

#### **REPORT TO: COUNCIL**

#### 1. ITEM NUMBER

2. SUBJECT

QUARTERLY FINANCIAL REPORT: SEPTEMBER 2023 (LSUA1980)

## ONDERWERP KWARTAALLIKSE FINANSIËLE VERSLAG: SEPTEMBER 2023

ISIHLOKO INGXELO YEMALI YARHOQO NGEKOTA: EYOMSINTSI 2023

#### 3. DELEGATED AUTHORITY

In terms of delegation

This report is for NOTING BY

#### **Committee name** :

- □ The Executive Mayor together with the Mayoral Committee (MAYCO)
- ☑ Council

#### 4. DISCUSSION

The Municipal Finance Management Act (MFMA) requires municipalities to submit regular reports on matters related to the municipality's financial performance.

The quarterly financial report is submitted in accordance with Section 52 of the MFMA and provides an overview of the City's budget implementation status and its financial viability and sustainability.

# This report presents the financial position of the abovementioned indicators as at 30 September 2023.

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| Financial Implications                     | 🗹 None            | □ Opex               | □ Capex  |
|--|-------------------|----------------------|--|
|  |                   |                      | Capex: New Projects  |
|  |                   |                      | Capex: Existing projects requiring<br>additional funding             |
|  |                   |                      | Capex: Existing projects with no<br>Additional funding requirements  |
| Policy and Strategy                        | □ Yes             | ⊠ No                 |  |
| Legislative Vetting                        | □ Yes             | ⊠ No                 |  |
| Legal Implications<br>Municipal Finance Ma | ☑ Yes<br>nagement | □ No<br>Act, 2003 (A | ct 56 of 2003), Section 52   |
| Staff Implications                         | □ Yes             | ⊠ No                 |  |
| Risk Implications                          | □ Yes             |                      | or approving and/or not approving the dations are listed below:      |
|  | □ No              | Report is fo         | or decision and has no risk implications.                            |
|  |                   | •                    | ·  |
|  | ⊠ No              | implications         | or noting only and has no risk<br>S.                                 |
| POPIA Compliance                           | ⊠ Yes             |                      | ned that this report has been checked<br>dered for POPIA compliance. |

#### 5. RECOMMENDATIONS

a) The quarterly financial report for the quarter ended 30 September 2023 is submitted for information and noting only.

#### AANBEVELING

a) Die kwartaallikse finansiële verslag vir die kwartaal geëindig 30 September 2023 word slegs ter inligting en kennisname voorgelê.

#### ISINDULULO

a) INgxelo yeMali yaRhoqo ngeKota yekota ephele ngowama- 30 eyoMsintsi 2023 ingeniselwa iinjongo zolwazi nokuqatshelwa kuphela.

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#### ANNEXURES

Annexure A: Quarterly Financial Report (MFMA S52) – 30 September 2023 Annexure B: 2023/24 Q1 Corporate Performance Report Annexure C: Section 71(1)(d) - Original Budget vs Actual expenditure per vote – Capital Annexure D: WC FMCG Quarterly Non-financial Return Form

#### FOR FURTHER DETAILS CONTACT

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|----------------------|-----------------------------|-------------------|--------------|
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| DIRECTORATE          |                             | FILE REF NO       |              |
|                      |                             |                   |              |
|                      |                             |                   |              |
|                      |                             |                   |              |
| SIGNATURE : DIRECTOR |                             |                   |              |

#### **EXECUTIVE DIRECTOR**

| NAME      | KEVIN JACOBY | COMMENT: |
|-----------|--------------|----------|
| DATE      |              |          |
|           |              |          |
|           |              |          |
|           |              |          |
| Signature |              |          |

The ED's signature represents support for report content and confirms POPIA compliance.

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#### MAYORAL COMMITTEE MEMBER

| Date      |  |
|-----------|--|
|           |  |
|           |  |
| Signature |  |

#### LEGAL COMPLIANCE

REPORT COMPLIANT WITH THE PROVISIONS OF COUNCIL'S DELEGATIONS, POLICIES, BY-LAWS AND <u>ALL</u> LEGISLATION RELATING TO THE MATTER UNDER CONSIDERATION.

NON-COMPLIANT

| ΝΑΜΕ | Comment: |
|------|----------|
| DATE |          |
|      |          |
|      |          |
|      |          |
|      |          |

SIGNATURE

#### **EXECUTIVE MAYOR**

| NAME      | GEORDIN HILL-LEWIS | COMMENT:                            |
|-----------|--------------------|-------------------------------------|
| DATE      |                    |                                     |
|           |                    |                                     |
|           |                    |                                     |
|           |                    |                                     |
| SIGNATURE |                    |                                     |
|           |                    |                                     |
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CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD

**ANNEXURE A** 

# QUARTERLY FINANCIAL REPORT (MFMA S52)

**SEPTEMBER 2023** 

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## **EXECUTIVE SUMMARY**

## BACKGROUND

Section 52 of the MFMA states:

"The mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality;".

Regulation 31 of the MBRR states:

"The S52 Mayor's Report must be in the format specified as per Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Municipal Management Finance Act; and must be consistent with the monthly budget statements for September, December, March and June as applicable;...".

## MAYOR'S QUARTERLY REPORT FOR THE PERIOD ENDING 30 SEPTEMBER 2023

The Mayor's Quarterly Report is prepared in compliance to Section 52 of the MFMA and sets out financial particulars in the format prescribed by the MFMA and the MBRR.

It provides a high level overview of the organisation's financial viability and sustainability.

The '2022/23 Provisional Outcome' columns in the ensuing tables have been populated with pre-audited figures and are provisional where final figures are not available yet.

## SUMMARY OF CONTENT

## Key Data (Page 5 - 37)

This section of the report includes certain Key Financial Performance Indicators for the City.

## In Year Budget Statement Tables (Page 38 – 44)

This section provides the City's key tables in the format prescribed by the MBRR.

- **Table C1 (Page 38):** High level summation of the operating and capital budgets, actuals to date, financial position and cash flow.
- **Table C2 (Pages 39):** Overview of the budgeted financial performance in relation to revenue and expenditure per standard classification.
- **Table C3 (Pages 40):** Budgeted financial performance in relation to the revenue and expenditure as well as the operating surplus or deficit.
- **Table C4 (Page 41):** View of the budgeted financial performance in relation to the revenue by source and expenditure by type.
- **Table C5 (Pages 42):** Capital programme in relation to capital expenditure by municipal vote; capital expenditure by standard classification; and funding sources required to fund the capital budget, including information on capital transfers from national and provincial departments.
- **Table C6 (Page 43):** Performance to date in relation to the financial position of the municipality.
- **Table C7 (Page 44):** Cash flow position and cash/cash equivalents.
- In Year Budget Statement Supporting Tables (Page 45 87)
   This section provides the City's supporting tables in the format prescribed by the MBRR.
- Municipal Cost Containment Regulations (MCCR) (Page 89 –98)

## KEY DATA

#### **OPERATING BUDGET**

| Operating Budget   | Budget<br>2023/24 | YearTD<br>budget<br>2023/24 | YearTD actual<br>2023/24 | YTD variance | Full Year<br>Forecast |
|--|-------------------|-----------------------------|--------------------------|--------------|-----------------------|
| Total Revenue <sup>1</sup> (R'Thousands)                 | 58 630 919        | 15 480 587                  | 14 876 070               | (604 517)    | 59 198 797            |
| Total Expenditure (R'Thousands)                          | 59 091 926        | 12 891 523                  | 11 358 941               | (1 532 582)  | 59 045 073            |
| Surplus/(Deficit)  | (461 007)         | 2 589 064                   | 3 517 129                | 928 065      | 153 724               |
| <sup>1</sup> (excl. capital transfers and contributions) |                   |                             |                          |              |                       |

## CAPITAL BUDGET

| Capital Budget                             | Budget<br>2023/24 | YearTD<br>budget<br>2023/24 | YearTD actual<br>2023/24 | YTD variance | Full Year<br>Forecast |
|--|-------------------|-----------------------------|--------------------------|--------------|-----------------------|
| Total Capital Expenditure<br>(R'Thousands) | 11 404 749        | 1 323 391                   | 1 171 349                | (152 042)    | 11 085 150            |

## FINANCIAL POSITION

| Working Capital  | Provisional<br>Outcome<br>2022/23 | Original<br>Budget<br>2023/24 | Adjusted<br>budget<br>2023/24 | YearTD<br>actual |
|--|-----------------------------------|-------------------------------|-------------------------------|------------------|
| Cost coverage ratio <sup>3</sup><br>Cash and investments at period end less restricted<br>cash/Monthly operating Expenditure | 1.97.0:1                          | -                             | -                             | 1.15:1           |
| Liquidity  |                                   |                               |                               |                  |
| Current Ratio (Current assets/current liabilities)⁴  | 1.6                               | 1.4                           | 1.4                           | 2.2              |
| Borrowing  |                                   |                               |                               |                  |
| Capital Charges to Operating Expenditure (Interest & principal paid/Operating Expenditure)⁵                                  | 4.1%                              | 4.4%                          | 4.4%                          | 2.9%             |
| Borrowed funding of 'own' capital expenditure<br>(Borrowings/Capital expenditure excl. transfers and<br>grants) <sup>6</sup> | 37.0%                             | 79.2%                         | 75.4%                         | 72.4%            |
| Financial Position (R'Thousands) <sup>7</sup>  |                                   |                               |                               |                  |
| Total Assets   | 86 926 650                        | 93 776 029                    | 94 880 249                    | 86 751 044       |
| Total Liabilities  | 25 202 508                        | 31 933 075                    | 32 969 795                    | 21 362 732       |
| Cash Flow (R'Thousands)  |                                   |                               |                               |                  |
| Cash/cash equivalents at month/year end  | 8 110 781                         | 8 545 973                     | 8 790 827                     | 7 732 979        |

## • Cost coverage ratio<sup>3</sup>

This ratio indicates a municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue during that period.

The ratio outcome for the period under review is 1.15, which is slightly lower than the previous month due to higher cash outflows compared to cash receipts for the reporting month. Notwithstanding, the ratio still falls within the National Treasury norm of 1-3 months (MFMA Circular 71).

## • Current Ratio⁴

This ratio assess a municipality's ability to pay back its short-term liabilities (debt and payables) with its short-term assets (cash, inventory and receivables). A ratio above one indicates that the municipality would be able to pay all its current or short-term obligations if they fall due at any specific point.

The year-to-date ratio outcome of 2.2 shows that the City has sufficient cash to meet its short-term financial obligations as it falls slightly above the National Treasury norm of 1.5 to 2:1 (MFMA Circular 71).

## • Capital Charges to Operating Expenditure<sup>5</sup>

This ratio indicates the cost required to service the borrowing of a municipality. It assesses the borrowing or payment obligation expressed as a percentage of total operating expenditure.

The year-to-date ratio outcome is 2.9% and is below the National Treasury norm of 6% to 8% (MFMA Circular 71). The ratio is budgeted at 4.4% for the 2023/24 financial period. This is a result of the City's borrowing strategy.

## Borrowed funding of 'own' Capital Expenditure<sup>6</sup>

The ratio indicates the extent of capital expenditure being financed from borrowed funding compared to own and other funding sources, excluding transfers and grant funded expenditure.

This ratio is budgeted at 75.4% resulting from the budgeted uptake of external borrowing over the 2023/24 financial period. The year-to-date outcome is 72.4%.

## • Financial Position<sup>7</sup>

Movements on the operating- and capital budget will impact on the financial position. Underspending on the capital budget will, for instance, lead to the property, plant and equipment result being less than budget. As such the outcome and related reasons for variances in the operating- and capital budget forms a critical link in determining the variance on the financial position of a municipality. The final outcomes for the financial position will only be known once year-end transactions have been finalised.

## Cash Flow

Cash and cash equivalents amount to R7 733 million as at 30 September 2023. This positive cash position has been maintained since the previous financial year. The funds are invested in compliance with the MFMA and City's Cash Management and Investment policy.

## Debtors

Debt management is carried out in terms of the City's Credit Control and Debt Collection Bylaw and Policy. Outstanding debtors per category are reflected in the table below.

| Debtors<br>R Thousands | Current - 0 to<br>30 days | 31-60 Days | 61 days and<br>over | TOTAL     |
|------------------------|---------------------------|------------|---------------------|-----------|
| Water                  | 419 079                   | 83 629     | 2 050 264           | 2 552 971 |
| Electricity            | 1 154 261                 | 71 555     | 678 626             | 1 904 442 |
| Rates                  | 880 018                   | 104 056    | 1 483 695           | 2 467 769 |
| Sewerage               | 209 269                   | 38 774     | 805 466             | 1 053 510 |
| Refuse                 | 117 031                   | 22 597     | 570 829             | 710 457   |

The 12-months moving average YTD collection ratio (reflected in the table below) is for the period October 2022 to September 2023 and therefore reflects a more favourable 12-months position.

The monthly collection ratio per service (reflected in the table below) is a more accurate reflection of the City's current collection ratio for property rates, electricity, water, sewerage and refuse, bearing in mind that this calculation is based on MFMA Circular 71, which takes the opening and closing balances, billing, write offs etc. into account.

| Debtors Collection Rate %8 | Previous year<br>2022/23 | Current year<br>2023/24<br>(Interim<br>ratios) | 12 Months<br>moving<br>average YTD<br>collection ratio<br>(Interim ratios) | Monthly<br>Collection<br>Ratio per<br>Service |
|----------------------------|--------------------------|--|--|---|
| Electricity                | 96.71%                   | 97.85%   | 97.02%   | 98.58%  |
| Water                      | 90.06%                   | 89.71%   | 89.43%   | 87.93%  |
| Sewerage                   | 94.89%                   | 94.36%   | 94.25%   | 96.26%  |
| Refuse                     | 92.39%                   | 92.81%   | 92.52%   | 94.16%  |
| Rates                      | 98.80%                   | 97.47%   | 97.38%   | 99.51%  |
| Other                      | 94.43%                   | 94.71%   | 94.47%   | 89.17%  |

<sup>8</sup>12 Months Collection Ratio. Calculated ito National Treasury Circular 71.

The overall collection ratio results for September 2023 are reflected in the table below:

| Overall Collection Ratio |              |  |  |  |  |  |  |  |  |  |  |
|--------------------------|--------------|--|--|--|--|--|--|--|--|--|--|
| Period                   | Current year |  |  |  |  |  |  |  |  |  |  |
| 12 Months                | 96.47%       |  |  |  |  |  |  |  |  |  |  |
| 6 Months                 | 95.92%       |  |  |  |  |  |  |  |  |  |  |
| 3 Months                 | 95.83%       |  |  |  |  |  |  |  |  |  |  |
| Monthly                  | 101.94%      |  |  |  |  |  |  |  |  |  |  |

The 12 Months Moving Average Payment Ratio (as per the above table) for the 12 months ended 30 September 2023 is 96.47%.

#### Human Resources

| Human Resources   | Provisional<br>Outcome<br>2022/23 | Original<br>Budget<br>2023/24 | Adjusted<br>Budget<br>2023/24 | YearTD<br>actual<br>2023/24 |
|---|-----------------------------------|-------------------------------|-------------------------------|-----------------------------|
| Employee and Councillor remuneration ( <b>R'Thousands</b> )     | 15 437 408                        | 18 583 699                    | 18 589 683                    | 4 008 576                   |
| Employee Costs (Employee costs/Total Revenue - capital revenue) | 28.2%                             | 31.4%                         | 31.4%                         | 26.6%                       |
| Total Cost of Overtime (R'Thousands)                            | 1 198 787                         | 922 996                       | 923 649                       | 223 283                     |

Employee related costs are influenced by ongoing terminations, the turnaround time of filling vacancies and the internal filling of vacancies.

Details on senior managers' remuneration and the remuneration of other municipal staff can be found in *Councillor and staff benefits* on page 76.

#### Staff Complement

| Municipal Employees (numbers) | As at 30 June<br>2023 | Original<br>Budget<br>2023/24 | September<br>2023 |
|-------------------------------|-----------------------|-------------------------------|-------------------|
| Filled posts - Permanent      | 28 462                | 28 250                        | 28 608            |
| Filled posts - Temporary      | 1 565                 | 2 088                         | 1 535             |
| Vacant posts - Permanent      | 3 613                 | 3 489                         | 3 511             |
|                               | 33 640                | 33 827                        | 33 654            |

| Municipal Councillors (numbers)   | As at 30 June<br>2023 | Original<br>Budget<br>2023/24 | September<br>2023 |
|-----------------------------------|-----------------------|-------------------------------|-------------------|
| Municipal Councillors             | 229                   | 231                           | 231               |
| Municipal Councillors - Vacancies | 2                     | -                             | -                 |
|                                   | 231                   | 231                           | 231               |

The City had 3511 vacancies as at 30 September 2023; 1176 positions were filled (245 internal, 96 external, 69 rehire, 766 EPWP), with 125 terminations processed since the start of the financial year. Filling of vacancies is on-going and seasonal staff are appointed as and when required.

The table below shows the staff movement (number and value of vacancies) per directorate for the year-to-date.

|                                |                    | Staff Establishme | nt              | Staff N  | lovement     | t for perio | d 1 Septe | ember 20 | 23 to 30 S        | eptembe      | r 2023 | 9                  | Staff Establishme | nt              |   |  |
|--------------------------------|--------------------|-------------------|-----------------|----------|--------------|-------------|-----------|----------|-------------------|--------------|--------|--------------------|-------------------|-----------------|---|--|
| Directorate                    |                    | 31 August 2023    |                 |          | APPOINTMENTS |             |           |          |                   | TERMINATIONS |        |                    | 30 September 202  | 23              | Progress of vacancies and actions to reduce number<br>of vacant posts   |  |
|                                | Number<br>of posts | Value of posts    | Vacancy<br>Rate | Internal | External     | Rehire      | EPWP      | TOTAL    | Resigna-<br>tions | Other        |        | Number<br>of posts | Value of posts    | Vacancy<br>Rate |   |  |
| City Manager                   | 364                | R 282 868 006     | 10.16%          | 1        | 3            | 0           | 2         | 6        | 0                 | 0            | 0      | 364                | R 283 718 205     | 9.89%           | The Departments are moving forward with the filling of its vacancies; positions have been advertised and a number of recruitment and selection (R&S) processes are already underway. In particular, the positions in Forensic Services were recently advertised and is currently at shortlisting stage.   |  |
| Community<br>Services & Health | 5597               | R 2 474 524 587   | 9.27%           | 30       | 6            | 5           | 392       | 433      | 13                | 12           | 25     | 5593               | R 2 472 516 165   | 9.53%           | Reports on the Business Improvement (BI) in the Social<br>Development & Early Childhood Development (SDECD)<br>Department and Recreation & Parks Department are in the<br>process of being considered for sign off by all parties to<br>serve as mandates for consultation with the unions where<br>after positions on hold can be released for filling with the<br>implementation of the said BI reports.<br>Additional R&S capacity was added to the Directorate to<br>decrease the number of vacancies. The current capacity<br>consists of four permanent staff and three Human<br>Resources (HR) labour practitioners.<br>Departments have weekly/bi-weekly R&S update meetings<br>to track and ensure movement on the R&S processes and<br>to prioritise vacancies nine months and older. |  |

|                       |                    | Staff Establishme | nt              | Staff M  | lovement | t for perio | od 1 Sept | ember 20 | 23 to 30 S        | Septembe | er 2023 |                    | Staff Establishme | nt              | Brogross of vacancies and actions to reduce number   |  |  |
|-----------------------|--------------------|-------------------|-----------------|----------|----------|-------------|-----------|----------|-------------------|----------|---------|--------------------|-------------------|-----------------|--|--|--|
| Directorate           |                    | 31 August 2023    |                 |          | APF      | POINTME     | NTS       |          | TE                | RMINATIO | ONS     | ;                  | 30 September 202  | 23              | Progress of vacancies and actions to reduce number<br>of vacant posts  |  |  |
|                       | Number<br>of posts | Value of posts    | Vacancy<br>Rate | Internal | External | Rehire      | EPWP      | TOTAL    | Resigna-<br>tions | Other    | TOTAL   | Number<br>of posts | Value of posts    | Vacancy<br>Rate |  |  |  |
| Corporate<br>Services | 2637               | R 1 604 323 767   | 10.01%          | 22       | 14       | 7           | 23        | 66       | 2                 | 5        | 7       | 2640               | R 1 609 091 273   | 10.38%          | The Directorate is embarking on a process to abolish<br>certain vacancies in order to fund the following:<br>1. Newly created Digital Governance function; and<br>2. Telecomms Network Services functions as per the<br>recommendations received as part of the SMF process.   |  |  |
| Economic Growth       | 399                | R 292 348 772     | 13.53%          | 3        | 0        | 1           | 7         | 11       | 0                 | 2        | 2       | 399                | R 292 702 041     | 14.29%          | The filling of vacancies continues to remain an area of<br>priority for the Directorate. The successful filling of<br>positions in September 2023 contributed to reducing the<br>number of vacancies to 57. Notably, two of these positions<br>emerged from retirements. The Directorate's commitment to<br>addressing aging vacancies is evident with only one vacant<br>position older than two years and six positions vacant for<br>more than twelve months.<br>In line with this objective, the Directorate emphasises<br>expeditious shortlisting and selection by encouraging<br>prompt engagement from line managers thus facilitating the<br>R&S process. Furthermore, proactive measures are being<br>taken including regular interactions with the R&S team and<br>consistent communication between line managers and HR<br>practitioners to ensure effective progress. |  |  |
| Energy                | 2830               | R 1 389 060 266   | 11.98%          | 22       | 18       | 11          | 0         | 51       | 2                 | 6        | 8       | 2832               | R 1 392 153 677   | 10.77%          | Departments have weekly/bi-weekly R&S update meetings<br>to track and ensure movement on the R&S process and to<br>prioritise vacancies nine months or older. Pools of<br>competent candidates for certain designations i.e. workers,<br>maintenance assistants, artisans, foremen and clerks are<br>generated in order for a notice of appointment (NoA) to be<br>processed immediately once a position becomes available.<br>There is a focused approach to fill the database with ready-<br>to-appoint candidates as vacancies occur. An assistant<br>professional officer (APO) has been appointed to focus<br>solely on the bulk processes to reduce the turnaround time.<br>Bulk vacancies, which are caused mainly due to internal<br>appointments, have shown a marked reduction since the<br>appointment of the additional APO.   |  |  |

|                                 |                    | Staff Establishme | nt              | Staff I  | Movemen  | t for peri | od 1 Sept | ember 20 | 023 to 30 S       | eptembe | r 2023 | s                  | taff Establishme | nt              |  |
|---------------------------------|--------------------|-------------------|-----------------|----------|----------|------------|-----------|----------|-------------------|---------|--------|--------------------|------------------|-----------------|--|
| Directorate                     |                    | 31 August 2023    |                 |          | APP      | OINTME     | NTS       |          | TER               | MINATIO | NS     | 3                  | 0 September 202  | 23              | Progress of vacancies and actions to reduce number<br>of vacant posts  |
|                                 | Number<br>of posts | Value of posts    | Vacancy<br>Rate | Internal | External | Rehire     | EPWP      | TOTAL    | Resigna-<br>tions | Other   | TOTAL  | Number<br>of posts | Value of posts   | Vacancy<br>Rate |  |
| Finance                         | 1831               | R 996 894 015     | 8.57%           | 14       | 5        | 1          | 0         | 20       | 3                 | 1       | 4      | 1830               | R 995 501 943    |                 | The main focus within the Directorate is on the predicted consequential bulk vacancies caused by internal promotions. Parallel interviews are, therefore, held on a weekly basis. Some positions in this report have been filled for commencement in October/November 2023. Commencement of the R&S process occurs prior to the date of retirement to prevent delays in filling vacancies.   |
| Future Planning &<br>Resilience | 340                | R 315 540 928     | 12.35%          | 2        | 2        | 0          | 1         | 5        | 0                 | 0       | 0      | 350                | R 323 363 268    |                 | In quarter one, twenty two appointments were made, many<br>of these being internal appointments resulting in<br>consequential vacancies. In addition, the Directorate<br>created eleven more positions, which accounts for the<br>increase in its vacancy rate. The Directorate is fast-<br>tracking the filling of its vacancies with more than 90%<br>being less than twelve months old.   |
| Human<br>Settlements            | 912                | R 471 105 108     | 7.46%           | 13       | 4        | 1          | 38        | 56       | 2                 | 0       | 2      | 909                | R 469 895 294    |                 | The main focus within the Directorate is on positions older<br>than two years through headhunting, shortlist reviews and<br>LinkedIN leads. Furthermore, grouping bulk positions, and<br>using adverts and applications received (bulk posts) in<br>other Directorates are utilised to shorten the turnaround<br>time to fill vacancies. For individual posts (not bulk), line<br>will compile assessments before adverts close. All job<br>descriptions requiring amendments prior to advertisement<br>must be resolved within one month. Bi-weekly R&S<br>engagements are held to discuss the strategy to fill and<br>progress to fast track the filling of vacancies. |

|                                      | s                  | taff Establishme | nt              | Staff M  | ovement f | or perio | d 1 Sept | ember 20 | )23 to 30 S       | eptembe | er 2023 | s                  | taff Establishme | nt              |   |  |
|--------------------------------------|--------------------|------------------|-----------------|----------|-----------|----------|----------|----------|-------------------|---------|---------|--------------------|------------------|-----------------|---|--|
| Directorate                          |                    | 31 August 2023   |                 |          | APPC      | INTMEN   | ITS      |          | TER               | MINATIC | NS      | 3                  | 0 September 202  | 23              | Progress of vacancies and actions to reduce<br>number of vacant posts   |  |
|                                      | Number<br>of posts | Value of posts   | Vacancy<br>Rate | Internal | External  | Rehire   | EPWP     | TOTAL    | Resigna-<br>tions | Other   | TOTAL   | Number<br>of posts | Value of posts   | Vacancy<br>Rate |   |  |
| Safety &<br>Security                 | 6717               | R 2 672 540 306  | 9.32%           | 35       | 2         | 0        | 107      | 144      | 6                 | 33      | 39      | 6678               | R 2 659 890 421  | 9.36%           | Vacancies twelve months and older are subjected to<br>intense scrutiny by the Executive Director in<br>collaboration with Chiefs and Support Managers.<br>Monthly and bi-weekly collaboration meetings take<br>place between HRBP, support managers and<br>Corporate HR practitioners. All vacancies are project<br>managed.<br>"Dove tailing" (piggy backing) takes place on R&S<br>processes of same positions across directorates.<br>The Directorate has embarked on a process whereby<br>all vacant supervisory positions (to a maximum of T-<br>grade 13) can be filled via the advancement process.<br>This was approved by the City Manager and applies to<br>the Safety & Security Directorate only. Hence a<br>Restrictive Competitive Advancement Process<br>(RECAP) will be used whereby each department will<br>identify a talent pool from which candidates will be<br>selected based on the advancement criteria as well as<br>requirements for the position. This will eliminate the<br>need to advert positions via the normal R&S process<br>and drastically reduce the time and costs in filling<br>vacancies. Almost 80% of the Directorate's filled<br>positions result in consequential vacancies. The<br>RECAP process will significantly reduce the time in<br>filling consequential vacancies. |  |
| Spatial<br>Planning &<br>Environment | 996                | R 687 814 169    | 11.04%          | 8        | 8         | 2        | 15       | 33       | 1                 | 4       | 5       | 995                | R 688 335 154    | 10.55%          | The Directorate utilises labour brokers to assist with<br>insufficient Corporate HR (Strategic Staffing) capacity,<br>where only one permanent HR Practitioner (PO level) is<br>allocated to the Directorate. Ongoing submissions to<br>motivate for an additional permanent HR practitioner<br>are being made. The Directorate continues to<br>implement a R&S plan - programming prioritised filling<br>of vacancies with predetermined turnaround times and<br>processes to create a pipeline of position-ready<br>candidates per job segmentation where appropriate and<br>advertising of job families – to mitigate the impact of<br>consequential vacancies, optimise turnaround times<br>and enable fast tracking of filling of relevant positions.  |  |

|                           |                    | Staff Establishme | nt              | Staff Movement for period 1 September 2023 to 30 September 2023 |          |        |      |       |                   |         |       |                    | Staff Establishme | nt              |   |  |
|---------------------------|--------------------|-------------------|-----------------|---|----------|--------|------|-------|-------------------|---------|-------|--------------------|-------------------|-----------------|---|--|
| Directorate               |                    | 31 August 2023    |                 |   | APP      | OINTME | NTS  |       | TER               | MINATIO | ONS   | :                  | 30 September 202  | 23              | Progress of vacancies and actions to reduce number<br>of vacant posts   |  |
|                           | Number<br>of posts | Value of posts    | Vacancy<br>Rate | Internal  | External | Rehire | EPWP | TOTAL | Resigna-<br>tions | Other   | TOTAL | Number<br>of posts | Value of posts    | Vacancy<br>Rate |   |  |
| Urban Mobility            | 2083               | R 937 748 462     | 8.31%           | 31  | 8        | 11     | 14   | 64    | 0                 | 3       | 3     | 2080               | R 936 525 345     | 7.60%           | There are a large number of posts currently in the R&S<br>process. Other posts are being followed up on, with<br>departments to finalise required documentation and to<br>confirm vacancies.<br>The directorate has appointed two HR Business Partners<br>as well as a labour broker staff member (APO) to fast<br>track the filling of posts. Furthermore, monthly meetings<br>are held with Corporate HR, R&S, and constant liaison is<br>held with the Directorate's Departmental Support Services<br>Managers to follow up on outstanding matters regarding<br>vacancies.   |  |
| Urban Waste<br>Management | 3662               | R 1 158 572 418   | 7.84%           | 2   | 5        | 8      | 138  | 153   | 4                 | 8       | 12    | 3662               | R 1 159 501 803   | 7.92%           | The current challenge that the Directorate is facing is that it<br>is taking multiple recruitment attempts to fill vacancies at<br>lower levels. This has resulted in critical vacant positions<br>not being filled within six months.<br>The Directorate has implemented a Vacancy Filling Fast<br>Track Project with the aim of reducing the current vacancy<br>rate. The project includes the streamlining of R&S<br>processes with specific focus on the following:<br>- Adopting a monthly planner for bulk vacancies;<br>- Generating pools of competent candidates for certain<br>designations so that a NoA can be run when positions<br>become vacant;<br>- Weekly Vacancy tracker to ensure that vacancies are<br>moving in the R&S process;<br>- Utilisation of databases e.g. clerks, workers, operational<br>supervisor drivers etc.;<br>- E-recruitment and questionnaire report;<br>- Piggy backing - internal and external;<br>- Headhunting; and<br>- Early advertising. |  |

|                       |                    | Staff Establishmer | nt              | Staff N      | lovement | for perio | d 1 Septe | ember 202 | 23 to 30 S        | eptembe  | r 2023 |                    | Staff Establishme | nt              |  |  |
|-----------------------|--------------------|--------------------|-----------------|--------------|----------|-----------|-----------|-----------|-------------------|----------|--------|--------------------|-------------------|-----------------|--|--|
| Directorate           |                    | 31 August 2023     |                 | APPOINTMENTS |          |           |           |           | TEF               | RMINATIO | NS     | 30 September 2023  |                   |                 | Progress of vacancies and actions to reduce number<br>of vacant posts  |  |
|                       | Number<br>of posts | Value of posts     | Vacancy<br>Rate | Internal     | External | Rehire    | EPWP      | TOTAL     | Resigna-<br>tions | Other    | TOTAL  | Number<br>of posts | Value of posts    | Vacancy<br>Rate |  |  |
| Water &<br>Sanitation | 5338               | R 2 235 222 372    | 10.49%          | 62           | 21       | 22        | 29        | 134       | 4                 | 14       | 18     | 5322               | R 2 235 363 844   |                 | The directorate currently has 311 positions in the R&S<br>process. A vacancy is deemed in-process when it is at the<br>NoA and/or contract stage.<br>The directorate is continuing with the Vacancy Filling Fast<br>Track Project with the aim of further reducing the current<br>vacancy rate. The project includes the streamlining of R&S<br>processes with specific focus on the following:<br>- Augmenting capacity of the corporate HR practitioners by<br>seconding professional officers in the HRBP office to assist<br>with filling of vacancies within their respective client<br>branches;<br>- Providing admin support to practitioners through labour<br>broker clerks until December 2023;<br>- Implementing the advert manual for all operational<br>positions T13 and below;<br>- Focusing on external advertising to manage consequential<br>fills and to attract a bigger pool of applicants;<br>- Generating pools of competent candidates for certain<br>designations so that a NoA can be run when positions<br>become vacant;<br>- Active management of the pool process for competent<br>candidates to address consequential vacancies; and<br>- Weekly Vacancy Tracker to ensure that vacancies are<br>moving in the R&S process. |  |
| TOTAL                 | 33706              | R 15 518 563 178   | 9.60%           | 245          | 96       | 69        | 766       | 1176      | 37                | 88       | 125    | 33654              | R 15 518 558 432  | 9.18%           |  |  |

| <b>D</b> iversity                |        |        | Num      | ber of pos | sts per T-G | rade      |           |       |
|----------------------------------|--------|--------|----------|------------|-------------|-----------|-----------|-------|
| Directorate                      | T1 -T5 | Т6 -Т9 | T10 -T13 | T14 - T16  | T17 -T18    | T19 - T22 | T23 - T24 | Total |
| Community Services & Health      | 225    | 145    | 145      | 26         | 3           | 0         | 0         | 544   |
| Corporate Services               | 47     | 55     | 115      | 75         | 6           | 7         | 0         | 305   |
| Economic Growth                  | 7      | 9      | 18       | 15         | 8           | 1         | 0         | 58    |
| Energy                           | 105    | 81     | 85       | 35         | 2           | 2         | 0         | 310   |
| Finance                          | 63     | 30     | 33       | 24         | 7           | 0         | 0         | 157   |
| Future Planning & Resilience     | 3      | 1      | 16       | 21         | 5           | 1         | 0         | 47    |
| Human Settlements                | 19     | 13     | 41       | 12         | 2           | 1         | 0         | 88    |
| Office of the City Manager       | 4      | 1      | 15       | 14         | 3           | 1         | 0         | 38    |
| Safety And Security              | 127    | 347    | 128      | 26         | 3           | 1         | 0         | 632   |
| Spatial Planning And Environment | 22     | 15     | 49       | 20         | 1           | 1         | 0         | 108   |
| Urban Mobility                   | 64     | 29     | 38       | 24         | 4           | 3         | 0         | 162   |
| Urban Waste Management           | 93     | 136    | 56       | 21         | 4           | 2         | 0         | 312   |
| Water & Sanitation               | 313    | 229    | 134      | 64         | 9           | 0         | 1         | 750   |
| Total                            | 1092   | 1091   | 873      | 377        | 57          | 20        | 1         | 3511  |

The table below shows the number of posts per T-grade level per directorate.

The table below provides an age analysis of vacancies per directorate.

| DIRECTORATE                      | Less Than<br>6 Months | 6 to 12<br>Months | 1 to 2<br>Years | More Than<br>2 Years | Grand<br>Total | Vacancies<br>one year<br>and older<br>as a % of<br>total<br>vacancies |
|----------------------------------|-----------------------|-------------------|-----------------|----------------------|----------------|---|
| Community Services and Health    | 262                   | 192               | 77              | 13                   | 544            | 16.5%   |
| Corporate Services               | 192                   | 50                | 55              | 8                    | 305            | 20.7%   |
| Economic Growth                  | 33                    | 18                | 6               | 1                    | 58             | 12.1%   |
| Energy                           | 167                   | 89                | 38              | 16                   | 310            | 17.4%   |
| Finance                          | 119                   | 32                | 6               | 0                    | 157            | 3.8%  |
| Future Planning and Resilience   | 36                    | 9                 | 1               | 1                    | 47             | 4.3%  |
| Human Settlements                | 49                    | 17                | 20              | 2                    | 88             | 25.0%   |
| Office of the City Manager       | 13                    | 10                | 11              | 4                    | 38             | 39.5%   |
| Safety and Security              | 398                   | 153               | 81              | 0                    | 632            | 12.8%   |
| Spatial Planning and Environment | 62                    | 25                | 17              | 4                    | 108            | 19.4%   |
| Urban Mobility                   | 101                   | 44                | 13              | 4                    | 162            | 10.5%   |
| Urban Waste management           | 106                   | 110               | 61              | 35                   | 312            | 30.8%   |
| Water and Sanitation             | 391                   | 209               | 116             | 34                   | 750            | 20.0%   |
| Grand Total                      | 1 929                 | 958               | 502             | 122                  | 3 511          | 17.8%   |

## **BUDGET PERFORMANCE ANALYSIS**

#### **Summary Statement of Financial Performance**

| Description   | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance |
|---|--------------------|--------------------|------------------|------------------|-----------------|
| R'Thousands   | 2023/24            | 2023/24            | 2023/24          | 2023/24          | Varialice       |
| Total Revenue (excluding capital transfers and contributions) | 58 630 919         | 58 664 742         | 14 876 070       | 15 480 587       | (604 517)       |
| Total Expenditure   | 59 091 926         | 59 125 750         | 11 358 941       | 12 891 523       | (1 532 582)     |
| Surplus/(Deficit)   | (461 007)          | (461 007)          | 3 517 129        | 2 589 064        | 928 065         |

Continuous identification of under-/over expenditure is taking place and communicated to line thereby affording line the opportunity to redirect potential savings to other needy/priority areas in their areas of responsibility.

Funds and savings are transferred to priority areas to facilitate operational needs and address critical service delivery realities.

Any instances of apparent non-compliance are addressed by the relevant finance officials.

#### REVENUE

#### Main revenue sources for 2023/24

|  | Budget Year 2023/24  |                      |                   |                   |                   |                      |                       |  |  |  |
|--|----------------------|----------------------|-------------------|-------------------|-------------------|----------------------|-----------------------|--|--|--|
| Description<br>R thousands   | Original<br>Budget   | Adjusted<br>Budget   | YearTD<br>actual  | YearTD<br>budget  | YTD<br>variance   | YTD<br>variance<br>% | Full Year<br>Forecast |  |  |  |
| Revenue  |                      |                      |                   |                   |                   |                      |                       |  |  |  |
| Exchange Revenue   |                      |                      |                   |                   |                   |                      |                       |  |  |  |
| Service charges - Electricity  | 19 681 713           | 19 681 713           | 5 503 570         | 5 690 862         | (187 292)         | -3.3%                | 19 682 198            |  |  |  |
| Service charges - Water  | 4 437 689            | 4 437 689            | 1 038 043         | 1 003 814         | 34 229            | 3.4%                 | 4 437 689             |  |  |  |
| Service charges - Waste Water Management   | 2 278 048            | 2 278 048            | 524 110           | 516 544           | 7 566             | 1.5%                 | 3 648 108             |  |  |  |
| Service charges - Waste management   | 1 424 214            | 1 424 214            | 342 528           | 356 053           | (13 526)          | -3.8%                | _                     |  |  |  |
| Sale of Goods and Rendering of Services  | 604 307              | 604 307              | 147 443           | 158 635           | (11 192)          |                      | 600 392               |  |  |  |
| Agency services  | 285 197              | 285 197              | 61 899            | 71 299            | (9 400)           |                      | 285 197               |  |  |  |
| Interest   |                      |                      | _                 | _                 | _                 | -                    | 68                    |  |  |  |
| Interest earned from Receivables<br>Interest from Current and Non Current Assets | 286 756<br>1 193 514 | 286 756<br>1 193 514 | 81 946<br>401 965 | 71 689<br>298 011 | 10 257<br>103 955 | 14.3%<br>34.9%       | 293 241<br>1 191 120  |  |  |  |
| Dividends  | _                    | _                    | _                 | _                 | _                 | -                    | _                     |  |  |  |
| Rental from Fixed Assets   | 399 883              | 399 883              | 111 607           | 96 343            | 15 264            | 15.8%                | 399 854               |  |  |  |
| Licence and permits  | 185                  | 185                  | 92                | 46                | 45                | 98.1%                | 185                   |  |  |  |
| Operational Revenue  | 351 785              | 351 785              | 136 840           | 84 100            | 52 740            | 62.7%                | 351 866               |  |  |  |
| Non-Exchange Revenue   |                      |                      |                   |                   |                   |                      |                       |  |  |  |
| Property rates   | 11 857 238           | 11 857 238           | 2 988 655         | 2 964 310         | 24 345            | 0.8%                 | 11 857 238            |  |  |  |
| Surcharges and Taxes   | 365 452              | 365 452              | 93 023            | 91 363            | 1 660             | 1.8%                 | 365 452               |  |  |  |
| Fines, penalties and forfeits  | 1 251 676            | 1 251 676            | 482 743           | 312 638           | 170 105           | 54.4%                | 1 936 453             |  |  |  |
| Licence and permits  | 76 655               | 76 655               | 10 535            | 19 164            | (8 629)           | -45.0%               | 68 867                |  |  |  |
| Transfers and subsidies - Operational  | 6 809 560            | 6 843 383            | 2 036 212         | 2 147 607         | (111 395)         | -5.2%                | 6 753 821             |  |  |  |
| Interest   | 89 165               | 89 165               | 34 290            | 22 291            | 11 999            | 53.8%                | 89 165                |  |  |  |
| Fuel Levy  | 2 639 290            | 2 639 290            | 879 763           | 879 763           | -                 | -                    | 2 639 290             |  |  |  |
| Gains on disposal of Assets  | 59 393               | 59 393               | _                 | 3 154             | (3 154)           |                      | 59 393                |  |  |  |
| Other Gains  | 4 539 200            | 4 539 200            | 806               | 692 902           | (692 095)         | -99.9%               | 4 539 200             |  |  |  |
| Total Revenue (excluding capital   | 58 630 919           | 58 664 742           | 14 876 070        | 15 480 587        | (604 517)         | -3.9%                | 59 198 797            |  |  |  |
| transfers and contributions)   |                      |                      |                   |                   |                   |                      |                       |  |  |  |

#### Reasons for major over-/under-recovery per revenue source

## • Service charges – Electricity (R187,3 million under)

The under-recovery is due to unpredictable stages of load-shedding, which makes budgeting difficult. Less severe stages of load-shedding were experienced during the period under review as compared to the same period in the last financial year; period budget provisions are based on historical trends.

