.2%	29 962
Transfers and subsidies	2 124	2 124	2 124	1 062	1 062	–	–	2 124
Other expenditure	53 616	50 117	50 117	23 239	25 181	(1 942)	-7.7%	49 149
Losses	127	–	–	15	–	15	100.0%	–
Total Expenditure	319 217	195 498	195 498	87 744	98 128	(10 384)	-10.6%	186 856
Surplus/(Deficit)	(267 129)	(169 507)	(169 507)	(59 039)	(84 363)	25 324	-30.0%	(136 535)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) before taxation	(267 129)	(169 507)	(169 507)	(59 039)	(84 363)	25 324	-30.0%	(136 535)
Taxation	(12 576)	(43 779)	(43 779)	(16 531)	(21 789)	5 258	-24.1%	(37 761)
Surplus/(Deficit) for the year	(254 553)	(125 728)	(125 728)	(42 508)	(62 574)	20 066		(98 774)

Annexure 3 – CTICC - 2021/22 Mid-year Budget and Performance Assessment - January 2022

CTICC - Table F3 Monthly Budget Statement - Capital Expenditure - M06 December

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Capital expenditure by Asset Class/Sub-class								
Other assets	15 088	6 950	7 152	833	3 576	(2 743)	-76.7%	6 950
Operational Buildings	15 088	6 950	7 152	833	3 576	(2 743)	-76.7%	6 950
Municipal Offices	15 088	6 950	7 152	833	3 576	(2 743)	-76.7%	6 950
Computer Equipment	5 410	3 600	5 965	2 454	2 983	(529)	-17.7%	5 395
Computer Equipment	5 410	3 600	5 965	2 454	2 983	(529)	-17.7%	5 395
Furniture and Office Equipment	160	600	600	–	300	(300)	-100.0%	600
Furniture and Office Equipment	160	600	600	–	300	(300)	-100.0%	600
Machinery and Equipment	–	22	22	–	11	(11)	-100.0%	22
Machinery and Equipment	–	22	22	–	11	(11)	-100.0%	22
Total Capital Expenditure	20 657	11 172	13 739	3 286	6 869	(3 583)	-52.2%	12 967
Funded by:								
National Government	–	–	–	–	–	–	–	–
Provincial Government	–	–	–	–	–	–	–	–
Parent Municipality	–	–	–	–	–	–	–	–
District Municipality	–	–	–	–	–	–	–	–
Transfers recognised - capital	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–
Internally generated funds	20 657	11 172	13 739	3 286	6 869	(3 583)	-52.2%	12 967
Total Capital Funding	20 657	11 172	13 739	3 286	6 869	(3 583)	-52.2%	12 967

Annexure 3 – CTICC - 2021/22 Mid-year Budget and Performance Assessment - January 2022

CTICC - Table F4 Monthly Budget Statement - Financial Position - M06 December

Vote Description	2020/21	Current Year 2021/22			
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash	4 915	–	–	9 034	–
Call investment deposits	17 301	7 227	4 660	24 645	24 479
Consumer debtors	–	–	–	–	–
Other debtors	10 335	17 252	17 252	6 168	12 589
Current portion of long-term receivables	2 124	2 124	2 124	1 062	2 124
Inventory	2 090	1 783	1 783	1 797	1 830
Total current assets	36 764	28 386	25 819	42 706	41 022
Non current assets					
Long-term receivables	170 803	168 679	168 679	170 803	168 679
Investments	–	–	–	–	–
Investment property	–	–	–	–	–
Investment in Associate	–	–	–	–	–
Property, plant and equipment	338 839	252 728	255 295	317 765	306 142
Biological	–	–	–	–	–
Intangible	–	–	–	–	–
Other non-current assets	176 693	306 356	306 356	193 224	214 453
Total non current assets	686 335	727 764	730 330	681 792	689 274
TOTAL ASSETS	723 099	756 149	756 149	724 497	730 297
LIABILITIES					
Current liabilities					
Bank overdraft	–	–	–	–	–
Borrowing	–	–	–	–	–
Consumer deposits	22 147	25 935	25 935	26 600	39 946
Trade and other payables	20 385	29 044	29 044	24 838	18 549
Provisions	–	–	–	–	–
Total current liabilities	42 532	54 979	54 979	51 438	58 494
Non current liabilities					
Borrowing	–	–	–	–	–
Provisions	–	231	231	–	–
Total non current liabilities	–	231	231	–	–
TOTAL LIABILITIES	42 532	55 210	55 210	51 438	58 494
NET ASSETS	680 568	700 939	700 939	673 060	671 802
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)	(596 860)	(735 489)	(735 489)	(639 368)	(695 625)
Reserves	1 277 428	1 436 428	1 436 428	1 312 428	1 367 428
TOTAL COMMUNITY WEALTH/EQUITY	680 568	700 939	700 939	673 060	671 802