## Interest from Current and Non Current Assets (R103,9 million over)

Over-recovery reflects mainly on the following items:

- Interest Received: Short Term and Call fixed deposits, due to higher interest rates offered on investments; and
- Interest Received Allocation to Donors, due to higher than anticipated interest rates resulting in higher interest earned on unspent conditional funds.

## • Operational Revenue (R52,7 million over)

Over-recovery reflects mainly on the following items:

- Development Contribution/Levy & BICL, where revenue is dependent on property development and is currently higher than planned;
- Skills Development Levy, where monthly claims are unpredictable and difficult to plan accurately; and
- Collection Charges Recovered, due to an increase in the number of customers handed over for outstanding debt.

## • Fines, penalties and forfeits (R170,1 million over)

Over-recovery reflects mainly on the following items:

- Vehicle Impoundment Fees, and Fines Traffic Fine Accruals as a result of heightened operational activities and roadblocks;
- Building Fines, which is attributable to an increase in the identification of problematic buildings; and
- Traffic Fines, due to increased operational activities, increased roadblocks, enhanced visibility of traffic officials on the roads, and the execution of more intensive operations.

## • Transfers and subsidies (R111,4 million under)

Under-recovery reflects in the following directorates:

- Community Services & Health, on:
  - Grants and Subsidies: National (Conditional), due to slower than expected implementation of EPWP work opportunities funded from the national PEP Grant; and
  - Grants and Subsidies: Provincial (Conditional), as a result of delays in permission to procure from Cape Medical Depot.
- Safety & Security, where the LEAP business plan has not yet been approved resulting in no recoveries against the grant to date.
- Urban Waste Management, where the seasonal programme had a slow start as a result of recruitment challenges.

#### • Other Gains (R692,1 million under)

 The under-recovery is mainly on Water Inventory Gains, due to outstanding accounts from the National Department of Water & Sanitation resulting in delays in the recognition of revenue for water inventory to date.

Reasons for variances on revenue by source can be found in *Material variance explanations for revenue by source and by vote* on page 45.

## EXPENDITURE

#### Main expenditure types for 2023/24

|                                 |                    |                    | Bud              | get Year 2023    | 3/24            |                      |                       |
|---------------------------------|--------------------|--------------------|------------------|------------------|-----------------|----------------------|-----------------------|
| Description<br>R thousands      | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |
| Expenditure By Type             |                    |                    |                  |                  |                 |                      |                       |
| Employee related costs          | 18 392 798         | 18 399 227         | 3 952 189        | 4 217 081        | (264 892)       | -6.3%                | 18 174 697            |
| Remuneration of councillors     | 190 901            | 190 784            | 50 780           | 50 716           | 64              | 0.1%                 | 190 784               |
| Bulk purchases - electricity    | 14 099 100         | 14 099 100         | 3 224 059        | 3 550 396        | (326 337)       | -9.2%                | 14 099 100            |
| Inventory consumed              | 5 949 840          | 5 947 764          | 322 461          | 1 007 162        | (684 701)       | -68.0%               | 5 942 254             |
| Debt impairment                 | 2 321 520          | 2 321 520          | 392 514          | 580 380          | (187 865)       | -32.4%               | 2 321 520             |
| Depreciation and amortisation   | 3 493 165          | 3 493 165          | 856 202          | 867 492          | (11 290)        | -1.3%                | 3 372 032             |
| Interest                        | 945 367            | 945 367            | 195 935          | 226 907          | (30 971)        | -13.6%               | 945 817               |
| Contracted services             | 9 313 712          | 9 301 739          | 1 278 766        | 1 377 848        | (99 082)        | -7.2%                | 9 238 858             |
| Transfers and subsidies         | 371 815            | 389 623            | 76 537           | 79 867           | (3 330)         | -4.2%                | 389 498               |
| Irrecoverable debts written off | 150 304            | 150 304            | 225 129          | 37 576           | 187 553         | 499.1%               | 488 590               |
| Operational costs               | 3 302 869          | 3 326 621          | 783 325          | 814 021          | (30 696)        | -3.8%                | 3 321 805             |
| Losses on Disposal of Assets    | 754                | 754                | 216              | 106              | 110             | 104.4%               | 754                   |
| Other Losses                    | 559 781            | 559 781            | 826              | 81 972           | (81 146)        | -99.0%               | 559 363               |
| Total Expenditure               | 59 091 926         | 59 125 750         | 11 358 941       | 12 891 523       | (1 532 582)     | -11.9%               | 59 045 073            |

#### Reasons for major over-/under expenditure by type

- Employee related costs (R264,9 million under)
  - Under expenditure is mainly due to:
  - The turnaround time in filling vacancies;
  - The internal filling of vacancies; and
  - Slower than planned implementation of job creation projects (EPWP).

#### • Bulk purchases – electricity (R326,3 million under)

Period budget provisions are based on historical trends. Less severe stages of loadshedding were experienced during the period under review in comparison to the same period in the last financial year.

## • Inventory consumed (R684,7 million under)

The under expenditure reflects against the following items:

- Pharmaceutical Supplies, where approvals to process orders were delayed in the first quarter of the financial year.
- G&D Pharmaceutical Supplies and G&D Vaccines, where no purchase orders were raised to date.
- Inventory consumed: Bulk and Reticulation Water, due to outstanding accounts from the National Department of Water & Sanitation.

## • Debt impairment (R187,9 million under)

Under expenditure reflects on Bad Debts Written off, and Transferred to Provision for Bad Debts and is as a result of higher than planned irrecoverable debt written off on Property Rates, Electricity and Water & Sanitation.

## • Contracted Services (R99,1 million under)

Under expenditure reflects against the following items:

- R&M Contracted Services Building, due to:
  - PM orders not placed as planned;
  - Revision of all departmental implementation plans taking longer than anticipated;
  - o Maintenance work not finalised as planned; and
  - Outstanding invoices with supporting documentation for work completed in the reporting period.
- R&M Electrical, due to the expiration of various electrical R&M contracts.
- Sewerage Services, as a result of a delay in the implementation of the Faecal Sludge Management System due to finalisation of the contract price adjustments, and September 2023 invoices still being reviewed before processing.
- Relief Drivers, due to delays experienced in finalisation of the Rapid Response Programme as a result of PID scope changes.
- Haulage, where waste generated by transfer stations and drop-offs is lower than anticipated resulting in less waste being hauled to landfill sites.
- Sludge Removal, as a result of misalignment of the period budget provision with the anticipated implementation plan for sludge removal.
- Administrative and Support Staff, where the late finalisation of the Rapid Response Programme, which requires supervision, has resulted in the current under expenditure.
- Litter Picking and Street Cleaning, where the amount of waste being generated by informal settlements additional clean-up campaigns is lower than anticipated to date.

## • Irrecoverable debts written off (R187,6 million over)

The variance is as a result of higher than planned irrecoverable debt written off on Property Rates, Electricity, and Water & Sanitation.

## • Other losses (R81,1 million over)

The variance is mainly on Water Inventory Consumed Losses and is due to outstanding accounts from the National Department of Water & Sanitation causing a delay with the determination of estimated water inventory losses to date.

#### Expenditure per vote (directorate)

|  |                    | Budget Year 2023/24 |                  |                  |                 |                      |                       |  |  |  |  |  |
|--|--------------------|---------------------|------------------|------------------|-----------------|----------------------|-----------------------|--|--|--|--|--|
| Vote Description<br>R thousands          | Original<br>Budget | Adjusted<br>Budget  | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |  |  |  |  |  |
| Expenditure by Vote                      |                    |                     |                  |                  |                 |                      |                       |  |  |  |  |  |
| Vote 1 - Community Services & Health     | 4 649 423          | 4 649 424           | 796 060          | 917 845          | (121 786)       | -13.3%               | 4 603 631             |  |  |  |  |  |
| Vote 2 - Corporate Services              | 3 823 449          | 3 823 449           | 833 042          | 812 840          | 20 202          | 2.5%                 | 3 823 449             |  |  |  |  |  |
| Vote 3 - Economic Growth                 | 660 768            | 660 768             | 136 403          | 143 439          | (7 036)         | -4.9%                | 660 768               |  |  |  |  |  |
| Vote 4 - Energy                          | 17 283 637         | 17 283 637          | 3 939 783        | 4 330 900        | (391 117)       | -9.0%                | 17 283 516            |  |  |  |  |  |
| Vote 5 - Finance                         | 3 560 189          | 3 560 189           | 874 063          | 928 652          | (54 589)        | -5.9%                | 3 560 189             |  |  |  |  |  |
| Vote 6 - Future Planning & Resilience    | 511 532            | 511 532             | 94 589           | 90 265           | 4 324           | 4.8%                 | 511 532               |  |  |  |  |  |
| Vote 7 - Human Settlements               | 1 625 949          | 1 659 772           | 301 939          | 327 596          | (25 657)        | -7.8%                | 1 659 772             |  |  |  |  |  |
| Vote 8 - Office of the City Manager      | 483 062            | 483 063             | 95 181           | 97 382           | (2 202)         | -2.3%                | 483 063               |  |  |  |  |  |
| Vote 9 - Safety & Security               | 5 337 665          | 5 337 665           | 1 166 507        | 1 179 647        | (13 139)        | -1.1%                | 5 337 665             |  |  |  |  |  |
| Vote 10 - Spatial Planning & Environment | 1 560 435          | 1 560 435           | 310 013          | 338 216          | (28 203)        | -8.3%                | 1 560 435             |  |  |  |  |  |
| Vote 11 - Urban Mobility                 | 4 210 184          | 4 210 184           | 738 041          | 757 859          | (19 818)        | -2.6%                | 4 094 185             |  |  |  |  |  |
| Vote 12 - Urban Waste Management         | 3 628 740          | 3 628 739           | 655 711          | 752 608          | (96 897)        | -12.9%               | 3 709 975             |  |  |  |  |  |
| Vote 13 - Water & Sanitation             | 11 756 893         | 11 756 892          | 1 423 842        | 2 214 274        | (790 432)       | -35.7%               | 11 756 892            |  |  |  |  |  |
| Total Expenditure by Vote                | 59 091 928         | 59 125 750          | 11 365 172       | 12 891 523       | (1 526 351)     | -11.8%               | 59 045 072            |  |  |  |  |  |

#### Reasons for under expenditure per vote (directorate)

Details on under expenditure by vote can be found in *Material variance explanations for* operating expenditure by vote and by type on page 52.

#### Reasons for over expenditure per vote (directorate)

The narrative below provides details of over expenditure within directorates with bottom-line **year-to-date** over expenditure.

#### • Corporate Services (R20,2 million over)

Over expenditure reflects on the following categories:

- Inventory Consumed within the following items:
  - o Printing and stationery, due to a higher demand for printing paper; and
  - Fuel, due to an increase in fuel consumption.
- Contracted services, mainly on Security Services: Municipal Facilities, due to an increase in demand for security services at various municipal facilities.

Remedial action: Period budget provisions to be reviewed and adjusted for all categories with year-to-date over expenditure. Further amendments will be made in respect of security services; a reduction in the number of security guards on the day-time shifts has been implemented in an attempt to reduce costs.

## • Future Planning & Resilience (R4,3 million over)

Over expenditure reflects on the following categories:

 Employee related costs, due to misalignment of the period budget provision and actual expenditure to date.

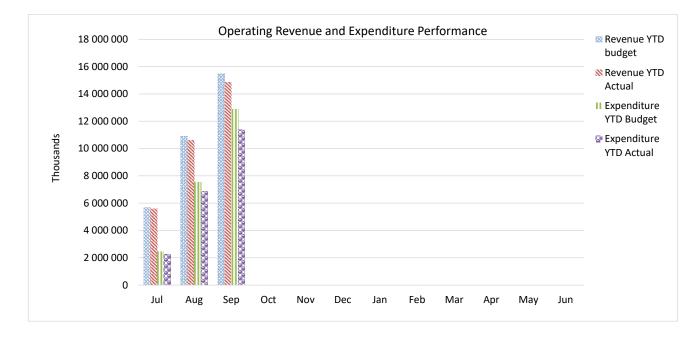
- Contracted Services, mainly within the following items:
  - Advisory Services, where the Provision of Professional Services to support Transversal Management within the C3PM environment progressed faster than initially anticipated.
  - Consultants and Professional Services, mainly on the project funded by the Project Programme Preparation & Support Grant, which progressed faster than anticipated; and
  - Event Promoters, due to communication campaigns progressing faster than planned.

Remedial action: Period budget provisions to be reviewed to ensure alignment with actual expenditure trends.

Details on variances for expenditure by vote can be found in *Material variance explanations for operating expenditure by vote and by type* on page 52.

## Monthly Operating Revenue and Expenditure Performance

The graph below shows the monthly actual operating revenue and expenditure against budget.



#### CAPITAL EXPENDITURE AND FUNDING

|   | Budget Year 2023/24 |                    |                  |                  |                 |                      |                       |  |  |  |
|---|---------------------|--------------------|------------------|------------------|-----------------|----------------------|-----------------------|--|--|--|
| Vote Description<br>R thousands   | Original<br>Budget  | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |  |  |  |
| Total Capital Expenditure   | 10 987 689          | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)       | -11.5%               | 11 085 150            |  |  |  |
| Funded by:  |                     |                    |                  |                  |                 |                      |                       |  |  |  |
| National Government   | 2 660 223           | 2 660 223          | 345 243          | 373 304          | (28 061)        | -7.5%                | 2 577 553             |  |  |  |
| Provincial Government   | 30 135              | 30 135             | 1 416            | 2 701            | (1 285)         | -47.6%               | 30 135                |  |  |  |
| Transfers and subsidies -<br>capital (monetary allocations)<br>(Nat / Prov Departm Agencies,<br>Households, Non-profit<br>Institutions, Private<br>Enterprises, Public<br>Corporatons, Higher Educ<br>Institutions) | 85 801              | 92 301             | 16 451           | 14 582           | 1 868           | 12.8%                | 86 032                |  |  |  |
| Transfers recognised - capital  | 2 776 159           | 2 782 659          | 363 109          | 390 587          | (27 478)        | -7.0%                | 2 693 719             |  |  |  |
| Borrowing   | 6 500 000           | 6 500 000          | 585 440          | 657 262          | (71 822)        | -10.9%               | 6 368 580             |  |  |  |
| Internally generated funds  | 1 711 530           | 2 122 090          | 222 800          | 275 541          | (52 741)        | -19.1%               | 2 022 851             |  |  |  |
| Total Capital Funding   | 10 987 689          | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)       | -11.5%               | 11 085 150            |  |  |  |

The summary statement of capital budget performance indicates actual capital expenditure of R1 171,3 million or 10.27% of the current budget.

The year-to-date spend represents 9.37% (R808,2 million) on internally-funded projects and 13.05% (R363,1 million) on externally-funded projects.

|  | 2022/23                |                    |                    | Budge            | et Year 2023     | /24             |                      |                       |
|--|------------------------|--------------------|--------------------|------------------|------------------|-----------------|----------------------|-----------------------|
| Vote Description<br>R thousands          | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |
| Vote 1 - Community Services & Health     | 223 024                | 450 869            | 487 314            | 28 602           | 29 240           | (638)           | -2.2%                | 480 279               |
| Vote 2 - Corporate Services              | 425 297                | 621 779            | 635 739            | 63 017           | 64 465           | (1 449)         | -2.2%                | 618 143               |
| Vote 3 - Economic Growth                 | 46 144                 | 91 520             | 92 886             | 2 159            | 3 384            | (1 225)         | -36.2%               | 92 397                |
| Vote 4 - Energy                          | 1 006 874              | 1 197 888          | 1 234 026          | 160 839          | 169 659          | (8 821)         | -5.2%                | 1 187 478             |
| Vote 5 - Finance                         | 28 965                 | 62 282             | 62 323             | 15 533           | 14 122           | 1 411           | 10.0%                | 62 172                |
| Vote 6 - Future Planning & Resilience    | 24 787                 | 19 253             | 20 527             | 3 139            | 5 017            | (1 877)         | -37.4%               | 20 447                |
| Vote 7 - Human Settlements               | 881 608                | 780 455            | 789 430            | 119 626          | 87 408           | 32 219          | 36.9%                | 788 830               |
| Vote 8 - Office of the City Manager      | 6 669                  | 11 467             | 11 689             | 51               | 189              | (138)           | -72.9%               | 9 658                 |
| Vote 9 - Safety & Security               | 281 671                | 443 515            | 443 830            | 29 507           | 25 478           | 4 028           | 15.8%                | 443 479               |
| Vote 10 - Spatial Planning & Environment | 224 417                | 368 360            | 403 612            | 34 196           | 50 809           | (16 613)        | -32.7%               | 403 536               |
| Vote 11 - Urban Mobility                 | 1 089 031              | 1 925 365          | 1 984 732          | 202 875          | 236 319          | (33 443)        | -14.2%               | 1 811 994             |
| Vote 12 - Urban Waste Management         | 638 820                | 713 655            | 750 303            | 103 048          | 126 887          | (23 840)        | -18.8%               | 728 443               |
| Vote 13 - Water & Sanitation             | 2 051 600              | 4 301 283          | 4 488 337          | 408 757          | 510 413          | (101 657)       | -19.9%               | 4 438 295             |
| Total Capital Expenditure                | 6 928 907              | 10 987 689         | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)       | -11.5%               | 11 085 150            |

#### Capital budget by municipal vote for 2023/24

#### Reasons for major YTD over/under expenditure on the capital budget

## • Urban Mobility directorate (R33,4 million under)

The negative variance reflects mainly on the following projects:

- Reconstruction of Delft Main Road, where safety issues on site have resulted in the contractors moving off-site and indicating that they are no longer willing to work in the area.
- IRT Ph2A: Trunk-E1-M9 Heinz Duinefontein Railway Project, due to an outstanding invoice.
- Road Rehabilitation: Bishop Lavis, where the project suffered delays due to gangster intimidation and threats resulting in the contractor moving off site.
- Dualling: Main Road 27 to Altena Road Project, which is delayed due to the late appointment of a professional service provider as well as the delayed construction date start.

91.3% spend is forecasted for the projects currently on the budget.

#### • Water & Sanitation directorate (R101,6 million under)

The year-to-date variance is predominantly due to invoices that were received late in the month and are still in the process of being vetted prior to submission for payment, time delays due to inaccurate Eskom wayleaves, unforeseen geotechnical conditions, and the unavailability of materials. The impact of which is mainly on the following projects:

- Athlone WWTW Capacity Extension phase 1;
- Bellville WWTW Extension;
- Bulk Reticulation Sewers in Milnerton Rehabilitation; and
- Cape Flats Aquifer Recharge.

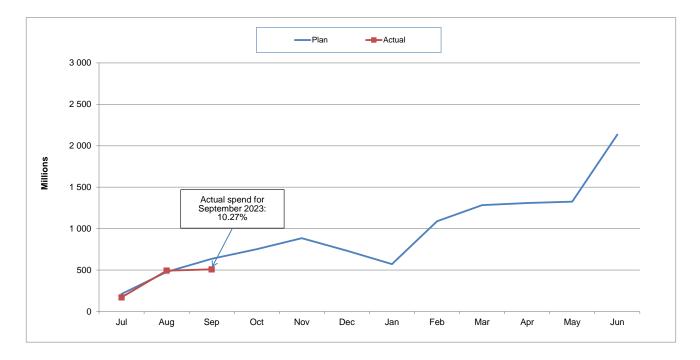
98.9% spend is forecasted for the projects currently on the budget.

Detailed explanations and remedial action on variances on the capital budget (Adjusted Budget vs YearTD actual) can be found in *Material variance explanations for capital expenditure by vote* on page 63.

Detailed explanations and remedial action on variances on the capital budget (**Original Budget vs YearTD actual**) can be found in Annexure C.

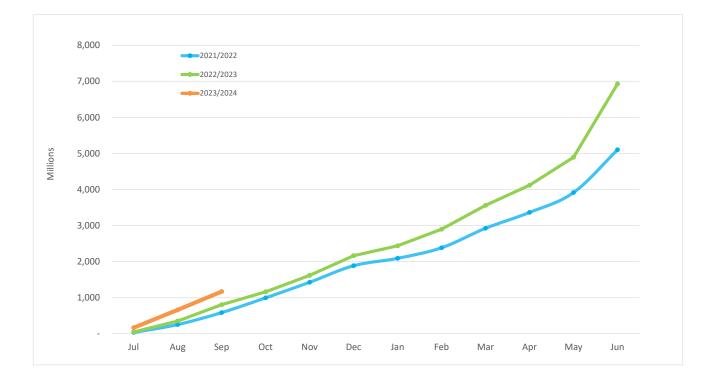
## Monthly capital expenditure

The graph below reflects the City's monthly capital expenditure to date measured against the 2023/24 current budget.

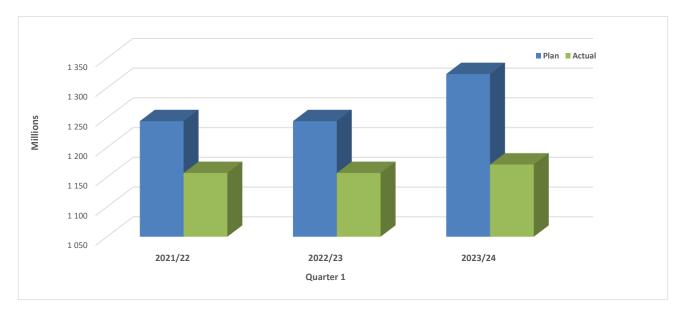


#### Capital expenditure trend over the current- and past two years

The graph below shows the City's capital expenditure trend for 2021/22, 2022/23 and 2023/24.



The capital expenditure quarterly trend for the 2021/22, 2022/23 and 2023/24 financial years is graphically illustrated below.



## Status of major capital programmes/projects

| Programme/Major Project                 | Current Budget | YTD Planned<br>Spend | YTD Actual<br>Spend | YTD<br>Variance | Full Year<br>Forecast | Comments  |
|---|----------------|----------------------|---------------------|-----------------|-----------------------|---|
| Potsdam WWTW -<br>Extension             | 1 359 296 073  | 150 000 000          | 138 140 826         | -11 859 174     | 1 359 296 073         | Tender 146Q/2021/22 (mechanical/electrical) and tender 295Q/2021/22 (civil) have been awarded and construction is progressing satisfactorily. The payment certificate for September 2023 is still outstanding. Project manager is following up.   |
| IRT Phase 2 A                           | 951 341 426    | 119 298 354          | 114 905 019         | -4 393 336      | 942 980 147           | Prolonged stakeholder engagements have delayed progress of this programme.<br>However, construction has commenced. The payment certificate for the reporting<br>period is still outstanding and will be vetted for processing in the next reporting<br>period. The project manager is following up on the outstanding payment<br>certificate.   |
| Replace & Upgrade Sewer<br>Network      | 312 352 949    | 27 499 998           | 29 490 282          | 1 990 284       | 312 352 949           | The project is currently ahead of schedule due to good contract management and performance.   |
| Plant & Vehicles:<br>Replacement        | 305 713 401    | 38 497 652           | 27 295 480          | -11 202 172     | 305 713 401           | Not all vehicles were delivered due to stock unavailability. Further orders have been placed; awaiting delivery.  |
| Cape Flats Rehabilitation               | 222 810 772    | 42 500 000           | 48 886 624          | 6 386 624       | 222 810 772           | The project is ahead of schedule due to good contract management and performance.   |
| Bulk Retic Sewers in<br>Milnerton Rehab | 221 360 207    | 41 242 500           | 9 556 159           | -31 686 341     | 221 360 207           | The project is currently behind schedule, mainly due to inaccurate Eskom wayleaves and unforeseen geotechnical conditions. These issues have been resolved with the contractor committing to catch up to the project timelines over the next six to eight months. A contractual claim for extension of time has been approved. The overall project cash flow for the current financial year will be amended in the January 2024 adjustments budget. |

| Programme/Major Project                        | Current<br>Budget | YTD Planned<br>Spend | YTD Actual<br>Spend | YTD<br>Variance | Full Year<br>Forecast | Comments  |
|--|-------------------|----------------------|---------------------|-----------------|-----------------------|---|
| Cape Flats Aquifer<br>Recharge                 | 212 369 572       | 40 000 000           | 26 468 845          | -13 531 155     | 212 369 572           | Contract 348Q/2018/19 is in place and currently being utilised. Activities for the construction of the civil works for the treatment plant have been ongoing since the previous financial year. The payment certificate for the reporting period is still outstanding and will be vetted for processing in the next reporting period. The project manager is following up on the outstanding payment certificate.   |
| Coastal Park:Design and develop (MRF)          | 199 696 321       | 48 054 519           | 33 167 423          | -14 887 096     | 199 696 321           | Tender 107Q/2020/21 (construction) and tender 301Q/2020/21 (mechanical) have<br>been awarded and the contractors are on site. Spend is behind schedule as the<br>invoice for August 2023 was slightly lower than anticipated and the invoice for<br>September 2023 is still outstanding. The project manager is following up with the<br>service provider.  |
| System Equipment<br>Replacement                | 196 800 000       | 36 833 332           | 43 202 918          | 6 369 586       | 199 548 441           | Project is ahead of schedule due to satisfactory contractor performance.  |
| Fleet & Plant:<br>Replacement                  | 178 286 963       | 8 182 744            | 33 919 533          | 25 736 789      | 178 286 963           | The project is ahead of schedule as some vehicles were delivered earlier than anticipated due to availability of stock. Further orders to be placed in December 2023.   |
| Athlone WWTW-Capacity<br>Extension             | 153 832 343       | 30 000 000           | 8 568 210           | -21 431 790     | 153 832 343           | The project is currently in the implementation phase with purchase orders in place. The payment certificate for the reporting period was received after monthend and is currently being vetted. Payment will be made in October 2023.   |
| Cape Flats<br>Aquifer:Hanover Park &<br>Philip | 142 837 176       | 15 000 000           | 4 401 659           | -10 598 341     | 142 837 176           | The project is ahead of schedule due to satisfactory consultant performance<br>under tender 194C/2020/21. The following framework contracts are in place and<br>are currently being utilised: 280Q/2021/22, 004Q/2021/22, 95Q/2021/22, and<br>177Q/2021/22. However, the payment certificates for both construction and<br>professional services for the reporting period are still outstanding and will be<br>vetted for processing once received. Project manager is following up on the<br>outstanding payment certificates. |

| Programme/Major Project                     | Current<br>Budget | YTD Planned<br>Spend | YTD Actual<br>Spend | YTD<br>Variance | Full Year<br>Forecast | Comments   |
|---|-------------------|----------------------|---------------------|-----------------|-----------------------|--|
| Broadband Infrastructure<br>Programme       | 125 268 066       | 10 167 250           | 6 973 493           | -3 193 757      | 125 268 066           | The professional services provider has been appointed, however the professional services invoice for the reporting period is still outstanding and the project manager is following up. Further orders to be placed for goods and contracted services in October 2023.   |
| Vissershok North:Design<br>and develop Airs | 121 388 024       | 29 577 314           | 25 876 387          | -3 700 927      | 121 388 024           | Tender 24Q/2022/23 is being utilised for the construction portion and tender 339C/2013/14 for the professional services. The project has been marginally delayed due to inclement weather, which resulted in the works requiring reworking. Additional time was awarded to the contractor.   |
| Triangle 132kV Upgrade                      | 120 862 217       | 7 595 849            | 10 790 841          | 3 194 992       | 120 862 217           | The project is ahead of schedule due to satisfactory contractor performance.   |
| Atlantis Aquifer                            | 120 272 956       | 9 800 000            | 10 818 244          | 1 018 244       | 90 272 956            | The civil contracts are ahead of schedule due to good performance of project manager. The following framework contracts are in place and are currently being utilised: 280Q/2021/22, 97Q/2021/22, 004Q/2021/22, 95Q/2021/22, and 177Q/2021/22.   |
| MV System Infrastructure                    | 105 000 000       | 13 080 160           | 18 111 211          | 5 031 051       | 105 000 000           | The project is ahead of schedule due to satisfactory contractor performance.   |
| Replace & Upgrade Water<br>Network          | 101 438 883       | 22 000 000           | 16 282 252          | -5 717 748      | 101 438 883           | The water network upgrade works packages are on schedule and the budget has<br>been fully allocated to the identified priority projects. The two joint venture<br>contractors were required to register a new City vendor registration number, which<br>led to payment delays. The payment certificates will be vetted and processed for<br>payment in October 2023. |
| Urbanisation:<br>Backyards/Infrm Settl Upgr | 99 024 894        | 15 497 035           | 15 037 155          | -459 880        | 99 024 894            | The project has been halted due to the community not accepting the proposed layout plan. The project manager is engaging the community to deal with their concerns.  |

| Programme/Major Project                       | Current<br>Budget | YTD Planned<br>Spend | YTD Actual<br>Spend | YTD<br>Variance | Full Year<br>Forecast | Comments  |
|---|-------------------|----------------------|---------------------|-----------------|-----------------------|---|
| Land Acquisition (Housing)                    | 98 693 320        | 1 522 664            | 100 976             | -1 421 688      | 98 693 320            | Various land acquisition negotiations are in process. Actuals will reflect once properties are registered.  |
| Cape Flats<br>Aquifer:Strandfontein<br>NorthE | 94 000 000        | -                    | -                   | -               | 94 000 000            | The consultant has been appointed for professional services under tender 194C/2020/21. The following framework tenders are in place and currently being utilised: 280Q/2021/22, 004Q/2021/22, 95Q/2021/22, and 177Q/2021/22. Activities are anticipated to start in the second quarter of the current financial year. |
| Repl & Upgr Sewerage<br>Pump Stations         | 80 696 145        | 1 550 000            | 6 691 137           | 5 141 137       | 80 696 145            | The project is ahead of schedule due to good contract management and performance.   |
| Bulk Water Infrastructure<br>Replacement      | 80 425 102        | 5 000 000            | 1 568 065           | -3 431 935      | 80 425 102            | The project is behind schedule as the manufacturing of materials is taking longer than anticipated.   |
| Generators for Pump<br>Stations: Additional   | 79 116 918        | -                    | 4 322 834           | 4 322 834       | 79 116 918            | Some generators were received and installed earlier than anticipated.   |
| Sir Lowry's Pass River<br>Upgrade             | 76 929 119        | 16 349 330           | 9 212 894           | -7 136 436      | 76 929 119            | Construction is currently in line with project timelines. The payment certificates for both construction and professional services for the reporting period are still outstanding and will be vetted for processing once received. Project manager is following up on outstanding payment certificates.               |
|   | 5 759 812 847     | 729 248 701          | 643 788 467         | -85 460 234     | 5 724 200 010         |   |

#### COMMITMENTS AGAINST CASH AND INVESTMENTS

#### **Cash and Investments**

The cash and cash equivalents amount to R7 733 million for the month under review. This position is mainly due to the levels of cash realised in the 2022/23 financial year.

# Commitments against cash and investments on hand (current and non-current investments)

The table below shows that the City's cash and investments on hand is capable of funding the City's reserves with the residual balance used for working capital.

| Item  | Previous<br>Month | Current<br>Month |
|---|-------------------|------------------|
|   | R Thousand        | R Thousand       |
| Closing Cash and Investment Balance                             | 18 797 953        | 17 826 288       |
| Total Commitments   | 13 155 369        | 12 671 476       |
| Unspent Conditional Grants                                      | 1 987 124         | 1 796 703        |
| Housing Development   | 314 647           | 318 894          |
| МТАВ  | 28 222            | 28 379           |
| Trust Funds   | 1 043             | 1 050            |
| Insurance reserves  | 567 089           | 567 629          |
| CRR / Revenue   | 7 451 482         | 7 153 059        |
| Other contractual commitments                                   | 2 805 762         | 2 805 762        |
| Uncommitted Funds   | 5 642 584         | 5 154 812        |
| Closing Cash and Investment Balance                             | 18 797 953        | 17 826 288       |
| Non Current Investments   | 3 227 962         | 3 248 383        |
| Current Investments   | 6 865 347         | 6 844 926        |
| Cash and Cash Equivalents as per Cash flow statement (Table C7) | 8 704 644         | 7 732 979        |

Details on the cash flow can be found in Cash Flow on page 44.

The City's investment portfolio breakdown can be found in *Investment portfolio* on page 71.

The monthly actual and targets can be found in *Actual and revised targets for cash receipts and cash flows* on page 79.

## **GRANT UTILISATION**

|  | Budget Year 2023/24 |                    |                  |                  |                 |                      |                       |  |
|--|---------------------|--------------------|------------------|------------------|-----------------|----------------------|-----------------------|--|
| Description<br>R thousands                           | Original<br>Budget  | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |  |
| Total operating expenditure of Transfers and Grants  | 6 809 560           | 6 843 383          | 289 572          | 413 875          | (124 303)       | -30.0%               | 6 809 560             |  |
| Total capital expenditure of Transfers and<br>Grants | 2 776 159           | 2 782 659          | 363 109          | 390 587          | (27 478)        | -7.0%                | 2 693 719             |  |
| TOTAL EXPENDITURE OF TRANSFERS<br>AND GRANTS         | 9 585 719           | 9 626 042          | 652 681          | 804 462          | (151 781)       | -18.9%               | 9 503 279             |  |

Detailed information on transfers and grants per funding source is reflected in *Transfers and grants expenditure* on page 74.

## CREDITORS

#### **Creditors Analysis**

|                 | Budget Year 2023/24 |                 |                 |                  |                   |   |                      |                |       |  |
|-----------------|---------------------|-----------------|-----------------|------------------|-------------------|---|----------------------|----------------|-------|--|
| R thousands     | 0 -<br>30 Days      | 31 -<br>60 Days | 61 -<br>90 Days | 91 -<br>120 Days | 121 -<br>150 Days |   | 181 Days -<br>1 Year | Over 1<br>Year | Total |  |
| Total Creditors | 377                 | 181             | _               | 0                | 2                 | - | -                    | 143            | 703   |  |

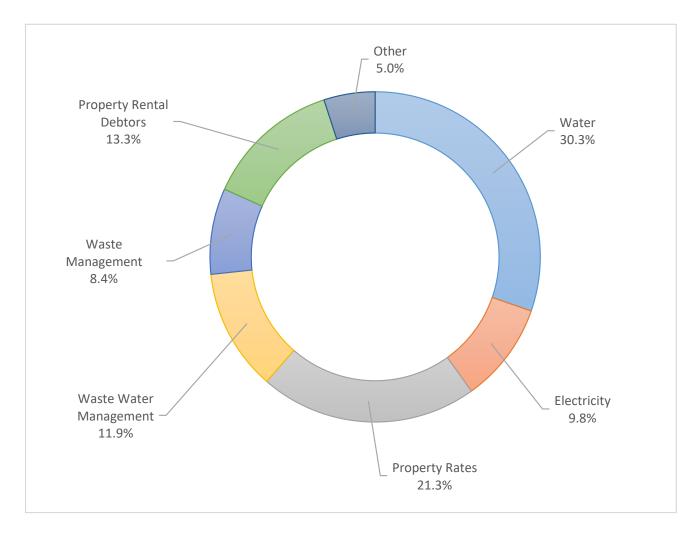
The City's creditors are paid within 30 days as stipulated in the MFMA. Creditors older than 31 days are due to blocked payments and bank rejections.

The City has a continuous management follow-up control system in place to facilitate the ultimate payment of these invoices.

#### DEBTORS

#### **Debtors Age Analysis**

|                                       | Budget Year 2023/24 |       |                |         |                |       |                       |       |                |  |
|---------------------------------------|---------------------|-------|----------------|---------|----------------|-------|-----------------------|-------|----------------|--|
| Description                           | 0-30 Days           |       | 31-60 Days     |         | 61-90 Days     |       | Total<br>over 90 days |       | Total          |  |
|                                       | R<br>Thousands      | %     | R<br>Thousands | %       | R<br>Thousands | %     | R<br>Thousands        | %     | R<br>Thousands |  |
| Total By Income Source                | 2 638 100           | 27.3% | 230 421        | 2.4%    | 263 955        | 2.7%  | 6 530 556             | 67.6% | 9 663 031      |  |
| 2022/23 - totals only                 | 2 511 606           | 29.7% | 18 811         | 0.2%    | 153 254        | 1.8%  | 5 780 917             | 68.3% | 8 464 589      |  |
| Movement                              | 126 493             |       | 211 610        |         | 110 701        |       | 749 639               |       | 1 198 443      |  |
| % Increase/(Decrease)<br>year on year |                     | 5.0%  |                | 1124.9% |                | 72.2% |                       | 13.0% | 14.16%         |  |



Graphical Analysis of debtors older than 90 days

# Top 10 Commercial debtors - Age Analysis

| Customer               | Total          | Current       | 30 days         | 60 days       | 90 days       | 120 days      | 150 days      | 150><365       | 365 days | Comments  |
|------------------------|----------------|---------------|-----------------|---------------|---------------|---------------|---------------|----------------|----------|---|
| Basfour 2295 (Pty) Ltd | R51 964 443.24 | R4 407 278.26 | R1 604 767.39   | R0.00         | R2 633 413.71 | R2 543 935.11 | R2 620 779.47 | R18 628 936.11 |          | In a meeting held on 9 October 2023, the client<br>committed to pay R10 million down payment<br>towards both accounts. A Deed of Sale for the<br>property is with the client and is due for<br>acceptance in March 2024. Meanwhile, the<br>Revenue Department has an agreement with<br>Investec, the business entity bank, to pay the<br>monthly accounts from July 2023 until the<br>property is sold. Latest payment of R4 266<br>709.48 was made on 15 September 2023. |
| Basfour 2295 (Pty) Ltd | R45 082 055.72 | R2 351 512.37 | R2 108 773.00   | R0.00         | R2 064 385.16 | R1 930 744.56 | R2 293 561.23 | R21 845 757.00 |          | In a meeting held on 9 October 2023, the client<br>committed to pay R10 million down payment<br>towards both accounts. A Deed of Sale for the<br>property is with the client and is due for<br>acceptance in March 2024. Meanwhile, the<br>Revenue Department has an agreement with<br>Investec, the business entity bank, to pay the<br>monthly accounts from July 2023 until the<br>property is sold. Latest payment of R2 448<br>986.57 was made on 15 September 2023. |
| Cornucopia Trust       | R30 677 147.26 | R3 092 293.26 | R2 925 336.00 F | R2 467 211.87 | R1 733 242.44 | R1 579 530.54 | R1 707 029.76 | R4 380 446.80  |          | In a meeting held on 9 October 2023, the client<br>committed to pay a total of R13 million for both<br>accounts by 25 October 2023. A dunning lock<br>has been set until then. Latest payment of R3<br>069 498.37 was made on 19 July 2023.   |
| Cornucopia Trust       | R21 075 529.60 | R1 416 686.15 | R1 160 159.81   | R0.00         | R1 299 121.97 | R4 801.50     | R2 644 359.49 | R2 983 239.88  |          | In a meeting held on 9 October 2023, the client<br>committed to pay R13 million for both accounts<br>by 25 October 2023. A dunning lock has been<br>set until then. Latest payment of R1 256 333.01<br>was made on 2 September 2023.  |

| Customer                                     | Total           | Current        | 30 days        | 60 days        | 90 days      | 120 days        | 150 days       | 150><365       | 365 days        | Comments   |
|--|-----------------|----------------|----------------|----------------|--------------|-----------------|----------------|----------------|-----------------|--|
| Provincial Government<br>of the Western Cape | R 25 733 108.94 | R 2 854 783.04 | R 3 084 311.59 | R 2 142 394.55 | R 0.00       | R 17 652 493.87 | R 0.00         | R 0.00         | -R 874.11       | The Department of Transport and Public<br>Work mistakenly paid R29 million into this<br>account in August 2022 after the account<br>was settled and split in June 2022. The<br>amount was to be paid into the new rates<br>account 234999327. Tygerberg Hospital is<br>aware of the obligation to settle the<br>account.   |
| Cape Town Community<br>Housing Co Pty        | R 17 013 450.90 | R 379 898.19   | R 114 961.58   | R 553 665.28   | R 313 804.43 | R 293 089.70    | R 315 959.80   | R 2 070 277.30 | R 12 971 794.62 | This account is the remainder erf of a<br>development; the developer has refused<br>to make payments due to delayed<br>transfers and unregistered units. Debt<br>remission offers have been rejected as the<br>balance is possibly incorrect. An email to<br>find out what portions still remain<br>unregistered was sent to the Valuations<br>Department. The account was handed<br>over as per legal update at 30 June 2023. |
| Myriad Trust                                 | R 12 194 747.83 | R 0.00         | R 1 965 588.52 | R 946 326.84   | R 0.00       | R 988 690.68    | R 1 141 492.40 | R 3 885 370.37 | R 3 267 279.02  | In a meeting held on 9 October 2023, the client committed to a renewed payment arrangement by 13 October 2023. Latest payment of R2 019 15.87 was made on 7 September 2023.  |
| Church Methodist                             | R 11 392 403.69 | R 146 378.60   | R 146 123.72   | R 81 877.77    | R 75 360.98  | R 88 828.43     | R 68 462.78    | R 578 372.02   | R 10 206 999.39 | The Water & Sanitation Directorate has<br>considered addressing all issues relating<br>to the billing of the water accounts. The<br>account is one of several accounts under<br>one business partner being investigated<br>as a mini-project by various stakeholders.  |
| Migra Fabrics (Pty) Ltd                      | R 9 925 711.43  | R 390 636.10   | R 404 752.78   | R 588 447.45   | R 964 281.57 | R 2 883.65      | R 867 542.04   | R 555 872.95   | R 6 151 294.89  | Account has an active arrangement in place.  |
| Transnet Ltd                                 | R 9 586 293.13  | R 4 861 600.27 | R 28 149.98    | R 516 719.41   | R 124 633.94 | R 45 729.76     | R 103 877.17   | R 844 041.23   | R 3 061 541.37  | There has been a dispute of ownership by<br>PRASA and Transnet entities in respect of<br>the water meter and consumption at<br>Bellville Station. A process of application<br>for own water meter is underway.   |

| <b>Top 10 Commercial debtor</b> | s service charges | breakdown |
|---------------------------------|-------------------|-----------|
|---------------------------------|-------------------|-----------|

| Customer                            | Other           | Electricity     | Water           | Sewerage       | Refuse      | Rates           | CIDS           | Security<br>deposit | Sundries   | TOTAL           |
|-------------------------------------|-----------------|-----------------|-----------------|----------------|-------------|-----------------|----------------|---------------------|------------|-----------------|
| Basfour 2295 (Pty) Ltd              | R 0.00          | R 52 188 443.24 | R 0.00          | R 0.00         | R 0.00      | R 0.00          | R 0.00         | -R 224 000.00       | R 0.00     | R 51 964 443.24 |
| Basfour 2295 (Pty) Ltd              | R 0.00          | R 0.00          | R 4 215 656.07  | R 3 557 127.59 | R 0.00      | R 29 534 492.54 | R 7 768 226.18 | -R 2 274.00         | R 8 827.34 | R 45 082 055.72 |
| Cornucopia Trust                    | R 0.00          | R 30 677 147.26 | R 0.00          | R 0.00         | R 0.00      | R 0.00          | R 0.00         | R 0.00              | R 0.00     | R 30 677 147.26 |
| Cornucopia Trust                    | R 0.00          | R 0.00          | R 1 754 846.71  | R 2 366 223.44 | R 0.00      | R 13 773 410.09 | R 3 181 806.36 | -R 757.00           | R 0.00     | R 21 075 529.60 |
| Provincial Government of the Wester | R 18 215 167.12 | R 0.00          | R 4 067 591.55  | R 3 451 224.38 | R 0.00      | R 0.00          | R 0.00         | -R 874.11           | R 0.00     | R 25 733 108.94 |
| Cape Town Community Housing Co Pty  | R 23.24         | R 256.75        | R 20 236.95     | R 12 574.82    | R 13 468.10 | R 16 966 303.89 | R 0.00         | R 0.00              | R 587.15   | R 17 013 450.90 |
| Myriad Trust                        | -R 48 565.35    | R 12 727 813.18 | R 0.00          | R 0.00         | R 0.00      | R 0.00          | R 0.00         | -R 484 500.00       | R 0.00     | R 12 194 747.83 |
| Church Methodist                    | R 2 204.14      | R 0.00          | R 11 253 210.81 | R 136 988.74   | R 0.00      | R 0.00          | R 0.00         | R 0.00              | R 0.00     | R 11 392 403.69 |
| Migra Fabrics (Pty) Ltd             | R 0.00          | R 2 288 775.09  | R 3 791 482.34  | R 3 858 209.00 | R 0.00      | R 0.00          | R 0.00         | -R 12 755.00        | R 0.00     | R 9 925 711.43  |
| Transnet Ltd                        | R 0.00          | R 0.00          | R 4 944 124.94  | R 4 642 707.40 | R 0.00      | R 0.00          | R 0.00         | -R 539.21           | R 0.00     | R 9 586 293.13  |