Annexure 3 – CTICC - 2021/22 Mid-year Budget and Performance Assessment - January 2022

CTICC - Table F5 Monthly Budget Statement - Cash Flows - M06 December

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-
Other revenue	39 266	25 766	25 766	28 245	13 653	14 593	106.9%	49 769
Transfers and Subsidies - Operational	-	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-
Interest	3 927	225	225	460	113	347	308.5%	552
Dividends	-	-	-	-	-	-	-	-
Payments								
Suppliers and employees	(171 369)	(147 704)	(147 704)	(48 955)	(73 852)	(24 898)	-33.7%	(113 535)
Finance charges	-	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-	-	-
Transfers and Grants	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES	(128 176)	(121 713)	(121 713)	(20 250)	(60 087)	39 837	-66.3%	(63 214)
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments								
Capital assets	(20 657)	(11 172)	(13 739)	(3 286)	(6 870)	(3 583)	-52.2%	(12 967)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(20 657)	(11 172)	(13 739)	(3 286)	(6 870)	(3 583)	-52.2%	(12 967)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	123 000	123 000	35 000	61 500	(26 500)	-43.1%	96 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments								
Repayment of borrowing	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	123 000	123 000	35 000	61 500	(26 500)	-43.1%	96 000
NET INCREASE/ (DECREASE) IN CASH HELD	(148 833)	(9 885)	(12 452)	11 464	(5 457)	16 921	-310.1%	19 819
Cash/cash equivalents at the beginnig of year	171 049	17 112	17 112	22 215	17 112	5 103	29.8%	17 112
Cash/cash equivalents at the end of year	22 215	7 227	4 660	33 679	11 655	22 024	189.0%	36 931

Annexure 3 – CTICC - 2021/22 Mid-year Budget and Performance Assessment - January 2022

CTICC - Supporting Table F3 Entity Aged debtors - M06 December

Detail	Current Year 2021/22										Actual Bad Debts Written Off against Debtors
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	Total over 90 days	
R thousands											
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-
Other	2 340	23	58	-	667	-	-	-	3 088	667	667
Total By Income Source	2 340	23	58	-	667	-	-	-	3 088	667	667
2020/21 - totals only											
Debtors Age Analysis By Customer Group											
Organs of State	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-
Other	2 340	23	58	-	667	-	-	-	3 088	667	

CTICC - Supporting Table F4 Entity Aged creditors

Detail	Current Year 2021/22								
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
R thousands									
Creditors Age Analysis By Customer Type									
Bulk Electricity	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-
Trade Creditors	9 450	-	-	-	-	-	-	-	9 450
Auditor General	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total By Customer Type	9 450	-	-	-	-	-	-	-	9 450

PART 3 – SERVICE DELIVERY PERFORMANCE

Performance assessment report – KPI's

1. Introduction

As a results-driven organisation, much emphasis is placed on attainment of targets, firstly at an organisational level, and then cascading down to departmental and finally to individual performance assessments. The system of performance management is integral to achieving financial and non-financial targets. The CTICC's performance is measured by the City of Cape Town against a set of KPIs which are reviewed annually by both stakeholders.

The 2021/22 performance scorecard is annexed on pages 13 and 14.