# Top 10 Residential debtors - Age Analysis

| Customer                             | Total          | Current     | 30 days     | 60 days     | 90 days     | 120 days    | 150 days    | 150><365      | 365 days      | Comments  |
|--------------------------------------|----------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|---------------|---|
| Ndabeni Communal<br>Property         | R10 192 795.29 | R142 974.67 | R135 249.40 | R140 174.82 | R133 531.21 | R134 909.71 | R187 057.77 | R976 020.44   | R8 342 877.27 | <sup>7</sup> This land restitution beneficiary has received a<br>land restitution rebate for 10 years maximum as<br>per policy. Management has to make a<br>decision whether the policy can be amended to<br>accommodate accounts that qualify for land<br>restitution rebates but has received one for 10<br>years already.  |
| Welgelegen Body<br>Corporate         | R4 888 608.34  | R176 935.44 | R184 692.32 | R204 148.40 | R176 979.12 | R193 341.15 | R183 988.66 | R2 268 979.80 | R1 499 543.45 | The water consumption query and resultant<br>adjustment is still pending. The client was<br>advised to make a temporary arrangement until<br>the investigation is finalised.  |
| World Harvest Christian<br>Church    | R4 542 170.77  | R100 065.07 | R79 435.41  | R44 599.47  | R44 526.86  | R46 562.52  | R48 572.47  | R2 664 883.65 | R1 513 525.32 | This is vacant land that has no building on the<br>property. The client indicated that they are not<br>using the site because the community will not<br>allow them to build the church. The account is<br>in dispute.   |
| Coleman Industrial Park<br>Body Corp | R3 144 876.63  | R165 504.62 | R515.03     | R16 892.08  | R143 367.46 | R17 113.96  | R8 183.82   | R247 564.39   | R2 545 735.27 | <sup>7</sup> There is a water-related dispute on this<br>property. The client claims that there is no<br>active body corporate. The water supply at the<br>units is via sub water meters. A notification<br>advising of a shut down to ascertain which<br>meter serves which portion of the property was<br>sent. The Water & Sanitation Directorate has<br>not yet ascertained actions to be instituted. |
| Great Force Investments<br>205       | R3 002 778.85  | R174 053.59 | R181 515.49 | R4 851.27   | R0.00       | R0.00       | R155 882.33 | R852 552.54   | R1 633 923.63 | The client has enquired about the high electricity consumption on the property.   |
| Starstruck Trust                     | R2 975 059.25  | R24 085.77  | R24 435.34  | R2 828 796.78 | R0.00         | A dunning lock has been inserted until 31<br>October 2023 as the account is being disputed<br>for rebilling of estimated charges. Waiting for<br>debt to be transferred to the rates account and<br>feedback on a notification to confirm if all<br>adjustments are correct according to policy/by-<br>law.   |
| Monkey Valley Share Block<br>Ltd     | R2 929 780.39  | R81 010.34  | R126 478.67 | R49 061.82  | R43 778.13  | R49 341.97  | R61 498.12  | R457 768.24   | R2 060 843.10 | Account has an active Interdict/Spoliation<br>Applications lock until 31 December 2023.   |

| Customer                       | Total           | Current        | 30 days      | 60 days      | 90 days      | 120 days     | 150 days     | 150><365        | 365 days        | Comments   |
|--------------------------------|-----------------|----------------|--------------|--------------|--------------|--------------|--------------|-----------------|-----------------|--|
| G The Great Family Trust       | R2 605 349.98   | R42 150.83     | R60 246.40   | R42 576.86   | R40 584.99   | R38 916.63   | R42 895.02   | R324 816.30     |                 | In September 2023, the client was reminded to submit documents to verify affordability status.                             |
| Nyahbinghi Order               | R2 563 747.73   | R16 667.62     | R20 135.23   | R21 965.48   | R16 721.51   | R19 749.48   | R19 504.95   | R146 805.03     |                 | There is a pending investigation on the management of the facility, occupancy, and activities carried out on the property. |
| Rapidough Properties<br>560 CC | R2 408 896.82   | R102 774.99    | R101 939.32  | R87 566.54   | R107 224.49  | R94 422.54   | R117 529.10  | R274 047.89     |                 | The client confirmed that he is ready to make payment arrangements as the dunning lock has expired.                        |
| TOTAL                          | R 39 254 064.05 | R 1 026 222.94 | R 914 642.61 | R 636 272.08 | R 731 149.11 | R 618 793.30 | R 849 547.58 | R 11 042 235.06 | R 23 435 201.37 |  |

# Top 10 Residential debtors service charges breakdown

| Customer                          | Other        | Electricity  | Water          | Sewerage       | Refuse       | Rates          | CIDS        | Sundries     | Security deposit | TOTAL           |
|-----------------------------------|--------------|--------------|----------------|----------------|--------------|----------------|-------------|--------------|------------------|-----------------|
| Ndabeni Communal Property         | R 35 473.18  | R 0.00       | R 10 758.52    | R 10 758.52    | R 10 250.58  | R 9 207 736.16 | R 0.00      | R 917 818.33 | R 0.00           | R 10 192 795.29 |
| Welgelegen Body Corporate         | R 3 884.82   | R 0.00       | R 2 419 768.65 | R 2 122 499.58 | R 342 455.29 | R 0.00         | R 0.00      | R 0.00       | R 0.00           | R 4 888 608.34  |
| World Harvest Christian Church    | R 2 154.40   | R 0.00       | R 3 970 454.00 | R 484 729.98   | R 12 727.20  | R 59 260.48    | R 0.00      | R 12 844.71  | R 0.00           | R 4 542 170.77  |
| Coleman Industrial Park Body Corp | R 831 012.74 | R 200 855.34 | R 1 109 076.11 | R 775 162.37   | R 234 918.07 | R 0.00         | R 0.00      | R 0.00       | -R 6 148.00      | R 3 144 876.63  |
| Great Force Investments 205       | R 2 905.39   | R 619 778.99 | R 357 916.19   | R 27 868.05    | R 22 334.79  | R 1 950 830.57 | R 23 944.87 | R 0.00       | -R 2 800.00      | R 3 002 778.85  |
| Starstruck Trust                  | R 0.00       | R 0.00       | R 2 975 059.25 | R 0.00         | R 0.00       | R 0.00         | R 0.00      | R 0.00       | R 0.00           | R 2 975 059.25  |
| Monkey Valley Share Block Ltd     | R 27.00      | R 0.00       | R 1 863 963.57 | R 82 905.77    | R 0.00       | R 982 884.05   | R 0.00      | R 0.00       | R 0.00           | R 2 929 780.39  |
| G The Great Family Trust          | R 20 815.43  | R 668 906.12 | R 384 906.50   | R 90 621.54    | R 11 627.10  | R 1 428 473.29 | R 0.00      | R 0.00       | R 0.00           | R 2 605 349.98  |
| Nyahbinghi Order                  | R 1 775.10   | R 0.00       | R 2 429 703.43 | R 112 094.70   | R 20 174.50  | R 0.00         | R 0.00      | R 0.00       | R 0.00           | R 2 563 747.73  |
| Rapidough Properties 560 CC       | R 206.72     | R 0.00       | R 1 291 246.86 | R 1 116 769.72 | R 0.00       | R 673.52       | R 0.00      | R 0.00       | R 0.00           | R 2 408 896.82  |

# IN YEAR BUDGET STATEMENT TABLES

#### Budget Statement Summary

The table below provides a high-level summation of the City's operating- and capital budget, actuals to date, financial position and cash flow.

|   | 2022/23                |                    |                    | Bud              | get Year 2023    | /24                    |                      |                       |
|---|------------------------|--------------------|--------------------|------------------|------------------|------------------------|----------------------|-----------------------|
| Description   | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance        | YTD<br>variance<br>% | Full Year<br>Forecast |
| R thousands<br>Financial Performance                          |                        |                    |                    |                  |                  |                        | /0                   |                       |
| Property rates  | 11 245 429             | 11 857 238         | 11 857 238         | 2 988 655        | 2 964 310        | 24 345                 | 0.8%                 | 11 857 238            |
| Service charges   | 23 723 808             | 27 821 663         | 27 821 663         | 7 408 250        | 7 567 273        | (159 023)              | -2.1%                | 27 767 995            |
| Investment revenue  | 1 447 418              | 1 193 514          | 1 193 514          | 401 965          | 298 011          | 103 955                | 34.9%                | 1 191 120             |
| Transfers and subsidies - Operational                         | 6 221 933              | 6 809 560          | 6 843 383          | 2 036 212        | 2 147 607        | (111 395)              | -5.2%                | 6 753 821             |
| Other own revenue   | 11 480 579             | 10 948 944         | 10 948 944         | 2 030 212        | 2 503 388        | (462 400)              | -18.5%               | 11 628 622            |
| Total Revenue (excluding capital transfers and contributions) | 54 119 167             | 58 630 919         | 58 664 742         | 14 876 070       | 15 480 587       | (402 400)<br>(604 517) | -3.9%                | 59 198 797            |
| Employee costs  | 15 261 344             | 18 392 798         | 18 399 227         | 3 952 189        | 4 217 081        | (264 892)              | -6.3%                | 18 174 697            |
| Remuneration of Councillors                                   | 176 064                | 190 901            | 190 784            | 50 780           | 50 716           | 64                     | 0.1%                 | 190 784               |
| Depreciation and amortisation                                 | 3 259 524              | 3 493 165          | 3 493 165          | 856 202          | 867 492          | (11 290)               | -1.3%                | 3 372 032             |
| Interest  | 772 433                | 945 367            | 945 367            | 195 935          | 226 907          | (30 971)               | -13.6%               | 945 817               |
| Inventory consumed and bulk purchases                         | 17 498 594             | 20 048 940         | 20 046 864         | 3 546 520        | 4 557 558        | (1 011 038)            | -22.2%               | 20 041 354            |
| Transfers and subsidies                                       | 377 101                | 371 815            | 389 623            | 76 537           | 79 867           | (3 330)                | -4.2%                | 389 498               |
| Other expenditure   | 15 182 487             | 15 648 940         | 15 660 718         | 2 680 778        | 2 891 902        | (211 125)              | -7.3%                | 15 930 890            |
| Total Expenditure   | 52 527 548             | 59 091 926         | 59 125 750         | 11 358 941       | 12 891 523       | (1 532 582)            | -11.9%               | 59 045 073            |
| Surplus/(Deficit)   | 1 591 619              | (461 007)          | (461 007)          |                  | 2 589 064        | 928 065                | 35.8%                | 153 724               |
| Transfers and subsidies - capital (monetary allocations)      | 2 104 107              | 2 776 159          | 2 782 659          | 363 108          | 379 989          | (16 881)               | -4.4%                | 2 706 245             |
| Transfers and subsidies - capital (in-kind)                   | 7 714                  | -                  | -                  | 40               | -                | 40                     | 100.0%               | 29 154                |
| Surplus/(Deficit) after capital transfers &<br>contributions  | 3 703 440              | 2 315 152          | 2 321 652          | 3 880 277        | 2 969 053        | 911 224                | 30.7%                | 2 889 123             |
| Share of surplus/ (deficit) of associate                      | -                      | -                  | -                  | -                |                  | -                      | -                    | -                     |
| Surplus/ (Deficit) for the year                               | 3 703 440              | 2 315 152          | 2 321 652          | 3 880 277        | 2 969 053        | 911 224                | 30.7%                | 2 889 123             |
| Capital expenditure & funds sources                           |                        |                    |                    |                  |                  |                        |                      |                       |
| Capital expenditure   | 6 928 907              | 10 987 689         | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)              | -11.5%               | 11 085 150            |
| Capital transfers recognised                                  | 2 175 965              | 2 776 159          | 2 782 659          | 363 109          | 390 587          | (27 478)               | -7.0%                | 2 693 719             |
| Borrowing   | 1 758 326              | 6 500 000          | 6 500 000          | 585 440          | 657 262          | (71 822)               | -10.9%               | 6 368 580             |
| Internally generated funds                                    | 2 994 615              | 1 711 530          | 2 122 090          | 222 800          | 275 541          | (52 741)               | -19.1%               | 2 022 851             |
| Total sources of capital funds                                | 6 928 907              | 10 987 689         | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)              | -11.5%               | 11 085 150            |
| Financial position  |                        |                    |                    |                  |                  |                        |                      |                       |
| Total current assets  | 20 896 564             | 20 198 576         | 20 823 779         | 20 713 072       |                  |                        |                      | 20 823 779            |
| Total non current assets                                      | 66 030 086             | 73 577 453         | 74 056 470         | 66 037 972       |                  |                        |                      | 74 056 470            |
| Total current liabilities                                     | 12 957 911             | 14 130 363         | 15 167 083         | 9 209 715        |                  |                        |                      | 15 167 083            |
| Total non current liabilities                                 | 12 244 597             | 17 802 712         | 17 802 712         | 12 153 016       |                  |                        |                      | 17 802 712            |
| Community wealth/Equity                                       | 61 724 142             | 61 842 954         | 61 910 454         | 65 388 312       |                  |                        |                      | 61 910 454            |
| <u>Cash flows</u>   |                        |                    |                    |                  |                  |                        |                      |                       |
| Net cash from (used) operating                                | 6 108 065              | 6 256 640          | 6 263 140          | 1 604 020        | 1 599 650        | (4 371)                | -0.3%                | 6 263 140             |
| Net cash from (used) investing                                | (7 050 265)            | (10 017 881)       | (10 434 941)       | (1 852 342)      | (2 494 662)      | (642 321)              | 25.7%                | (10 434 941)          |
| Net cash from (used) financing                                | 757 838                | 4 851 848          | 4 851 848          | (129 481)        | (129 481)        | -                      | -                    | 4 851 848             |
| Cash/cash equivalents at the month/year end                   | 8 110 781              | 8 545 973          | 8 790 827          | 7 732 979        | 7 086 288        | (646 691)              | -9.1%                | 8 790 827             |
| Debtors & creditors analysis                                  | 0-30 Days              | 31-60 Days         | 61-90 Days         | 121-150 Dys      | 151-180 Dys      | 181 Dys-1 Yr           | Over 1Yr             | Total                 |
| <u>Debtors Age Analysis</u>                                   |                        |                    |                    |                  |                  |                        |                      |                       |
| Total By Income Source  | 2 638 100              | 230 421            | 263 955            | 254 296          | 183 550          | 1 155 798              | 4 714 168            | 9 663 031             |
| Creditors Age Analysis  |                        |                    |                    |                  |                  |                        |                      |                       |
| Total Creditors   | 377                    | 181                | -                  | 2                | -                | -                      | 143                  | 703                   |

#### Financial Performance (standard classification)

The table below is an overview of the budgeted financial performance in relation to revenue and expenditure per standard classification.

|  | 2022/23                     | Budget Year 2023/24         |                             |                           |                           |                      |                      |                             |
|--|-----------------------------|-----------------------------|-----------------------------|---------------------------|---------------------------|----------------------|----------------------|-----------------------------|
| Description  | Provisional<br>Outcome      | Original Budget             | Adjusted<br>Budget          | YTD actual                | YTD budget                | YTD variance         | YTD variance         | Full Year<br>Forecast       |
| R thousands  |                             |                             |                             |                           |                           |                      | %                    |                             |
| <u>Revenue - Functional</u><br>Governance and administration | 18 471 470                  | 18 796 863                  | 18 796 863                  | 5 275 300                 | 5 091 845                 | 183 455              | 3.6%                 | 18 788 550                  |
|  | 18471470                    |                             |                             |                           |                           |                      |                      | 355                         |
| Executive and council  |                             | 355                         | 355                         | 43                        | 89                        | (46)                 | -51.8%               |                             |
| Finance and administration                                   | 18 471 283                  | 18 796 504                  | 18 796 504                  | 5 275 246                 | 5 091 755<br>1            | 183 491<br>10        | 3.6%<br>1194.6%      | 18 788 192<br>3             |
| Internal audit   | (0)<br><b>4 630 164</b>     | 3                           | 3                           | 11                        |                           | _                    |                      | -                           |
| Community and public safety<br>Community and social services | 111 823                     | <b>3 884 540</b><br>132 827 | <b>3 918 363</b><br>132 827 | <b>910 385</b><br>35 934  | 819 401                   | <b>90 984</b><br>724 | <b>11.1%</b><br>2.1% | <b>4 603 056</b><br>132 827 |
| ,  | 56 057                      | 85 892                      | 85 892                      |                           | 35 210                    |                      | -39.6%               | 85 892                      |
| Sport and recreation   |                             |                             |                             | 8 599                     | 14 227                    | (5 628)              |                      |                             |
| Public safety  | 2 425 201                   | 1 677 234                   | 1 677 234                   | 494 905                   | 411 518                   | 83 387               | 20.3%                | 2 361 928                   |
| Housing  | 1 598 956                   | 1 521 459                   | 1 555 282                   | 328 848                   | 287 000                   | 41 849               | 14.6%                | 1 555 282                   |
| Health   | 438 127                     | 467 127                     | 467 127                     | 42 099                    | 71 446                    | (29 347)             | -41.1%               | 467 127                     |
| Economic and environmental services                          | <b>2 377 553</b><br>637 977 | <b>3 182 528</b><br>767 387 | <b>3 182 528</b><br>767 387 | <b>534 733</b><br>160 046 | <b>552 260</b><br>172 752 | (17 527)             | -3.2%                | <b>3 008 505</b><br>767 455 |
| Planning and development<br>Road transport                   | 1 689 735                   | 2 358 257                   | 767 387<br>2 358 257        | 368 502                   | 373 829                   | (12 706)<br>(5 327)  | -7.4%<br>-1.4%       | 2 184 167                   |
|  |                             |                             |                             |                           |                           | · · · /              |                      |                             |
| Environmental protection                                     | 49 841<br><b>30 750 077</b> | 56 884<br><b>35 537 591</b> | 56 884<br><b>35 544 091</b> | 6 185<br><b>8 517 548</b> | 5 680<br>9 395 681        | 506<br>(878 133)     | 8.9%                 | 56 884<br><b>35 528 527</b> |
| Trading services   |                             |                             |                             |                           |                           | . ,                  | -9.3%                | 20 241 974                  |
| Energy sources   | 16 879 848                  | 20 234 590                  | 20 241 090                  | 5 705 617                 | 5 881 005                 | (175 387)            | -3.0%                |                             |
| Water management   | 8 732 166<br>3 231 115      | 9 703 941<br>3 557 952      | 9 703 941<br>3 557 952      | 1 280 231<br>953 098      | 1 936 171<br>982 954      | (655 940)            | -33.9%<br>-3.0%      | 9 703 941<br>3 557 949      |
| Waste water management                                       |                             |                             |                             |                           |                           | (29 855)             |                      |                             |
| Waste management   | 1 906 949                   | 2 041 107                   | 2 041 107                   | 578 601                   | 595 552                   | (16 951)             | -2.8%                | 2 024 662                   |
| Other Total Revenue - Functional                             | 1 723<br>56 230 987         | 5 557<br>61 407 079         | 5 557<br>61 447 401         | 1 240<br>15 239 205       | 1 389<br>15 860 576       | (150)                | -10.8%<br>-3.9%      | 5 557<br>61 934 195         |
|  | 50 230 967                  | 61407079                    | 01 447 401                  | 15 239 205                | 13 800 370                | (621 371)            | -3.9%                | 01 934 195                  |
| Expenditure - Functional<br>Governance and administration    | 9 591 272                   | 2 882 260                   | 2 879 818                   | 886 128                   | 609 540                   | 276 587              | 45.4%                | 2 829 867                   |
| Executive and council  | 538 114                     | 167 299                     | 131 249                     | 28 930                    | 17 074                    | 11 857               | <b>43.4</b> %        | 137 799                     |
| Finance and administration                                   | 8 997 935                   | 2 711 654                   | 2 745 262                   | 857 217                   | 591 267                   | 265 949              | 45.0%                | 2 688 761                   |
| Internal audit   | 55 223                      | 3 307                       | 3 307                       | (20)                      | 1 199                     | (1 219)              |                      | 3 307                       |
| Community and public safety                                  | 9 929 739                   | 13 971 690                  | 14 011 589                  | 2 761 209                 | 3 031 682                 | (1213)               |                      | 13 973 039                  |
| Community and social services                                | 996 675                     | 2 005 124                   | 2 006 139                   | 401 965                   | 435 080                   | (33 115)             | -7.6%                | 1 998 042                   |
| Sport and recreation   | 1 153 573                   | 2 167 225                   | 2 169 567                   | 385 859                   | 460 579                   | (74 720)             | -16.2%               | 2 157 685                   |
| Public safety  | 4 747 814                   | 5 563 842                   | 5 568 746                   | 1 171 743                 | 1 248 998                 | (77 255)             | -6.2%                | 5 565 587                   |
| Housing  | 1 521 826                   | 2 421 778                   | 2 453 417                   | 472 108                   | 510 914                   | (38 806)             | -7.6%                | 2 453 417                   |
| Health   | 1 509 850                   | 1 813 721                   | 1 813 720                   | 329 534                   | 376 111                   | (46 577)             | -12.4%               | 1 798 307                   |
| Economic and environmental services                          | 5 597 439                   | 7 485 576                   | 7 479 355                   | 1 371 760                 | 1 466 830                 | (95 070)             | -6.5%                | 7 377 539                   |
| Planning and development                                     | 1 548 181                   | 2 110 499                   | 2 109 685                   | 412 603                   | 437 388                   | (24 785)             | -5.7%                | 2 110 830                   |
| Road transport   | 3 809 483                   | 4 922 573                   | 4 917 137                   | 879 340                   | 932 567                   | (53 227)             | -5.7%                | 4 814 177                   |
| Environmental protection                                     | 239 775                     | 452 504                     | 452 533                     | 79 817                    | 96 876                    | (17 059)             |                      | 452 533                     |
| Trading services   | 27 296 165                  | 34 539 177                  | 34 541 876                  | 6 305 536                 | 7 738 109                 | (1 432 574)          |                      | 34 651 392                  |
| Energy sources   | 14 445 463                  | 19 593 739                  | 19 596 210                  | 4 501 424                 | 4 873 571                 | (372 147)            | -7.6%                | 19 597 092                  |
| Water management   | 7 320 809                   | 8 486 521                   | 8 485 220                   | 776 409                   | 1 550 580                 | (774 171)            |                      | 8 485 220                   |
| Waste water management                                       | 2 744 691                   | 4 624 291                   | 4 625 820                   | 909 925                   | 982 479                   | (72 553)             | -7.4%                | 4 621 850                   |
| Waste management   | 2 785 202                   | 1 834 627                   | 1 834 626                   | 117 778                   | 331 480                   | (213 703)            | -64.5%               | 1 947 230                   |
| Other  | 112 933                     | 213 236                     | 213 112                     | 40 540                    | 45 361                    | (210100)             | -10.6%               | 213 236                     |
| Total Expenditure - Functional                               | 52 527 548                  | 59 091 939                  | 59 125 750                  | 11 365 172                | 12 891 523                | (1 526 351)          | -11.8%               | 59 045 073                  |
|  |                             |                             |                             |                           |                           |                      |                      |                             |

Note: As per GFS classification, Trading Services expenditure above excludes Street Lighting provisions (included with Community and public safety).

#### Financial Performance (revenue and expenditure by municipal vote)

The table below shows budgeted financial performance in relation to the revenue and expenditure by vote as well as the operating surplus or deficit.

|  | 2022/23                |                    |                    | Budg       | jet Year 2023 | /24             |                      |                       |
|--|------------------------|--------------------|--------------------|------------|---------------|-----------------|----------------------|-----------------------|
| Vote Description<br>R thousands          | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YTD actual | YTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |
| Revenue by Vote                          |                        |                    |                    |            |               |                 | 70                   |                       |
| Vote 1 - Community Services & Health     | 943 789                | 1 066 916          | 1 066 916          | 168 623    | 206 686       | (38 063)        | -18.4%               | 1 066 916             |
| Vote 2 - Corporate Services              | 73 774                 | 68 240             | 68 240             | 21 302     | 16 889        | 4 413           | 26.1%                | 68 240                |
| Vote 3 - Economic Growth                 | 304 489                | 260 479            | 260 479            | 54 213     | 47 000        | 7 213           | 15.3%                | 260 636               |
| Vote 4 - Energy                          | 16 730 867             | 20 053 062         | 20 059 562         | 5 629 948  | 5 805 342     | (175 394)       | -3.0%                | 20 060 446            |
| Vote 5 - Finance                         | 17 724 548             | 18 055 431         | 18 055 431         | 5 146 543  | 4 989 207     | 157 337         | 3.2%                 | 18 055 431            |
| Vote 6 - Future Planning & Resilience    | 62 339                 | 66 041             | 66 041             | 6 681      | 2 969         | 3 712           | 125.0%               | 66 041                |
| Vote 7 - Human Settlements               | 1 598 777              | 1 521 097          | 1 554 920          | 328 846    | 286 909       | 41 936          | 14.6%                | 1 554 920             |
| Vote 8 - Office of the City Manager      | 1 928                  | 865                | 865                | 100        | 67            | 33              | 50.1%                | 865                   |
| Vote 9 - Safety & Security               | 2 470 075              | 1 750 229          | 1 750 229          | 515 067    | 437 331       | 77 736          | 17.8%                | 2 434 922             |
| Vote 10 - Spatial Planning & Environment | 581 500                | 689 847            | 689 847            | 157 680    | 150 716       | 6 964           | 4.6%                 | 689 847               |
| Vote 11 - Urban Mobility                 | 1 759 537              | 2 418 941          | 2 418 941          | 385 723    | 370 633       | 15 090          | 4.1%                 | 2 236 163             |
| Vote 12 - Urban Waste Management         | 1 988 560              | 2 171 545          | 2 171 545          | 585 957    | 623 162       | (37 205)        | -6.0%                | 2 155 384             |
| Vote 13 - Water & Sanitation             | 11 990 805             | 13 284 385         | 13 284 385         | 2 238 522  | 2 923 666     | (685 143)       | -23.4%               | 13 284 385            |
| Total Revenue by Vote                    | 56 230 987             | 61 407 079         | 61 447 401         | 15 239 205 | 15 860 576    | (621 371)       | -3.9%                | 61 934 195            |
| Expenditure by Vote                      |                        |                    |                    |            |               |                 |                      |                       |
| Vote 1 - Community Services & Health     | 3 954 168              | 4 649 423          | 4 649 424          | 796 060    | 917 845       | (121 786)       | -13.3%               | 4 603 631             |
| Vote 2 - Corporate Services              | 3 282 475              | 3 823 449          | 3 823 449          | 833 042    | 812 840       | 20 202          | 2.5%                 | 3 823 449             |
| Vote 3 - Economic Growth                 | 657 251                | 660 768            | 660 768            | 136 403    | 143 439       | (7 036)         | -4.9%                | 660 768               |
| Vote 4 - Energy                          | 14 663 555             | 17 283 637         | 17 283 637         | 3 939 783  | 4 330 900     | (391 117)       | -9.0%                | 17 283 516            |
| Vote 5 - Finance                         | 2 745 384              | 3 560 189          | 3 560 189          | 874 063    | 928 652       | (54 589)        | -5.9%                | 3 560 189             |
| Vote 6 - Future Planning & Resilience    | 442 723                | 511 532            | 511 532            | 94 589     | 90 265        | 4 324           | 4.8%                 | 511 532               |
| Vote 7 - Human Settlements               | 1 533 696              | 1 625 949          | 1 659 772          | 301 939    | 327 596       | (25 657)        | -7.8%                | 1 659 772             |
| Vote 8 - Office of the City Manager      | 430 107                | 483 062            | 483 063            | 95 181     | 97 382        | (2 202)         | -2.3%                | 483 063               |
| Vote 9 - Safety & Security               | 5 540 354              | 5 337 665          | 5 337 665          | 1 166 507  | 1 179 647     | (13 139)        | -1.1%                | 5 337 665             |
| Vote 10 - Spatial Planning & Environment | 1 278 565              | 1 560 435          | 1 560 435          | 310 013    | 338 216       | (28 203)        | -8.3%                | 1 560 435             |
| Vote 11 - Urban Mobility                 | 3 824 979              | 4 210 184          | 4 210 184          | 738 041    | 757 859       | (19 818)        | -2.6%                | 4 094 185             |
| Vote 12 - Urban Waste Management         | 3 404 834              | 3 628 740          | 3 628 739          | 655 711    | 752 608       | (96 897)        | -12.9%               | 3 709 975             |
| Vote 13 - Water & Sanitation             | 10 769 455             | 11 756 893         | 11 756 892         | 1 423 842  | 2 214 274     | (790 432)       | -35.7%               | 11 756 892            |
| Total Expenditure by Vote                | 52 527 548             | 59 091 928         | 59 125 750         | 11 365 172 | 12 891 523    | (1 526 351)     | -11.8%               | 59 045 072            |
| Surplus/ (Deficit) for the year          | 3 703 440              | 2 315 151          | 2 321 652          | 3 874 033  | 2 969 053     | 904 980         | 30.5%                | 2 889 123             |

Note: the above table includes capital grant and donations (CGD).

#### Financial Performance (revenue by source and expenditure by type)

The table below is a view of the budgeted financial performance in relation to the revenue by source and expenditure by type.

|  | 2022/23 Budget Year 2023/24 |                                |                              |                          |                      |                         |                 |                               |
|--|-----------------------------|--------------------------------|------------------------------|--------------------------|----------------------|-------------------------|-----------------|-------------------------------|
| Description  | Provisional                 | Original                       | Adjusted                     | YTD actual               | YTD                  | YTD                     | YTD<br>variance | Full Year                     |
| R thousands  | Outcome                     | Budget                         | Budget                       |                          | budget               | variance                | %               | Forecast                      |
| Revenue  |                             |                                |                              |                          |                      |                         |                 |                               |
| Exchange Revenue   |                             |                                |                              |                          |                      |                         |                 |                               |
| Service charges - Electricity  | 16 384 191                  | 19 681 713                     | 19 681 713                   | 5 503 570                | 5 690 862            | (187 292)               | -3.3%           | 19 682 198                    |
| Service charges - Water  | 3 997 156                   | 4 437 689                      | 4 437 689                    | 1 038 043                | 1 003 814            | 34 229                  | 3.4%            | 4 437 689                     |
| Service charges - Waste Water Management   | 2 033 263                   | 2 278 048                      | 2 278 048                    | 524 110                  | 516 544              | 7 566                   | 1.5%            | 3 648 108                     |
| Service charges - Waste management   | 1 309 198                   | 1 424 214                      | 1 424 214                    | 342 528                  | 356 053              | (13 526)                | -3.8%           | -                             |
| Sale of Goods and Rendering of Services  | 602 839                     | 604 307                        | 604 307                      | 147 443                  | 158 635              | (11 192)                | -7.1%           | 600 392                       |
| Agency services  | 276 684                     | 285 197                        | 285 197                      | 61 899                   | 71 299               | (9 400)                 | -13.2%          | 285 197                       |
| Interest<br>Interest earned from Receivables   | 288 014                     | -<br>286 756                   | <br>286 756                  | -<br>81 946              | -<br>71 689          | -<br>10 257             | -<br>14.3%      | 68<br>293 241                 |
| Interest from Current and Non Current Assets   | 1 447 418                   | 1 193 514                      | 1 193 514                    | 401 965                  | 298 011              | 10 257                  | 14.3%<br>34.9%  | 1 191 120                     |
| Dividends  | 1 447 410                   | 1 195 514                      | 1 195 514                    | 401 905                  | 290 011              | 103 955                 | 34.9%           | 1 191 120                     |
| Rent on Land   | _                           | -                              | -                            | _                        | _                    | -                       | -               | _                             |
| Rental from Fixed Assets   | 420 355                     | 399 883                        | 399 883                      | _<br>111 607             | -<br>96 343          | <br>15 264              | -<br>15.8%      |                               |
| Licence and permits  | 420 353                     | 185                            | 185                          | 92                       | 90 343<br>46         | 45                      | 98.1%           | 185                           |
| Operational Revenue  | 423 249                     | 351 785                        | 351 785                      | 136 840                  | 84 100               | 40<br>52 740            | 62.7%           | 351 866                       |
| Non-Exchange Revenue   | 420 243                     | 001700                         | 001700                       | 100 040                  | 04 100               | 02 7 40                 | 02.170          | 001 000                       |
| Property rates   | 11 245 429                  | 11 857 238                     | 11 857 238                   | 2 988 655                | 2 964 310            | 24 345                  | 0.8%            | 11 857 238                    |
| Surcharges and Taxes   | 316 181                     | 365 452                        | 365 452                      | 2 300 033<br>93 023      | 2 304 310<br>91 363  | 1 660                   | 1.8%            | 365 452                       |
| Fines, penalties and forfeits  | 1 984 419                   | 1 251 676                      | 1 251 676                    | 482 743                  | 312 638              | 170 105                 | 54.4%           | 1 936 453                     |
| Licence and permits  | 45 632                      | 76 655                         | 76 655                       | 10 535                   | 19 164               | (8 629)                 | -45.0%          | 68 867                        |
| Transfers and subsidies - Operational  | 6 221 933                   | 6 809 560                      | 6 843 383                    | 2 036 212                | 2 147 607            | (111 395)               | -5.2%           | 6 753 821                     |
| Interest   | 124 173                     | 89 165                         | 89 165                       | 34 290                   | 22 291               | 11 999                  | 53.8%           | 89 165                        |
| Fuel Levy  | 2 666 726                   | 2 639 290                      | 2 639 290                    | 879 763                  | 879 763              | -                       | -               | 2 639 290                     |
| Operational Revenue  | 86 691                      | _                              | _                            | _                        | _                    | _                       | -               | _                             |
| Gains on disposal of Assets  | _                           | 59 393                         | 59 393                       | _                        | 3 154                | (3 154)                 | -100.0%         | 59 393                        |
| Other Gains  | 4 245 264                   | 4 539 200                      | 4 539 200                    | 806                      | 692 902              | (692 095)               | -99.9%          | 4 539 200                     |
| Discontinued Operations  | _                           | -                              | -                            | -                        | -                    | -                       | -               | -                             |
| Total Revenue (excluding capital transfers   | 54 119 167                  | 58 630 919                     | 58 664 742                   | 14 876 070               | 15 480 587           | (604 517)               | -3.9%           | 59 198 797                    |
| and contributions)   |                             |                                |                              |                          |                      |                         |                 |                               |
| Expenditure By Type  |                             |                                |                              |                          |                      |                         |                 |                               |
| Employee related costs   | 15 261 344                  | 18 392 798                     | 18 399 227                   | 3 952 189                | 4 217 081            | (264 892)               | -6.3%           | 18 174 697                    |
| Remuneration of councillors  | 176 064                     | 190 901                        | 190 784                      | 50 780                   | 50 716               | 64                      | 0.1%            | 190 784                       |
| Bulk purchases - electricity   | 11 812 158                  | 14 099 100                     | 14 099 100                   | 3 224 059                | 3 550 396            | (326 337)               | -9.2%           | 14 099 100                    |
| Inventory consumed   | 5 686 436                   | 5 949 840                      | 5 947 764                    | 322 461                  | 1 007 162            | (684 701)               | -68.0%          | 5 942 254                     |
| Debt impairment  | 854 246                     | 2 321 520                      | 2 321 520                    | 392 514                  | 580 380              | (187 865)               | -32.4%          | 2 321 520                     |
| Depreciation and amortisation  | 3 259 524                   | 3 493 165                      | 3 493 165                    | 856 202                  | 867 492              | (11 290)                | -1.3%           | 3 372 032                     |
| Interest   | 772 433                     | 945 367                        | 945 367                      | 195 935                  | 226 907              | (30 971)                | -13.6%          | 945 817                       |
| Contracted services  | 8 913 196                   | 9 313 712                      | 9 301 739                    | 1 278 766                | 1 377 848            | (99 082)                | -7.2%           | 9 238 858                     |
| Transfers and subsidies  | 377 101                     | 371 815                        | 389 623                      | 76 537                   | 79 867               | (3 330)                 | -4.2%           | 389 498                       |
| Irrecoverable debts written off  | 2 167 322                   | 150 304                        | 150 304                      | 225 129                  | 37 576               | 187 553                 | 499.1%          | 488 590                       |
| Operational costs  | 2 759 913                   | 3 302 869                      | 3 326 621                    | 783 325                  | 814 021              | (30 696)                | -3.8%           | 3 321 805                     |
| Losses on Disposal of Assets   | 37 655                      | 754                            | 754                          | 216                      | 106                  | 110                     | 104.4%          | 754                           |
| Other Losses Total Expenditure   | 450 154                     | 559 781                        | 559 781<br><b>59 125 750</b> | 826<br>11 358 941        | 81 972<br>12 891 523 | (81 146)<br>(1 532 582) | -99.0%          | 559 363                       |
|  | 52 527 548<br>1 591 619     | 59 091 926<br>(461 007)        | (461 007)                    | 3 517 129                | 2 589 064            | 928 065                 | -11.9%<br>35.8% | 59 045 073<br>153 724         |
| Surplus/(Deficit)<br>Transfers and subsidies - capital (monetary   | 2 104 107                   | ( <b>461 007)</b><br>2 776 159 | 2 782 659                    | 363 108                  | 2 369 064<br>379 989 | (16 881)                | <b>-4.4%</b>    | 2 706 245                     |
| allocations)   | 2 104 107                   | 2770 139                       | 2 702 009                    | 303 100                  | 379 909              | (10 001)                | -4.4 /0         | 2 700 243                     |
| Transfers and subsidies - capital (in-kind)  | 7 714                       | _                              | _                            | 40                       | _                    | 40                      | 100.0%          | 29 154                        |
| Surplus/(Deficit) after capital transfers &  | 3 703 440                   | 2 315 152                      | 2 321 652                    | 3 880 277                | 2 969 053            | .0                      |                 | 2 889 123                     |
| contributions  |                             |                                |                              |                          |                      |                         |                 |                               |
| Income Tax   | -                           | -                              | _                            | -                        | _                    | -                       | -               | -                             |
| Surplus/(Deficit) after income tax   | 3 703 440                   | 2 315 152                      | 2 321 652                    | 3 880 277                | 2 969 053            |                         |                 | 2 889 123                     |
|  | -                           |                                | _                            | _                        | _                    |                         |                 |                               |
| Share of Surplus/Deficit attributable to Joint   | -                           | _                              |                              |                          |                      |                         |                 | 1                             |
| ,  | -                           | _                              |                              |                          |                      |                         |                 |                               |
| Share of Surplus/Deficit attributable to Joint   |                             | _                              | -                            | -                        | _                    |                         |                 | _                             |
| Share of Surplus/Deficit attributable to Joint Venture   |                             | _<br>2 315 152                 | _<br>2 321 652               | _<br>3 880 277           | _<br>2 969 053       |                         |                 | _<br>2 889 123                |
| Share of Surplus/Deficit attributable to Joint<br>Venture<br>Share of Surplus/Deficit attributable to Minorities   | 3 703 440                   | _<br><br>2 315 152<br>_        | <br>2 321 652<br>_           | _<br>3 880 277<br>_      | <br>2 969 053<br>_   |                         |                 | _<br>2 889 123<br>_           |
| Share of Surplus/Deficit attributable to Joint<br>Venture<br>Share of Surplus/Deficit attributable to Minorities<br>Surplus/(Deficit) attributable to municipality | 3 703 440                   | _<br>2 315 152<br>_<br>_       | _<br>2 321 652<br>_<br>_     | _<br>3 880 277<br>_<br>_ | <br>2 969 053<br>    |                         |                 | _<br>2 889 123<br>_<br>_<br>_ |

#### Capital Expenditure (municipal vote, standard classification and funding)

The table below reflects the City's capital programme in relation to capital expenditure by municipal vote; capital expenditure by standard classification; and funding sources required to fund the capital budget, including information on capital transfers from National and Provincial departments.