2. Some highlights from the 2021/22 Performance Scorecard

a. Operating Profit/(Loss) before tax - Percentage achievement of annual budgeted operating profit

CTICC has successfully hosted 90 events up to 31 December 2021, which was allowed in terms of the current COVID-19 regulations.

The company incurred an after-tax loss of R42.5 million against the budgeted loss of R62.6 million. The reason for the lower than expected loss was mainly due to the additional events hosted as the regulations were relaxed during the period. The most significant change occurred from 1 October 2021 when the regulations allowed attendance of up to 750 persons in inside venues. Total expenditure, excluding depreciation and asset impairment, reflects a saving of R9.4 million, mainly due savings on payroll costs as a result of the freeze on vacancies, savings related to utility costs, maintenance, contracted services and marketing costs.

b. Capital Projects - Percentage of the total number of capital projects for the year completed or committed

The company planned to complete or commit 45% projects by mid-year, and achieved 65%.

c. Events - Number of events hosted and international events

Total number of events hosted is 90 against a target of 16. The amendments to the regulations during the period allowed events with higher attendance numbers to be hosted.

d. Human Capital Development – Percentage of annual total salary cost spend on training of permanent and temporary staff

The CTICC is committed to developing and strengthening its employees by prioritising training at all levels and for whatever skills necessary to fulfil the centre's mandate and realise its vision. The CTICC has exceeded its target of spending 1% of the annual total salary cost and has spent 3% for the year to date. Training has been accelerated to ensure that the CTICC team is well equipped in statutory, vocational and developmental training and values-based leadership.

e. Customer Centricity and Service Excellence 90% of minimum aggregate score for all CTICC internal departments and external suppliers

CTICC has repeatedly achieved and exceeded targeted scores for customer service. It all starts from recruiting passionate staff who strives to deliver world class experiences to all our clients and delegates.

Our service providers also endeavour to do the same as they are managed through service level agreements and live by our service ethos to our clients. Our staff consistently offers what our brand promises and builds relationships with our clients. CTICC is geared and will continue to provide memorable experiences to all our local and International visitors ensuring they return, not only to the CTICC but to Cape Town as the destination of choice.

f. Procurement – Supply Chain Procurement from B-BBEE suppliers measured i.t.o. the B-BBEE Act

The CTICC is committed to growing its contribution in supporting broad based black economic empowerment (B-BBEE). The CTICC has excelled in sourcing 86% of the CTICC's total net spend by the end of the second quarter of 2021/22 from B-BBEE suppliers. This has been achieved through the continued focus on preferential procurement practices adopted in our supply chain management system.

PART 4: RECOMMENDATIONS:













1. Adjustments Budget

It is recommended that the 2021/22 adjustment budget be prepared and approved as part of the parent municipality's adjustment budget by Council no later than 31 January 2022.











2. Mid-year changes to measurable performance indicators

It is recommended that following the approval of the adjustments budget, the revised measurable performance indicators be approved by Council.

Annexure A - 2021/22 Second Quarter Performance Scorecard – 1 October 2021 to 31 December 2021

2021/22 FIRST QUARTER PERFORMANCE SCORECARD - CAPE TOWN INTERNATIONAL CONVENTION CENTRE - 1 OCTOBER 2021 to 31 DECEMBER 2021										
Well Above		Above		On target		Below		Well below		AT - Annual Target / TBC
No	Indicator	Status	Target	Actual	Reason for variance	Remedial action				
Strategic Focus Area 1: Opportunity City										
1.	International events		0	0		None				
2.	Total events hosted		16	90	Events held after the regulations allowed 750 people in attendance at inside venues from October 2021, led to an increase in total events	None				
3.	Human Capital Development		2%	3%	Training sessions held during downtime periods led to increased training provided than targeted.	None				
4.	Supply Chain Procurement from B-BBEE Suppliers measured ito the B-BBEE Act		60%	86%	The SCM processes are effective in procuring from BEE suppliers.	None				
5.	Student Programme: Contribution to Youth Employment and Skills Development		0	0		None				
6.	Graduate Programme: Contribution to Youth Employment and Skills Development		0	0		None				
Strategic Focus Area 4: Inclusive City										
7.	Number of people from the employment equity target groups employed in the three highest levels of management in compliance with the municipal entity's approved employment equity plan.		75%	82%		None				