| Vote Description   | 2022/23                |                    |                    | Budg             | et Year 2023     | /24                |                         |                       |
|--|------------------------|--------------------|--------------------|------------------|------------------|--------------------|-------------------------|-----------------------|
|  | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance    | YTD<br>variance<br>%    | Full Year<br>Forecast |
| R thousands<br>Multi-Year expenditure appropriation  |                        |                    |                    |                  |                  |                    | 70                      |                       |
| Vote 1 - Community Services & Health   | 223 024                | 450 869            | 487 314            | 28 602           | 29 240           | (638)              | -2.2%                   | 480 279               |
| Vote 2 - Corporate Services  | 425 297                | 430 003<br>621 779 | 635 739            | 63 017           | 23 240<br>64 465 | (030)              | -2.2%                   | 618 143               |
| Vote 3 - Economic Growth   | 425 297                | 91 520             | 92 886             | 2 159            | 3 384            | (1 449)<br>(1 225) | -36.2%                  | 92 397                |
| Vote 4 - Energy  | 1 006 874              | 1 197 888          | 1 234 026          | 160 839          | 169 659          | (1 223)<br>(8 821) | -5.2%                   | 1 187 478             |
| Vote 5 - Finance   | 28 965                 | 62 282             | 62 323             | 15 533           | 14 122           | (8 82 1)           | -3.2 %<br>10.0%         | 62 172                |
| Vote 5 - Finance<br>Vote 6 - Future Planning & Resilience  | 28 903<br>24 787       | 02 202<br>19 253   | 02 323<br>20 527   | 3 139            | 5 017            | (1 877)            | -37.4%                  | 20 447                |
| Vote 7 - Human Settlements   | 881 608                | 780 455            | 789 430            | 119 626          | 87 408           | 32 219             | -37.4 <i>%</i><br>36.9% | 788 830               |
|  | 6 669                  | 11 467             | 11 689             | 51               | 87 408<br>189    |                    | -72.9%                  | 9 658                 |
| Vote 8 - Office of the City Manager  |                        |                    |                    |                  | 25 478           | (138)              |                         | 9 030<br>443 479      |
| Vote 9 - Safety & Security   | 281 671                | 443 515            | 443 830            | 29 507           |                  | 4 028              | 15.8%                   |                       |
| Vote 10 - Spatial Planning & Environment   | 224 417                | 368 360            | 403 612            | 34 196           | 50 809           | (16 613)           | -32.7%                  | 403 536               |
| Vote 11 - Urban Mobility   | 1 089 031              | 1 925 365          | 1 984 732          | 202 875          | 236 319          | (33 443)           | -14.2%                  | 1 811 994             |
| Vote 12 - Urban Waste Management   | 638 820                | 713 655            | 750 303            | 103 048          | 126 887          | (23 840)           | -18.8%                  | 728 443               |
| Vote 13 - Water & Sanitation   | 2 051 600              | 4 301 283          | 4 488 337          | 408 757          | 510 413          | (101 657)          | -19.9%                  | 4 438 295             |
| Total Capital Expenditure  | 6 928 907              | 10 987 689         | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)          | -11.5%                  | 11 085 150            |
| Capital Expenditure - Functional Classification  |                        |                    |                    |                  |                  |                    |                         |                       |
| Governance and administration  | 1 312 788              | 1 570 015          | 1 647 960          | 177 357          | 153 429          | 23 928             | 15.6%                   | 1 605 648             |
| Executive and council  | 4 557                  | 1 676              | 3 545              | 114              | 243              | (129)              | -53.1%                  | 3 514                 |
| Finance and administration   | 1 308 153              | 1 564 181          | 1 640 238          | 177 243          | 153 186          | 24 057             | 15.7%                   | 1 597 956             |
| Internal audit   | 78                     | 4 159              | 4 178              | -                | -                | -                  | -                       | 4 178                 |
| Community and public safety  | 1 235 898              | 1 501 963          | 1 526 409          | 167 875          | 138 559          | 29 315             | 21.2%                   | 1 529 765             |
| Community and social services  | 61 847                 | 98 550             | 102 877            | 7 427            | 14 902           | (7 474)            | -50.2%                  | 100 662               |
| Sport and recreation   | 75 102                 | 307 321            | 311 569            | 23 395           | 21 667           | 1 728              | 8.0%                    | 309 691               |
| Public safety  | 205 337                | 307 134            | 307 344            | 21 436           | 16 771           | 4 665              | 27.8%                   | 314 774               |
| Housing  | 859 239                | 761 558            | 772 878            | 114 216          | 83 619           | 30 597             | 36.6%                   | 772 778               |
| Health   | 34 373                 | 27 400             | 31 741             | 1 400            | 1 600            | (200)              | -12.5%                  | 31 861                |
| Economic and environmental services  | 1 259 563              | 2 286 395          | 2 356 517          | 219 189          | 276 866          | (57 677)           | -20.8%                  | 2 183 913             |
| Planning and development   | 137 067                | 205 026            | 223 742            | 15 304           | 22 331           | (7 027)            | -31.5%                  | 223 676               |
| Road transport   | 1 001 530              | 1 854 510          | 1 893 673          | 182 195          | 221 825          | (39 630)           | -17.9%                  | 1 721 135             |
| Environmental protection   | 120 965                | 226 859            | 239 102            | 21 690           | 32 709           | (11 020)           | -33.7%                  | 239 102               |
| Trading services   | 3 120 273              | 5 619 194          | 5 864 556          | 606 928          | 754 536          | (147 608)          | -19.6%                  | 5 765 203             |
| Energy sources   | 1 003 581              | 1 181 388          | 1 217 526          | 159 028          | 169 659          | (10 631)           | -6.3%                   | 1 179 846             |
| Water management   | 710 922                | 1 060 718          | 1 125 007          | 102 097          | 125 277          | (23 180)           | -18.5%                  | 1 096 236             |
| Waste water management   | 1 059 944              | 2 980 384          | 3 096 618          | 272 021          | 372 963          | (100 942)          | -27.1%                  | 3 077 575             |
| Waste management   | 345 826                | 396 705            | 425 405            | 73 782           | 86 638           | (12 855)           | -14.8%                  | 411 545               |
| Other  | 385                    | 10 121             | 9 306              | -                | -                | -                  | -                       | 620                   |
| Total Capital Expenditure - Functional Classification  | 6 928 907              | 10 987 689         | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)          | -11.5%                  | 11 085 150            |
| Funded by:   |                        |                    |                    |                  |                  |                    |                         |                       |
| National Government  | 2 079 812              | 2 660 223          | 2 660 223          | 345 243          | 373 304          | (28 061)           | -7.5%                   | 2 577 553             |
| Provincial Government  | 11 071                 | 30 135             | 30 135             | 1 416            | 2 701            | (1 285)            | -47.6%                  | 30 135                |
| Transfers and subsidies - capital (monetary<br>allocations) (Nat / Prov Departm Agencies,<br>Households, Non-profit Institutions, Private<br>Enterprises, Public Corporatons, Higher Educ<br>Institutions) | 85 082                 | 85 801             | 92 301             | 16 451           | 14 582           | 1 868              | 12.8%                   | 86 032                |
| Transfers recognised - capital   | 2 175 965              | 2 776 159          | 2 782 659          | 363 109          | 390 587          | (27 478)           | -7.0%                   | 2 693 719             |
| Borrowing  | 1 758 326              | 6 500 000          | 6 500 000          | 585 440          | 657 262          | (71 822)           | -10.9%                  | 6 368 580             |
| Internally generated funds   | 2 994 615              | 1 711 530          | 2 122 090          | 222 800          | 275 541          | (52 741)           | -19.1%                  | 2 022 851             |
| Total Capital Funding  | 6 928 907              | 10 987 689         | 11 404 749         | 1 171 349        | 1 323 391        | (152 042)          | -11.5%                  | 11 085 150            |

#### **Financial Position**

The table below reflects the performance to date in relation to the financial position of the City.

| Description   | 2022/23                |                 | Budget Ye          | ear 2023/24   |                       |
|---|------------------------|-----------------|--------------------|---------------|-----------------------|
| R thousands   | Provisional<br>Outcome | Original Budget | Adjusted<br>Budget | YearTD actual | Full Year<br>Forecast |
| ASSETS  |                        |                 |                    |               |                       |
| Current assets  |                        |                 |                    |               |                       |
| Cash and cash equivalents                               | 12 485 867             | 12 455 162      | 13 080 366         | 12 377 873    | 13 080 366            |
| Trade and other receivables from exchange transactions  | 4 163 093              | 3 177 885       | 3 177 885          | 4 692 170     | 3 177 885             |
| Receivables from non-exchange transactions              | 3 237 826              | 3 605 039       | 3 605 039          | 3 130 423     | 3 605 039             |
| Current portion of non-current receivables              | 612                    | 863             | 863                | 612           | 863                   |
| Inventory   | 483 155                | 466 401         | 466 401            | 497 853       | 466 401               |
| VAT   | 526 010                | 493 226         | 493 226            | 14 141        | 493 226               |
| Other current assets                                    | _                      | -               | -                  | _             | -                     |
| Total current assets                                    | 20 896 564             | 20 198 576      | 20 823 779         | 20 713 072    | 20 823 779            |
| Non current assets                                      |                        |                 |                    |               |                       |
| Investments   | 5 718 223              | 4 965 700       | 4 966 657          | 5 411 838     | 4 966 657             |
| Investment property                                     | 576 107                | 574 433         | 574 433            | 576 107       | 574 433               |
| Property, plant and equipment                           | 58 990 743             | 67 340 917      | 67 826 751         | 59 305 890    | 67 826 751            |
| Biological assets                                       | -                      | _               | -                  | -             | -                     |
| Living and non-living resources                         | 206                    | 800             | 984                | 206           | 984                   |
| Heritage assets   | 10 268                 | 11 108          | 11 108             | 10 268        | 11 108                |
| Intangible assets                                       | 733 844                | 684 467         | 676 509            | 733 844       | 676 509               |
| Trade and other receivables from exchange transactions  | -                      | _               | -                  | -             | -                     |
| Non-current receivables from non-exchange transactions  | 695                    | 28              | 28                 | (181)         | 28                    |
| Other non-current assets                                | _                      | -               | -                  | _             | -                     |
| Total non current assets                                | 66 030 086             | 73 577 453      | 74 056 470         | 66 037 972    | 74 056 470            |
| TOTAL ASSETS  | 86 926 650             | 93 776 029      | 94 880 249         | 86 751 044    | 94 880 249            |
| LIABILITIES   |                        |                 |                    |               |                       |
| Current liabilities                                     |                        |                 |                    |               |                       |
| Bank overdraft  | -                      | -               | -                  | -             | -                     |
| Financial liabilities                                   | 1 718 820              | 2 966 423       | 2 966 423          | 1 718 820     | 2 966 423             |
| Consumer deposits                                       | 439 733                | 549 440         | 549 440            | 424 512       | 549 440               |
| Trade and other payables from exchange transactions     | 7 783 114              | 7 778 169       | 8 814 889          | 3 037 526     | 8 814 889             |
| Trade and other payables from non-exchange transactions | 826 752                | 610 716         | 610 716            | 1 796 703     | 610 716               |
| Provision   | 1 709 921              | 1 811 108       | 1 811 108          | 1 704 619     | 1 811 108             |
| VAT   | 479 571                | 414 507         | 414 507            | 527 535       | 414 507               |
| Other current liabilities                               | _                      | _               | -                  | -             | -                     |
| Total current liabilities                               | 12 957 911             | 14 130 363      | 15 167 083         | 9 209 715     | 15 167 083            |
| Non current liabilities                                 |                        |                 |                    |               |                       |
| Financial liabilities                                   | 5 630 840              | 9 379 712       | 9 379 712          | 5 539 259     | 9 379 712             |
| Provision   | 6 613 757              | 8 423 001       | 8 423 001          | 6 613 757     | 8 423 001             |
| Long term portion of trade payables                     | -                      | -               | -                  | -             | -                     |
| Other non-current liabilities                           | -                      | _               | -                  | -             | -                     |
| Total non current liabilities                           | 12 244 597             | 17 802 712      | 17 802 712         | 12 153 016    | 17 802 712            |
| TOTAL LIABILITIES                                       | 25 202 508             | 31 933 075      | 32 969 795         | 21 362 732    | 32 969 795            |
| NET ASSETS  | 61 724 142             | 61 842 954      | 61 910 454         | 65 388 312    | 61 910 454            |
| COMMUNITY WEALTH/EQUITY                                 |                        |                 |                    |               |                       |
| Accumulated surplus/(deficit)                           | 56 727 512             | 57 605 312      | 57 774 522         | 60 546 441    | 57 774 522            |
| Reserves and funds                                      | 4 996 630              | 4 237 642       | 4 135 932          | 4 841 871     | 4 135 932             |
| Other   | -                      | -               | -                  | -             | -                     |
| TOTAL COMMUNITY WEALTH/EQUITY                           | 61 724 142             | 61 842 954      | 61 910 454         | 65 388 312    | 61 910 454            |

### Cash Flow

The City's cash flow position and cash/cash equivalent outcome is shown in the table below.

|  | 2022/23                |                    |                    | Budge        | et Year 2023/2 | 4               |                      |                       |
|--|------------------------|--------------------|--------------------|--------------|----------------|-----------------|----------------------|-----------------------|
| Description<br>R thousands                     | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YTD actual   | YTD budget     | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |
| CASH FLOW FROM OPERATING ACTIVITIES            |                        |                    |                    |              |                |                 | ,,,                  |                       |
| Receipts                                       |                        |                    |                    |              |                |                 |                      |                       |
| Property rates                                 | 11 245 429             | 11 774 525         | 11 774 525         | 3 186 895    | 3 109 240      | 77 654          | 2.5%                 | 11 774 525            |
| Service charges                                | 24 295 205             | 27 337 481         | 27 337 481         | 6 791 493    | 7 440 986      | (649 493)       | -8.7%                | 27 337 481            |
| Other revenue                                  | 3 182 072              | 4 591 781          | 4 591 781          | 1 845 322    | 1 367 286      | 478 036         | 35.0%                | 4 591 781             |
| Transfers and Subsidies - Operational          | 6 171 454              | 6 809 560          | 6 843 383          | 2 274 850    | 2 619 915      | (345 065)       | -13.2%               | 6 843 383             |
| Transfers and Subsidies - Capital              | 1 819 160              | 2 776 159          | 2 782 659          | 767 660      | 544 482        | 223 177         | 41.0%                | 2 782 659             |
| Interest                                       | 1 817 833              | 1 193 514          | 1 193 514          | 404 205      | 285 677        | 118 528         | 41.5%                | 1 193 514             |
| Dividends                                      | -                      | -                  | _                  | -            | _              | -               | -                    | -                     |
| Payments                                       |                        |                    |                    |              |                |                 |                      |                       |
| Suppliers and employees                        | (41 655 977)           | (47 117 237)       | (47 133 088)       | (13 496 537) | (13 502 318)   | (5 780)         | 0.0%                 | (47 133 088)          |
| Interest                                       | (767 111)              | (737 329)          | (737 329)          | (157 673)    | (157 568)      | 105             | -0.1%                | (737 329)             |
| Transfers and Subsidies                        | -                      | (371 815)          | (389 787)          | (12 194)     | (108 051)      | (95 857)        | 88.7%                | (389 787)             |
| NET CASH FROM/(USED) OPERATING ACTIVITIES      | 6 108 065              | 6 256 640          | 6 263 140          | 1 604 020    | 1 599 650      | (4 371)         | -0.3%                | 6 263 140             |
| CASH FLOWS FROM INVESTING ACTIVITIES           |                        |                    |                    |              |                |                 |                      |                       |
| Receipts                                       |                        |                    |                    |              |                |                 |                      |                       |
| Proceeds on disposal of PPE                    | 133 778                | 59 393             | 59 393             | -            | -              | -               | -                    | 59 393                |
| Decrease (increase) in non-current receivables | 5 974                  | 863                | 863                | -            | -              | -               | -                    | 863                   |
| Decrease (increase) in non-current investments | (518 278)              | 909 552            | 909 552            | -            | -              | -               | -                    | 909 552               |
| Payments                                       |                        |                    |                    |              |                |                 |                      |                       |
| Capital assets                                 | (6 671 739)            | (10 987 689)       | (11 404 749)       | (1 852 342)  | (2 494 662)    | (642 321)       | 25.7%                | (11 404 749)          |
| NET CASH FROM/(USED) INVESTING ACTIVITIES      | (7 050 265)            | (10 017 881)       | (10 434 941)       | (1 852 342)  | (2 494 662)    | (642 321)       | 25.7%                | (10 434 941)          |
| CASH FLOWS FROM FINANCING ACTIVITIES           |                        |                    |                    |              |                | *****           |                      |                       |
| Receipts                                       |                        |                    |                    |              |                |                 |                      |                       |
| Short term loans                               | -                      | -                  | -                  | -            | -              | -               | -                    | -                     |
| Borrowing long term/refinancing                | 2 116 000              | 6 500 000          | 6 500 000          | -            | -              | -               | -                    | 6 500 000             |
| Increase (decrease) in consumer deposits       | -                      | 30 009             | 30 009             | -            | -              | -               | -                    | 30 009                |
| Payments                                       |                        |                    |                    |              |                |                 |                      |                       |
| Repayment of borrowing                         | (1 358 162)            | (1 678 161)        | (1 678 161)        | (129 481)    | (129 481)      | -               | -                    | (1 678 161)           |
| NET CASH FROM/(USED) FINANCING ACTIVITIES      | 757 838                | 4 851 848          | 4 851 848          | (129 481)    | (129 481)      | -               | -                    | 4 851 848             |
| NET INCREASE/ (DECREASE) IN CASH HELD          | (184 362)              | 1 090 606          | 680 046            | (377 802)    | (1 024 493)    |                 |                      | 680 046               |
| Cash/cash equivalents at beginning:            | 8 295 143              | 7 455 368          | 8 110 781          | 8 110 781    | 8 110 781      |                 |                      | 8 110 781             |
| Cash/cash equivalents at month/year end:       | 8 110 781              | 8 545 973          | 8 790 827          | 7 732 979    | 7 086 288      |                 |                      | 8 790 827             |

# SUPPORTING TABLES

# Material variance explanations for operating revenue by source and by vote

| Description                                  | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|--|--------------------------------|---------------|---|--|
| Revenue                                      |                                |               |   |  |
| Exchange Revenue                             |                                |               |   |  |
| Service charges - Electricity                | (187 292)                      |               | The variance is due to the unpredictable stages of load-shedding, which makes<br>budgeting difficult. Less severe stages of load-shedding were experienced<br>during the period under review as compared to the same period in the last<br>financial year; period budget provisions are based on historical trends.   | Budget provisions will be reviewed in the mid-<br>year budget and performance assessment<br>process. |
| Service charges - Water                      | 34 229                         | 3.4%          | The variance is due to service charges for water sales in the industrial/<br>commercial category being slightly higher than anticipated.  | No immediate corrective action required.   |
| Service charges - Waste<br>Water Management  | 7 566                          | 1.5%          | Immaterial variance.  | -  |
| Service charges - Waste management           | (13 526)                       | -3.8%         | Immaterial variance.  | -  |
| Sale of Goods and<br>Rendering of Services   | (11 192)                       | -7.1%         | Immaterial variance.  | -  |
| Agency services                              | (9 400)                        | -13.2%        | Immaterial variance.  | -  |
| Interest                                     | _                              | -             | -   | -  |
| Interest earned from<br>Receivables          | 10 257                         |               | The variance is mainly due to higher than expected debtor balances relating to water and sanitation, urban waste, and electricity service charges.  | No immediate corrective action required.   |
| Interest from Current and Non Current Assets | 103 955                        |               | The variance reflects mainly on:<br>1. Interest Received: Short Term and Call fixed deposits, due to more than<br>originally anticipated interest earned as a result of higher interest rates offered<br>on investments; and<br>2. Interest Received - Allocation to Donors, due to higher than anticipated<br>interest rates resulting in higher interest earned on unspent conditional funds. | No immediate corrective action required.   |

| Description                            | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|---|---|
| Revenue<br>Rental from Fixed Assets    | 15 264                         |               | The variance reflects on the following items:<br>1. Rental of Fixed Assets: Non-Market Related, due to unplanned rent received for<br>saleable units, which have not yet been transferred as a result of delays in the appointment<br>of Professional Service Providers to assist with registration transfers; and<br>2. Rental Fixed assets: Market related: Other, due to favourable occupation rental, an<br>increase in new leases, and unpredictable billings.   | Professional Service Providers have been appointed to assist with registration transfers.   |
| Licence and permits                    | 45                             | 98.1%         | Immaterial variance.  | -   |
| Operational Revenue                    | 52 740                         |               | The variance is mainly on the following items:<br>1. Development Contribution/Levy & BICL, where revenue is dependent on property<br>development and is currently higher than planned;<br>2. Skills Development Levy, where monthly claims are unpredictable and difficult to plan<br>accurately resulting in more than planned revenue received to date; and<br>3. Collection Charges Recovered, due to an increase in the number of customers handed<br>over for outstanding debt.                                      | No immediate corrective action required.  |
| Non-Exchange Revenue<br>Property rates | 24 345                         | 0.8%          | Immaterial variance.  | -   |
| Surcharges and Taxes                   | 1 660                          | 1.8%          | Immaterial variance.  | -   |
| Fines, penalties and forfeits          | 170 105                        |               | <ul> <li>The variance reflects mainly on the following items:</li> <li>1. Vehicle Impoundment Fees, and Fines - Traffic Fine Accruals as a result of heightened operational activities and roadblocks;</li> <li>2. Building Fines, which is attributable to an increase in the identification of problematic buildings; and</li> <li>3. Traffic Fines, due to increased operational activities, increased roadblocks, enhanced visibility of traffic officials and the execution of more intensive operations.</li> </ul> | No immediate corrective action required.  |
| Licence and permits                    | (8 629)                        |               | The variance reflects mainly on the following items:<br>1. Driver's License, and Leaner Licence application fees, due to fewer than planned<br>applications to date; and<br>2. Licences or Permits: Road and Transport, due to fewer than anticipated wayleave<br>permits issued for road trenches to date. There has been a noticeable steady decline in<br>requests for wayleaves due to a decrease in demand.  | Period budget provisions to be reviewed and amended in the January 2024 adjustments budget. |

| Description   | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective<br>steps/remarks  |
|---|--------------------------------|---------------|---|--|
| Revenue<br>Transfers and subsidies -<br>Operational | (111 395)                      |               | <ul> <li>The variance is a combination of over-/under-recovery within the following directorates:</li> <li>1. Community Services &amp; Health (under), on</li> <li>a) Grants and Subsidies: National (Conditional), due to slower than expected implementation of EPWP work opportunities funded from the national PEP Grant; and</li> <li>b) Grants and Subsidies: Provincial (Conditional), as a result of delays in permission to procure from Cape Medical Depot.</li> <li>2. Safety &amp; Security (under), where the LEAP business plan has not yet been approved resulting in no recoveries against the grant to date.</li> <li>3. Urban Waste Management (under), where the seasonal programme had a slow start as a result of recruitment challenges.</li> <li>4. Urban Mobility (over), due to misalignment of the period budget provisions.</li> </ul> | Safety & Security: LEAP Transfer<br>Payment Agreement (TPA) and<br>business plan have been finalised in<br>October 2023.<br>Review of period budget provisions is<br>in process/ongoing. |
| Interest  | 11 999                         | 53.8%         | The variance is due to interest on arrear property rates being slightly higher than estimated to date.  | Review of period budget provisions is in process/ongoing.  |
| Gains on disposal of<br>Assets                      | (3 154)                        |               | No transactions were processed for the reporting period resulting in misalignment of the period budget and actuals to date.   | Review of period budget provisions is in process/ongoing.  |
| Other Gains   | (692 095)                      | -99.9%        | The variance is mainly on Water Inventory Gains, due to outstanding accounts from the National Department of Water & Sanitation resulting in delays in the recognition of revenue for water inventory to date.  | Transactions will be processed when accounts are received.   |

| Description   | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|---|--------------------------------|---------------|---|---|
| <u>Revenue by Vote</u><br>Vote 1 - Community Services<br>& Health | (38 063)                       | -18.4%        | The variance reflects against transfers and subsidies-operational mainly<br>on the following subcategories:<br>1. Grants and Subsidies: National (Conditional), due to slower than<br>expected implementation of EPWP work opportunities funded from the<br>national PEP Grant; and<br>2. Grants and Subsidies: Provincial (Conditional), as a result of delays in<br>permission to procure from Cape Medical Depot.  | Employment of EPWP (PEP funded) workers<br>to be fast tracked. Implementation will be<br>monitored with budget provision aligned to<br>actual expenditure.<br>Cash flows to be amended accordingly. |
| Vote 2 - Corporate Services                                       | 4 413                          | 26.1%         | The variance is mainly against Skills Development Levy, where monthly claims are unpredictable and therefore difficult to plan accurately.  | No immediate corrective action required.  |
| Vote 3 - Economic Growth  | 7 213                          | 15.3%         | The variance is mainly on Rental from Fixed Assets - Market related (other), due to beneficial occupation rental increases in new leases and adhoc billings.  | Budget to be reviewed in the January 2024 adjustments budget.   |
| Vote 4 - Energy   | (175 394)                      | -3.0%         | The variance is a combination of over-/under-recovery against the following categories:<br>1. Service charges - electricity revenue (under), due to the unpredictable stages of load-shedding, which makes budgeting difficult. Less severe stages of load-shedding were experienced during the period under review as compared to the same period in the last financial year; period budget provisions are based on historical trends.<br>2. Revenue: Capital: Capital PCDR - National (over), due to higher than anticipated customer demand driven work on the dedicated network to provide capacity for new- and upgraded supplies.<br>3. Other Revenue (over), on Development Contribution/ Levy & BICL, which is linked to developer requirements and is currently higher than anticipated. | No immediate corrective action required.  |

| Description                              | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|---|---|
| Revenue by Vote                          |                                |               |   |   |
| Vote 5 - Finance                         | 157 337                        |               | The variance is a combination of over-/under-recovery against the following categories: 1. Agency Income - Provincial (under), where agency income for the reporting period is not fully reflecting and the balance only being processed in the next reporting period. 2. Interest earned from Current & Non-Current (over), mainly on: a) Interest Received: Short Term and Call fixed deposits, as a result of higher interest rates offered on investments; and b) Interest Received - Allocation to Donors, due to higher than anticipated interest rates resulting in higher interest earned on unspent conditional funds. 3. Operational Revenue (over), mainly on Collection Charges Recovered, due to an increase in the number of customers handed over for outstanding debt. 4. Property Rates (under), on a) Property Rates, due to the resolution of GV2022 objections (a total of 2001 for the reporting period) as well as some properties not being billed as a result of service-related billing issues; b) Income Forgone: Rates: Old Age Pension, due to fewer than planned applications approved to date. Pensioners are required to reapply for this rebate with the implementation of a new general valuation. GV2022 was implemented on 1 July 2023. The application deadline has been extended to end November 2023 to allow more ratepayers the opportunity to access this rebate; and c) Income Forgone: Council Determined Rebate, due to fewer than initially anticipated property owners qualifying for the rebate. 5. Interest on Arrear Rates (over), due to more than estimated outstanding debtors. | Income Forgone: Rates: Old Age Pension, and<br>Income Forgone: Council Determined Rebate:<br>To be reviewed in the mid-year budget and<br>performance assessment process. |
| Vote 6 - Future<br>Planning & Resilience | 3 712                          | 125.0%        |   | Review of period budget provisions is in process/ongoing.   |

| Description                                      | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|--|--------------------------------|---------------|---|--|
| Revenue by Vote<br>Vote 7 - Human<br>Settlements | 41 936                         |               | The variance is a combination of over-/under-recovery against the following items:<br>1. Rental of Fixed Assets: Non-Market Related (over), due to unplanned rent received for<br>saleable units, which have not yet been transferred as a result of delays in the appointment of<br>Professional Service Providers to assist with registration transfers.<br>2. Transfers and Subsidies - Operational (under), mainly on Grants and Subsidies (National), as<br>a result of the slow turnaround time in filling vacancies on the Informal Settlements Project.<br>3. Transfers and Subsidies - Capital (over), mainly on the Urbanisation: Backyards/Informal<br>Settlements Upgrades as well as the Kanonkop (Atlantis Ext 12) Housing Project, which is<br>progressing ahead of schedule due to good contractor performance. | Rental of Fixed Assets: Non-Market<br>Related: Professional Service Providers<br>have been appointed and saleable units<br>are in the process of being transferred.<br>Transfers and Subsidies - Grants and<br>Subsidies (National): There are various<br>positions in different stages of the<br>recruitment and selection process.<br>Review of period budget provisions is in<br>process/ongoing. |
| Vote 8 - Office of the<br>City Manager           | 33                             |               | The over-recovery reflects largely on Recoveries of Operational Expenditure, which relates to the recovery of legal costs not planned for where court rulings were in favour of the City.   | No immediate corrective action required.   |
| Vote 9 - Safety &<br>Security                    | 77 736                         |               | The variance is a combination of over-/under-recovery against the following items:<br>1. Fines, penalties and forfeits (over), on<br>a) Vehicle Impoundment Fees, and Fines - Traffic Fine Accruals, as a result of intensified<br>operational activities and roadblocks;<br>b) Building Fines, which is attributable to the identification of more problematic buildings; and<br>c) Traffic Fines, due to increased operational activities, increased roadblocks, enhanced visibility<br>of traffic officials, and the execution of more intensive operations.<br>2. Transfers & Subsidies (under), where the LEAP business plan has not yet been approved<br>resulting in no recoveries against the grant to date.  | Transfers & Subsidies: LEAP Transfer<br>Payment Agreement (TPA) and business<br>plan have been finalised in October 2023.<br>Review of period budget provisions is in<br>process/ongoing.  |
| Vote 10 - Spatial<br>Planning &<br>Environment   | 6 964                          | 4.6%          | Immaterial variance.  | -  |
| Vote 11 - Urban<br>Mobility                      | 15 090                         | 4.1%          | Immaterial variance.  | -  |

| Description   | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks  |
|---|--------------------------------|---------------|--|---|
| Revenue by Vote<br>Vote 12 - Urban<br>Waste<br>Management | (37 205)                       |               | The variance is a combination of over-/under-recovery against the following items:<br>1. Service charges - Waste Management (under), a combination of over-/under recovery,<br>mainly on<br>a) Refuse Charges (under), where the number of billing corrections is higher than anticipated;<br>b) Indigent Relief: Refuse (over), where the impact of COVID-19 relating to job losses is higher<br>and over a longer period than originally anticipated; and<br>c) Disposal Coupon Fees (under), where disposal of general waste is consumption driven and<br>currently lower than anticipated.<br>2. Interest Earned on Arrears - Solid Waste (over), where more outstanding debt has resulted<br>in interest earned being higher than originally anticipated. The impact of COVID-19 relating to<br>job losses is higher and over a longer period than originally anticipated.<br>3. Operational Revenue (under), mainly on Development Contribution/Levy & BICL, as<br>applications for Development Contribution have been lower than anticipated to date.<br>4. Transfers and subsidies – Operational (under), mainly on Grants and Subsidies - National,<br>due to the seasonal programme that has had a slow start as a result of recruitment challenges.<br>5. Gains on Disposal of Assets - Profit on Sale of Assets (under), where the auction of<br>aged/redundant vehicles has not taken place as planned. | The Directorate will monitor the situation and<br>make adjustments in the January 2024<br>adjustments budget, where required.   |
| Vote 13 - Water &<br>Sanitation                           | (685 143)                      |               | <ul> <li>The variance is a combination of over-/under-recovery mainly on:</li> <li>1. Interest earned from Receivables (over), where interest on outstanding debtors is slightly higher than anticipated.</li> <li>2. Other Gains (under), where outstanding accounts from the National Department of Water &amp; Sanitation is causing a delay in recognition of revenue for water inventory to date.</li> <li>3. Transfers &amp; subsidies - capital monetary (under), where some payment certificates and invoices for work performed are still being vetted for payment.</li> <li>4. Transfers &amp; Subsidies - Operational (over), a combination of over-/under-recovery on:</li> <li>a) Grants and Subsidies : National (Conditional) (over), where revenue against EPWP projects was recognised earlier than anticipated; and</li> <li>b) Grants and Subsidies : PCDR (Conditional) (under), due to misalignment of the period budget against actual revenue recognised against the projects.</li> <li>5. Service charges - Water (over), due to service charges for water sales in the industrial/commercial category being slightly higher than anticipated.</li> <li>6. Service charges - Waste Water Management (over), due to service charges for sanitation sales in the industrial/commercial category being slightly higher than anticipated.</li> </ul>   | Other Gains: Entries for the inventory system<br>will be processed as soon as the accounts<br>are received from the National Department of<br>Water & Sanitation.<br>Review of period budget provisions is in<br>process/ongoing. |

| Description  | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|---|---|
| Expenditure by Vote<br>Vote 1 - Community<br>Services & Health | (121 786)                      |               | <ul> <li>quarter of this financial year; and</li> <li>b) G&amp;D Pharmaceutical Supplies and G&amp;D Vaccines, where no purchase orders were raised in the first quarter.</li> <li>3. Contracted Services (under), a combination of over-/ under expenditure, mainly on:</li> <li>a) G&amp;D Laboratory Services – Medical (under), due to outstanding verification of services performed by third parties including the service provider;</li> <li>b) R&amp;M Contracted Services Building Maintenance, R&amp;M Electrical, R&amp;M Maintenance of Equipment, and R&amp;M Gardening Service (under), due to PM orders not placed as planned;</li> <li>c) Recreation, Sport, Tourism &amp; Social Development (over), where the period budget was not correctly linked to the proposed roll-out of the</li> </ul> | reduce the number of vacancies; the current capacity consist of<br>four permanent staff and three HR Labour Practitioners.<br>Departments have weekly/bi-weekly R&S update meetings to track<br>and ensure movement on the R&S process and to prioritise<br>vacancies nine months and older;<br>b) Non-Permanent Staff: Period budget will be aligned to projected<br>spend and appointment of seasonal staff will be monitored; and<br>c) Wages: Mayor's Job Creation Project: The sign off of PID will be<br>sped-up and finalised, and employment contracts will be sped-up<br>as well.<br>2. Inventory Consumed<br>a) Pharmaceutical Supplies: BAC approval obtained; orders to be<br>placed in October 2023. Department to align budget provision to |

#### Material variance explanations for operating expenditure by vote and by type

| Description   | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|---|--------------------------------|---------------|---|--|
| Expenditure by Vote<br>Vote 2 - Corporate<br>Services | 20 202                         |               | <ul> <li>The variance is a combination of over-/under expenditure, mainly on:</li> <li>1. Employee related costs (under), due to the turnaround time in filling vacancies and the impact of internal filling of vacancies.</li> <li>2. Inventory Consumed (over), a combination of over-/ under expenditure, mainly on:</li> <li>a) Labour to operating recoveries (under), which has been negatively impacted by the Facilities Management Department undergoing a restructuring process whereby all vacancies are being re-evaluated;</li> <li>b) Printing and stationery (over), due to an increase in demand for printing paper; and</li> <li>c) Fuel (over), due to an increase in fuel consumption.</li> <li>3. Depreciation and asset impairment (under), due to delays in capital purchases and longer lead times.</li> <li>4. Contracted services (under), a combination of over-/ under expenditure, mainly on:</li> <li>a) Cleaning cost (under), due to a decrease in demand for services to date;</li> <li>b) Security Services: Municipal Facilities (over), due to an increase in demand for services to date;</li> <li>b) Security Services Building (under), due to delays in outcomes on the Visual Assessment Programme, which was part of the previous year's project implementation.</li> <li>5. Operational Costs (under), mainly on Bursaries-Non-employees, due to planned expenditure only being scheduled from October 2023 onwards.</li> </ul> | The directorate has 305 vacancies at various<br>stages of the R&S process; 170 posts were<br>filled while 31 positions were terminated since<br>the beginning of the financial year.<br>Period budget provisions to be reviewed and<br>adjusted for all categories with over-<br>expenditure.<br>Further amendments will be made in respect of<br>security services. A reduction in the number of<br>security guards on the day-time shifts has been<br>implemented in an attempt to reduce costs. |
| Vote 3 - Economic<br>Growth                           | (7 036)                        | -4.9%         | Immaterial variance.  | The directorate has 58 vacancies in various stages of the R&S process; 22 positions were filled and 7 terminations processed since the beginning of the financial year.  |

| Description                            | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|--|---|
| Expenditure by Vote<br>Vote 4 - Energy | (391 117)                      |               |  | The directorate has 310 vacancies in various stages of the<br>R&S process; 130 positions were filled and 20 terminations<br>processed since the beginning of the financial year.<br>Period budget provisions will be reviewed, where necessary.   |
| Vote 5 - Finance                       | (54 589)                       |               | <ol> <li>Employee related costs, due to the turnaround time in filling vacancies and the internal filling of vacancies.</li> <li>Interest – External, due to misalignment of the period budget provisions and actuals to date as a result of the planned take up of the loan in the last quarter of the financial year to fund the capital budget from external funding.</li> <li>Operational cost with a combination of over-/under expenditure, mainly on:         <ul> <li>Commission - Revenue Sharing (under), due to less commission paid to third parties than initially planned;</li> <li>Software Licences - Upgrade/Protection, and Specialised</li> </ul> </li> </ol> | <ul> <li>The directorate has 157 vacancies in various stages of the R&amp;S process; 99 positions were filled; 13 were terminated since the start of the financial year.</li> <li>Interest – External: Interest on Ioan to be corrected in the January 2024 adjustments budget.</li> <li>Operational cost: Software Licences - Upgrade/Protection and Specialised Information Technology services: Budget to be reviewed in the mid-year budget and performance assessment process.</li> <li>Period budget provisions to be reviewed, where necessary.</li> </ul> |

| Description                              | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|---|---|
| Expenditure by Vote                      |                                |               |   |   |
| Vote 6 - Future Planning<br>& Resilience | 4 324                          |               | <ul> <li>The variance reflects on the following categories:</li> <li>1. Employee related costs, due to misalignment of the period budget provision and actual expenditure to date.</li> <li>2. Contracted Services, mainly on;</li> <li>a) Advisory Services, where the Provision of Professional Services to support Transversal Management within the C3PM environment progressed faster than initially anticipated;</li> <li>b) Consultants and Professional Services, mainly on the project funded by the Project Programme Preparation &amp; Support Grant, which progressed faster than anticipated; and</li> <li>c) Event Promoters, due to the communication campaigns progressing faster than planned.</li> </ul>  | The directorate has 47 vacancies in various stages of the R&S process; 23 positions were filled while there were zero terminations since the start of the financial year.<br>Period budget provisions to be reviewed to ensure alignment with actual expenditure trends.  |
| Vote 7 - Human<br>Settlements            | (25 657)                       |               | The variance is a combination of over-/under expenditure, mainly on:<br>1. Employee related costs (under), due to the slow turnaround time<br>associated with the filling of positions as well as staff movement.<br>2. Depreciation (under), due to delays encountered with the completion<br>of capital upgrading projects for Public Housing as well as other capital<br>purchases.<br>3. Contracted Services (under), mainly on;<br>a) Advisory Services - Quality control, due to project commencement<br>delays as well as outstanding invoices;<br>b) Consultants and Professional Services: R&M, due to projects<br>commencing later than anticipated; and<br>c) Pest Control, due to a decrease in the demand for fumigation at<br>Council Rental Units (CRUs).<br>4. Operational cost (under), a combination of over-/under expenditure,<br>mainly on;<br>a) Hire of LDV, P/Van, Bus, Special Vehicle (over), due to the hire of<br>LDVs to assist with collection of rubble for smaller projects within the<br>informal settlement areas;<br>b) Management Fee Paid, due to an outstanding invoice for the<br>Paardevlei and Woodstock Hospital; and<br>c) Subsidy on Homeowners Redemption, due to more than planned<br>cash sales not eligible for the Enhanced Extended Discount Benefit<br>Scheme (EEDBS) subsidy, resulting in a decrease in the unrealised<br>portion of the Housing Fund. | The directorate has 88 vacancies in various stages of the R&S process; 74 positions were filled while there were 8 terminations since the start of the financial year.<br>Period budget provisions to be reviewed to ensure alignment with actual expenditure trends.<br>Project managers are following up on outstanding invoices.<br>Invoices for this reporting period to be paid in October 2023.<br>Contracted Services - Pest Control: Fumigation demands are expected to increase in the next quarter as we head towards the summer season. Cash flow re-alignments will be processed.<br>Operational cost: Virement to be processed to ensure sufficient funding is available for operational requirements. |

| Description   | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks   |
|---|--------------------------------|---------------|--|--|
| Expenditure by Vote<br>Vote 8 - Office of the<br>City Manager | (2 202)                        | -2.3%         |  | The directorate has 38 vacancies in various stages of the R&S process; 14 positions were filled while 2 terminations were processed since the start of the financial year.   |
| Vote 9 - Safety &<br>Security                                 | (13 139)                       | -1.1%         |  | The directorate has 632 vacancies in various stages of<br>the R&S process; 144 positions were filled while 39<br>terminations were processed since the start of the<br>financial year.   |
| Vote 10 - Spatial<br>Planning & Environment                   | (28 203)                       |               | filling of vacancies.<br>2. Operational Cost, mainly on MIDS/CIDS, where registrations and agreements of newly approved<br>Special Rating Areas are in the process of being finalised. | The directorate has 108 vacancies in various stages of<br>the R&S process; 33 positions were filled while 5<br>terminations were processed since the start of the<br>financial year.<br>Review of period budget provisions in process/ongoing. |
| Vote 11 - Urban Mobility                                      | (19 818)                       | -2.6%         |  | The directorate has 162 vacancies in various stages of<br>the R&S process; 64 posts were filled while 3<br>terminations were processed since the start of the<br>financial year.   |