Annexure 3 – CTICC - 2021/22 Mid-year Budget and Performance Assessment - January 2022

Strategic Focus Area 5: Well Run City						
8.	Customer Centricity and Service Excellence		75%	90%	Excellent customer service being delivered by the staff for events held.	None
9.	Quality Offering		Achieve 5 Star Tourism Grading Council Rating	Annual target		None
10.	External Audit Report		Clean Audit Report for 2020/21 Financial year	Annual target	A clean audit has been achieved for the 2020/21 Financial Year	None
11.	Minimum Competency Level		7	10	Additional training was put in place during the downtime caused by the pandemic.	None
12.	Operating Profit		50%	30%	The EBITDA loss is 20% less than the budgeted loss, due to additional revenue earned as well as cost savings achieved for the year to date	None
13.	Capital Projects		45%	65%	Capital projects commenced ahead of schedule.	None
14.	Capital Expenditure (CTICC 2 Expansion Programme)		n/a	n/a		None
15.	Ratio of Cost Coverage maintained (RCC)		0 times	3.3 times	The variance is due to additional revenue earned as well as cost savings achieved for the half year, as well as client deposits received for contracted events.	None
16.	Net Debtors to Annual Income (ND)		19.0%	8.4%	Higher revenue for the period resulted in a lower % for this indicator at the end of the period.	None
17.	Debt Coverage by Own Billed Revenue (DC)		0%	0%		None



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

ANNEXURE 4:

CAPE TOWN STADIUM - 2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT



CAPE TOWN STADIUM - 2021/22 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT



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PART 1 – REPORT TO THE BOARD OF DIRECTORS AND PARENT MUNICIPALITY

1. Executive Summary

The purpose of this report is to comply with Section 88 of the Municipal Finance Management Act (MFMA) and deals with the matters referred to hereunder, namely the performance of the Cape Town Stadium (CTS) as reflected in the monthly statements, performance against the Key Performance Indicators (KPI's) and any matters raised in the Annual Report and Mid- year review and performance assessment.

Section 88 of the MFMA states:

- 1.1. The accounting officer of a municipal entity must by 20 January of each year—*
- a) assess the performance of the entity during the first half of the financial year, taking into account:*
 - i. the monthly statements referred to in section 87 for the first half of the financial year and the targets set in the service delivery, business plan or other agreement with the entity's parent municipality; and*
 - ii. the entity's annual report for the past year, and progress on resolving problems identified in the annual report;*
 - b) submit a report on such assessment to—*
 - i. the board of directors of the entity; and*
 - ii. the parent municipality of the entity.*
- 1.2. A report referred to in subsection (1) must be made public.*

2. High level assessment of performance for the first half of 2021/22 against the annual budget

Revenue by Source

- **Other own revenue** comprises of income earned through **Rental of facilities and equipment** and **Other revenue**

A total of R20.7 million in own revenue was achieved against a year-to-date budget of R3.3 million for the first half of the 2021/22 financial year.

- **Rental of facilities and equipment**

The R14.4 million revenue earned year to date is mainly attributable to the British Irish Lions Tour (BIL), which generated R9.7 million during July and August 2021. Due to the uncertainty of the COVID-19 restriction levels at the time of the budget approval, the entity followed a conservative approach and excluded the BIL tour income from the original budget. The entity also managed to host other events including the Cape Town Cycle Tour, Cape Town Marathon and LEAP training, which were all confirmed after the finalisation of the original budget.

The remaining R4.7 million revenue generated is mainly other event-related income from bowl, non- bowl events and film shoots, which are smaller types of events, with no spectators allowed that is allowed to take place under the current COVID-19 restrictions. It also includes income earned in relation to preferred rights from all the operational tender suppliers, as well as lease income earned from the leases with three (3) mobile service providers.

- **Other revenue**

The other revenue generated of R6.3 million relates to the naming rights income received from DHL Express as the naming rights contract was only approved in July 2021, as well as the rebate income earned from service providers for services provided to clients such as cleaning, security etc. The stadium earns a rebate fee on the revenue, which the service provider generates for events held at the stadium.

- **Transfers and subsidies (Grant income)**

A total of R17 million grant funding was utilised against a budget of R43.7 million, resulting in a year-to-date savings of R26.7 million. The total approved grant funding budgeted for the year is R60.4 million. The favourable variance is primarily due to the entity generating more own revenue year-to-date than initially budgeted for, to cover its operational expenditure.

Expenditure by type

Current total expenditure is R9.2 million (19.7%) below the year-to-date budget projection of R47 million for the period ending 31 December 2021. Operational expenditure budgets will be adjusted in the adjustments budget to ensure that no additional grant funding is required.

Reason for savings on operating expenditure:

- **Remuneration of Directors**

The R92k savings realised from the remuneration of directors is due to only scheduled meetings being held and the board- and audit committee members not receiving the budgeted annual increase in the 2021/22 financial year.

- **Contracted Services**

The total savings of R8.2 million is due to, inter alia, savings on event-related budgeted costs as certain events couldn't take place due to the current lockdown restrictions.

- **Other Expenditure**

The R1.2 million savings is due to, inter alia, savings realised on the training, electricity, advertising, communication - satellite signals (financial system), travel and conferences as virtual meetings and training were held, as well as no advertising required for tenders or staff appointments for the period under review.

Capital Expenditure

Capital expenditure is the responsibility of the City of Cape Town as outlined in the Service Delivery Agreement (SDA), therefore no capital projects were allocated to the Stadium for this financial year.

3. 2021/22 Performance Scorecard

The entity's 2021/22 Performance Scorecard for the period of 1 July to 31 December 2021 is included as Annexure A to this document. This scorecard is discussed under Part 3 (Service Delivery Performance) of this report.

4. 2020/21 Integrated Annual Report

The entity's 2020/21 Integrated Annual Report will be tabled at Council at its meeting to be held on 27 January 2022. The Integrated Annual Report will be approved at the Annual General Meeting (AGM) scheduled to take place on 18 January 2022.

PART 2 - FINANCIAL PERFORMANCE

The tables below reflect the operating budget for the CT Stadium for the period 1 July 2021 to 31 December 2021. Full year forecasts were revised to reflect the figures as per the January 2022 adjustment budget process. Revised forecasts will inform the adjustments budget to be tabled at Council for approval.

Table F1 Monthly Budget Statement Summary

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-
Investment revenue	-	-	-	1	-	1	100.0%	-
Transfers recognised - operational	65 237	60 484	60 484	17 001	43 717	(26 716)	-61.1%	61 293
Other own revenue	11 816	42 603	42 603	20 740	3 297	17 444	529.1%	36 093
Total Revenue (excluding capital transfers and contributions)	77 053	103 087	103 087	37 742	47 013	(9 271)	-19.7%	97 386
Employee costs	1 390	1 409	1 409	718	704	14	1.9%	1 458
Remuneration of Board Members	348	460	460	138	230	(92)	-40.1%	460
Depreciation and asset impairment	-	-	-	-	-	-	-	-
Finance charges	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	472	636	636	552	318	234	73.61%	636
Transfers and grants	7 608	6 734	6 734	-	-	-	-	6 734
Other expenditure	67 236	91 838	91 838	36 334	45 761	(9 427)	-20.6%	88 098
Total Expenditure	77 053	101 077	101 077	37 742	47 013	(9 271)	-19.7%	97 386
Surplus/(Deficit)	0	2 010	2 010	-	(0)	0	-	(0)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	0	2 010	2 010	-	(0)	0	-	(0)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	0	2 010	2 010	-	(0)	0	-	(0)
Financial position								
Total current assets	6 528	5 540	5 540	2 337				3 530
Total non current assets	-	-	-	-				-
Total current liabilities	4 518	3 530	3 530	327				3 530
Total non current liabilities	-	-	-	-				-
Community wealth/Equity	2 010	2 010	2 010	2 010				-
Cash flows								
Net cash from (used) operating	3	(0)	(0)	-	-	-	-	-
Net cash from (used) investing	-	-	-	-	-	-	-	-
Net cash from (used) financing	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	3	(0)	(0)	3	-	3	100.0%	-