| Description  | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks |
|--|--------------------------------|---------------|---|--------------------------------------|
| Expenditure by Vote<br>Vote 12 - Urban Waste<br>Management | (96 897)                       |               | The variance is a combination of over-/under expenditure against the following categories: 1. Employee related costs (under), a combination of over-/ under expenditure, due to: a) Delays in the turnaround time of filling vacancies, and the slow start of the EPWP seasonal programme as a result of recruitment challenges; and b) Non Structured Overtime (over), where Collections staff are currently required to work overtime as a result of outsourced areas being serviced internally. 2. Inventory Consumed (under), combination of over-/under expenditure, mainly on: a) Cleansing Related Costs (under), where plastic bags were purchased against the incorrect GL account; b) Fuel (Petrol, Diesel and Fuel Oil) (under), as a result of lower than planned consumption for the period to date; c) Materials Consumables Tools & Equipment (over), due to plastic bags being purchased incorrectly against this item; and d) R&M Mat General & Consumables (over), due to the continuous efforts to address backlogs in the maintenance programme by making use of additional Labour Broker staff in the workshops. 3. Depreciation PPE (under), as a result of the slight delay experienced in the delivery of vehicles. 4. Contracted Services (under), combination of over-/ under expenditure, mainly on: a) Advisory Services - Project Management (under), where the Section 33 report is on route to MayCo and Council for approval; |                                      |

| Description  | YTD<br>Variance<br>R thousands | Variance<br>%         | Reasons for material deviations  | Remedial or corrective steps/remarks |
|--|--------------------------------|-----------------------|--|--------------------------------------|
| Expenditure by Vote<br>Vote 12 - Urban Waste<br>Management | See previous<br>page.          | See previous<br>page. | <ul> <li>b) Building Contractors (over), as a result of the construction portion of the Rehabilitation of Vissershok Landfill Site work being completed earlier than anticipated;</li> <li>c) Haulage (under), where waste generated by the City's transfer stations and drop-offs is lower than anticipated resulting in less waste being hauled to Landfill sites;</li> <li>d) Relief Drivers (under), due to delays with the finalisation of the Rapid Response Programmes as a result of PID scope changes;</li> <li>e) R&amp;M Maintenance of Equipment (under), where the award of the panel tenders to repair vehicles occurred later than anticipated resulting in a backlog, which is in the process of being addressed with the use of the awarded panel tenders;</li> <li>f) Administrative and Support Staff (under), where the late finalisation of the Rapid Response Programme, which requires supervision, has resulted in the current under expenditure; and</li> <li>g) Litter Picking and Street Cleaning (under), where the amount of waste being generated by informal settlements additional clean-up campaigns is lower than anticipated to date.</li> <li>5. Operational Costs (over), a combination of over-/under expenditure, mainly on:</li> <li>a) Hire of LDV, P/Van, Bus, Special Vehicle (over), where the recent taxi strike required staff to be transported to and from their workplaces; and b) G&amp;D Hire of LDV, P/Van, Bus, Special Vehicle (under), due to delayed finalisation of the Rapid Response Programme, which requires vehicles to be hired.</li> </ul> |                                      |

| Description  | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks   |
|--|--------------------------------|---------------|--|--|
| Expenditure by Vote<br>Vote 13 - Water &<br>Sanitation | (790 432)                      |               | The variance is a combination of over-/under expenditure against the following categories:<br>1. Employee related costs (under), due to:<br>a) Turnaround time of filling vacancies and the impact of internal filling of vacancies; and<br>b) Non Structured Overtime (over), as a result of emergency overtime worked by staff attending to<br>burst pipes, overflows and various breakdowns at plants and pump stations. In addition, delays in<br>the finalisation of a shift system agreement with labour unions for Bulk Water have resulted in<br>overtime payments.<br>2. Inventory Consumed (under), a combination of over-/ under expenditure, mainly on:<br>a) Fuel (over), as a result of a technical error experienced when re-allocating diesel expenditure<br>relating to generators to the affected branches;<br>b) Inventory consumed: Bulk and Reticulation Water (under), due to outstanding accounts from the<br>National Department of Water & Sanitation; and<br>c) R&M Materials General & Consumables (over), where more bulk materials were utilised by<br>internal maintenance teams to attend to breakdowns and emergencies on the water and sewer<br>networks.<br>3. Contracted Services (under), a combination of over-/under expenditure, mainly on:<br>a) Sludge Removal (under), as a result of the misalignment of period budget provision with the<br>anticipated implementation plan for sludge removal;<br>b) R&M Contracted Services Building (under), as a result of maintenance work not finalised as<br>planned as well as outstanding invoices with supporting documentation for work completed in the<br>reporting period;<br>c) R&M Maintenance of Equipment (over), due to a number of emergency equipment repairs and<br>major services required at some wastewater plants, and maintenance work at pump stations<br>identified in the conditional assessments; and<br>d) Sewerage Services (under), as a result of delays in the implementation of the Faecal Sludge<br>Management System due to finalisation of the contract price adjustments, and September 2023<br>invoices that are being reviewed before processing.<br>4. Opera | The directorate has 750 vacancies at various<br>stages of the R&S process, 305 posts were<br>filled while 44 terminations were processed<br>since the beginning of the financial year.<br>Operational Cost: Journals to be processed to<br>move expenditure relating to the 2022/23<br>financial year to the Prior Year Expenses and<br>Refunds Paid cost element.<br>Other Losses: Entries for the inventory system<br>will be processed as soon as the accounts are<br>received from the National Department of Water<br>& Sanitation.<br>Actuals to be updated in period 4 where invoices<br>are outstanding or being reviewed.<br>Period budget provision to be reviewed and<br>adjusted, where necessary. |

| Description                     | YTD<br>Variance<br>R Thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|---------------------------------|--------------------------------|---------------|---|--|
| Expenditure By Type             |                                |               |   |  |
| Employee related costs          | (264 892)                      |               | The variance is mainly due to:<br>1. The turnaround time in filling vacancies;<br>2. The internal filling of vacancies; and<br>3. Slower than planned start of EPWP projects.   | The City had 3511 vacancies as at 30 September 2023; 2264 positions were filled (653 internal, 266 external, 199 rehire, 1146 EPWP) with 358 terminations processed since the start of the financial year. |
|                                 |                                |               |   | The filling of vacancies is ongoing and seasonal staff are appointed as and when required.   |
| Remuneration of councillors     | 64                             | 0.1%          | Immaterial variance.  | -  |
| Bulk purchases -<br>electricity | (326 337)                      |               | Period budget provisions are based on historical trends. Less severe stages of load-<br>shedding were experienced during the period under review in comparison to the same<br>period in the last financial year.  | No immediate corrective action required.   |
| Inventory consumed              | (684 701)                      |               | <ul> <li>The variance is a combination of over-/under-recovery against the following items:</li> <li>1. Pharmaceutical Supplies (under), where approvals to process orders were delayed in the first quarter of the financial year resulting in under spending.</li> <li>2. G&amp;D Pharmaceutical Supplies and G&amp;D Vaccines (under), where no purchase orders were raised to date.</li> <li>3. Inventory consumed: Bulk and Reticulation Water (under), due to outstanding accounts from the National Department of Water &amp; Sanitation.</li> <li>4. R&amp;M Material General &amp; Consumables (over), as a result of:</li> <li>a) More bulk materials utilised by internal maintenance teams to attend to breakdowns and emergencies on the water and sewer networks; and</li> <li>b) Utilisation of additional Labour Broker staff in workshops in an effort to address the backlog in the maintenance programme.</li> </ul> | G&D Pharmaceutical Supplies and G&D Vaccines:<br>Orders are to be placed in the second quarter of the<br>financial year.<br>Review of period budget provisions is in<br>process/ongoing.                   |
| Debt impairment                 | (187 865)                      |               | The variance reflects on Bad Debts Written off, and Transferred to Provision for Bad Debts<br>and is as a result of higher than planned irrecoverable debt written off on Property Rates,<br>Electricity and Water & Sanitation.  | No immediate corrective action required.   |
| Depreciation and amortisation   | (11 290)                       | -1.3%         | Immaterial variance.  | -  |

| Description                     | YTD<br>Variance<br>R Thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|---------------------------------|--------------------------------|---------------|---|--|
| Expenditure By Type<br>Interest | (30 971)                       |               | The variance is due to misalignment of the period budget provision and actuals to date as a result of the planned take up of the loan in the last quarter of the financial year to fund the capital budget from external funding. | Period budget provision to be corrected in the January 2024 adjustments budget.  |
| Contracted services             | (99 082)                       |               | the reporting period.<br>2. R&M Electrical (under), due to the expiration of various electrical R&M contracts.  | Outstanding invoices to be processed on<br>receipt thereof.<br>Invoices being reviewed will be processed in<br>October 2023.<br>R&M Electrical: Replacement tenders/<br>contracts are in the process of being awarded.<br>G&D Transportation Service People: Cash<br>flow to be aligned with project budget. |

| Description                                    | YTD<br>Variance<br>R Thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|---|---|
| Expenditure By Type<br>Transfers and subsidies | (3 330)                        | -4.2%         | Immaterial variance.  | -   |
| Irrecoverable debts written off                | 187 553                        | 499.1%        | The variance is as a result of higher than planned irrecoverable debt written off on Property Rates, Electricity, and Water & Sanitation.   | No immediate corrective action required.  |
| Operational costs                              | (30 696)                       |               | <ul> <li>The variance is a combination of over-/under-recovery against the following elements:</li> <li>1. Commission - Revenue Sharing (under), due to less commission paid to third parties than initially planned.</li> <li>2. Motor Claims (over) and Premiums: Unicity Insurance Program (under), where insurance claims are unpredictable resulting in misalignment of the period budget with the actuals to date.</li> <li>3. G&amp;D Books Periodicals &amp; Subscriptions (under), due to the misalignment of period budget provisions and actual expenditure as purchase orders will only to be placed in November 2023.</li> <li>4. Subsidy on Homeowners Redemption (under), due to more than planned cash sales not eligible for the Enhanced Extended Discount Benefit Scheme (EEDBS) subsidy, resulting in a decrease in the unrealised portion of the Housing Fund.</li> <li>5. MIDS/CIDS (under), where registrations and agreements of newly approved Special Rating Areas are in the process of being finalised.</li> <li>6. G&amp;D Insurance: Non GIF (over), where the budget for the MyCiTi Bus Insurance was incorrectly loaded on Transportation Services - People during the budget process.</li> </ul> | Review of period budget provisions is in<br>process/ongoing.<br>Virements to be processed where so identified.<br>G&D Insurance: Non GIF: Virements to be<br>processed to correct budget misalignments. |
| Losses on Disposal of<br>Assets                | 110                            | 104.4%        | More than anticipated assets scrapped to date.  | No immediate corrective action required.  |
| Other Losses                                   | (81 146)                       | -99.0%        | The variance is mainly on Water Inventory Consumed Losses and is due to outstanding accounts from the National Department of Water & Sanitation causing a delay with the determination of estimated water inventory losses to date.   | Transactions will be processed when accounts are received.  |

| Description  | YTD<br>Variance<br>R thousands | Variance<br>%<br>%   | Remedial or corrective steps/remarks   |
|--|--------------------------------|--|--|
| Capital Expenditure by Vote<br>Vote 1 - Community Services<br>& Health | (638)                          | -2.2% Immaterial variance  | -  |
| Vote 2 - Corporate Services  | (1 449)                        | -2.2% Immaterial variance  | -  |
| Vote 3 - Economic Growth   | (1 225)                        | -36.2% The negative variance reflects on the Construction: Trading Structures - Gatesville Project, which was initially delayed due to the land reservation application that has subsequently been resolved. | Orders have been placed for professional services to complete the detail designs work and other associated services.   |
| Vote 4 - Energy  | (8 821)                        | -5.2% Immaterial variance.   | -  |
| Vote 5 - Finance   | 1 411                          | 10.0% Immaterial variance.   | -  |
| Vote 6 - Future Planning &<br>Resilience                               | (1 877)                        | -37.4% The negative variance is mainly due to outstanding invoices on the following projects/programmes:<br>1. Contract Management System Integration; and<br>2. Integration and Enhancement.                | Project manager is following up on the<br>outstanding invoices.<br>Cash flows will be amended in the January<br>2024 adjustments budget.<br>There are on-going engagements with<br>project managers to ensure all orders are<br>placed timeously, projects are implemented<br>within the prescribed timeframes, and that<br>corrective action is taken when challenges<br>occur to ensure maximum spend. |

# Material variance explanations for capital expenditure by vote

| Description                                 | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks   |
|---|--------------------------------|---------------|--|--|
| Capital Expenditure by Vote                 |                                |               |  |  |
| Vote 7 - Human Settlements                  | 32 219                         | 36.9%         | The positive variance reflects mainly on the following projects, which are<br>ahead of schedule due to good contractor performance:<br>1. Kanonkop Housing Project Phase 2 (2502);<br>2. Informal Settlements Upgrade: Enhanced Basic Services; and<br>3. Atlantis GAP Sites Housing Project.  | Cash flow to be amended in the January 2024 adjustments budget.  |
| Vote 8 - Office of the City<br>Manager      | (138)                          | -72.9%        | The negative variance reflects on Furniture: Additional FY24, where some items were received. Further orders could not be placed due to the unavailability of tender 132G/2022/23.   | Project managers to ensure all orders are<br>placed timeously, projects are implemented<br>within the prescribed timeframes, and that<br>corrective action is taken when challenges<br>occur to ensure maximum spend.  |
| Vote 9 - Safety & Security                  | 4 028                          | 15.8%         | The positive variance is mainly as a result of the Vehicles - Traffic: Additional programme, where items were delivered earlier than anticipated due to stock availability.  | Procurement is accelerated as most tenders are in place.   |
| Vote 10 - Spatial Planning &<br>Environment | (16 613)                       | -32.7%        | <ul> <li>The negative variance reflects mainly on the following projects:</li> <li>1. Seaforth Beach Precinct Upgrade, and Green Point Park EE Garden, due to contractor capacity constraints.</li> <li>2. Table View Beachfront, Fisherman's Lane, and Upgrade Khayelitsha Training Centre, due to outstanding invoices for work completed in September 2023.</li> <li>3. Fencing: Wolfgat Nature Reserve, where delivery and installation is pending for orders placed.</li> </ul> | <ol> <li>Extension of time has been awarded to<br/>the contractor in order for the project to be<br/>completed within contract.</li> <li>Project managers are monitoring<br/>contractors and following up on outstanding<br/>invoices.</li> <li>Cash flow to be amended in the January<br/>2024 adjustments budget.</li> </ol> |

| Description                         | YTD<br>Variance<br>R thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks  |
|-------------------------------------|--------------------------------|---------------|---|---|
| Capital Expenditure by Vote         |                                |               |   |   |
| Vote 11 - Urban Mobility            | (33 443)                       |               | The negative variance reflects mainly on the following<br>projects:<br>1. Reconstruction of Delft Main Road, where safety issues<br>on site have resulted in the contractors moving off-site<br>and indicating that they are no longer willing to work in the<br>area.<br>2. IRT Ph2A: Trunk-E1-M9 Heinz - Duinefontein Railway<br>Project, due to an outstanding invoice.<br>3. Road Rehabilitation: Bishop Lavis, where the project<br>suffered delays due to gangster intimidation and threats<br>resulting in the contractor moving off site.<br>4. Dualling: Main Road 27 to Altena Road project, which is<br>delayed due to the late appointment of a professional<br>service provider as well as the delayed construction date<br>start. | <ul> <li>as and when required.</li> <li>2. Project manager is following up.</li> <li>3. The contractor is back on site and will try to accelerate the work, however, this is dependent on the security situation on site. Engagements with the Safety &amp; Security War Room are ongoing.</li> <li>4. Expected underspend will be reprioritised to other priority projects as and when the need arises.</li> </ul> |
| Vote 12 - Urban Waste<br>Management | (23 840)                       |               | The negative variance reflects mainly on the following<br>project/programme:<br>1. Coastal Park: Design and Develop (MRF) Project, due<br>to an outstanding invoice for September 2023 as well as<br>shipping challenges that delayed delivery of the<br>generators linked to the programme; and<br>2. Replacement of Vehicles, where performance<br>enhancements on the refuse truck chassis have resulted<br>in a hold up at the factory, which has had a knock-on<br>effect on processes downstream.   | The project manager is following up with the service<br>provider. Furthermore, the procurement of the standby<br>generator on tender 107Q/2020/21 was delayed due to<br>shipping issues (receiving attention), which resulted in a<br>lower invoice amount than originally anticipated.   |
| Vote 13 - Water & Sanitation        | (101 657)                      |               | The year-to-date variance is predominantly due to<br>invoices that were received late in the month and are still<br>in the process of being vetted prior to submission for<br>payment, time delays due to inaccurate Eskom<br>wayleaves, unforeseen geotechnical conditions, and the<br>unavailability of materials. The impact is mainly on the<br>following projects:<br>1. Athlone WWTW - Capacity Extension - phase 1;<br>2. Bellville WWTW Extension;<br>3. Bulk Reticulation Sewers in Milnerton Rehabilitation;<br>and<br>4. Cape Flats Aquifer Recharge.  | Project managers are following up on invoices for work<br>performed. The Directorate will maintain the<br>improvements previously made relating to the focused<br>management approach on capital programme<br>implementation, and enhanced contract and tender<br>management. Closer engagement with CPPPM and the<br>office of the CFO will continue.  |

# Material variance explanations for cash flow

| Description                                       | YTD                     | YTD           |  |   |
|---|-------------------------|---------------|--|---|
| R thousands                                       | Variance<br>R Thousands | variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks                          |
| CASH FLOW FROM OPERATING ACTIVITIES               |                         |               |  |   |
| Receipts  |                         |               |  |   |
| Property rates                                    | 77 654                  | 2.5%          | Immaterial variance.   | -   |
| Service charges                                   | (649 493)               | -8.7%         | Lower than anticipated service charges received to date.   | No corrective action required.                                |
| Other revenue                                     | 478 036                 | 35.0%         | Higher than expected other revenue were received to date.  | No corrective action required.                                |
| Government - operating                            | (345 065)               | -13.2%        | Grants received are lower than anticipated.<br>Moreover, the system is unable to<br>distinguish between operating- and capital<br>grants at the time of receipt.                                     | To be corrected in the<br>January 2024 adjustments<br>budget. |
| Government - capital                              | 223 177                 | 41.0%         | Grants received are higher than<br>anticipated. Moreover, the system is<br>unable to distinguish between operating-<br>and capital grants at the time of receipt.                                    | To be corrected in the<br>January 2024 adjustments<br>budget. |
| Interest  | 118 528                 | 41.5%         | Interest received is higher than anticipated<br>due to higher interest rates offered on<br>investment than initially anticipated.  | No corrective action required.                                |
| Dividends   | -                       | -             | -  | -   |
| Payments<br>Suppliers and employees               | (5 780)                 | 0.0%          | Immaterial variance.   | -   |
| Finance charges                                   | 105                     | -0.1%         | Immaterial variance.   | -   |
| Transfers and Grants                              | (95 857)                | 88.7%         | Seasonalisation was incorrect at the time<br>of budget compilation. Moreover, the<br>system is unable to accurately allocate the<br>actual cash payments relating to transfers<br>and grants.        | To be corrected in the<br>January 2024 adjustments<br>budget. |
| NET CASH FROM/(USED) OPERATING<br>ACTIVITIES      | (4 371)                 | -0.3%         |  |   |
| CASH FLOWS FROM INVESTING ACTIVITIES              |                         |               |  |   |
| Receipts  |                         |               |  |   |
| Proceeds on disposal of PPE                       | -                       | -             | -  | -   |
| Decrease (Increase) in non-current debtors        | -                       | -             | -  | -   |
| Decrease (increase) other non-current receivables | -                       | -             | -  | -   |
| Decrease (increase) in non-current investments    | -                       | -             | -  | -   |
| Payments<br>Capital assets                        | (642 321)               | 25.7%         | Capital payments were lower than<br>originally anticipated. Moreover, it is<br>difficult to accurately differentiate between<br>operating- and capital-related spending at<br>the time of reporting. | No corrective action required.                                |
| NET CASH FROM/(USED) INVESTING<br>ACTIVITIES      | (642 321)               | 25.7%         |  | 1   |
| CASH FLOWS FROM FINANCING ACTIVITIES              |                         |               |  |   |
| Receipts  |                         |               |  |   |
| Short term loans                                  | -                       | -             | -  | -   |
| Borrowing long term/refinancing                   | -                       | -             | -  | -   |
| Increase (decrease) in consumer deposits          | -                       | -             | -  | -   |
| Payments<br>Repayment of borrowing                | -                       | -             | -  | -   |
| NET CASH FROM/(USED) FINANCING                    | -                       | -             | -  | -   |
| ACTIVITIES  |                         |               |  |   |

# Material variance explanations for corporate performance for Quarter 1 of 2024

| Description of Indicator   | Variance  | Reasons for material deviations  | Remedial or corrective steps/remarks  |
|--|-----------|--|---|
| 9.B Biodiversity priority areas remaining (hectares)   | (3581.36) | Losses since the 2009 baseline of 85 000 hectares are due to development in Critical Biodiversity Areas (CBA) and the loss of Driftsands Nature Reserve.   | The targets have been adjusted for the 2024/25 financial year.                                      |
| Target: 85 000   |           |  |   |
| Actual: 81 418.64  |           |  |   |
| 12.B Passenger journeys travelled on MyCiTi buses (number)                                       | (309 659) | Certain routes needed to be cancelled, short-turned or deviated due to<br>the threat to passenger- and staff safety during the mini-bus/taxi strike<br>that took place from 3 to 10 August 2023.   | No action required at this stage.   |
| Target: 4 700 000  |           |  |   |
| Actual: 4 390 341  |           |  |   |
| 12.A Passengers transported for<br>each scheduled kilometer travelled by<br>MyCiTi buses (ratio) | (0.18)    | Certain routes needed to be cancelled, short-turned or deviated due to the threat to passenger- and staff safety during the mini-bus/taxi strike that took place from 3 to 10 August 2023.   | The department is continuing to improve the efficiency and effectiveness of the MyCiTi bus service. |
|  |           |  | The target will be reviewed and adjusted, if necessary, to be                                       |
| Target: 1.15<br>Actual: 0.97   |           | At the time of setting the target, it was anticipated that the MyCiTi bus service would become more operationally effective, including obtaining organic growth in passenger journeys (in particular on the N2 Express service). This, however, did not fully materialise. | realistic and aligned with the current state and dynamics of the                                    |
| 16.E Cash/cost coverage ratio  | (0.5)     | This performance indicator is compensated by the positive results on   | No remedial action required.  |
| (excluding unspent conditional grants)<br>(NKPI)   |           | indicator 16G (debt to operating revenue). These two key performance indicators are interrelated to ensure a cost-effectiveness strategy at all times.   |   |
| Target: 1.65:1   |           |  |   |
| Actual: 1.15:1   |           | The actual target achieved is within the National Treasury's risk parameter of 1.5.  |   |

| Description of Indicator                                    | Variance | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|---|----------|---|--|
| 1. A Building plans (<500m2)<br>approved within 30 days (%) |          | migration from DAMS1 to DAMS2) during February/March 2023.<br>The new system resulted in some residual data migration   | Enterprise resource planning (ERP) and Development<br>Management are addressing residual data migration<br>issues. |
| Target: 96%<br>Actual: 80.4%                                |          | challenges that also affected the reporting of the data.  |  |
| 1. B Building plans (>500m2)<br>approved within 60 days (%) |          | The variance is the result of system enhancements done (system migration from DAMS1 to DAMS2) during February/March 2023. The new system resulted in some residual data migration | ERP and Development Management are addressing residual data migration issues.                                      |
| Target: 96%<br>Actual: 88.1%                                |          | challenges that also affected the reporting of the data.  |  |

The full quarterly performance report is attached as Annexure B to the report.

Material variance explanations for capital expenditure by vote (Indicator 16.D capital spend) is reflected in Annexure C.

#### Performance indicators

|   |   | 2022/23                |                    | Budget Ye          | ar 2023/24       |                       |
|---|---|------------------------|--------------------|--------------------|------------------|-----------------------|
| Description of financial indicator              | Basis of calculation  | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | Full Year<br>Forecast |
| Borrowing Management                            |   |                        |                    |                    |                  |                       |
| Capital Charges to Operating<br>Expenditure     | Interest & principal paid/Operating Expenditure                         | 4.1%                   | 4.4%               | 4.4%               | 2.9%             | 4.4%                  |
| Borrow ed funding of 'ow n' capital expenditure | Borrow ings/Capital expenditure excl. transfers<br>and grants           | 37.0%                  | 79.2%              | 75.4%              | 72.4%            | 75.9%                 |
| Safety of Capital                               |   |                        |                    |                    |                  |                       |
| Debt to Equity                                  | Loans, Accounts Payable, Overdraft & Tax<br>Provision/ Funds & Reserves | 25.9%                  | 33.5%              | 35.2%              | 18.5%            | 35.2%                 |
| Gearing   | Long Term Borrow ing/ Funds & Reserves                                  | 112.7%                 | 221.3%             | 226.8%             | 114.4%           | 226.8%                |
| <u>Liquidity</u>                                |   |                        |                    |                    |                  |                       |
| Current Ratio                                   | Current assets/current liabilities                                      | 1.6                    | 1.4                | 1.4                | 2.2              | 1.4                   |
| Liquidity Ratio                                 | Monetary Assets/Current Liabilities                                     | 1.0                    | 0.9                | 0.9                | 1.3              | 0.9                   |
| Revenue Management                              |   |                        |                    |                    |                  |                       |
| Outstanding Debtors to Revenue                  | Total Outstanding Debtors to Annual Revenue                             | 13.7%                  | 11.6%              | 11.6%              | 52.6%            | 11.5%                 |
| Creditors Management                            |   |                        |                    |                    |                  |                       |
| Creditors System Efficiency                     | % of Creditors Paid Within Terms (within MFMA s 65(e))                  | 99.7%                  | 99.0%              | 0.0%               | 99.9%            | 99.0%                 |
| Other Indicators                                |   |                        |                    |                    |                  |                       |
| Employee costs                                  | Employee costs/Total Revenue - capital revenue                          | 28.2%                  | 31.4%              | 31.4%              | 26.6%            | 30.7%                 |
| Repairs & Maintenance                           | R&WTotal Revenue - capital revenue                                      | 9.4%                   | 9.4%               | 9.3%               | 5.9%             | 9.3%                  |
| Interest & Depreciation                         | I&D/Total Revenue - capital revenue                                     | 7.5%                   | 7.6%               | 7.6%               | 1.3%             | 1.9%                  |

# Aged Creditors

| Description                        |                |                 |                 | Bude             | get Year 20       | 23/24             |                         |                |       | Prior year                            |
|------------------------------------|----------------|-----------------|-----------------|------------------|-------------------|-------------------|-------------------------|----------------|-------|---------------------------------------|
| R thousands                        | 0 -<br>30 Days | 31 -<br>60 Days | 61 -<br>90 Days | 91 -<br>120 Days | 121 -<br>150 Days | 151 -<br>180 Days | 181 Days<br>-<br>1 Year | Over 1<br>Year | Total | Prior year<br>totals (same<br>period) |
| Creditors Age Analysis By Customer | Туре           |                 |                 |                  |                   |                   |                         |                |       |                                       |
| Bulk Electricity                   | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| Bulk Water                         | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| PAYE deductions                    | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| VAT (output less input)            | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| Pensions / Retirement deductions   | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| Loan repayments                    | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| Trade Creditors                    | 377            | 181             | -               | 0                | 2                 | -                 | -                       | 143            | 703   | 339                                   |
| Auditor General                    | -              | -               | -               | -                | -                 | -                 | -                       | -              | -     | -                                     |
| Other                              | _              | _               | _               | _                | _                 | _                 | _                       | _              | _     | -                                     |
| Total By Customer Type             | 377            | 181             | -               | 0                | 2                 | -                 | -                       | 143            | 703   | 339                                   |

#### Aged Debtors

| Description   |           |            |            |                |                 | Budget          | Year 2023/24       |             |           |                       |  |   |
|---|-----------|------------|------------|----------------|-----------------|-----------------|--------------------|-------------|-----------|-----------------------|--|---|
| R thousands   | 0-30 Days | 31-60 Days | 61-90 Days | 91-120<br>Days | 121-150<br>Days | 151-180<br>Days | 181 Days-1<br>Year | Over 1 Year | Total     | Total<br>over 90 days | Actual Bad<br>Debts<br>Written Off<br>against<br>Debtors | Impairment<br>Bad Debts<br>i.t.o<br>Council<br>Policy |
| Debtors Age Analysis By Income Source                                   |           |            |            |                |                 |                 |                    | <u> </u>    |           |                       |  |   |
| Trade and Other Receivables from<br>Exchange Transactions - Water       | 419 079   | 83 629     | 70 523     | 50 831         | 61 339          | 43 385          | 286 353            | 1 537 833   | 2 552 971 | 1 979 741             | _  | _   |
| Trade and Other Receivables from<br>Exchange Transactions - Electricity | 1 154 261 | 71 555     | 39 728     | 24 962         | 27 701          | 7 540           | 187 940            | 390 755     | 1 904 442 | 638 898               | -  | _   |
| Receivables from Non-exchange<br>Transactions - Property Rates          | 880 018   | 104 056    | 92 883     | 57 323         | 75 880          | 53 455          | 263 472            | 940 683     | 2 467 769 | 1 390 812             | -  | _   |
| Receivables from Exchange Transactions -<br>Waste Water Management      | 209 269   | 38 774     | 27 400     | 23 477         | 30 839          | 18 499          | 117 066            | 588 185     | 1 053 510 | 778 066               | -  | _   |
| Receivables from Exchange Transactions -<br>Waste Management            | 117 031   | 22 597     | 21 329     | 16 294         | 17 130          | 12 707          | 77 894             | 425 475     | 710 457   | 549 500               | -  | -   |
| Receivables from Exchange Transactions -<br>Property Rental Debtors     | 73 210    | 14 525     | 36         | 13 316         | 12 457          | 22 950          | 97 017             | 720 421     | 953 934   | 866 162               | -  | _   |
| Interest on Arrear Debtor Accounts                                      | 83 704    | 36 718     | 33 913     | 34 759         | 32 827          | 32 627          | 167 517            | 334 627     | 756 693   | 602 358               | -  | -   |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | _         | -          | _          | _              | -               | _               | _                  | -           | _         | -                     | -  | _   |
| Other   | (298 472) | (141 434)  | (21 858)   | 1 782          | (3 876)         | (7 613)         | (41 462)           | (223 812)   | (736 744) | (274 981)             | -  | _   |
| Total By Income Source  | 2 638 100 | 230 421    | 263 955    | 222 744        | 254 296         | 183 550         | 1 155 798          | 4 714 168   | 9 663 031 | 6 530 556             | _  | _   |
| 2022/23 - totals only   | 2 511 606 | 18 811     | 153 254    | 227 166        | 149 314         | 203 575         | 1 123 032          | 4 077 831   | 8 464 589 | 5 780 917             | -  | -   |
| Debtors Age Analysis By Customer Grou                                   | р         |            | l          |                |                 |                 |                    | I           |           |                       |  |   |
| Organs of State   | (99 924)  | (80 855)   | 16 701     | 23 570         | 11 103          | 7 575           | 25 325             | (21 972)    | (118 478) | 45 600                | -  | -   |
| Commercial  | 1 437 583 | 85 482     | 66 996     | 46 734         | 56 999          | 29 047          | 201 974            | 408 124     | 2 332 939 | 742 878               | -  | -   |
| Households  | 1 209 565 | 213 742    | 173 388    | 139 268        | 163 190         | 137 182         | 786 659            | 3 916 530   | 6 739 524 | 5 142 829             | -  | -   |
| Other   | 90 875    | 12 052     | 6 870      | 13 171         | 23 005          | 9 747           | 141 840            | 411 486     | 709 046   | 599 249               | _  | _   |
| Total By Customer Group   | 2 638 100 | 230 421    | 263 955    | 222 744        | 254 296         | 183 550         | 1 155 798          | 4 714 168   | 9 663 031 | 6 530 556             | -  | -   |

#### Investment portfolio

The investment portfolio analysis includes information on the institution where funds are invested, period of investment, type of investment and accrued interest for the month.

| Investments by<br>maturity<br>Name of institution<br>& investment ID | Period of<br>Investment | Type of<br>Investment | Interest<br>Rate | Expiry date<br>of<br>investment | Opening<br>Balance | Interest to<br>be<br>realised | Partial /<br>Premature<br>Withdrawal | Investment<br>Top Up | Closing<br>Balance |
|--|-------------------------|-----------------------|------------------|---------------------------------|--------------------|-------------------------------|--------------------------------------|----------------------|--------------------|
| R thousands  | Yrs/Months              |                       |                  |                                 |                    |                               |                                      |                      |                    |
| ABSA Bank  | 50                      | Fixed                 | 8.45%            | 2023/10/06                      | 50 000             | 347                           | -                                    | -                    | 50 347             |
| ABSA Bank  | 49                      | Fixed                 | 8.45%            | 2023/10/06                      | 35 000             | 243                           |                                      | -                    | 35 243             |
| ABSA Bank  | 49                      | Fixed                 | 8.45%            | 2023/10/06                      | 40 000             | 278                           | -                                    | -                    | 40 278             |
| ABSA Bank  | 53                      | Fixed                 | 8.45%            | 2023/10/13                      | 50 000             | 347                           | -                                    | -                    | 50 347             |
| ABSA Bank  | 52                      | Fixed                 | 8.45%            | 2023/10/13                      | 25 000             | 174                           | -                                    | -                    | 25 174             |
| ABSA Bank  | 51                      | Fixed                 | 8.45%            | 2023/10/13                      | 75 000             | 521                           |                                      | -                    | 75 521             |
| ABSA Bank  | 50                      | Fixed                 | 8.45%            | 2023/10/13                      | 35 000             | 243                           | -                                    | -                    | 35 243             |
| ABSA Bank  | 42                      | Fixed                 | 8.45%            | 2023/10/13                      | 25 000             | 174                           | -                                    | -                    | 25 174             |
| ABSA Bank  | 42                      | Fixed                 | 8.45%            | 2023/10/13                      | 15 000             | 104                           | -                                    | -                    | 15 104             |
| ABSA Bank  | 23                      | Fixed                 | 8.35%            | 2023/10/06                      | 30 000             | 124                           | -                                    | -                    | 30 124             |
| ABSA Bank  | 36                      | Fixed                 | 8.40%            | 2023/10/20                      | 25 000             | 98                            | - 1                                  | -                    | 25 098             |
| ABSA Bank  | 42                      | Fixed                 | 8.45%            | 2023/10/27                      | 230 000            | 852                           | - 1                                  | -                    | 230 852            |
| ABSA Bank  | 39                      | Fixed                 | 8.45%            | 2023/10/27                      | 60 000             | 181                           | _                                    | _                    | 60 181             |
| ABSA Bank  | 38                      | Fixed                 | 8.45%            | 2023/10/27                      | 35 000             | 97                            | - 1                                  | -                    | 35 097             |
| ABSA Bank  | 30                      | Fixed                 | 8.40%            | 2023/10/20                      | 25 000             | 63                            | _                                    | -                    | 25 063             |
| ABSA Bank  | 36                      | Fixed                 | 8.45%            | 2023/10/27                      | 80 000             | 185                           | _                                    | _                    | 80 185             |
| ABSA Bank  | 24                      | Fixed                 | 7.35%            | 2023/10/20                      | 75 000             | 76                            | _                                    | -                    | 75 076             |
| ABSA Bank  | 29                      | Fixed                 | 8.40%            | 2023/10/27                      | 40 000             | 28                            | _                                    | _                    | 40 028             |
| ABSA Bank  | 28                      | Fixed                 | 8.40%            | 2023/10/27                      | 10 000             | 5                             | _                                    | _                    | 10 005             |
| ABSA Bank  | 28                      | Fixed                 | 8.40%            | 2023/10/27                      | 15 000             | 7                             | _                                    | _                    | 15 007             |
| Firstrand  | 50                      | Fixed                 | 8.65%            | 2023/10/06                      | 50 000             | 355                           | _                                    | _                    | 50 355             |
| Firstrand  | 49                      | Fixed                 | 8.64%            | 2023/10/06                      | 35 000             | 249                           | _                                    | _                    | 35 249             |
| Firstrand  | 49                      | Fixed                 | 8.64%            | 2023/10/06                      | 40 000             | 284                           | _                                    | _                    | 40 284             |
| Firstrand  |                         | Fixed                 | 8.65%            | 2023/10/00                      | 40 000<br>55 000   | 391                           | _                                    | _                    | 55 391             |
| Firstrand  | 53<br>52                | Fixed                 | 8.65%            | 2023/10/13                      | 30 000             | 213                           |                                      | _                    | 30 213             |
| Firstrand  | 52                      | Fixed                 | 8.64%            | 2023/10/13                      | 65 000             | 462                           | _                                    | _                    | 65 462             |
| Firstrand  | 50                      | Fixed                 | 8.64%            | 2023/10/13                      | 35 000             | 402<br>249                    | _                                    | _                    | 35 249             |
| Firstrand  | 30<br>42                | Fixed                 | 8.62%            | 2023/10/13                      | 20 000             | 142                           | _                                    |                      | 20 142             |
|  | 42<br>42                |                       |                  |                                 |                    |                               | -                                    | -                    |                    |
| Firstrand  |                         | Fixed                 | 8.62%            | 2023/10/13                      | 40 000             | 283                           | -                                    | -                    | 40 283             |
| Firstrand  | 42                      | Fixed                 | 8.62%            | 2023/10/13                      | 20 000             | 142                           | -                                    | -                    | 20 142             |
| Firstrand  | 23                      | Fixed                 | 8.58%            | 2023/10/06                      | 30 000             | 127                           | -                                    | -                    | 30 127             |
| Firstrand  | 36                      | Fixed                 | 8.60%            | 2023/10/20                      | 25 000             | 100                           | -                                    | -                    | 25 100             |
| Firstrand  | 42                      | Fixed                 | 8.60%            | 2023/10/27                      | 235 000            | 886                           | -                                    | -                    | 235 886            |
| Firstrand  | 39                      | Fixed                 | 8.60%            | 2023/10/27                      | 55 000             | 168                           | -                                    | -                    | 55 168             |
| Firstrand  | 38                      | Fixed                 | 8.60%            | 2023/10/27                      | 35 000             | 99                            | -                                    | -                    | 35 099             |
| Firstrand  | 30                      | Fixed                 | 8.60%            | 2023/10/20                      | 25 000             | 65                            | -                                    | -                    | 25 065             |
| Firstrand  | 36                      | Fixed                 | 8.60%            | 2023/10/27                      | 60 000             | 141                           | -                                    | -                    | 60 141             |
| Firstrand  | 24                      | Fixed                 | 8.58%            | 2023/10/20                      | 70 000             | 82                            | -                                    | -                    | 70 082             |
| Firstrand  | 30                      | Fixed                 | 8.59%            | 2023/10/27                      | 60 000             | 56                            | -                                    | -                    | 60 056             |
| Firstrand  | 30                      | Fixed                 | 8.59%            | 2023/10/27                      | 35 000             | 33                            | -                                    | -                    | 35 033             |
| Firstrand  | 29                      | Fixed                 | 8.59%            | 2023/10/27                      | 30 000             | 21                            | -                                    | -                    | 30 021             |
| Firstrand  | 28                      | Fixed                 | 8.59%            | 2023/10/27                      | 70 000             | 33                            |                                      | -                    | 70 033             |
| Firstrand  | 28                      | Fixed                 | 8.59%            | 2023/10/27                      | 15 000             | 7                             |                                      | -                    | 15 007             |
| Investec Bank  | 50                      | Fixed                 | 8.50%            | 2023/10/06                      | 20 000             | 140                           |                                      | -                    | 20 140             |
| Investec Bank  | 49                      | Fixed                 | 8.50%            | 2023/10/06                      | 20 000             | 140                           | - 1                                  | -                    | 20 140             |

| Investments by<br>maturity<br>Name of institution &<br>investment ID | Period of<br>Investment | Type of<br>Investment | Interest<br>Rate | Expiry date<br>of<br>investment | Opening<br>Balance | Interest<br>to be<br>realised | Partial /<br>Premature<br>Withdrawal | Investment<br>Top Up | Closing<br>Balance |
|--|-------------------------|-----------------------|------------------|---------------------------------|--------------------|-------------------------------|--------------------------------------|----------------------|--------------------|
| R thousands  | Yrs/Months              |                       |                  |                                 |                    |                               |                                      |                      |                    |
| Investec Bank  | 53                      | Fixed                 | 8.30%            | 2023/10/13                      | 20 000             | 136                           | -                                    | _                    | 20 136             |
| Investec Bank  | 52                      | Fixed                 | 8.30%            | 2023/10/13                      | 10 000             | 68                            | -                                    | -                    | 10 068             |
| Investec Bank  | 51                      | Fixed                 | 8.27%            | 2023/10/13                      | 25 000             | 170                           | _                                    | -                    | 25 170             |
| Investec Bank  | 50                      | Fixed                 | 8.25%            | 2023/10/13                      | 15 000             | 102                           | -                                    | -                    | 15 102             |
| Investec Bank  | 23                      | Fixed                 | 8.15%            | 2023/10/06                      | 10 000             | 40                            | -                                    | -                    | 10 040             |
| Investec Bank  | 36                      | Fixed                 | 8.43%            | 2023/10/20                      | 15 000             | 59                            | -                                    | -                    | 15 059             |
| Investec Bank  | 42                      | Fixed                 | 8.35%            | 2023/10/27                      | 20 000             | 73                            | -                                    | -                    | 20 073             |
| Investec Bank  | 39                      | Fixed                 | 8.43%            | 2023/10/27                      | 30 000             | 90                            | -                                    | -                    | 30 090             |
| Investec Bank  | 38                      | Fixed                 | 8.43%            | 2023/10/27                      | 10 000             | 28                            | -                                    | -                    | 10 028             |
| Investec Bank  | 30                      | Fixed                 | 8.43%            | 2023/10/20                      | 15 000             | 38                            | -                                    | -                    | 15 038             |
| Investec Bank  | 35                      | Fixed                 | 8.43%            | 2023/10/27                      | 80 000             | 166                           | -                                    | -                    | 80 166             |
| Investec Bank  | 24                      | Fixed                 | 8.15%            | 2023/10/20                      | 30 000             | 33                            | -                                    | -                    | 30 033             |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 165                | 1                             | -                                    | -                    | 166                |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 62 100             | 500                           | -                                    | -                    | 62 600             |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 715                | 6                             | -                                    | -                    | 721                |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 590                | 5                             | -                                    | -                    | 595                |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 13 900             | 112                           | -                                    | -                    | 14 012             |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 290                | 2                             | -                                    | -                    | 292                |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 1 479              | 12                            | -                                    | -                    | 1 491              |
| Nedbank  | 364                     | Fixed                 | 9.80%            | 2024/06/28                      | 28 000             | 226                           | -                                    | -                    | 28 226             |
| Nedbank  | 301                     | Fixed                 | 9.05%            | 2024/06/28                      | 38 596             | 287                           | -                                    | -                    | 38 883             |
| Nedbank  | 50                      | Fixed                 | 8.50%            | 2023/10/06                      | 45 000             | 314                           | -                                    | -                    | 45 314             |
| Nedbank  | 49                      | Fixed                 | 8.50%            | 2023/10/06                      | 40 000             | 279                           | -                                    | -                    | 40 279             |
| Nedbank<br>Nedbank   | 49<br>53                | Fixed<br>Fixed        | 8.50%<br>7.50%   | 2023/10/06                      | 15 000<br>55 000   | 105                           | -                                    | -                    | 15 105<br>55 339   |
| Nedbank  | 53<br>52                | Fixed                 | 7.50%<br>8.50%   | 2023/10/13<br>2023/10/13        | 30 000             | 339<br>210                    | -                                    |                      | 30 210             |
| Nedbank  | 52                      | Fixed                 | 8.50%            | 2023/10/13                      | 60 000             | 419                           | _                                    |                      | 60 419             |
| Nedbank  | 50                      | Fixed                 | 8.50%            | 2023/10/13                      | 30 000             | 210                           | _                                    | _                    | 30 210             |
| Nedbank  | 23                      | Fixed                 | 8.15%            | 2023/10/06                      | 30 000             | 121                           | _                                    | _                    | 30 121             |
| Nedbank  | 36                      | Fixed                 | 8.50%            | 2023/10/20                      | 20 000             | 79                            | _                                    | _                    | 20 079             |
| Nedbank  | 42                      | Fixed                 | 8.50%            | 2023/10/27                      | 220 000            | 820                           | _                                    | _                    | 220 820            |
| Nedbank  | 39                      | Fixed                 | 8.50%            | 2023/10/27                      | 50 000             | 151                           | _                                    | _                    | 50 151             |
| Nedbank  | 38                      | Fixed                 | 8.50%            | 2023/10/27                      | 40 000             | 112                           | -                                    | -                    | 40 112             |
| Nedbank  | 30                      | Fixed                 | 8.50%            | 2023/10/20                      | 20 000             | 51                            | _                                    | -                    | 20 051             |
| Nedbank  | 29                      | Fixed                 | 8.45%            | 2023/10/27                      | 45 000             | 31                            | -                                    | -                    | 45 031             |
| Nedbank  | 28                      | Fixed                 | 8.35%            | 2023/10/27                      | 10 000             | 5                             | -                                    | -                    | 10 005             |
| Standard Bank  | 50                      | Fixed                 | 8.61%            | 2023/10/06                      | 55 000             | 389                           | -                                    | -                    | 55 389             |
| Standard Bank  | 49                      | Fixed                 | 8.61%            | 2023/10/06                      | 40 000             | 283                           | -                                    | -                    | 40 283             |
| Standard Bank  | 49                      | Fixed                 | 8.61%            | 2023/10/06                      | 25 000             | 177                           | -                                    | -                    | 25 177             |
| Standard Bank  | 53                      | Fixed                 | 8.61%            | 2023/10/13                      | 60 000             | 425                           | -                                    | -                    | 60 425             |
| Standard Bank  | 52                      | Fixed                 | 8.60%            | 2023/10/13                      | 30 000             | 212                           | -                                    | -                    | 30 212             |
| Standard Bank  | 51                      | Fixed                 | 8.60%            | 2023/10/13                      | 70 000             | 495                           | -                                    | -                    | 70 495             |
| Standard Bank  | 50                      | Fixed                 | 8.58%            | 2023/10/13                      | 40 000             | 282                           | -                                    | -                    | 40 282             |
| Standard Bank  | 42                      | Fixed                 | 8.56%            | 2023/10/13                      | 25 000             | 176                           | -                                    | -                    | 25 176             |
| Standard Bank  | 42                      | Fixed                 | 8.56%            | 2023/10/13                      | 25 000             | 176                           | -                                    | -                    | 25 176             |
| Standard Bank  | 42                      | Fixed                 | 8.56%            | 2023/10/13                      | 15 000             | 106                           | -                                    | -                    | 15 106             |
| Standard Bank  | 23                      | Fixed                 | 8.47%            | 2023/10/06                      | 35 000             | 146                           | -                                    | -                    | 35 146             |
| Standard Bank  | 36                      | Fixed                 | 8.56%            | 2023/10/20                      | 30 000             | 120                           | -                                    | -                    | 30 120             |
| Standard Bank  | 42                      | Fixed                 | 8.60%            | 2023/10/27                      | 260 000            | 980                           | -                                    | -                    | 260 980            |
| Standard Bank  | 39                      | Fixed                 | 8.58%            | 2023/10/27                      | 60 000             | 183                           | -                                    | -                    | 60 183             |
| Standard Bank  | 38                      | Fixed                 | 8.58%            | 2023/10/27                      | 35 000             | 99<br>77                      | -                                    | -                    | 35 099             |
| Standard Bank<br>Standard Bank                                       | 30<br>36                | Fixed<br>Fixed        | 8.55%<br>8.55%   | 2023/10/20                      | 30 000<br>85 000   | 77<br>100                     | -                                    | _                    | 30 077<br>85 199   |
| Standard Bank  | 30<br>24                | Fixed                 | 8.55%<br>8.48%   | 2023/10/27<br>2023/10/20        | 85 000<br>65 000   | 199<br>76                     |                                      | _                    | 85 199<br>65 076   |
| Standard Bank  | 24<br>29                | Fixed                 | 8.57%            | 2023/10/20<br>2023/10/27        | 45 000             | 32                            | _                                    |                      | 45 032             |

| Investments by maturity<br>Name of institution &<br>investment ID | Period of<br>Investment | Type of<br>Investment | Interest<br>Rate | Expiry date<br>of<br>investment | Opening<br>Balance | Interest<br>to be<br>realised | Partial /<br>Premature<br>Withdrawal | Investment<br>Top Up | Closing<br>Balance |
|---|-------------------------|-----------------------|------------------|---------------------------------|--------------------|-------------------------------|--------------------------------------|----------------------|--------------------|
| R thousands   | Yrs/Months              |                       |                  |                                 |                    |                               |                                      |                      |                    |
| Standard Bank   | 28                      | Fixed                 | 8.55%            | 2023/10/27                      | 35 000             | 16                            | -                                    | -                    | 35 016             |
| Standard Bank   | 28                      | Fixed                 | 8.55%            | 2023/10/27                      | 60 000             | 28                            | -                                    | -                    | 60 028             |
| Standard Bank   | 28                      | Fixed                 | 8.55%            | 2023/10/27                      | 15 000             | 7                             | -                                    | -                    | 15 007             |
| ABSA Bank   | -                       | Call deposit          | 8.25%            | -                               | 467 530            | 3 170                         | -                                    | -                    | 470 700            |
| Firstrand Bank  | -                       | Call deposit          | 8.10%            | -                               | 256 262            | 1 698                         | (1 262)                              | -                    | 256 698            |
| Investec Bank   | -                       | Call deposit          | 8.10%            | -                               | 317 459            | 2 097                         | (2 459)                              | -                    | 317 097            |
| Nedbank   | -                       | Call deposit          | 8.10%            | -                               | 266 578            | 1 764                         | (1 578)                              | -                    | 266 764            |
| Standard Bank   | -                       | Call deposit          | 8.25%            | -                               | 337 068            | 2 272                         | (2 068)                              | -                    | 337 272            |
| Nedbank current account   | -                       | Current account       | 8.05%            | -                               | 220 993            | 1 290                         | -                                    | 138 918              | 361 201            |
| Fund Managers   | -                       | -                     | -                | -                               | 8 029 763          | 55 579                        | -                                    | -                    | 8 085 342          |
| Liberty, RMB and Nedbank<br>sinking fund                          | -                       | -                     | -                | -                               | 2 848 074          | 20 473                        | -                                    | -                    | 2 868 547          |
| Cash in transit   | -                       | -                     | -                | -                               | 3 924              | -                             | -                                    | 33 975               | 37 899             |
| СТІСС   | -                       | -                     | -                | -                               | 271 435            | -                             | -                                    | -                    | 271 435            |
| COID  | -                       | -                     | -                | -                               | 51 953             | (52)                          | -                                    | _                    | 51 901             |
| Shares in Atlantis Special<br>Economic Zone Company<br>SOC Ltd    | -                       | -                     | -                | -                               | 56 500             | -                             | -                                    | -                    | 56 500             |
| TOTAL INVESTMENTS AND   | INTEREST                |                       |                  |                                 | 17 553 373         |                               | (7 366)                              | 172 893              | 17 826 288         |

# Transfers and grants expenditure

|  | 2022/23                |                    |                    | Budge            | et Year 2023/    | 24                |                  |                       |
|--|------------------------|--------------------|--------------------|------------------|------------------|-------------------|------------------|-----------------------|
| Description  | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance   | YTD<br>variance  | Full Year<br>Forecast |
| R thousands Operating expenditure of Transfers and Grants                |                        |                    |                    |                  |                  |                   | %                |                       |
| National Government:   | 4 525 239              | 5 167 276          | 5 167 276          | 166 175          | 160 801          | 5 374             | -76.4%           | 5 167 276             |
| Local Government Equitable Share   | 3 656 394              | 4 066 769          | 4 066 769          | 100 175          | 100 001          | 5 5/4             | -70.470          | 4 066 769             |
|  |                        |                    |                    | -                | -                |                   | -                |                       |
| Finance Management grant<br>Fire Disasters Housing Project               | 1 000<br>4 988         | 1 000              | 1 000              | 377              | 250              | 127               | 50.8%            | 1 000                 |
| Urban Settlements Development Grant                                      | 4 988<br>19 280        |                    |                    | <br>13 059       | 6 632            | -<br>6 427        | -<br>96.9%       |                       |
| •  | 19 280                 | 900                | 900                | 13 059           | 108              | (108)             | -100.0%          | 900                   |
| Energy Efficiency and Demand Side Management Grant                       | 220                    | 900<br>220         | 900<br>220         | _                | 3                | . ,               | -100.0%          | 900<br>220            |
| Department of Environmental Affairs and Tourism                          |                        |                    |                    |                  |                  | (3)               |                  |                       |
| Expanded Public Works Programme  | 42 406                 | 62 588             | 62 588             | 26 010           | 21 487           | 4 523<br>291      | 21.1%            | 62 588<br>8 400       |
| Infrastructure Skills Development  | 10 446                 | 8 400              | 8 400              | 2 791            | 2 500            | -                 | 11.6%            |                       |
| Public Transport Network Grant   | 441 557                | 444 885            | 444 885            | 86 655           | 85 669           | 986               | 1.2%             | 444 885               |
| Informal Settlements Upgrading Partnership Grant                         | 24 037                 | 95 950             | 95 950             | 1 671            | 7 200            | (5 529)           | -76.8%           | 95 950                |
| National Skills Fund   | 21 072                 | -                  | -                  | -                | -                | -                 | -                | -                     |
| Programme And Project Preparation Support Grant                          | 65 164                 | 68 877             | 68 877             | 6 713            | 5 259            | 1 454             | 27.7%            | 68 877                |
| Public Emloyment Program (NT PEP)  | 226 019                | 230 000            | 230 000            | 28 898           | 31 692           | (2 794)           | -8.8%            | 230 000               |
| Regional Land Claims Comissioner   | 11 759                 | -                  | -                  | -                | -                |                   | -                | -                     |
| Provincial Government:   | 1 391 813              | 1 418 260          | 1 452 083          | 95 138           | 221 684          | (126 546)         | -57.1%           | 1 418 260             |
| Cultural Affairs and Sport - Provincial Library Services                 | 54 628                 | 53 826             | 53 826             | 10 859           | 12 219           | (1 360)           | -11.1%           | 53 826                |
| Cultural Affairs and Sport - Library Services: Transfer                  | 5 338                  | 5 658              | 5 658              | 4 733            | 5 254            | (521)             | -9.9%            | 5 658                 |
| funding to enable City of Cape Town to procure                           |                        |                    |                    |                  |                  |                   |                  |                       |
| periodicals and newspapers   | 000                    |                    |                    |                  |                  |                   |                  |                       |
| Cultural Affairs and Sport - Provincial Others                           | 396                    | -                  | -                  | -                | -                | -                 | -                | -                     |
| Municipal Library Support  | 23                     | -                  | -                  | -                | -                | -                 | -                | -                     |
| Human Settlements - Human Settlement Development<br>Grant                | 291 154                | 326 437            | 360 260            | 34 389           | 43 405           | (9 016)           | -20.8%           | 326 437               |
| Health - TB  | 31 237                 | 31 363             | 21 262             | 4 913            | 4 913            |                   |                  | 31 363                |
|  |                        |                    | 31 363             |                  |                  | (10,100)          | -                |                       |
| Health - ARV   | 273 519                | 313 473            | 313 473            | 33 917           | 53 096           | (19 180)          | -36.1%           | 313 473               |
| Health - Nutrition   | 6 437<br>99 058        | 5 909<br>100 911   | 5 909<br>100 911   | 1 335            | 1 476<br>10 091  | (141)<br>(10 091) | -9.5%<br>-100.0% | 5 909<br>100 911      |
| Health - Vaccines  |                        |                    |                    | _                | 10 091           | (10.091)          | -100.0%          |                       |
| Comprehensive Health<br>LEAP   | 201 585                | 204 129            | 204 129            |                  | -                | (01.000)          | -                | 204 129               |
|  | 370 724                | 326 438            | 326 438            | -                | 81 332           | (81 332)          | -100.0%          | 326 438               |
| Transport and Public Works - Provision for persons with<br>special needs | 10 015                 | 23 132             | 23 132             | -                | 2 388            | (2 388)           | -100.0%          | 23 132                |
| Community Safety - Law Enforcement Auxiliary Services                    | 4 159                  | 16 966             | 16 966             | 2 027            | 4 609            | (2 583)           | -56.0%           | 16 966                |
| Community Development Workers  | 1 744                  | 1 018              | 1 018              | 65               | -                | 65                | 100.0%           | 1 018                 |
| Public Emloyment Program (Provincial PEP)                                | 3 285                  | -                  | -                  | -                | -                | -                 | -                | _                     |
| Schools Resource Officers  | 2 752                  | -                  | -                  | -                | -                | -                 | -                | _                     |
| Municipal accreditation and capacity building grant                      | 10 000                 | 7 500              | 7 500              | 2 469            | 2 470            | (2)               | -0.1%            | 7 500                 |
| Human Settlements -Informal Settlements                                  | 1 234                  | 1 500              | 1 500              | 431              | 431              | -                 | -                | 1 500                 |
| K9 Unit  | 998                    | -                  | -                  | -                | -                | -                 | -                | _                     |
| Title Deeds Restoration  | 23 529                 | -                  | _                  | -                | -                | -                 | -                | -                     |
| Other grant providers:   | 50 355                 | 224 024            | 224 024            | 28 259           | 31 390           | (3 131)           | -                | 224 024               |
| CMTF   | 5 590                  | 5 920              | 5 920              | 72               | 33               | 39                | -                | 5 920                 |
| CID  | 7 642                  | 31 190             | 31 190             | 708              | 1 922            | (1 214)           | -                | 31 190                |
| KFW- Technical Assistance (GDB)  |                        | 2 000              | 2 000              | _                | -                | ,                 | -                | 2 000                 |
| National Treasury - Interest   | 37 082                 | 184 902            | 184 902            | 27 477           | 29 429           | (1 952)           | -                | 184 902               |
| The Cape Academy for MST   | 41                     | 13                 | 13                 | 2                | 6                | (4)               | -                | 13                    |
| Total operating expenditure of Transfers and Grants:                     | 5 967 408              | 6 809 560          | 6 843 383          | 289 572          | 413 875          | (124 303)         | -                | 6 809 560             |

|  | 2022/23                |                    |                    | Budget           | Year 2023/       | 24              |                 |                       |
|--|------------------------|--------------------|--------------------|------------------|------------------|-----------------|-----------------|-----------------------|
| Description  | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast |
| R thousands  |                        |                    |                    |                  |                  |                 | %               |                       |
| Capital expenditure of Transfers and Grants  |                        |                    |                    |                  |                  |                 |                 |                       |
| National Government:   | 2 080 054              | 2 660 223          | 2 660 223          | 345 243          | 373 304          | (28 061)        | -7.5%           | 2 577 553             |
| Minerals and Energy: Energy Efficiency and<br>Demand Side Management Grant               | 8 097                  | 8 100              | 8 100              | -                | 1 700            | (1 700)         | -100.0%         | 8 100                 |
| National Treasury: Informal Settlements Upgrading<br>Partnership Grant: Municipalities   | 473 208                | 477 260            | 477 260            | 64 149           | 53 588           | 10 561          | 19.7%           | 477 260               |
| National Treasury: Infrastructure Skills Development<br>Grant                            | 1 051                  | 600                | 600                | -                | -                | -               | -               | 600                   |
| National Treasury: Neighbourhood Development<br>Partnership Grant                        | 26 391                 | 20 890             | 20 890             | 2 537            | 2 415            | 122             | 5.1%            | 20 890                |
| National Treasury: Public Transport Network:<br>Budget Facility for Infrastructure Grant | 330 986                | 874 000            | 874 000            | 114 770          | 122 746          | (7 977)         | -6.5%           | 838 636               |
| National Treasury: Urban Settlements Development<br>Grant                                | 793 081                | 820 414            | 820 414            | 110 947          | 144 784          | (33 837)        | -23.4%          | 795 970               |
| Transport: Public Transport Network Grant  | 446 999                | 458 960            | 458 960            | 52 840           | 48 071           | 4 769           | 9.9%            | 436 097               |
| Contributed Assets   | 242                    | -                  | _                  | -                | _                | _               | -               | -                     |
| Provincial Government:   | 17 708                 | 30 135             | 30 135             | 1 416            | 2 701            | (1 285)         | -47.6%          | 30 135                |
| Western Cape Financial Management Capability<br>Grant                                    | -                      | 1 000              | 1 000              | 557              | 600              | (43)            | -7.2%           | 1 000                 |
| Community Safety: Law Enforcement Advancement Plan                                       | 4 187                  | 23 562             | 23 562             | -                | -                | -               | -               | 23 562                |
| Cultural Affairs and Sport: Library Services: Metro<br>Library Grant                     | 5 664                  | 5 573              | 5 573              | 859              | 2 101            | (1 242)         | -59.1%          | 5 573                 |
| MLTF Transport Safety and Compliance   | 1 220                  | -                  | _                  | -                | _                | -               | -               | -                     |
| Contributed Assets   | 6 637                  | -                  | _                  | _                | -                |                 | -               |                       |
| Other grant providers:   | 99 837                 | 85 801             | 92 301             | 16 451           | 14 582           | 1 868           | 12.8%           | 86 032                |
| Other: Other   | 99 837                 | 85 801             | 92 301             | 16 451           | 14 582           | 1 868           | 12.8%           | 86 032                |
| Total capital expenditure of Transfers and Grants  | 2 197 600              | 2 776 159          | 2 782 659          | 363 109          | 390 587          | (27 478)        | -7.0%           | 2 693 719             |
| TOTAL EXPENDITURE OF TRANSFERS AND   | 8 165 007              | 9 585 719          | 9 626 042          | 652 681          | 804 462          | (151 781)       | -18.87%         | 9 503 279             |
| GRANTS   |                        |                    |                    |                  |                  |                 |                 |                       |

# Expenditure on councillor and board members' allowances and employee benefits

### Councillor and staff benefits

| Summary of Employee and Councillor                | 2022/23                |                    |                    | Bud              | get Year 202     | 3/24            |                 |                       |
|---|------------------------|--------------------|--------------------|------------------|------------------|-----------------|-----------------|-----------------------|
| remuneration                                      | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast |
| R thousands                                       |                        |                    |                    |                  |                  |                 | %               |                       |
| Councillors (Political Office Bearers plus Other) |                        |                    |                    |                  |                  |                 |                 |                       |
| Basic Salaries and Wages                          | 154 156                | 167 339            | 167 339            | 45 016           | 44 971           | 45              | 0.1%            | 167 339               |
| Pension and UIF Contributions                     | 3 137                  | 3 276              | 3 276              | 841              | 841              | -               | -               | 3 276                 |
| Motor Vehicle Allowance                           | 229                    | 727                | 727                | 60               | 41               | 20              | 47.9%           | 727                   |
| Cellphone Allowance                               | 9 373                  | 10 732             | 10 732             | 2 400            | 2 401            | (1)             | 0.0%            | 10 732                |
| Other benefits and allowances                     | 9 169                  | 8 828              | 8 828              | 2 462            | 2 462            | -               | -               | 8 828                 |
| Sub Total - Councillors                           | 176 064                | 190 901            | 190 901            | 50 780           | 50 716           | 64              | 0.1%            | 190 901               |
| % increase  |                        | 8.4%               | 8.4%               |                  |                  |                 |                 | 8.4%                  |
| Senior Managers of the Municipality               |                        |                    |                    |                  |                  |                 |                 |                       |
| Basic Salaries and Wages                          | 34 484                 | 35 990             | 36 459             | 8 419            | 8 989            | (569)           | -6.3%           | 36 459                |
| Pension and UIF Contributions                     | 2 624                  | 2 655              | 2 626              | 686              | 664              | 23              | 3.4%            | 2 626                 |
| Medical Aid Contributions                         | 209                    | 233                | 233                | 49               | 233              | (184)           | -79.1%          | 233                   |
| Motor Vehicle Allowance                           | 574                    | 599                | 599                | 127              | 599              | (472)           | -78.7%          | 599                   |
| Cellphone Allowance                               | 389                    | 376                | 382                | 90               | 382              | (292)           | -76.5%          | 382                   |
| Other benefits and allowances                     | 150                    | 164                | 164                | 32               | 164              | (132)           | -80.6%          | 164                   |
| Payments in lieu of leave                         | 927                    | -                  | -                  | -                | -                | -               | -               | -                     |
| Sub Total - Senior Managers of Municipality       | 39 356                 | 40 017             | 40 463             | 9 403            | 11 030           | (1 627)         | -14.7%          | 40 463                |
| % increase  |                        | 1.7%               | 2.8%               |                  |                  |                 |                 | 2.8%                  |
| Other Municipal Staff                             |                        |                    |                    |                  |                  |                 |                 |                       |
| Basic Salaries and Wages                          | 10 918 142             | 12 923 932         | 12 930 597         | 2 692 363        | 2 903 859        | (211 496)       | -7.3%           | 12 707 926            |
| Pension and UIF Contributions                     | 1 674 343              | 2 078 199          | 2 076 088          | 446 004          | 510 202          | (64 199)        | -12.6%          | 2 075 256             |
| Medical Aid Contributions                         | 993 347                | 1 046 758          | 1 046 525          | 260 137          | 265 922          | (5 785)         | -2.2%           | 1 046 525             |
| Overtime  | 1 198 787              | 922 996            | 923 649            | 223 283          | 191 911          | 31 371          | 16.3%           | 923 607               |
| Motor Vehicle Allowance                           | 233 425                | 243 584            | 243 005            | 60 984           | 60 886           | 98              | 0.2%            | 243 057               |
| Cellphone Allowance                               | 36 897                 | 44 421             | 44 184             | 10 268           | 11 201           | (934)           | -8.3%           | 44 071                |
| Housing Allowances                                | 62 919                 | 66 439             | 66 439             | 16 666           | 16 687           | (22)            | -0.1%           | 66 439                |
| Other benefits and allowances                     | 410 502                | 445 845            | 446 284            | 111 461          | 115 530          | (4 069)         | -3.5%           | 446 476               |
| Payments in lieu of leave                         | 135 656                | 117 729            | 117 687            | 16 294           | 22 231           | (5 937)         | -26.7%          | 117 729               |
| Long service awards                               | 89 484                 | 129 334            | 129 156            | 24 005           | 30 766           | (6 761)         | -22.0%          | 129 334               |
| Post-retirement benefit obligations               | (540 321)              | 332 774            | 332 774            | 84 298           | 83 193           | 1 105           | 1.3%            | 332 774               |
| Entertainment                                     |                        | -                  | 374                | -                | -                | -               | -               | -                     |
| Acting and post related allowance                 | 8 807                  | 770                | 1 558              | 2 631            | 1 204            | 1 427           | 118.6%          | 1 040                 |
| Sub Total - Other Municipal Staff                 | 15 221 988             | 18 352 781         | 18 358 320         | 3 948 393        | 4 213 594        | (265 201)       | -6.3%           | 18 134 235            |
| % increase  |                        | 20.6%              | 20.6%              |                  |                  |                 |                 | 19.1%                 |
| Total Parent Municipality                         | 15 437 408             | 18 583 699         | 18 589 683         | 4 008 576        | 4 275 340        | (266 764)       | -6.2%           | 18 365 598            |

The table below reflects the percentage variance for councilor and staff benefits, reasons for material deviations and the remedial action thereof.

| Description  | YTD<br>Variance<br>R Thousands | Variance<br>% | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|--|--------------------------------|---------------|---|--|
| <u>Councillors (Political</u><br>Office Bearers plus Other)                      |                                |               |   |  |
| Basic Salaries and Wages   | 45                             | 0.1%          | Immaterial variance.  | -  |
| Pension and UIF<br>Contributions   | _                              | -             | -   | -  |
| Medical Aid Contributions  | -                              | -             | -   | -  |
| Motor Vehicle Allowance  | 20                             | 47.9%         | Immaterial variance.  | -  |
| Cellphone Allowance  | (1)                            | 0.0%          | Immaterial variance.  | -  |
| Housing Allowances   | -                              | -             | -   | -  |
| Other benefits and allowances  | -                              | -             | -   | -  |
| <u>Senior Managers of the</u><br><u>Municipality</u><br>Basic Salaries and Wages | (569)                          | -6.3%         | Immaterial variance.  | -  |
| Pension and UIF<br>Contributions   | 23                             | 3.4%          | Immaterial variance.  | -  |
| Medical Aid Contributions  | (184)                          | -79.1%        | The variance is mainly due to the Senior<br>Management vacancy within the Water &<br>Sanitation directorate.  | The recruitment and selection (R&S)<br>process is currently underway. The<br>interviews have been concluded. Budget re-<br>alignments will be done in the January 2024<br>adjustments budget.  |
| Motor Vehicle Allowance  | (472)                          | -78.7%        | The variance is mainly due to the Senior<br>Management vacancy within the Water &<br>Sanitation directorate.  | The R&S process is currently underway. The interviews have been concluded. Budget re-<br>alignments will be done in the January 2024 adjustments budget.   |
| Cellphone Allowance  | (292)                          | -76.5%        | The variance is mainly due to the Senior<br>Management vacancy within the Water &<br>Sanitation directorate.  | The R&S process is currently underway. The interviews have been concluded. Budget re-<br>alignments will be done in the January 2024 adjustments budget.   |
| Other benefits and allowances  | (132)                          | -80.6%        | The variance is mainly due to the Senior<br>Management vacancy within the Water &<br>Sanitation directorate.  | The R&S process is currently underway. The interviews have been concluded. Budget re-<br>alignments will be done in the January 2024 adjustments budget.   |
| Payments in lieu of leave  | _                              | -             | -   | -  |
| <u>Other Municipal Staff</u><br>Basic Salaries and Wages                         | (211 496)                      | -7.3%         | The variance is mainly due to:<br>1. The turnaround time in filling vacancies;<br>2. The internal filling of vacancies; and<br>3. Slower than planned implementation of<br>job creation projects. | The City had 3511 vacancies as at 30<br>September 2023; 1176 positions were filled<br>(245 internal, 96 external, 69 rehire, 766<br>EPWP), with 125 terminations processed<br>since the start of the financial year. Filling of<br>vacancies is on-going and seasonal staff are<br>appointed as and when required. |
|  |                                |               |   | The appointment of EPWP (Job Creation)<br>workers through the roll-out of programmes<br>as per approved Project Identification<br>Documents (PID) is a continuous process.   |
| Pension and UIF<br>Contributions   | (64 199)                       | -12.6%        | The variance is mainly due to the turnaround time in filling vacancies and the internal filling of vacancies.   | Filling of vacancies is on-going.  |
| Medical Aid Contributions  | (5 785)                        | -2.2%         | Immaterial variance.  | -  |

| Description                            | YTD<br>Variance<br>R Thousands | Variance<br>% | Reasons for material deviations  | Remedial or corrective steps/remarks  |
|--|--------------------------------|---------------|--|---|
| Overtime                               | 31 371                         | 16.3%         | The variance reflects mainly on the following<br>directorates:<br>1. Water & Sanitation, as a result of emergency<br>overtime by staff attending to burst pipes, overflows and<br>various breakdowns at plants and pump stations.<br>Additionally, there have been delays in the finalisation<br>of a shift system agreement with labour unions for Bulk<br>Water resulting in overtime being worked.<br>2. Urban Waste Management, where staff within the<br>Collections section are currently required to work<br>overtime as a result of outsourced areas being serviced<br>internally.<br>3. Safety & Security, as a result of heightened<br>operational demands stemming from more fire<br>incidents than originally anticipated and the taxi strike in<br>August 2023. | Overtime is paid one month in<br>arrears. Expenditure against the<br>category will be monitored and<br>reviewed in the mid-year budget and<br>performance assessment process.   |
| Motor Vehicle<br>Allowance             | 98                             | 0.2%          | Immaterial variance.   | -   |
| Cellphone Allowance                    | (934)                          | -8.3%         | Immaterial variance.   | -   |
| Housing Allowances                     | (22)                           | -0.1%         | Immaterial variance.   | -   |
| Other benefits and allowances          | (4 069)                        | -3.5%         | Immaterial variance.   | -   |
| Payments in lieu of<br>leave           | (5 937)                        | -26.7%        | Payments are linked to resignation/retirement of<br>employees, which is difficult to plan accurately on a<br>monthly basis. Payments further include encashment of<br>leave days opted to by qualifying employees qualifying<br>for long service awards.   | The periodic budget provision will be reviewed and adjusted in line with actual trends.   |
| Long service awards                    | (6 761)                        | -22.0%        | Payments are dependent on when qualifying<br>employees exercise their option to convert leave days to<br>cash, which is difficult to plan.   | The periodic budget provision will be<br>reviewed and adjusted in line with<br>actual trends.   |
| Post-retirement<br>benefit obligations | 1 105                          | 1.3%          | Immaterial variance.   | -   |
| Acting and post<br>related allowance   | 1 427                          | 118.6%        | The variance is mainly due to vacancies where officials have been placed in acting capacity.   | The periodic budget provision will be<br>reviewed and adjusted in line with<br>actual trends. Virements will be<br>processed to re-allocate the<br>slippages relating to those particular<br>vacancies to the acting and post<br>related allowances GL. |

#### Monthly actual and targets for cash flow

| Description                                       |           |           |           |           |           | Budget Yea | ar 2023/24 |           |           |           |           |            | 2023/24 Medium Term Revenue &<br>Expenditure Framework |             |             |
|---|-----------|-----------|-----------|-----------|-----------|------------|------------|-----------|-----------|-----------|-----------|------------|--|-------------|-------------|
|   | July      | August    | Sept      | October   | Nov       | Dec        | January    | Feb       | March     | April     | May       | June       | Budget Year  | Budget Year | Budget Year |
| R thousands                                       | Outcome   | Outcome   | Outcome   | Budget    | Budget    | Budget     | Budget     | Budget    | Budget    | Budget    | Budget    | Budget     | 2023/24  | +1 2024/25  | +2 2025/26  |
| Cash Receipts By Source                           |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Property rates                                    | 929 468   | 983 957   | 1 273 470 | 1 069 253 | 1 001 509 | 1 025 347  | 981 114    | 980 373   | 1 020 137 | 973 733   | 829 105   | 707 060    | 11 774 525   | 12 493 664  | 13 468 293  |
| Service charges - Electricity revenue             | 1 376 577 | 1 890 647 | 1 800 785 | 1 793 685 | 1 642 457 | 1 648 988  | 1 577 036  | 1 532 985 | 1 808 767 | 1 307 396 | 1 357 304 | 1 884 179  | 19 620 806   | 22 981 998  | 26 429 296  |
| Service charges - Water revenue                   | 304 421   | 331 161   | 307 018   | 363 639   | 351 196   | 345 318    | 341 305    | 407 226   | 425 090   | 358 593   | 305 827   | 377 828    | 4 218 623  | 4 584 981   | 5 011 068   |
| Service charges - Waste Water Management          | 159 198   | 165 553   | 167 739   | 194 900   | 188 973   | 182 522    | 181 572    | 195 980   | 229 075   | 183 638   | 164 246   | 199 050    | 2 212 445  | 2 406 255   | 2 616 081   |
| Service charges - Waste Mangement                 | 94 217    | 101 052   | 93 125    | 115 511   | 116 327   | 116 772    | 102 217    | 112 937   | 111 921   | 105 291   | 88 328    | 127 910    | 1 285 607  | 1 384 965   | 1 486 271   |
| Rental of facilities and equipment                | 17 445    | 25 068    | 21 874    | 25 936    | 31 053    | 29 137     | 29 244     | 25 706    | 26 988    | 24 804    | 19 441    | 65 991     | 342 687  | 353 466     | 365 837     |
| Interest earned - external investments            | 131 350   | 132 969   | 139 887   | 101 978   | 100 015   | 99 244     | 105 997    | 95 361    | 106 954   | 110 101   | 88 064    | (18 406)   | 1 193 514  | 1 035 487   | 880 214     |
| Interest earned - outstanding debtors             | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | -          | -  | -           | -           |
| Dividends received                                | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | -          | -  | -           | -           |
| Fines, penalties and forfeits                     | 17 340    | 18 523    | 31 283    | 29 869    | 28 945    | 27 089     | 23 384     | 23 762    | 24 668    | 19 110    | 18 841    | 28 861     | 291 676  | 293 950     | 296 377     |
| Licences and permits                              | 16 187    | 30 398    | 31 099    | 8 291     | 8 140     | 7 835      | 5 720      | 6 320     | 5 337     | 5 554     | 3 342     | (51 383)   | 76 840   | 80 221      | 83 831      |
| Agency services                                   | -         | -         | -         | 30 774    | 30 212    | 29 080     | 21 232     | 23 458    | 19 807    | 20 613    | 12 404    | 97 618     | 285 197  | 299 365     | 314 254     |
| Transfers and Subsidies - Operational             | 2 074 874 | 91 273    | 108 703   | 261 127   | 205 949   | 1 370 852  | 457 791    | 259 802   | 1 395 551 | 164 530   | 10 474    | 442 458    | 6 843 383  | 6 958 864   | 7 410 322   |
| Other revenue                                     | 227 155   | 1 315 897 | 93 052    | 99 438    | 125 570   | 924 763    | 59 078     | 100 224   | 919 763   | 85 520    | 62 558    | (417 636)  | 3 595 382  | 3 760 189   | 3 934 715   |
| Cash Receipts by Source                           | 5 348 232 | 5 086 496 | 4 068 036 | 4 094 403 | 3 830 344 | 5 806 947  | 3 885 691  | 3 764 133 | 6 094 057 | 3 358 882 | 2 959 934 | 3 443 529  | 51 740 685   | 56 633 406  | 62 296 559  |
| Other Cash Flows by Source                        |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Transfers and subsidies - capital (monetary       | 430 353   | 337 307   | -         | 27 602    | 789 202   | 6 547      | 6 587      | 920 094   | 333 425   | 7 820     | 7 820     | (84 096)   | 2 782 659  | 3 540 641   | 4 405 366   |
| allocations) (National / Provincial and District) |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Transfers and subsidies - capital (monetary       | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | -          | -  | -           | -           |
| allocations) (Nat / Prov Departm Agencies,        |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Households, Non-profit Institutions, Private      |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Enterprises, Public Corporatons, Higher Educ      |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Institutions)                                     |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Proceeds on Disposal of Fixed and Intangible      | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | 59 393     | 59 393   | 61 953      | 64 684      |
| Assets  |           |           |           |           |           |            |            |           |           |           |           |            |  |             |             |
| Short term loans                                  | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | -          | -  | -           | -           |
| Borrowing long term/refinancing                   | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | 6 500 000  | 6 500 000  | 9 000 000   | 12 300 000  |
| Increase (decrease) in consumer deposits          | -         | -         | -         | -         | -         | -          | -          | - 10      | -         | -         | -         | 30 009     | 30 009   | 29 215      | 29 395      |
| Decrease (increase) in non-current receivables    | -         | -         | -         | -         | -         | -          | -          | -         | -         | -         | -         | 863        | 863  | 14          | 14          |
| Decrease (increase) in non-current investments    | -         | -         | -         | -         | -         | -          | -          |           | -         | -         | -         | 909 552    | 909 552  | 1 859 336   | -           |
| Total Cash Receipts by Source                     | 5 778 585 | 5 423 803 | 4 068 036 | 4 122 006 | 4 619 546 | 5 813 494  | 3 892 278  | 4 684 227 | 6 427 482 | 3 366 702 | 2 967 754 | 10 859 249 | 62 023 161   | 71 124 566  | 79 096 018  |

#### Actual and revised targets for cash receipts and cash flows

| Description  | Budget Year 2023/24 |           |           |           |             |           |           |           |           | 2023/24 Medium Term Revenue &<br>Expenditure Framework |             |             |             |             |             |
|--|---------------------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|--|-------------|-------------|-------------|-------------|-------------|
|  | July                | August    | Sept      | October   | Nov         | Dec       | January   | Feb       | March     | April  | May         | June        | Budget Year | Budget Year | Budget Year |
| R thousands  | Outcome             | Outcome   | Outcome   | Budget    | Budget      | Budget    | Budget    | Budget    | Budget    | Budget   | Budget      | Budget      | 2023/24     | +1 2024/25  | +2 2025/26  |
| Cash Payments by Type                              |                     |           |           |           |             |           |           |           |           |  |             |             |             |             |             |
| Employee related costs                             | 1 416 707           | 1 403 870 | 1 414 293 | 1 528 687 | 2 252 226   | 1 577 045 | 1 528 676 | 1 548 432 | 1 502 364 | 1 564 434  | 1 250 962   | 1 280 615   | 18 268 311  | 19 255 034  | 20 436 247  |
| Remuneration of councillors                        | 13 459              | 13 447    | 21 380    | 15 980    | 15 559      | 15 750    | 15 941    | 18 344    | 16 366    | 16 359   | 13 215      | 15 100      | 190 901     | 199 491     | 208 468     |
| Interest   | 22 945              | 42        | 134 686   | -         | 146 847     | 69 690    | 20 340    | -         | 132 151   | -  | 141 044     | 69 585      | 737 329     | 1 259 772   | 1 921 449   |
| Bulk purchases - Electricity                       | 1 514 579           | 1 698 729 | 1 480 073 | 1 193 185 | 1 062 842   | 1 222 512 | 972 468   | 1 027 007 | 981 018   | 1 042 716  | 789 889     | 1 114 082   | 14 099 100  | 16 926 356  | 19 743 055  |
| Acquisitions - water & other inventory             | -                   | -         | -         | -         | -           | -         | -         | -         | -         | -  | -           | -           | -           | -           | -           |
| Contracted services                                | -                   | -         | -         | 807 627   | 790 356     | 944 265   | 576 582   | 639 365   | 811 677   | 891 902  | 501 154     | 3 367 154   | 9 330 083   | 9 502 740   | 9 787 717   |
| Transfers and subsidies - other municipalities     | 11 994              | 200       | -         | 32 242    | 31 552      | 37 696    | 23 018    | 25 524    | 32 403    | 35 606   | 20 007      | 139 546     | 389 787     | 340 171     | 375 439     |
| Transfers and subsidies - other                    | -                   | -         | -         | -         | -           | -         | -         | -         | -         | -  | -           | -           | -           | -           | -           |
| Other expenditure                                  | 2 247 223           | 851 287   | 1 421 491 | 455 253   | 445 517     | 532 274   | 325 014   | 360 404   | 457 536   | 502 758  | 282 496     | (2 636 559) | 5 244 694   | 5 454 023   | 5 720 305   |
| Cash Payments by Type                              | 5 226 906           | 3 967 575 | 4 471 923 | 4 032 973 | 4 744 899   | 4 399 232 | 3 462 038 | 3 619 076 | 3 933 515 | 4 053 776  | 2 998 768   | 3 349 523   | 48 260 204  | 52 937 587  | 58 192 680  |
| Other Cash Flows/Payments by Type                  |                     |           |           |           |             |           |           |           |           |  |             |             |             |             |             |
| Capital assets                                     | 915 583             | 448 462   | 488 297   | 759 368   | 880 199     | 1 135 613 | 560 777   | 651 099   | 1 002 743 | 1 103 343  | 1 068 027   | 2 391 239   | 11 404 749  | 13 986 676  | 18 137 540  |
| Repayment of borrowing                             | 50 000              | -         | 79 481    | -         | 109 600     | -         | 50 000    | -         | 79 481    | -  | 109 600     | 1 200 000   | 1 678 161   | 2 911 495   | 1 511 495   |
| Other Cash Flows/Payments                          | -                   | -         | -         | -         | -           | -         | -         | -         | -         | -  | -           | -           | -           | -           | -           |
| Total Cash Payments by Type                        | 6 192 488           | 4 416 037 | 5 039 701 | 4 792 341 | 5 734 698   | 5 534 845 | 4 072 815 | 4 270 175 | 5 015 739 | 5 157 119  | 4 176 395   | 6 940 762   | 61 343 115  | 69 835 758  | 77 841 715  |
| NET INCREASE/(DECREASE) IN CASH HELD               | (413 903)           | 1 007 767 | (971 665) | (670 335) | (1 115 152) | 278 649   | (180 537) | 414 052   | 1 411 743 | (1 790 417)  | (1 208 641) | 3 918 487   | 680 046     | 1 288 808   | 1 254 303   |
| Cash/cash equivalents at the month/year beginning: | 8 110 781           | 7 696 877 | 8 704 644 | 7 732 979 | 7 062 644   | 5 947 492 | 6 226 141 | 6 045 603 | 6 459 655 | 7 871 398  | 6 080 981   | 4 872 340   | 8 110 781   | 8 790 827   | 10 079 635  |
| Cash/cash equivalents at the month/year end:       | 7 696 877           | 8 704 644 | 7 732 979 | 7 062 644 | 5 947 492   | 6 226 141 | 6 045 603 | 6 459 655 | 7 871 398 | 6 080 981  | 4 872 340   | 8 790 827   | 8 790 827   | 10 079 635  | 11 333 937  |