Table F2 Monthly Budget Statement – Financial Performance (revenue and expenditure)

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	4 060	26 972	26 972	14 424	671	13 753	2048.2%	22 988
Interest earned - external investments	-	-	-	1	-	1	100.0%	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies	65 237	60 484	60 484	17 001	43 717	(26 716)	-61.1%	61 293
Other revenue	7 756	15 631	15 631	6 316	2 625	3 691	140.6%	13 105
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	77 053	103 087	103 087	37 742	47 013	(9 271)	-19.7%	97 386
Expenditure By Type								
Employee related costs	1 390	1 409	1 409	718	704	14	1.9%	1 458
Remuneration of Directors	348	460	460	138	230	(92)	-40.1%	460
Debt Impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	-	-	-	-	-	-	-	-
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	472	636	636	552	318	234	73.6%	636
Contracted services	53 734	71 808	71 808	27 599	35 821	(8 221)	-23.0%	68 067
Transfers and subsidies	7 608	6 734	6 734	-	-	-	-	6 734
Other expenditure	13 501	20 031	20 031	8 735	9 940	(1 205)	-12.1%	20 031
Losses	-	-	-	-	-	-	-	-
Total Expenditure	77 053	101 077	101 077	37 742	47 013	(9 271)	-19.7%	97 386
Surplus/(Deficit)	-	2 010	2 010	-	(0)	0	-	(0)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) before taxation	-	2 010	2 010	-	(0)	0	-	(0)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	-	2 010	2 010	-	(0)	0	-	(0)

Table F4 Monthly Budget Statement – Financial Position

Vote Description	2020/21	Current Year 2021/22			
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash	3	–	–	3	–
Call investment deposits	–	–	–	–	–
Consumer debtors	–	–	–	–	–
Other debtors	4 515	3 530	3 530	324	3 530
Current portion of long-term receivables	2 010	2 010	2 010	2 010	–
Inventory	–	–	–	–	–
Total current assets	6 528	5 540	5 540	2 337	3 530
Non current assets					
Long-term receivables	–	–	–	–	–
Investments	–	–	–	–	–
Investment property	–	–	–	–	–
Investment in Associate	–	–	–	–	–
Property, plant and equipment	–	–	–	–	–
Biological	–	–	–	–	–
Intangible	–	–	–	–	–
Other non-current assets	–	–	–	–	–
Total non current assets	–	–	–	–	–
TOTAL ASSETS	6 528	5 540	5 540	2 337	3 530
LIABILITIES					
Current liabilities					
Bank overdraft	–	–	–	–	–
Borrowing	–	–	–	–	–
Consumer deposits	177	–	–	177	–
Trade and other payables	4 341	3 530	3 530	150	3 530
Provisions	–	–	–	–	–
Total current liabilities	4 518	3 530	3 530	327	3 530
Non current liabilities					
Borrowing	–	–	–	–	–
Provisions	–	–	–	–	–
Total non current liabilities	–	–	–	–	–
TOTAL LIABILITIES	4 518	3 530	3 530	327	3 530
NET ASSETS	2 010	2 010	2 010	2 010	–
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)	2 010	2 010	2 010	2 010	–
Reserves	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2 010	2 010	2 010	2 010	–

Table F5 Monthly Budget Statement – Cash Flow

Description	2020/21	Current Year 2021/22						
	Provisional Outcome	Original Budget	Adjusted Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-
Other revenue	4 146	33 859	33 859	20 740	3 297	17 444	529.1%	29 359
Transfers and Subsidies - Operational	65 237	60 484	60 484	17 001	43 717	(26 716)	-61.1%	61 293
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-
Interest	-	-	-	1	-	1	100.0%	-
Dividends	-	-	-	-	-	-	-	-
Payments								
Suppliers and employees	(69 381)	(94 343)	(94 343)	(37 742)	(47 013)	(9 271)	-19.7%	(90 652)
Finance charges	-	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-	-	-
Transfers and Grants	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES	3	(0)	(0)	-	-	-		-
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments								
Capital assets	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	-	-	-	-	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments								
Repayment of borrowing	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	3	(0)	(0)	-	-	-	-	-
Cash/cash equivalents at the beginning of year	-	-	-	3	-	3	100.0%	-
Cash/cash equivalents at the end of year	3	(0)	(0)	3	-	3	100.0%	-