# Capital expenditure trend

|                                       | 2022/23                |                    |                    | Bud              | get Year 2023/   | 24           |                      |                                  |
|---------------------------------------|------------------------|--------------------|--------------------|------------------|------------------|--------------|----------------------|----------------------------------|
| Month<br>R thousands                  | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD variance | YTD<br>variance<br>% | % spend of<br>Original<br>Budget |
| Monthly expenditure performance trend |                        |                    |                    |                  |                  |              |                      |                                  |
| July                                  | 49 895                 | 202 073            | 210 831            | 169 877          | 210 831          | 40 954       | 19.4%                | 1.5%                             |
| August                                | 303 438                | 464 148            | 477 473            | 662 655          | 688 304          | 25 650       | 3.7%                 | 6.0%                             |
| September                             | 452 528                | 595 512            | 635 086            | 1 171 349        | 1 323 391        | 152 042      | 11.5%                | 10.7%                            |
| October                               | 357 387                | 760 864            | 751 500            | -                | 2 074 890        | -            | -                    | -                                |
| November                              | 456 826                | 885 108            | 884 083            | -                | 2 958 973        | -            | -                    | -                                |
| December                              | 545 121                | 725 418            | 733 839            | -                | 3 692 812        | -            | -                    | -                                |
| January                               | 272 863                | 560 629            | 571 303            | -                | 4 264 115        | -            | -                    | -                                |
| February                              | 460 927                | 1 046 301          | 1 088 770          | -                | 5 352 885        | -            | -                    | -                                |
| March                                 | 661 457                | 1 317 090          | 1 283 038          | -                | 6 635 923        | -            | -                    | -                                |
| April                                 | 558 553                | 1 286 274          | 1 308 795          | -                | 7 944 717        | -            | -                    | -                                |
| Мау                                   | 775 611                | 1 232 139          | 1 325 100          | -                | 9 269 817        | -            | -                    | -                                |
| June                                  | 2 034 301              | 1 912 134          | 2 134 932          | -                | 11 404 749       | _            | -                    | -                                |
| Total Capital expenditure             | 6 928 907              | 10 987 689         | 11 404 749         |                  |                  |              |                      |                                  |

# Capital expenditure on new assets by asset class

| Description                                  | 2022/23                |                    |                    | Buc              | lget Year 2023   | /24             |                   |                       |
|--|------------------------|--------------------|--------------------|------------------|------------------|-----------------|-------------------|-----------------------|
| R thousands                                  | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD variance<br>% | Full Year<br>Forecast |
| Capital expenditure on new assets by Asset ( | lass/Sub-class         | 2                  |                    |                  |                  |                 |                   |                       |
| Infrastructure                               | 2 446 815              | <u>3</u> 227 596   | 3 283 577          | 427 655          | 452 463          | (24 808)        | -5.5%             | 3 200 217             |
| Roads Infrastructure                         | 828 905                | 1 333 155          | 1 283 925          | 160 641          | 168 883          | (8 242)         |                   | 1 234 383             |
| Roads  | 815 349                | 1 328 151          | 1 272 738          | 158 048          | 165 821          | (7 774)         |                   | 1 222 365             |
| Road Structures                              | 13 556                 | 5 005              | 11 187             | 2 593            | 3 062            | (469)           | -15.3%            | 12 018                |
| Storm water Infrastructure                   | 194 695                | 138 071            | 139 513            | 26 269           | 18 082           | 8 187           | 45.3%             | 137 963               |
| Drainage Collection                          | 194 695                | 138 071            | 139 513            | 26 269           | 18 082           | 8 187           | 45.3%             | 137 963               |
| Electrical Infrastructure                    | 323 243                | 281 975            | 308 141            | 59 802           | 54 330           | 5 472           | 10.1%             | 306 341               |
| HV Substations                               | 294 380                | 257 875            | 281 541            | 47 626           | 46 420           | 1 206           | 2.6%              | 279 741               |
| LV Networks                                  | 28 863                 | 24 100             | 26 600             | 12 175           | 7 910            | 4 265           | 53.9%             | 26 600                |
| Water Supply Infrastructure                  | 457 644                | 741 488            | 819 644            | 77 983           | 85 297           | (7 314)         | -8.6%             | 790 824               |
| Reservoirs                                   | 275 084                | 346 852            | 260 815            | 22 889           | 29 635           | (6 747)         | -22.8%            | 247 344               |
| Pump Stations                                | 4 415                  | 26 800             | 28 088             | 1 016            | 2 923            | (1 908)         | -65.3%            | 27 960                |
| Water Treatment Works                        | 4 995                  | 125 100            | 266 416            | 20 885           | 21 154           | (269)           | -1.3%             | 251 416               |
| Bulk Mains                                   | 18 189                 | 91 050             | 114 800            | 8 602            | 11 495           | (2 893)         | -25.2%            | 114 800               |
| Distribution                                 | 154 961                | 151 687            | 149 524            | 24 592           | 20 090           | 4 502           | 22.4%             | 149 304               |
| Sanitation Infrastructure                    | 289 233                | 306 085            | 280 687            | 31 925           | 35 157           | (3 232)         | -9.2%             | 280 357               |
| Reticulation                                 | 152 358                | 149 530            | 149 530            | 16 304           | 13 922           | 2 382           | 17.1%             | 149 530               |
| Waste Water Treatment Works                  | 136 875                | 156 555            | 131 157            | 15 621           | 21 235           | (5 614)         | -26.4%            | 130 827               |
| Solid Waste Infrastructure                   | 236 232                | 325 099            | 339 340            | 59 138           | 78 132           | (18 993)        | -24.3%            | 339 123               |
| Landfill Sites                               | 236 232                | 325 099            | 339 340            | 59 138           | 78 132           | (18 993)        | -24.3%            | 339 123               |
| Coastal Infrastructure                       | 27 829                 | 10 160             | 12 210             | 3 730            | 4 405            | (675)           | -15.3%            | 12 210                |
| Promenades                                   | 27 829                 | 10 160             | 12 210             | 3 730            | 4 405            | (675)           | -15.3%            | 12 210                |
| Information and Communication Infrastructure | 89 035                 | 91 563             | 100 117            | 8 167            | 8 177            | (10)            |                   | 99 017                |
| Data Centres                                 | 43 143                 | 57 775             | 61 223             | 5 909            | 4 353            | 1 557           | 35.8%             | 60 123                |
| Core Layers                                  | 43 889                 | 33 788             | 38 894             | 2 258            | 3 824            | (1 566)         | -41.0%            | 38 894                |
| Distribution Layers                          | 2 002                  | -                  | -                  | -                | -                | -               | -                 | -                     |
| Community Assets                             | 222 279                | 193 616            | 233 367            | 44 884           | 38 952           | 5 932           | 15.2%             | 239 428               |
| Community Facilities                         | 222 214                | 193 586            | 233 337            | 44 884           | 38 952           | 5 932           | 15.2%             | 239 398               |
| Centres                                      | -                      | 59                 | 7 108              | -                | -                | -               | -                 | 2 248                 |
| Clinics/Care Centres                         | 428                    | 8 250              | 8 250              | 221              | -                | 221             | 100.0%            | 8 230                 |
| Fire/Ambulance Stations                      | -                      | 4 000              | 4 000              | -                | -                | -               | -                 | 4 000                 |
| Libraries                                    | 11 972                 | 11 705             | 11 705             | 3 031            | 4 345            | (1 314)         | : 3               | 11 705                |
| Public Open Space                            | 3 279                  | 5 185              | 5 582              | 1 725            | 139              | 1 587           | 1141.9%           | 4 795                 |
| Nature Reserves                              | 8 376                  | 25 654             | 26 849             | 566              | 1 017            | (451)           | -44.3%            | 26 849                |
| Public Ablution Facilities                   | -                      | 1 500              | 1 500              | -                | -                | -               | -                 | 1 500                 |
| Taxi Ranks/Bus Terminals                     | 198 160                | 137 234            | 168 343            | 39 340           | 33 451           | 5 889           | 17.6%             | 180 072               |
| Sport and Recreation Facilities              | 65                     | 30                 | 30                 | -                | -                | -               | -                 | 30                    |
| Outdoor Facilities                           | 65                     | 30                 | 30                 | -                | -                | -               | -                 | 30                    |
| Other assets                                 | 86 282                 | 181 578            | 181 584            | 2 525            | 10 065           | (7 539)         |                   | 149 974               |
| Operational Buildings                        | 77 905                 | 176 578            | 177 584            | 377              | 9 067            | (8 691)         |                   | 145 974               |
| Municipal Offices                            | 76 363                 | 115 863            | 116 783            | 377              | 4 900            | (4 523)         | : 1               | 117 301               |
| Workshops                                    | 1 543                  | 60 715             | 60 801             | -                | 4 167            | (4 167)         |                   | 28 673                |
| Housing                                      | 8 376                  | 5 000              | 4 000              | 2 149            | 998              | 1 151           | 115.4%            | 4 000                 |
| Social Housing                               | 8 376                  | 5 000              | 4 000              | 2 149            | 998              | 1 151           | 115.4%            | 4 000                 |
| Intangible Assets                            | 59 468                 | 161 316            | 163 458            | 6 632            | 17 426           | (10 794)        |                   | 144 259               |
| Licences and Rights                          | 59 468                 | 161 316            | 163 458            | 6 632            | 17 426           | (10 794)        | -61.9%            | 144 259               |
| Water Rights                                 | -                      | 150                | 150                | -                | -                | -               | -                 | 400                   |
| Computer Software and Applications           | 59 468                 | 161 166            | 163 308            | 6 632            | 17 426           | (10 794)        | : 1               | 143 859               |
| Computer Equipment                           | 143 567                | 147 705            | 152 423            | 14 135           | 17 098           | (2 963)         |                   | 150 539               |
| Computer Equipment                           | 143 567                | 147 705            | 152 423            | 14 135           | 17 098           | (2 963)         |                   | 150 539               |
| Furniture and Office Equipment               | 27 048                 | 36 391             | 40 757             | 1 130            | 2 746            | (1 616)         |                   | 40 756                |
| Furniture and Office Equipment               | 27 048                 | 36 391             | 40 757             | 1 130            | 2 746            | (1 616)         |                   | 40 756                |
| Machinery and Equipment                      | 142 018                | 316 679            | 317 853            | 18 225           | 11 974           | 6 251           | 52.2%             | 326 634               |
| Machinery and Equipment                      | 142 018                | 316 679            | 317 853            | 18 225           | 11 974           | 6 251           | 52.2%             | 326 634               |
| Transport Assets                             | 205 644                | 313 052            | 309 818            | 27 684           | 6 870            | 20 814          | 302.9%            | 307 618               |
| Transport Assets                             | 205 644                | 313 052            | 309 818            | 27 684           | 6 870            | 20 814          | 302.9%            | 307 618               |
| Land   | 35 500                 | 165 193            | 162 076            | 6 950            | 1 523            | 5 427           | 356.4%            | 147 176               |
| Land   | 35 500                 | 165 193            | 162 076            | 6 950            | 1 523            | 5 427           | 356.4%            | 147 176               |
| Total Capital Expenditure on new assets      | 3 368 622              | 4 743 126          | 4 844 912          | 549 820          | 559 116          | (9 297)         | -1.7%             | 4 706 601             |

#### Capital expenditure on renewal of existing assets by asset class

| Capital expenditure on r                      | 2022/23                | <u>exietiii</u>    | 9 400010           |                  | jet Year 2023/2  |                          |   |                       |
|---|------------------------|--------------------|--------------------|------------------|------------------|--------------------------|---|-----------------------|
| Description<br>R thousands                    | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance          | YTD<br>variance<br>%                    | Full Year<br>Forecast |
| Capital expenditure on renewal of existing as | sets by Asset Cla      | ee/Sub-class       |                    |                  |                  |                          | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                       |
| Infrastructure                                | 1 213 094              | 1 975 713          | 2 040 757          | 204 580          | 274 047          | (69 466)                 | -25.3%                                  | 1 940 078             |
| Roads Infrastructure                          | 62 406                 | 258 531            | 274 741            | 5 057            | 22 355           | (17 298)                 | -77.4%                                  | 172 364               |
| Roads   | 61 183                 | 255 531            | 271 741            | 5 057            | 22 355           | (17 298)                 | -77.4%                                  | 169 364               |
| Road Structures                               | 1 223                  | 3 000              | 3 000              | -                |                  | ( 200)                   | -                                       | 3 000                 |
| Storm water Infrastructure                    | 12 523                 | 32 634             | 32 634             | 1 335            | 4 049            | (2 714)                  | -67.0%                                  | 32 634                |
| Drainage Collection                           | 12 523                 | 32 634             | 32 634             | 1 335            | 4 049            | (2 714)                  | -67.0%                                  | 32 634                |
| Electrical Infrastructure                     | 390 997                | 516 396            | 509 193            | 75 403           | 87 209           | (11 806)                 | -13.5%                                  | 511 893               |
| HV Substations                                | 131 488                | 161 626            | 109 568            | 1 963            | 20 608           | (18 646)                 | -90.5%                                  | 109 519               |
| MV Substations                                | 13 957                 | 67 000             | 52 405             | 1 321            | 4                | 1 317                    | 35017.2%                                | 52 405                |
| MV Networks                                   | 172 842                | 196 800            | 196 800            | 43 203           | 36 833           | 6 370                    | 17.3%                                   | 199 548               |
| LV Networks                                   | 72 710                 | 90 970             | 150 420            | 28 916           | 29 763           | (847)                    | -2.8%                                   | 150 420               |
| Water Supply Infrastructure                   | 264 305                | 248 407            | 262 314            | 27 716           | 38 000           | (10 284)                 |   | 262 314               |
| Bulk Mains                                    | 48 136                 | 80 000             | 80 425             | 1 568            | 5 000            | (3 432)                  | -68.6%                                  | 80 425                |
| Distribution                                  | 216 169                | 168 407            | 181 889            | 26 147           | 33 000           | (6 853)                  | -20.8%                                  | 181 889               |
| Sanitation Infrastructure                     | 454 570                | 895 947            | 937 100            | 94 531           | 121 754          | (27 223)                 | -22.4%                                  | 937 100               |
| Pump Station                                  | 103 670                | 74 896             | 46 320             | 2 661            | 611              | 2 050                    | 335.6%                                  | 46 320                |
| Reticulation                                  | 329 986                | 721 833            | 720 805            | 87 443           | 108 938          | (21 495)                 | -19.7%                                  | 720 805               |
| Waste Water Treatment Works                   | 20 914                 | 53 218             | 112 214            | 4 427            | 12 205           | (27 100)<br>(7 778)      | -63.7%                                  | 112 214               |
| Outfall Sewers                                |                        | 46 000             | 57 761             | -                | -                | (1110)                   | -                                       | 57 761                |
| Information and Communication Infrastructure  | 28 293                 | 23 797             | 24 775             | 539              | 680              | (141)                    | -20.7%                                  | 23 775                |
| Data Centres                                  | 26 681                 | 23 797             | 24 775             | 539              | 680              | (141)                    |   | 23 775                |
| Core Layers                                   | 1 612                  | _                  | _                  | -                | _                | -                        | -                                       | _                     |
| Community Assets                              | 40 190                 | 24 954             | 29 976             | 2 822            | 3 164            | (342)                    | -10.8%                                  | 28 682                |
| Community Facilities                          | 40 190                 | 19 954             | 24 976             | 2 822            | 3 164            | (342)                    | -10.8%                                  | 23 682                |
| Halls   | 10 859                 | _                  | 1 327              |                  | 664              | (664)                    | -100.0%                                 | 1 327                 |
| Clinics/Care Centres                          | (1 533)                | _                  | _                  | _                | _                | -                        | -                                       | _                     |
| Public Open Space                             | 178                    | 210                | 407                | -                | _                | _                        | -                                       | 407                   |
| Markets                                       | 24 564                 | 15 000             | 18 497             | 2 527            | 1 700            | 827                      | 48.7%                                   | 18 497                |
| Taxi Ranks/Bus Terminals                      | 6 122                  | 4 744              | 4 744              | 295              | 800              | (505)                    | -63.1%                                  | 3 450                 |
| Sport and Recreation Facilities               | _                      | 5 000              | 5 000              | _                | _                | _                        | _                                       | 5 000                 |
| Outdoor Facilities                            | _                      | 5 000              | 5 000              | -                | _                | -                        | -                                       | 5 000                 |
| Heritage assets                               | 90                     | 750                | 600                | -                | _                | -                        | -                                       | 600                   |
| Monuments                                     | 90                     | _                  | _                  | -                | _                | _                        | -                                       | _                     |
| Works of Art                                  | _                      | 750                | 600                | -                | _                | -                        | -                                       | 600                   |
| Other assets                                  | 31 938                 | 10 488             | 10 816             | 28               | 100              | (72)                     | -72.1%                                  | 5 316                 |
| Operational Buildings                         | 12 451                 | 10 488             | 10 816             | 28               | 100              | (72)                     | -72.1%                                  | 5 316                 |
| Municipal Offices                             | 8 369                  | 10 088             | 10 416             | 28               | 100              | (72)                     | -72.1%                                  | 4 916                 |
| Laboratories                                  | 2 317                  | 400                | 400                | _                | _                | -                        | -                                       | 400                   |
| Depots  | 1 765                  | _                  | _                  | _                | _                | -                        | -                                       | _                     |
| Housing                                       | 19 486                 | _                  | _                  | -                | _                | -                        | -                                       | _                     |
| Social Housing                                | 19 486                 | _                  | _                  | _                | _                | _                        | -                                       | _                     |
| Intangible Assets                             | 9 077                  | 10 300             | 10 313             | 2 841            | 7 350            | (4 509)                  | -61.3%                                  | 10 313                |
| Licences and Rights                           | 9 077                  | 10 300             | 10 313             | 2 841            | 7 350            | (4 509)                  | -61.3%                                  | 10 313                |
| Computer Software and Applications            | 9 077                  | 10 300             | 10 313             | 2 841            | 7 350            | (4 509)                  | -61.3%                                  | 10 313                |
| Computer Equipment                            | 83 522                 | 117 039            | 133 499            | 32 932           | 39 655           | (6 723)                  | -17.0%                                  | 127 679               |
| Computer Equipment                            | 83 522                 | 117 039            | 133 499            | 32 932           | 39 655           | (6 723)                  | -17.0%                                  | 127 679               |
| Furniture and Office Equipment                | 6 655                  | 42 977             | 45 775             | 1 044            | 868              | 176                      | 20.3%                                   | 35 640                |
| Furniture and Office Equipment                | 6 655                  | 42 977             | 45 775             | 1 044            | 868              | 176                      | 20.3%                                   | 35 640                |
| Machinery and Equipment                       | 76 046                 | 135 814            | 141 428            | 10 772           | 13 078           | (2 306)                  | -17.6%                                  | 121 781               |
| Machinery and Equipment                       | 76 046                 | 135 814            | 141 428            | 10 772           | 13 078           | (2 306)                  | -17.6%                                  | 121 781               |
| Transport Assets                              | 515 187                | 533 487            | 545 370            | 71 287           | 46 680           | (2 606)<br><b>24 606</b> | 52.7%                                   | 545 370               |
| Transport Assets                              | 515 187                | 533 487            | 545 370            | 71 287           | 46 680           | 24 606                   | 52.7%                                   | 545 370               |
| Living resources                              | -                      | 800<br>800         | 800                |                  | 40 000<br>800    | (800)                    | -100.0%                                 | 800                   |
| Mature  | _                      | 800                | 800                | _                | 800              | (800)                    | -100.0%                                 | 800                   |
| Policing and Protection                       | _                      | 800                | 800                | _                | 800              | (800)                    | -100.0%                                 | 800                   |
| Total Capital Expenditure on renewal of       |                        |                    |                    |                  |                  |                          |   |                       |
| existing assets                               | 1 975 799              | 2 852 321          | 2 959 333          | 326 306          | 385 741          | (59 436)                 | -15.4%                                  | 2 816 258             |

# Capital expenditure on upgrading of existing assets by asset class

|   | 2022/23                |                    |                    |                  |                  |                 |                      |                       |  |  |
|---|------------------------|--------------------|--------------------|------------------|------------------|-----------------|----------------------|-----------------------|--|--|
| Description<br>R thousands                      | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance<br>% | Full Year<br>Forecast |  |  |
| Capital expenditure on upgrading of existing as | sate hy Assat Cl       | aee/Sub-clase      |                    |                  |                  |                 |                      |                       |  |  |
| Infrastructure                                  | 1 005 725              | 2 478 172          | 2 538 976          | 227 084          | 304 901          | (77 817)        | -25.5%               | 2 493 654             |  |  |
| Roads Infrastructure                            | 144 888                | 182 672            | 194 522            | 20 404           | 23 264           | (2 860)         | -12.3%               | 167 735               |  |  |
| Roads   | 130 225                | 177 742            | 189 538            | 19 504           | 23 129           | (3 625)         | -15.7%               | 162 751               |  |  |
| Road Structures                                 | 9 810                  | 30                 | 30                 | -                |                  | (0 020)         | -                    | 30                    |  |  |
| Road Furniture                                  | 4 853                  | 4 900              | 4 954              | 900              | 135              | 765             | 566.6%               | 4 954                 |  |  |
| Storm water Infrastructure                      | 66 874                 | 194 280            | 200 192            | 12 102           | 28 764           | (16 663)        | -57.9%               | 201 170               |  |  |
| Drainage Collection                             | 66 874                 | 194 280            | 200 192            | 12 102           | 28 764           | (16 663)        | -57.9%               | 201 170               |  |  |
| Electrical Infrastructure                       | 159 045                | 196 555            | 188 569            | 13 390           | 12 677           | 713             | 5.6%                 | 188 569               |  |  |
| HV Substations                                  | 159 045                | 196 555            | 188 569            | 13 390           | 12 677           | 713             | 5.6%                 | 188 569               |  |  |
| Water Supply Infrastructure                     | 16 948                 | 15 763             | 13 500             | 6 553            | 1 650            | 4 903           | 297.2%               | 13 500                |  |  |
| Reservoirs                                      | 3 000                  | 4 000              | 2 000              | 994              | _                | 994             | 100.0%               | 2 000                 |  |  |
| Distribution                                    | 13 948                 | 11 763             | 11 500             | 5 559            | 1 650            | 3 909           | 236.9%               | 11 500                |  |  |
| Sanitation Infrastructure                       | 458 689                | 1 699 285          | 1 767 628          | 159 761          | 214 885          | (55 124)        | -25.7%               | 1 748 115             |  |  |
| Pump Station                                    | 4 251                  | 44 611             | 45 486             | 1 803            | 870              | 933             | 107.3%               | 17 163                |  |  |
| Reticulation                                    | 4 948                  | 12 663             | 8 250              | 672              | 218              | 454             | 208.1%               | 8 250                 |  |  |
| Waste Water Treatment Works                     | 449 490                | 1 642 012          | 1 713 892          | 157 286          | 213 797          | (56 511)        | -26.4%               | 1 722 702             |  |  |
| Solid Waste Infrastructure                      | 54 335                 | 166                | 2 387              | 54               | 1 250            | (1 196)         | -95.7%               | 2 387                 |  |  |
| Landfill Sites                                  | 54 335                 | 166                | 2 387              | 54               | 1 250            | (1 196)         | -95.7%               | 2 387                 |  |  |
| Coastal Infrastructure                          | 50 281                 | 133 095            | 128 466            | 9 349            | 17 401           | (8 052)         | -46.3%               | 128 466               |  |  |
| Promenades                                      | 50 281                 | 133 095            | 128 466            | 9 349            | 17 401           | (8 052)         | -46.3%               | 128 466               |  |  |
| Information and Communication Infrastructure    | 54 665                 | 56 355             | 43 713             | 5 471            | 5 010            | 462             | 9.2%                 | 43 713                |  |  |
| Data Centres                                    | 2 880                  | 21 300             | 16 934             | 969              | 1 287            | (318)           | -24.7%               | 16 934                |  |  |
| Core Layers                                     | 51 785                 | 35 055             | 26 779             | 4 503            | 3 723            | 780             | 21.0%                | 26 779                |  |  |
| Community Assets                                | 172 040                | 445 657            | 484 702            | 20 668           | 25 695           | (5 027)         | -19.6%               | 471 153               |  |  |
| Community Facilities                            | 127 574                | 224 028            | 248 549            | 17 065           | 17 026           | 39              | 0.2%                 | 235 000               |  |  |
| Halls   | 3 668                  | 60                 | 761                | 319              | -                | 319             | 100.0%               | 761                   |  |  |
| Centres   | 3 331                  | 12 420             | 13 281             | -                | 1 630            | (1 630)         | -100.0%              | 13 281                |  |  |
| Clinics/Care Centres                            | 35 613                 | 28 800             | 32 419             | 1 002            | 1 024            | (22)            | -2.1%                | 32 419                |  |  |
| Fire/Ambulance Stations                         | -                      | 7 000              | 7 000              | -                | 300              | (300)           | -100.0%              | 7 000                 |  |  |
| Museums   | 236                    |                    | - 1                | -                | -                | -               | -                    | -                     |  |  |
| Theatres  | 38                     |                    | -                  | -                | -                | -               | -                    | -                     |  |  |
| Libraries                                       | 2 045                  | 15 723             | 16 023             | 167              | 969              | (802)           | -82.8%               | 16 023                |  |  |
| Cemeteries/Crematoria                           | 5 077                  | 31 689             | 38 415             | 8 002            | 1 097            | 6 905           | 629.7%               | 38 415                |  |  |
| Public Open Space                               | 35 197                 | 73 551             | 83 043             | 2 823            | 5 351            | (2 528)         | -47.3%               | 78 695                |  |  |
| Nature Reserves                                 | 7 713                  | 3 852              | 4 130              | 494              | 570              | (76)            | -13.3%               | 4 130                 |  |  |
| Public Ablution Facilities                      | 2 472                  | 1 500              | 2 044              | -                | 170              | (170)           | -100.0%              | 2 044                 |  |  |
| Taxi Ranks/Bus Terminals                        | 32 184                 | 49 434             | 51 434             | 4 258            | 5 915            | (1 657)         | -28.0%               | 42 233                |  |  |
| Sport and Recreation Facilities                 | 44 466                 | 221 629            | 236 153            | 3 603            | 8 669            | (5 066)         | -58.4%               | 236 153               |  |  |
| Indoor Facilities                               | 19 910                 | 56 275             | 61 116             | 2 910            | 1 822            | 1 088           | 59.7%                | 61 116                |  |  |
| Outdoor Facilities                              | 24 556                 | 165 354            | 175 037            | 693              | 6 847            | (6 154)         | -89.9%               | 175 037               |  |  |
| Other assets                                    | 341 460                | 427 289            | 529 658            | 39 062           | 41 166           | (2 104)         | -5.1%                | 550 315               |  |  |
| Operational Buildings                           | 278 775                | 340 708            | 449 255            | 38 278           | 35 243           | 3 035           | 8.6%                 | 469 912               |  |  |
| Municipal Offices                               | 190 127                | 245 947            | 313 676            | 22 194           | 26 283           | (4 088)         | -15.6%               | 334 117               |  |  |
| Workshops                                       | 88 648                 | 85 689             | 91 469             | 15 829           | 7 274            | 8 555           | 117.6%               | 91 686                |  |  |
| Training Centres                                | -                      | 9 072              | 44 109             | 254              | 1 686            | (1 432)         | -84.9%               | 44 109                |  |  |
| Housing   | 62 686                 | 86 581             | 80 403             | 785              | 5 923            | (5 139)         | -86.8%               | 80 403                |  |  |
| Social Housing                                  | 62 686                 | 86 581             | 80 403             | 785              | 5 923            | (5 139)         | -86.8%               | 80 403                |  |  |
| Intangible Assets                               | 40 211                 | 36 014             | 40 444             | 6 221            | 6 380            | (158)           | -2.5%                | 40 444                |  |  |
| Licences and Rights                             | 40 211                 | 36 014             | 40 444             | 6 221            | 6 380            | (158)           | -2.5%                | 40 444                |  |  |
| Computer Software and Applications              | 40 211                 | 36 014             | 40 444             | 6 221            | 6 380            | (158)           | -2.5%                | 40 444                |  |  |
| <u>Computer Equipment</u>                       | 12 605                 | 700                | 2 315              | 261              | 74               | 187             | 252.2%               | 2 315                 |  |  |
| Computer Equipment                              | 12 605                 | 700                | 2 315              | 261              | 74               | 187             | 252.2%               | 2 315                 |  |  |
| Furniture and Office Equipment                  | 307                    | 1 100              | 1 100              | 116              | 67               | 50              | 74.2%                | 1 100                 |  |  |
| Furniture and Office Equipment                  | 307                    | 1 100              | 1 100              | 116              | 67               | 50              | 74.2%                | 1 100                 |  |  |
| Machinery and Equipment                         | 12 138                 | 3 310              | 3 310              | 1 811            | 250              | 1 561           | 624.3%               | 3 310                 |  |  |
| Machinery and Equipment                         | 12 138                 | 3 310              | 3 310              | 1 811            | 250              | 1 561           | 624.3%               | 3 310                 |  |  |
| Total Capital Expenditure on upgrading of       | 1 584 486              | 3 392 242          | 3 600 505          | 295 223          | 378 533          | (83 310)        | -22.0%               | 3 562 291             |  |  |

# Expenditure on repairs and maintenance by asset class

|   | 2022/23       |                  |                  | Bud         | get Year 2023 | /24            |            |                  |
|---|---------------|------------------|------------------|-------------|---------------|----------------|------------|------------------|
| Description                             | Provisional   | Original         | Adjusted         | YearTD      | YearTD        | YTD            | YTD        | Full Year        |
|   | Outcome       | Budget           | Budget           | actual      | budget        | variance       | variance   | Forecast         |
| R thousands                             |               |                  |                  |             |               |                | %          |                  |
| Repairs and maintenance expenditure     | -             |                  |                  |             |               |                |            |                  |
| Infrastructure                          | 2 643 927     | 3 044 760        | 3 046 206        | 439 765     | 480 384       | 40 619         | 8.5%       | 3 046 206        |
| Roads Infrastructure                    | 688 001       | 829 974          | 829 974          | 57 070      | 80 997        | 23 927         | 29.5%      | 829 974          |
| Roads                                   | 688 001       | 813 258          | 813 258          | 57 070      | 80 997        | 23 927         | 29.5%      | 813 258          |
| Road Furniture                          | -             | 16 716           | 16 716           | -           | -             | -              | -          | 16 716           |
| Storm water Infrastructure              | -             | 189 758          | 189 758          | -           | -             | -              | -          | 189 758          |
| Drainage Collection                     | -             | 189 758          | 189 758          | -           | -             | -              | -          | 189 758          |
| Electrical Infrastructure               | 678 010       | 729 900          | 730 034          | 149 516     | 160 901       | 11 385         | 7.1%       | 730 034          |
| Power Plants                            | 71 453        | 54 872           | 54 872           | 4 927       | 5 531         | 604            | 10.9%      | 54 872           |
| HV Substations                          | 39 350        | 36 988           | 36 988           | 4 917       | 8 189         | 3 272          | 40.0%      | 36 988           |
| MV Substations                          | 425 190       | 472 474          | 472 608          | 110 959     | 108 419       | (2 540)        | -2.3%      | 472 608          |
| LV Networks                             | 142 017       | 165 566          | 165 566          | 28 713      | 38 761        | 10 048         | 25.9%      | 165 566          |
| Water Supply Infrastructure             | 505 293       | 650 187          | 649 794          | 100 808     | 115 319       | 14 511         | 12.6%      | 649 794          |
| Boreholes                               | 86            | -                | -                | 55          | 2 387         | 2 332          | 97.7%      | -                |
| Reservoirs                              | 40 495        | 53 888           | 53 827           | 10 913      | 7 806         | (3 107)        | -39.8%     | 53 827           |
| Pump Stations                           | 84 697        | 50 322           | 50 210           | 18 280      | 12 099        | (6 181)        | -51.1%     | 50 210           |
| Water Treatment Works                   | 56 832        | 28 174           | 27 954           | 10 915      | 9 130         | (1 785)        | -19.5%     | 27 954           |
| Bulk Mains                              | 15 705        | 184              | 184              | 1 171       | 722           | (449)          | -62.2%     | 184              |
| Distribution                            | 307 478       | 517 618          | 517 618          | 59 474      | 83 174        | 23 700         | 28.5%      | 517 618          |
| Sanitation Infrastructure               | 770 392       | 617 577          | 619 281          | 131 609     | 122 896       | (8 712)        | -7.1%      | 619 281          |
| Reticulation                            | 535 189       | 431 070          | 431 070          | 101 289     | 87 566        | (13 723)       | -15.7%     | 431 070          |
| Waste Water Treatment Works             | 225 025       | 176 779          | 178 483          | 29 120      | 33 627        | 4 507          | 13.4%      | 178 483          |
| Outfall Sewers                          | 10 177        | 9 727            | 9 727            | 1 200       | 1 703         | 504            | 29.6%      | 9 727            |
| Solid Waste Infrastructure              | 2 232         | 23 371           | 23 371           | 762         | 271           | (492)          | -181.8%    | 23 371           |
| Landfill Sites                          | 2 232         | 21 244           | 21 244           | 762         | 271           | (492)          | -181.8%    | 21 244           |
| Waste Processing Facilities             | _             | 2 127            | 2 127            | _           | _             | _              | -          | 2 127            |
| Coastal Infrastructure                  | _             | 3 994            | 3 994            | _           | _             | _              | -          | 3 994            |
| Promenades                              | _             | 3 994            | 3 994            | _           | _             | _              | -          | 3 994            |
| Community Assets                        | 563 095       | 654 780          | 654 766          | 102 688     | 145 556       | 42 867         | 29.5%      | 654 766          |
| Community Facilities                    | 110 070       | 551 948          | 551 934          | 12 291      | 20 979        | 8 688          | 41.4%      | 551 934          |
| Halls                                   | 42 352        | 7 642            | 7 645            | 3 995       | 8 678         | 4 683          | 54.0%      | 7 645            |
| Centres                                 | 185           | 3 906            | 4 068            | 10          | 13            | 4              | 27.2%      | 4 068            |
| Clinics/Care Centres                    | 2 388         | 7 309            | 7 121            | 540         | 1 487         | 947            | 63.7%      | 7 121            |
| Fire/Ambulance Stations                 | 1 734         | 9 086            | 9 086            | 247         | 875           | 627            | 71.7%      | 9 086            |
| Testing Stations                        | -             | 14 474           | 14 479           |             | _             | -              | -          | 14 479           |
| Libraries                               | 24 014        | 17 650           | 17 655           | 483         | 432           | (51)           | -11.9%     | 17 655           |
| Cemeteries/Crematoria                   | 23 327        | 34 955           | 34 955           | 5 603       | 6 833         | 1 230          | 18.0%      | 34 955           |
| Public Open Space                       | 20 021        | 436 917          | 436 917          |             |               | -              | -          | 436 917          |
| Nature Reserves                         | 4 692         | 430 911<br>5 236 | 430 917<br>5 234 | _<br>526    | 857           | 331            | -<br>38.6% | 430 911<br>5 234 |
| Public Ablution Facilities              | 7 299         | 10 776           | 10 776           | 886         | 603           | (283)          | -46.8%     | 10 776           |
| Markets                                 | 4 079         | 3 998            | 3 998            | 000         | 1 200         | (203)<br>1 200 | -70.070    | 3 998            |
| Sport and Recreation Facilities         | 4 079         | 102 832          | 102 832          |             | 124 577       | 34 179         | -<br>27.4% | 102 832          |
| •                                       | 455 025       |                  | 1                | 1           |               |                |            |                  |
| Indoor Facilities<br>Outdoor Facilities | 46<br>452 978 | 16 119<br>86 713 | 16 119<br>86 713 | 2<br>90 396 | 104 576       | (1)<br>24 190  | -42.1%     | 16 119           |
|   |               |                  |                  |             | 124 576       | 34 180         | 27.4%      | 86 713           |
| Heritage assets                         | 43            | 2 761            | 2 761            | 8           | <b>56</b>     | 48             | 86.2%      | 2 761            |
| Works of Art<br>Other Heritage          | 43            | -<br>2 761       | _<br>2 761       | 8           | 56            | 48<br>_        | 86.2%<br>- | 2 761            |

|                                     | 2022/23                |                    |                    | Bud              | get Year 2023    | /24             |                 |                       |
|-------------------------------------|------------------------|--------------------|--------------------|------------------|------------------|-----------------|-----------------|-----------------------|
| Description                         | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast |
| R thousands                         |                        | -                  | -                  |                  | -                |                 | %               |                       |
| Repairs and maintenance expenditure | e by Asset Class/S     | ub-class           |                    |                  |                  |                 |                 |                       |
| Investment properties               | 703                    | 6 639              | 6 639              | 130              | 439              | 309             | 70.3%           | 6 639                 |
| Revenue Generating                  | 665                    | 6 633              | 6 633              | 118              | 428              | 309             | 72.3%           | 6 633                 |
| Improved Property                   | 665                    | 6 633              | 6 633              | 118              | 428              | 309             | 72.3%           | 6 633                 |
| Non-revenue Generating              | 38                     | 6                  | 6                  | 12               | 11               | (1)             | -5.9%           | 6                     |
| Unimproved Property                 | 38                     | 6                  | 6                  | 12               | 11               | (1)             | -5.9%           | 6                     |
| Other assets                        | 243 977                | 350 651            | 362 045            | 26 145           | 31 588           | 5 442           | 17.2%           | 362 045               |
| Operational Buildings               | 243 977                | 323 417            | 334 811            | 26 145           | 31 588           | 5 442           | 17.2%           | 334 811               |
| Municipal Offices                   | 218 081                | 295 245            | 302 480            | 22 560           | 29 017           | 6 456           | 22.3%           | 302 480               |
| Workshops                           | -                      | 25 334             | 29 494             | -                | -                | -               | -               | 29 494                |
| Laboratories                        | 3 890                  | 2 837              | 2 837              | 253              | 353              | 100             | 28.3%           | 2 837                 |
| Training Centres                    | 866                    | -                  | -                  | 75               | 191              | 116             | 60.6%           | -                     |
| Depots                              | 21 140                 | -                  | -                  | 3 256            | 2 027            | (1 230)         | -60.7%          | -                     |
| Housing                             | -                      | 27 234             | 27 234             | -                | -                | -               | -               | 27 234                |
| Social Housing                      | -                      | 27 234             | 27 234             | -                | -                | -               | -               | 27 234                |
| Computer Equipment                  | 317 759                | 304 200            | 302 625            | 53 962           | 58 160           | 4 198           | 7.2%            | 302 625               |
| Computer Equipment                  | 317 759                | 304 200            | 302 625            | 53 962           | 58 160           | 4 198           | 7.2%            | 302 625               |
| Furniture and Office Equipment      | 821 965                | 245 191            | 237 706            | 153 170          | 156 159          | 2 988           | 1.9%            | 237 706               |
| Furniture and Office Equipment      | 821 965                | 245 191            | 237 706            | 153 170          | 156 159          | 2 988           | 1.9%            | 237 706               |
| Machinery and Equipment             | -                      | 404 141            | 402 067            | -                | -                | -               | -               | 402 067               |
| Machinery and Equipment             | _                      | 404 141            | 402 067            | -                | -                | -               | -               | 402 067               |
| Transport Assets                    | 499 911                | 470 093            | 470 106            | 100 015          | 94 110           | (5 905)         | -6.3%           | 470 106               |
| Transport Assets                    | 499 911                | 470 093            | 470 106            | 100 015          | 94 110           | (5 905)         | -6.3%           | 470 106               |
| Total Repairs and Maintenance       | 5 091 380              | 5 483 217          | 5 484 921          | 875 883          | 966 450          | 90 568          | 9.4%            | 5 484 921             |
| Expenditure                         |                        |                    |                    |                  |                  |                 |                 |                       |