PART 3 - SERVICE DELIVERY PERFORMANCE

1. Introduction

The Cape Town Stadium, since becoming an entity, has shifted focus and is very much target driven and results orientated. The entity continues to strive towards achieving all organisational, financial and non-financial targets. The City measures the performance of the Cape Town Stadium against a set of Key Performance Indicators (KPIs), which are reviewed annually with input from both stakeholders.

2. Highlights from the 2021/22 Performance Scorecard:

A total of eight (8) of the twelve (12) targets were achieved at the end of the second quarter. There are two performance indicators, being the percentage reduction in the grant allocation from the City, and the target of achieving a clean audit, which are annual targets.

For the indicator measuring the entity's percentage achievement of projected revenue, a total of 61% of revenue was achieved against a target of 30%. The over achievement is primarily due to the hosting of the British Irish Lions (BIL) Tour during July and August 2021, generating revenue of R9.7 million not included in the initial budget, as well as the entity managing to secure and host other events without spectators, and compliant with COVID-19 regulations in place, after the finalisation of the budget.

The approved repairs and maintenance programme as well as the compliance with all OHS Act and regulations for the period were fully accomplished (100%).

CTS successfully hosted 109 events against a target of 53 amidst the ongoing COVID-19 pandemic for the half of the 2021/22 financial year. All bowl events were hosted without spectators as per the current lockdown regulations.

CTS staff was able to attend 48 training interventions against a target of 30, due to various courses becoming available online and staff being able to attend.

Through a conservative effort the entity ensured that 97% of the declarations of interest were completed against a budgeted target of 70%.

The 2021/22 performance scorecard is annexed on pages 12 to 14.

3. Conclusion

During the first half of the 2021/22 financial year, the Cape Town Stadium entity, amid the current COVID-19 lockdown restrictions, performed considerably well compared to the previous financial year. The entity also performed well in achieving its other targets.

Where applicable targets for the second half of the year will be amended in the January 2022 adjustments budget, to accommodate the changed circumstances.

PART 4 – RECOMMENDATIONS









1. Adjustments Budget

It is recommended that the 2021/22 adjustments budget, which was approved by the board on 10 December 2021, be considered as part of the parent municipality's adjustments budget by Council no later than 31 January 2022.

2. Mid-year changes to measurable performance indicators









It is recommended that the revised measurable performance indicators be approved by Council.

Annexure A: 2021/22 Q2 Performance Scorecard

QUARTER 2 2021/22 PERFORMANCE SCORECARD- CAPE TOWN STADIUM																
Well above			Above			On target			Below			Well below				
No	Indicator	Q2 2021/22			Reason for variance						Remedial action					
		Target	Actual	Status												
SFA 1: Opportunity city																
Corporate objective: 1.1 Positioning Cape Town as a forward-looking, globally competitive city																
1	Percentage reduction in the grant allocation from the City	Annual Target	Annual Target	Annual Target	Annual Target						N/A					
2	Percentage achievement of projected revenue	30%	61.00%		The entity hosted the British Irish Lions (BIL) Tour during Q1, which generated revenue of R10million not initially included in the budget. As a result of the uncertainty around COVID-19 restriction levels at the time of budget approval, the entity followed a conservative approach and excluded the BIL tour revenue from the budget. The entity also earned income from the DHL naming rights agreement as well as the rights fees received from the vendors as negotiated in their contract during Q1, which were initially included in the prior financial year's budget. The entity also managed to host events which includes the Cape Town Cycle Tour, Cape Town Marathon, which were all confirmed after the finalisation of the budget. In total the entity hosted eight (8) bowl events, fourteen (14) non-bowl events and nine (9) film shoots for the period under review.						Maintain the momentum					
3	Percentage compliance with approved repairs and maintenance programme	100%	100%		The Stadium is 100% compliant with its approved repairs and maintenance programme.						Continued Compliance at 100%					
4	Percentage compliance with Occupational Health and Safety Act (OHSA) 85 of 1993 and its regulations	100%	100%		The Stadium is 100% compliant with the OHSA Act and Regulations (Act 85 of 1993)						Continued Compliance at 100%					











Continues on next page.

Annexure A: 2021/22 Q2 Performance Scorecard (continued)

QUARTER 2 2021/22 PERFORMANCE SCORECARD- CAPE TOWN STADIUM														
Well above			Above			On target			Below			Well below		
No	Indicator	Q2 2021/22			Reason for variance	Remedial action								
		Target	Actual	Status										
SFA 1: Opportunity city														
Corporate objective: 1.1 Positioning Cape Town as a forward-looking, globally competitive city														
5	Number of events hosted	53	109	 	The Stadium has outperformed its event targets QRT 2 (Total of 72 events) respectively. A total of 109 events have been secured and delivered safe and successfully amidst the ongoing COVID 19 pandemic to date. The stadium attracted multiple business events consisting of conferences, training /development and international film shoot productions. It should be noted, that the easing of lockdown regulations is contributing to the recovery of the events industry. The economic recovery of the events, tourism and hospitality industry remains slow but steady.	The Stadium is in the process of planning business engagement sessions with all its clients (event owners/organisers) in order to ensure the further acquisition of events. The focus remains to secure broadcasted, hybrid and virtual events as well. It should be noted that the ongoing engagement with the Events/Film Industry and the easing of the lockdown regulations in South Africa amidst the COVID 19 pandemic has contributed to the success of the stadiums' performance to date.								
6	Number of spectator attendance at the CT Stadium	400000	26343		Due to National Disaster Management Regulations pertinent to the ongoing COVID 19 pandemic, the number of spectators at events have been restricted, directly impacting the Stadium from delivery against this target in QRT2.	This target will be impacted by the restrictions imposed on capacity permitted at events as per the National Disaster Management Regulations amid the ongoing COVID 19 pandemic. The Stadium is required to adhere and comply to all legislative directives as per Government. The target has been reviewed during the adjustment budget period to align to legislation. The Stadium is in engagement with the relevant broadcaster/Event Owner to determine the number of spectators who viewed events via social media platforms or traditional broadcast platforms.								

Continues on next page.

Annexure A: 2021/22 Q2 Performance Scorecard (continued)

QUARTER 2 2021/22 PERFORMANCE SCORECARD- CAPE TOWN STADIUM															
Well above			Above			On target			Below			Well below			
No	Indicator	Q2 2021/22			Reason for variance	Remedial action									
		Target	Actual	Status											
SFA 1: Opportunity city															
Corporate objective: 1.1 Positioning Cape Town as a forward-looking, globally competitive city															
7	Percentage Implementation and Evaluation of Event Commercial Service Providers	100%	100%												
Corporate objective: 1.3 Economic inclusion															
8	Number of training interventions completed per annum	30	48		A marked increase above the expected training interventions occurred.This is due to various courses becoming available online and staff therefore able to attend.	Maintain the momentum									
SFA 4: Inclusive city															
9	Percentage of people from employment equity target groups employed at the three highest levels of management, in compliance with the entity's approved employment equity (EE) plan (NKPI)	80%	50%		Currently top three levels of management is not fully representative as per the set target due. This is due to the historical appointments still occupying positions on the current structure in the levels applicable.	As vacancies in the top three levels of management occurs, the employment strategy will focus on reaching the 80% target set in the indicator.									
SFA 5: Well-run city															
Corporate objective 5.1: Operational sustainability															
10	Percentage absenteeism	<5%	2.92%												
11	Percentage declarations of interest completed	70%	97%		The entity DOI's were completed by almost all staff .The remainder will be completed in the next quarter .	Maintain the Momentum									
12	Opinion of the Auditor-General	Annual Target	Annual Target	Annual Target	Annual Target	Annual Target									