# Depreciation by asset class

|  | 2022/23                     |                             |                             | Budg               | jet Year 2023/2           | 4                  |                         |                             |
|--|-----------------------------|-----------------------------|-----------------------------|--------------------|---------------------------|--------------------|-------------------------|-----------------------------|
| Description                                  | Provisional<br>Outcome      | Original<br>Budget          | Adjusted<br>Budget          | YearTD<br>actual   | YearTD<br>budget          | YTD<br>variance    | YTD<br>variance         | Full Year<br>Forecast       |
| R thousands                                  |                             | Buugot                      | Buugot                      | uotuu              | Judget                    | Vananoo            | %                       |                             |
| Depreciation by Asset Class/Sub-class        | 4 466 697                   | 4 540 054                   | 4 540 054                   | 200.020            | 205 542                   | (2 547)            | 0.049/                  | 4 540 054                   |
| Infrastructure<br>Roads Infrastructure       | <b>1 466 637</b><br>476 435 | <b>1 542 051</b><br>496 425 | <b>1 542 051</b><br>496 425 | 389 030<br>125 179 | <b>385 513</b><br>124 106 | (3 517)<br>(1 072) | <b>-0.91%</b><br>-0.86% | <b>1 542 051</b><br>496 425 |
| Roads  | 476 435 443 996             | 490 425 463 136             | 490 425 463 136             | 125 179            | 124 100                   | (1072)<br>(971)    | -0.84%                  | 490 425 463 136             |
| Road Structures                              | 443 990                     | 403 730<br>14 333           | 403 730                     | 3 258              | 3 583                     | (977)<br>325       | -0.84%<br>9.07%         | 403 730                     |
| Road Furniture                               | 12 010                      | 14 333                      | 14 333                      | 5 256<br>5 166     | 3 303<br>4 739            | (427)              | 9.07 <i>%</i><br>-9.01% | 14 333                      |
| Storm water Infrastructure                   | 66 144                      | 66 589                      | 66 589                      | 18 735             | 16 647                    | (2 088)            | -12.5%                  | 66 589                      |
| Drainage Collection                          | 66 144                      | 66 589                      | 66 589                      | 18 735             | 16 647                    | (2 000)            | -12.5%                  | 66 589                      |
| Electrical Infrastructure                    | 323 895                     | 333 697                     | 333 697                     | 85 731             | 83 424                    | (2 307)            | -2.77%                  | 333 697                     |
| Power Plants                                 | 8 180                       | 8 134                       | 8 134                       | 2 033              | 2 033                     | (2 001)            | -                       | 8 134                       |
| HV Substations                               | 21 043                      | 28 709                      | 28 709                      | 5 629              | 7 177                     | 1 548              | 21.57%                  | 28 709                      |
| MV Substations                               | 71 297                      | 70 895                      | 70 895                      | 18 401             | 17 724                    | (677)              | -3.8%                   | 70 895                      |
| MV Networks                                  | 126 177                     | 129 153                     | 129 153                     | 32 862             | 32 288                    | (574)              | -1.78%                  | 129 153                     |
| LV Networks                                  | 97 197                      | 96 806                      | 96 806                      | 26 805             | 24 201                    | (2 604)            | -10.76%                 | 96 806                      |
| Water Supply Infrastructure                  | 216 321                     | 236 305                     | 236 305                     | 56 921             | 59 076                    | 2 155              | 3.65%                   | 236 305                     |
| Reservoirs                                   | 28 489                      | 31 290                      | 31 290                      | 7 468              | 7 822                     | 355                | 4.54%                   | 31 290                      |
| Pump Stations                                | 10 719                      | 10 539                      | 10 539                      | 2 687              | 2 635                     | (53)               | -2.00%                  | 10 539                      |
| Water Treatment Works                        | 13 865                      | 13 098                      | 13 098                      | 3 633              | 3 275                     | (359)              | -10.96%                 | 13 098                      |
| Bulk Mains                                   | 3 022                       | 5 544                       | 5 544                       | 756                | 1 386                     | 630                | 45.49%                  | 5 544                       |
| Distribution                                 | 160 226                     | 175 833                     | 175 833                     | 42 377             | 43 958                    | 1 582              | 3.60%                   | 175 833                     |
| Sanitation Infrastructure                    | 221 110                     | 237 411                     | 237 411                     | 57 804             | 59 353                    | 1 549              | 2.61%                   | 237 411                     |
| Pump Station                                 | 13 698                      | 20 486                      | 20 486                      | 3 193              | 5 121                     | 1 928              | 37.65%                  | 20 486                      |
| Reticulation                                 | 83 449                      | 90 177                      | 90 177                      | 22 357             | 22 544                    | 187                | 0.83%                   | 90 177                      |
| Waste Water Treatment Works                  | 119 216                     | 121 085                     | 121 085                     | 31 031             | 30 271                    | (760)              | -2.51%                  | 121 085                     |
| Outfall Sewers                               | 4 746                       | 5 663                       | 5 663                       | 1 222              | 1 416                     | 194                | 13.67%                  | 5 663                       |
| Solid Waste Infrastructure                   | 51 980                      | 56 565                      | 56 565                      | 14 150             | 14 141                    | (9)                | -0.06%                  | 56 565                      |
| Landfill Sites                               | 40 690                      | 45 393                      | 45 393                      | 11 311             | 11 348                    | 37                 | 0.33%                   | 45 393                      |
| Waste Processing Facilities                  | 11 290                      | 11 171                      | 11 171                      | 2 839              | 2 793                     | (46)               | -1.64%                  | 11 171                      |
| Coastal Infrastructure                       | 6 008                       | 6 363                       | 6 363                       | 1 614              | 1 591                     | (23)               | -1.44%                  | 6 363                       |
| Promenades                                   | 6 008                       | 6 363                       | 6 363                       | 1 614              | 1 591                     | (23)               | -1.44%                  | 6 363                       |
| Information and Communication Infrastructure | 104 744                     | 108 697                     | 108 697                     | 28 897             | 27 174                    | (1 723)            | -6.34%                  | 108 697                     |
| Data Centres                                 | 46 880                      | 48 805                      | 48 805                      | 11 908             | 12 201                    | 293                | 2.40%                   | 48 805                      |
| Core Layers                                  | 54 568                      | 56 519                      | 56 519                      | 16 172             | 14 130                    | (2 042)            | -14.45%                 | 56 519                      |
| Distribution Layers                          | 3 296                       | 3 373                       | 3 373                       | 817                | 843                       | 26                 | 3.11%                   | 3 373                       |
| Community Assets                             | 350 536                     | 360 613                     | 360 613                     | 86 881             | 90 153                    | 3 272              | 3.63%                   | 360 613                     |
| Community Facilities                         | 131 350                     | 139 663                     | 139 663                     | 31 764             | 34 916                    | 3 152              | 9.03%                   | 139 663                     |
| Halls  | 4 550                       | 4 918                       | 4 918                       | 1 179              | 1 229                     | 50                 | 4.09%                   | 4 918                       |
| Centres                                      | 4 604                       | 4 794                       | 4 794                       | 1 173              | 1 198                     | 25                 | 2.09%                   | 4 794                       |
| Clinics/Care Centres                         | 8 083                       | 8 855                       | 8 855                       | 1 959              | 2 214                     | 254                | 11.49%                  | 8 855                       |
| Fire/Ambulance Stations                      | 2 696                       | 2 696                       | 2 696                       | 674                | 674                       | -                  | -                       | 2 696                       |
| Testing Stations                             | 1 508                       | 1 508                       | 1 508                       | 377                | 377                       | -                  | -                       | 1 508                       |
| Museums                                      | 340                         | 340                         | 340                         | 85                 | 85                        | -                  | -                       | 340                         |
| Theatres                                     | 112                         | 114                         | 114                         | 28                 | 28                        | 1                  | 1.83%                   | 114                         |
| Libraries                                    | 18 074                      | 20 057                      | 20 057                      | 2 904              | 5 014                     | 2 110              | 42.08%                  | 20 057                      |
| Cemeteries/Crematoria                        | 4 818                       | 4 950                       | 4 950                       | 1 207              | 1 237                     | 30                 | 2.45%                   | 4 950                       |
| Public Open Space                            | 15 096                      | 16 585                      | 16 585                      | 3 795              | 4 146                     | 351                | 8.46%                   | 16 585                      |
| Nature Reserves                              | 497                         | 868                         | 868                         | 159                | 217                       | 58                 | 26.71%                  | 868                         |
| Public Ablution Facilities                   | 3 140                       | 3 188                       | 3 188                       | 796                | 797                       | 1                  | 0.10%                   | 3 188                       |
| Markets                                      | 2 882                       | 2 886                       | 2 886                       | 781                | 722                       | (60)               | -8.28%                  | 2 886                       |
| Taxi Ranks/Bus Terminals                     | 64 949                      | 67 905                      | 67 905                      | 16 645             | 16 976                    | 332                | 1.95%                   | 67 905                      |
| Sport and Recreation Facilities              | 219 186                     | 220 950                     | 220 950                     | 55 117             | 55 237                    | 120                | 0.22%                   | 220 950                     |
| Indoor Facilities                            | 12 905                      | 12 837                      | 12 837                      | 3 198              | 3 209                     | 12                 | 0.36%                   | 12 837                      |
| Outdoor Facilities                           | 206 282                     | 208 112                     | 208 112                     | 51 919             | 52 028                    | 109                | 0.21%                   | 208 112                     |

|                                       | 2022/23                |                    |                    | Budge            | t Year 2023/24   | Ļ               |                 |                       |
|---------------------------------------|------------------------|--------------------|--------------------|------------------|------------------|-----------------|-----------------|-----------------------|
| Description                           | Provisional<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast |
| R thousands                           |                        |                    |                    |                  |                  |                 | %               |                       |
| Depreciation by Asset Class/Sub-class |                        |                    |                    | (00              |                  |                 |                 |                       |
| Investment properties                 | 1 714                  | 1 714              | 1 714              | 428              | 428              | •               | •               | 1 714                 |
| Revenue Generating                    | 1 714                  | 1 714              | 1 714              | 428              | 428              | -               | -               | 1 714                 |
| Improved Property                     | 1 714                  | 1 714              | 1 714              | 428              | 428              | -               | -               | 1 714                 |
| Other assets                          | 363 676                | 368 633            | 368 633            | 95 600           | 92 158           | (3 442)         | -3.73%          | 368 633               |
| Operational Buildings                 | 256 039                | 256 380            | 256 380            | 68 213           | 64 095           | (4 118)         | -6.42%          | 256 380               |
| Municipal Offices                     | 217 500                | 216 163            | 216 163            | 58 348           | 54 041           | (4 307)         | -7.97%          | 216 163               |
| Workshops                             | 37 420                 | 39 076             | 39 076             | 9 558            | 9 769            | 211             | 2.16%           | 39 076                |
| Laboratories                          | 662                    | 670                | 670                | 165              | 167              | 2               | 1.20%           | 670                   |
| Training Centres                      | 410                    | 424                | 424                | 130              | 106              | (24)            | -22.83%         | 424                   |
| Depots                                | 47                     | 47                 | 47                 | 12               | 12               | -               | -               | 47                    |
| Housing                               | 107 638                | 112 253            | 112 253            | 27 387           | 28 063           | 676             | 2.41%           | 112 253               |
| Social Housing                        | 107 638                | 112 253            | 112 253            | 27 387           | 28 063           | 676             | 2.41%           | 112 253               |
| Biological or Cultivated Assets       | -                      | 29                 | 29                 | -                | 7                | 7               | 100.00%         | 29                    |
| Biological or Cultivated Assets       | -                      | 29                 | 29                 | -                | 7                | 7               | 100.00%         | 29                    |
| Intangible Assets                     | 136 402                | 136 912            | 136 912            | 36 816           | 34 228           | (2 588)         | -7.56%          | 136 912               |
| Licences and Rights                   | 136 402                | 136 912            | 136 912            | 36 816           | 34 228           | (2 588)         | -7.56%          | 136 912               |
| Water Rights                          | -                      | 8                  | 8                  | -                | 2                | 2               | 100.00%         | 8                     |
| Computer Software and Applications    | 125 126                | 132 268            | 132 268            | 34 915           | 33 067           | (1 848)         | -5.59%          | 132 268               |
| Unspecified                           | 11 276                 | 4 636              | 4 636              | 1 901            | 1 159            | (742)           | -64.04%         | 4 636                 |
| Computer Equipment                    | 252 810                | 251 875            | 251 875            | 64 143           | 62 969           | (1 175)         | -1.87%          | 251 875               |
| Computer Equipment                    | 252 810                | 251 875            | 251 875            | 64 143           | 62 969           | (1 175)         | -1.87%          | 251 875               |
| Furniture and Office Equipment        | 67 332                 | 69 984             | 69 984             | 17 283           | 17 496           | 213             | 1.22%           | 69 984                |
| Furniture and Office Equipment        | 67 332                 | 69 984             | 69 984             | 17 283           | 17 496           | 213             | 1.22%           | 69 984                |
| Machinery and Equipment               | 170 648                | 198 010            | 198 010            | 42 794           | 49 502           | 6 709           | 13.55%          | 198 010               |
| Machinery and Equipment               | 170 648                | 198 010            | 198 010            | 42 794           | 49 502           | 6 709           | 13.55%          | 198 010               |
| Transport Assets                      | 455 046                | 540 149            | 540 149            | 123 219          | 135 037          | 11 818          | 8.75%           | 540 149               |
| Transport Assets                      | 455 046                | 540 149            | 540 149            | 123 219          | 135 037          | 11 818          | 8.75%           | 540 149               |
| Land                                  | 14 061                 | 23 198             | 23 198             | _                | 5 799            | 5 799           | 100.00%         | 23 198                |
| Land                                  | 14 061                 | 23 198             | 23 198             | -                | 5 799            | 5 799           | 100.00%         | 23 198                |
| Living resources                      | 169                    | _                  | _                  | -                | _                | -               |                 | _                     |
| Mature                                | 169                    | _                  | -                  | -                | _                | -               |                 | -                     |
| Policing and Protection               | 169                    | _                  | _                  | -                | -                | -               |                 | _                     |
| Total Depreciation                    | 3 279 032              | 3 493 166          | 3 493 166          | 856 194          | 873 292          | 17 097          | 1.96%           | 3 493 166             |

# MUNICIPAL COST CONTAINMENT REGULATIONS (MCCR)

The Municipal Cost Containment Regulations (MCCR) were promulgated on 7 June 2019, and came into effect on 1 July 2019.

In terms of the MCCR, municipalities are to implement cost containment measures to ensure that municipal resources are used effectively, efficiently and economically.

The MCCR further requires municipalities and municipal entities to either develop or review their cost containment policies. The City's Cost Containment policy was approved by Council at the meeting held on 31 May 2023. The cost containment policies of the City's entities have been approved by their respective board of directors.

Municipalities and municipal entities must furthermore disclose cost containment measures in their in-year budget reports, and annual costs savings in their annual reports. The cost containment in-year report tables reflected on the following pages are in adherence to this reporting requirement.

# City of Cape Town

|   | Cost Containment In-Year Report |           |           |   |  |  |  |  |  |  |  |
|---|---------------------------------|-----------|-----------|---|--|--|--|--|--|--|--|
|   | 2023/24<br>Current              | Q1 2      | 2024      |   |  |  |  |  |  |  |  |
| Measures                                  | Budget                          | Budget    | Actual    | Comment   |  |  |  |  |  |  |  |
|   | R                               | Thousand  |           |   |  |  |  |  |  |  |  |
| Use of consultants                        | 10 337 894                      | 1 589 786 | 1 456 765 | This category includes EPWP/Mayor's Job Creation Programme (MJCP) staff,<br>all non-permanent staff including library staff, health- and seasonal workers,<br>apprenticeships and learnerships, and contracted services i.e. professional-<br>and advisory services, and contractors.<br>Consultants are used for various repairs and maintenance programs,<br>outsourced administrative support and medical staff, and for professional- and<br>advisory services. |  |  |  |  |  |  |  |
|   |                                 |           |           | Requests for the use of consultants must be supported by the relevant executive director or senior manager.   |  |  |  |  |  |  |  |
| Vehicle used for political office-bearers | -                               | -         | -         | No provision against this category in the current financial year.   |  |  |  |  |  |  |  |
| Travel and Subsistence                    | 24 537                          | 6 131     |           | The City's Travel Management Policy sets out the applicable cost containment measures, which are strictly adhered to within the City.<br>The YTD expenditure relates largely to claims submitted by staff, who do not receive an allowance for essential users or participate in a structured travel allowance, using their own vehicles for business purposes.   |  |  |  |  |  |  |  |
| Domestic Accommodation                    | 2 285                           | 270       | 135       | The City's Travel Management Policy sets out the applicable cost containment measures, which are strictly adhered to within the City.<br>Online conferences, meetings, events and training are explored/recommended first, and in-person events are approved strictly in accordance with the City's Cost Containment Policy.  |  |  |  |  |  |  |  |

| Cost Containment In-Year Report   |                    |          |        |   |  |  |  |  |  |  |  |
|-----------------------------------|--------------------|----------|--------|---|--|--|--|--|--|--|--|
|                                   | 2023/24<br>Current | Q1 2     | 2024   |   |  |  |  |  |  |  |  |
| Measures                          | Budget             | Budget   | Actual | Comment   |  |  |  |  |  |  |  |
|                                   | R                  | Thousand |        |   |  |  |  |  |  |  |  |
| Sponsorships, events and Catering | 267 734            | 62 619   | 60 781 | Sponsorships (consisting of grants-in-aid and sponsorships): All grant-in-aid<br>applications are subject to a screening process to ensure that allocations<br>recommended by the relevant delegated authority comply with the City's Grant-<br>in-aid Policy as well as other relevant policies. Sponsorships are allocations<br>made to organisations who support the City's strategic objectives. Memoranda<br>of Agreements, indicating clear deliverables, are signed with all organisations<br>and payments are made in tranches based on outcomes of agreed<br>deliverables.<br>Events: An ad-hoc committee facilitates selection of events and makes<br>recommendations to the Executive Mayor on which events the City may support<br>in terms of the City's Integrated Development Plan (IDP), and Events Policy.<br>Catering: The City's Catering & Beverage Provision Policy sets out the<br>applicable cost containment measures, which are strictly adhered to within the<br>City.<br>The YTD expenditure relates largely to payments for annual- and ad hoc<br>allocations to support specific programs/events aligned to the City's IDP and<br>strategic objectives, such as the Cape Town Stadium and Tourism<br>Development Management. |  |  |  |  |  |  |  |

|   | Co                 | st Containn | nent In-Yea | r Report   |
|---|--------------------|-------------|-------------|--|
|   | 2023/24<br>Current | Q1 2        | 2024        |  |
| Measures  | Budget             | Budget      | Actual      | Comment  |
|   | R                  | Thousand    |             |  |
| Communication   | 75 347             | 12 410      |             | The City, as far as possible, uses newspapers with a readership base<br>predominantly within the City's geographical area and also focuses on<br>community newspapers. The function is centralised within the Corporate<br>Services Directorate and is managed by the Communication Department so as<br>to ensure stricter controls, which include the following measures:<br>a) Reducing the number and scale of communication campaigns;<br>b) Reducing the size and range of print- and radio advertising;<br>c) Shifting advertising to the digital space from the traditional print and radio; and<br>d) Increasing the use of social media as a communication tool using insourced<br>resources. |
| Other related expenditure items - Conferences &<br>Seminars | 4 716              | 430         |             | The City's Systems and Procedures (SOP) for attendance of seminars,<br>external meetings/workshops and conferences sets out cost containment<br>measures, which are strictly adhered to within the City.<br>The YTD expenditure relates to online events as online conferences, meetings,<br>events and training are recommended and explored first. In-person events are<br>approved strictly according to the City's Cost Containment Policy.  |

|   | Cc                 | ost Containn | nent In-Yea | r Report   |
|---|--------------------|--------------|-------------|--|
|   | 2023/24<br>Current | Q1 2         | 2024        |  |
| Measures                                  | Budget             | Budget       | Actual      | Comment  |
|   | R                  | Thousand     |             |  |
| Other related expenditure items -Overtime | 921 547            | 192 029      |             | The City's Overtime Policy sets out the applicable cost containment measures, which include:<br>a) Guidelines for administration of overtime work on Sundays and public holidays;<br>b) Application and approval process management;<br>c) Approval of overtime work and payment by officials with delegated authority; and<br>d) Monitoring and reviewing provisions and justification of overtime expenditure by relevant directors.<br>Directorates have implemented strict measures to manage overtime and closely monitor the amount of overtime operational staff may claim each month.<br>The YTD expenditure is largely as a result of emergency overtime worked due to:<br>1.Heightened operational demands stemming from more fire incidents over the period;<br>2. The taxi strike that took place in August 2023; and<br>3. Emergency overtime worked by staff attending to burst pipes, overflows and various breakdowns at plants and pump stations. |

|   | Co                 | st Containr | ment In-Yea | r Report   |
|---|--------------------|-------------|-------------|--|
|   | 2023/24<br>Current | Q1 2024     |             |  |
| Measures  | Budget             | Budget      | Actual      | Comment  |
|   | R                  | Thousand    |             |  |
| Other related expenditure items -Office furniture | 23 474             | 2 615       |             | The City's Corporate Office Furniture & Associated Equipment Policy seeks to exercise frugality by managing the utilisation of existing redundant office furniture before new office furniture may be procured. The policy stipulates that the relevant delegated official must scrutinise the City's 'used furniture inventory' depository before any new furniture is procured, and must sign a declaration form confirming that this process has been followed. |
| Total   | 11 657 533         | 1 866 291   | 1 756 645   |  |

# Cape Town International Convention Centre

|                                   |                   | Cost Co    | ntainment Ir | n-Year Report   |
|-----------------------------------|-------------------|------------|--------------|---|
|                                   | 2023/24           | Q1 2       | 024          |   |
| Measures                          | Current<br>Budget | Budget     | Actual       | Comment   |
|                                   |                   | R Thousand |              |   |
| Use of consultants                | 4 790             | 1 210      | 1 067        | The contracts for the internal audit, legal services, labour related and customer satisfactory surveys are included in the costs. The CTICC does not possess the skillsets required in-house.   |
| Travel and Subsistence            | 2 965             | 750        | 482          | Bookings for local- and international travel as well as International accommodation for sales trips, events and conferences are made through an agent with the applicable National Treasury code used for bookings. Attendance of events are an integral part of the entity's business strategy to grow revenue and as industry events and conferences returned the company sent representatives. |
| Domestic Accommodation            | 130               | 58         | 17           | All bookings are done using the applicable National Treasury code. The attendance of events are an integral part of the entity's business strategy to grow revenue.   |
| Sponsorships, events and Catering | 1 077             | 243        | 34           | The entity's business model is based on good client relations and regular interaction with clients and conference organisations to showcase the CTICC through various Client and Stakeholder Relationship Management (CRM) events.  |

|   |                   | Cost Co    | ontainment Ir | n-Year Report   |
|---|-------------------|------------|---------------|---|
|   | 2023/24           | Q1 2       | 2024          |   |
| Measures  | Current<br>Budget | Budget     | Actual        | Comment   |
|   |                   | R Thousand |               |   |
| Communication   | 1 466             | 361        | 225           | The company is utilising the NT transversal contract.   |
| Other related expenditure items -<br>Conferences & Seminars | -                 | -          | -             | No budget or expenditure for the reporting period.  |
| Other related expenditure items -<br>Overtime               | 1 140             | 295        | 666           | This category includes overtime, night shift allowances and public<br>holiday pay.<br>The reason for the higher spend is related to the larger events hosted<br>over weekends and at night requiring staff to work overtime and on<br>weekends. |
| Other related expenditure items -<br>Office furniture       | -                 | -          | -             | No office furniture replacements have been budgeted for.  |
| Total   | 11 568            | 2 916      | 2 491         |   |

# Cape Town Stadium

|                        |                    | Cost C     | ontainment In | -Year Report   |
|------------------------|--------------------|------------|---------------|--|
|                        | 2023/24<br>Current | Q1 20      | )24           |  |
| Measures               | Budget             | Budget     | Actual        | Comment  |
|                        |                    | R Thousand |               |  |
| Use of consultants     | 1 734              | 433        | 240           | <ul> <li>Expenditure in this category facilitates the entity's objectives, inter alia, to commercialise in terms of the Service Delivery Agreement (SDA).</li> <li>Expenditure incurred relates to the following consultants:</li> <li>1. Treble Entertainment (Pty) Ltd who has contracted Nielsen Sport to complete the naming rights valuation for the period July 2022 to June 2023. The report was drafted in three phases: Phase 1 - Linear viewership brand exposure analysis; Phase 2 - PR analysis and social media valuation; and Phase 3 - Naming Rights valuation. Nielsen Sport applied a Q1 formula, which aligns the achieved 100% media value to that which relates specifically to brand value achieved.</li> <li>Moore CT Forensic Services (Pty) Ltd who assisted the entity to conduct due diligence for all the new tenders.</li> </ul> |
| Travel and Subsistence | 157                | 240        | 3             | The COO attended the Strategic Events Acquisitions and Stakeholder Knowledge<br>Sharing Engagement held in Tshwane in August 2023. The primary purpose was<br>to negotiate and secure a Krone Music Show to be held at DHL Stadium on 7<br>September 2024.<br>The SCM Practitioner attended the 10th annual Western Cape Smart Procurement<br>Conference held in Langebaan in July 2023. The conference is designed to provide<br>a platform for stakeholders to discuss the significant legislative changes currently<br>taking place within Local Government Procurement/Supply Chain Management.  |
| Domestic Accommodation | 9                  | 2          | 9             | The COO attended the Strategic Events Acquisitions and Stakeholder Knowledge<br>Sharing Engagement held in Tshwane in August 2023. The primary purpose was<br>to negotiate and secure a Krone Music Show to be held at DHL Stadium on 7<br>September 2024.<br>The SCM Practitioner attended the 10th annual Western Cape Smart Procurement<br>Conference held in Langebaan in July 2023. The conference is designed to provide<br>a platform for stakeholders to discuss the significant legislative changes currently<br>taking place within Local Government Procurement/Supply Chain Management.  |

|   |                   | Cost       | Containment In | -Year Report   |
|---|-------------------|------------|----------------|--|
|   | 2023/24           | Q1 2       | 024            |  |
| Measures  | Current<br>Budget | Budget     | Actual         | Comment  |
|   | <b>_</b>          | R Thousand |                |  |
| Sponsorships, events and Catering                           | 173               | 43         | 2              | Minimal catering provided for the brief ratepayers association information session hosted by the CEO in September 2023.  |
| Communication   | 303               | 76         | 1              | The advertisement of the CEO's position was done via media platforms in line with cost saving measures.  |
| Other related expenditure items -<br>Conferences & Seminars | 141               | 35         | 0              | No expenditure incurred for the quarter under review.  |
| Other related expenditure items -<br>Overtime               | 2 171             | 362        | 32             | Staff in the Events, Commercial and Operations Department are required to work overtime at certain events, which at times takes place after hours and over weekends. |
| Other related expenditure items -Office furniture           | -                 | -          | -              |  |
| Total   | 4 687             | 1 191      | 286            |  |

# **QUALITY CERTIFICATE**

I, LUNGELO MBANDAZAYO, the municipal manager of CITY OF CAPE TOWN, hereby certify that -

| the monthly budget statement   |
|--|
| quarterly report on the implementation of the budget and financial state affairs |
| of the municipality  |

mid-year budget and performance assessment 

for quarter 1 of 2024 has been prepared in accordance with the Municipal Finance Management Act (MFMA) and regulations made under that Act.

-----

Print name ----- Lungelo Mbandazayo ------

Municipal Manager of City of Cape Town (CPT)

Digitally signed by Lungelo Mbandazayo Date: 2023.10.10 18:22:58 +02'00'

Signature

Date



CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD

**ANNEXURE B** 

# 2023/24 Q1 Performance Report

| Well Above ⊘  | Above 🔵  | On target   | Below 🔴                            | Well below 📀 | TA   | - Annual Target  |                            |   |
|---|--|---|------------------------------------|--------------|--|--|----------------------------|---|
| IDP Objective   | Key Performance Indicator  |   | 2022/2023<br>Quarter 1 Performance |              |  | 2023/2024<br>Quarter 1 Performance   |                            | Directorate and<br>Responsible                    |
|   | ,  | Target  | Actual                             | Status       | Target   | Actual   | Status                     | Executive Directo                                 |
| Priority: Economi   | c Growth   |   |                                    |              |  |  |                            |   |
|   |  | 96%   | 98%                                |              | 96%  | 80.4%  | 8                          |   |
|   | 1.A Building plans (<500m2)<br>approved within 30 days (%)   | Reason for Variance:<br>On target.                |                                    |              | DAMS2) during February/Mar   | ystem enhancements done (sy:<br>ch 2023. The new system resu<br>affected the reporting of the da | Ited in some residual data | Spatial Planning<br>and Environment<br>R McGaffin |
| ýĔ  |  | Remedial Action:<br>Maintain the momentum.        |                                    |              | Remedial Action:<br>Enterprise resource planning<br>residual data migration issues | (ERP) and Development Mana<br>s.   | gement are addressing      |   |
| wn econo  |  | 96%   | 98%                                |              | 96%  | 88.1%  | •                          |   |
| Increased Jobs and Investment in the Cape Town economy                      | 1.B Building plans (≻500m2)<br>approved within 60 days (%)   | Reason for Variance:<br>On target.                |                                    |              | DAMS2) during February/Mar   | ystem enhancements done (sy:<br>ch 2023. The new system resu<br>affected the reporting of the da | Ited in some residual data | Spatial Planning<br>and Environmen<br>R McGaffin  |
| investment in   |  | <b>Remedial Action:</b><br>Maintain the momentum. |                                    |              | Remedial Action:<br>Enterprise resource planning<br>residual data migration issues | (ERP) and Development Mana<br>5.   | gement are addressing      |   |
| lobs and l  |  | 93%   | 99.88%                             |              | 93%  | 99.8%  | •                          |   |
| 1.C Property Revenue clearar<br>certificates issued within 10 w<br>days (%) | 1.C Property Revenue clearance certificates issued within 10 workings                                    | Reason for Variance:<br>Above target.             |                                    |              | Reason for Variance:<br>Above target.  |  |                            | <b>Finance</b><br>K Jacoby                        |
|   | days (%)   | Remedial Action:<br>Maintain momentum.            |                                    |              | Remedial Action:<br>Maintain momentum.   |  |                            | Roboby  |
|   |  | 95%   | 100%                               | •            | 95%  | 100.0%   | •                          |   |
|   | 1.D Commercial electricity services<br>applications finalised within industry<br>standard timeframes (%) | Reason for Variance:<br>Above target.             |                                    |              | Reason for Variance:<br>Above target.  | 1  | 1                          | Energy<br>K Nassiep                               |
|   |  | Remedial Action:<br>Maintain momentum.            |                                    |              | Remedial Action:<br>Maintain the momentum.   |  |                            |   |

|                  | 2023/2024 QUARTER 1 PERFORMANCE REPORT - CITY OF CAPE TOWN   |  |                                    |                               |  |                                    |          |  |  |  |
|------------------|--|--|------------------------------------|-------------------------------|--|------------------------------------|----------|--|--|--|
| Well Above 🥑     | Above 🔵  | On target  | Below 🔴                            | Well below                    | AT   | - Annual Target                    |          |  |  |  |
| IDP Objective    | Key Performance Indicator  |  | 2022/2023<br>Quarter 1 Performance | 9                             |  | 2023/2024<br>Quarter 1 Performance |          | Directorate and<br>Responsible           |  |  |
|                  |  | Target   | Actual                             | Status                        | Target   | Actual                             | Status   | Executive Director                       |  |  |
|                  |  | n/a  | 2%                                 |                               | AT   | AT                                 | AT       |  |  |  |
|                  | 1.E Council approved trading plans<br>developed or revised for informal<br>trading (number)  |  | oved earlier than the anticipa     | ted.                          | Reason for Variance:<br>Annual target.   |                                    | 1        | Economic Growth                          |  |  |
| economy          |  | Remedial Action:<br>Maintain momentum.                 |                                    |                               | Remedial Action:<br>Annual target.   | 1                                  | 1        |  |  |  |
| tpe Town         | Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero<br>Padero | 1  | 1                                  |                               | 1  | 0                                  | 8        |  |  |  |
| n the Ca         |  | Reason for Variance:<br>On target.                     |                                    | l                             | Reason for Variance:<br>Review process on requlatory Impact Assessment (RIA) took longer than antipacted.  |                                    |          | Economic Growth                          |  |  |
| nd Investment i  |  | Remedial Action:<br>Maintain momentum.                 |                                    |                               | Remedial Action:<br>Improve communication and request regular updates on the progress. Start collaborating a beginning of the RIA process. Develop contingency plans for potential delays. Streamline workflow processes to enhance efficiency. Set more realistic and flexible quarterly goals that consider external dependencies. |                                    |          | R Gelderbloem                            |  |  |
| Increased Jobs a |  | 7 500  | 16 342                             | <b>Ø</b>                      | 7 500  | 13 427                             | <b>Ø</b> |  |  |  |
| <del>~`</del>    | 1.G Work opportunities created<br>through Public Employment<br>Programmes (Number) (NKPI)  | and creation of work oppo<br>with the Covid-19 lockdow |                                    | uced due to the uncertainties | Reason for Variance:<br>Well above target.   |                                    |          | Urban Waste<br>Management<br>L Mdunyelwa |  |  |
|                  |  | Remedial Action:<br>Maintain momentum                  | - ·                                |                               | Remedial Action:<br>Maintain momentum.   |                                    |          |  |  |  |

|                    |   |   | 2023/2024 QUARTER                  | 1 PERFORMANCE REPORT -  | CITY OF CAPE TOWN                          |                                      |          |                                      |
|--------------------|---|---|------------------------------------|---|--|--------------------------------------|----------|--------------------------------------|
| Vell Above 🥑       | Above 🔵   | On target   | Below 🔴                            | Well below 🛛 🔇  | A.   | Г - Annual Target                    |          |                                      |
| IDP Objective      | Key Performance Indicator   |   | 2022/2023<br>Quarter 1 Performance | )   |  | 2023/2024<br>Quarter 1 Performance   |          | Directorate and<br>Responsible       |
|                    |   | Target  | Actual                             | Status  | Target                                     | Actual                               | Status   | Executive Direct                     |
| riority: Basic Ser | vices   |   |                                    |   |  |                                      |          |                                      |
|                    |   | 100   | 202                                | <b>Ø</b>  | 100  | 100                                  |          |                                      |
|                    | 2.A Taps provided in informal settlements (number) (NKPI)                                   | order to minimise the num tankers, therefore reducin  |                                    |   | Reason for Variance:<br>On target.         |                                      |          | Water and<br>Sanitation<br>M Webster |
| sic services       |   | Remedial Action:<br>Maintain momentum.  |                                    |   | Remedial Action:<br>Maintain momentum.     |                                      |          |                                      |
| eliable ba         |   | 500   | 1 036                              | <b>Ø</b>  | 500  | 768                                  | <b>Ø</b> |                                      |
|                    | 2.B Toilets provided in informal settlements (number)(NKPI)                                 | have a lower unit cost whe<br>chemical toilets and Full F<br>providing toilets as an em<br>the ongoing provision of a<br>Quarter 1 target. In additio |                                    | on typologies such as<br>e increased priority of<br>e recently invaded areas and<br>ent has already exceeded its<br>placement of toilets that | Reason for Variance:<br>Well above target. | Water and<br>Sanitation<br>M Webster |          |                                      |
| 2. Impro           |   | Remedial Action:<br>Maintain momentum   |                                    |   | Remedial Action:<br>Maintain momentum.     |                                      |          |                                      |
|                    |   | 99%   | 99.78%                             |   | 99%  | 99.0%                                |          | Urban Waste                          |
|                    | 2.C Informal Settlements receiving<br>waste removal and area cleaning<br>services (%)(NKPI) | Reason for Variance:<br>Above target.   |                                    | 1   | Reason for Variance:<br>On target.         | Management<br>L Mdunyelwa            |          |                                      |
|                    |   | Remedial Action:<br>Maintain momentum.  |                                    |   | Remedial Action:<br>Maintain Momentum.     |                                      |          |                                      |

|  |  |   | 2023/2024 QUARTER   | 1 PERFORMANCE REPORT -   | CITY OF CAPE TOWN                                     |   |              |                                |  |  |
|--|--|---|---|--|---|---|--------------|--------------------------------|--|--|
| Well Above 🥑                             | Above 🔵  | On target   | Below 🔴   | Well below 🛛 🔇   | АТ  | - Annual Target   |              |                                |  |  |
| IDP Objective                            | Key Performance Indicator  |   | 2022/2023<br>Quarter 1 Performance  |  |   | 2023/2024<br>Quarter 1 Performance  |              | Directorate and<br>Responsible |  |  |
|  |  | Target  | Actual  | Status   | Target  | Actual  | Status       | Executive Director             |  |  |
| ality and<br>ces                         |  | 375   | 494   | <b>S</b>   | 375   | 122   | 8            |                                |  |  |
|  | 2.D Subsidised electricity connections<br>installed (Number) (NKPI)  | Pholile B) finished late in   | Nomzamo electrification proj<br>the previous financial year (du<br>allations only took place in the | Reason for Variance:<br>Two broken out projects, Khiki<br>delays. Nomzamo exclusion re<br>community is still adamant on<br>financial year. | <b>Energy</b><br>K Nassiep                            |   |              |                                |  |  |
| 2. Improv.<br>relia                      |  | Remedial Action:<br>Maintain momentum.  |   | Remedial Action:<br>Matter escalated to Level 3 Matter   |   |   |              |                                |  |  |
| e  |  | 1.25  | 7.04  | <b>Ø</b>   | 2.5   | 5.724   | 0            |                                |  |  |
| own over ti                              | 3.A Capacity of additional approved<br>alternative energy sources (Small<br>Scale Embedded Generation (SSEG))<br>grid tied installations (MegaVolt | Reason for Variance:<br>Applications are being pro<br>applications were receive | bcessed timeously. A higher-ti<br>d and processed.  | hananticipated number of   | Reason for Variance:<br>Exceeded, customer driven the | eason for Variance:<br>ceeded, customer driven therefore not in control of KPI. |              |                                |  |  |
| End load shedding in Cape Town over time | Ampere)  | Remedial Action:<br>Maintain momentum.  |   |  | Remedial Action:<br>Maintain momentum.                |   |              |                                |  |  |
| l shedding                               |  | 40%   | 20%   | 8  | 40%   | 14.0%   | 8            |                                |  |  |
| 3. End load                              | 3. B Load-shedding level variance (%)  |   |   |  |   |   |              | Energy                         |  |  |
|  |  |   | as plus Battery Energy Systen   | n Storage (BESS).  | Remedial Action:<br>Upgrading of the Steenbras pl     | us Battery Energy System Sto  | rage (BESS). |                                |  |  |

|   |  |   | 2023/2024 QUARTER  | 1 PERFORMANCE REPORT   | CITY OF CAPE TOWN                          |                 |        |  |
|---|--|---|--|--|--|-----------------|--------|--|
| Well Above 🥑  | Above 🔵  | On target   | Below 🔴  | Well below 🛛 🔇   | AT   | - Annual Target |        |  |
| IDP Objective   | Key Performance Indicator  | 2022/2023<br>Quarter 1 Performance  |  |  | 2023/2024<br>Quarter 1 Performance         |                 |        | Directorate and<br>Responsible   |
| -   | •  | Target  | Actual   | Status   | Target                                     | Actual          | Status | Directorate and<br>Responsible<br>Executive Director<br>Water and<br>Sanitation<br>M Webster<br>Water and<br>Sanitation<br>M Webster<br>Water and<br>Sanitation<br>M Webster |
| ucture to   |  | 10 000  | 10 917   |  | 15 000                                     | 17 537          | ⊘      | Water and  |
| frastn<br>th  | 4.A Sewer reticulations pipelines<br>replaced (metres)   | Reason for Variance:<br>Above target.   |  |  | Reason for Variance:<br>Well above.        |                 |        |  |
| dernised in<br>nomic grow   |  | Remedial Action:<br>Maintain momentum.  |  |  | Remedial Action:<br>Maintain momentum.     |                 |        | M Webster  |
| ed and mc   |  | 99%   | 99.46%   |  | 99%  | 99.10%          |        | Water and  |
| <ol> <li>Well-managed and modernised infrastructure to<br/>support economic growth</li> </ol> | 4.B Compliance with drinking water<br>quality standards (%)  | Reason for Variance:<br>Above target  |  | L  | Reason for Variance:<br>Above target.      |                 |        |  |
|   |  | <b>Remedial Action:</b><br>Maintain momentum.   |  |  | Remedial Action:<br>Maintain momentum.     |                 |        | M Webster  |
| nomic   |  | AT  | AT   | AT   | AT   | AT              | AT     | Water and  |
| ort ecc   | 4.C Total augmented water capacity<br>in megalitres per day (MLD)  | Reason for Variance:<br>Annual Target.  |  |  | Reason for Variance:<br>Annual Target.     |                 |        |  |
| e to supp   |  | Remedial Action:<br>Annual Target.  |  |  | Remedial Action:<br>Annual Target.         |                 |        | M Webster  |
| frastructu  |  | 80%   | 40.28%   | 8  | 80%  | 89.38%          | 0      |  |
| lernised infra<br>growth  |  | Reason for Variance:<br>Unavailability of Tender 2<br>tender.   | 8Q due to High Court ruling r  | eceived to re-award  | Reason for Variance:<br>Well above target. | 1               | I      |  |
| <ol> <li>Well-managed and modernised infrastructure to support economic growth</li> </ol>     | 4.D Valid applications for residential<br>water services closed within the<br>response standard (%) (NKPI) | remedial actions currently<br>-In an effort to report on th<br>work session with Operati<br>challenges related to mea<br>consensus for future repor-<br>-Due to various delays in<br>contractor was | nis indicator in an auditablep r<br>onal Performance Manageme<br>suring this indicator's perform | nanner, the Department had a<br>ent to identify the key<br>nance and reaching a<br>eter installation/replacement | Remedial Action:<br>Maintain momentum      |                 |        | Sanitation   |

| Well Above ⊘   | Above 🔵  | On target   | Below 🔴  | Well below   | AT   | - Annual Target   |   |  |
|--|--|---|--|--|--|---|---|--|
| IDP Objective  | Key Performance Indicator  |   | 2022/2023<br>Quarter 1 Performance   | ,  | 2023/2024<br>Quarter 1 Performance   |   |   | Directorate and<br>Responsible           |
|  |  | Target  | Actual   | Status   | Target   | Actual  | Status  | Executive Direct                         |
|  |  | 80%   | 40.28%   | 8  | 80%  | 89.38%  | 0   |  |
| ure to support economic growth   | 4.E Valid applications for residential<br>sewerage services closed within the<br>response standard (%)(NKPI) | tender.<br>Remedial Action:<br>The Department remains of<br>remedial actions currently<br>-In an effort to report on the<br>work session with Operatic<br>challenges related to mea<br>consensus for future report<br>-Due to various delays in the<br>contractor was | nis indicator in an auditablep r<br>onal Performance Manageme<br>suring this indicator's perform   | ndicator with the following<br>manner, the Department had a<br>ent to identify the key<br>nance and reaching a<br>eter installation/replacement                              | Reason for Variance:<br>Well above target.<br>Remedial Action:<br>Maintain momentum.   |   | 1   | Water and<br>Sanitation<br>M Webster     |
| 4. Well-managed and modernised infrastructure to support economic growth | 4.F Service requests for non-<br>collection of refuse resolved within 3<br>days (%) (NKPI)                   | effort is made to complete<br>day or two, there is an adr<br>reported on a Friday aftern<br>following day, will only rec<br>attention (routing to the re<br>Monday, as the system is<br><b>Remedial Action:</b>   | ministrative complication in the<br>noon, for example at 15h00, to<br>serve administrative<br>levant depot) during the next<br>not configured to discount we<br>credible methods of aligning | lay or, if need be, the following<br>nat noncollection of refuse<br>shough likely to be handled the<br>working day, which is<br>sekends.<br>I reporting with the actual work | 90% Reason for Variance: 1. Critical vacancies of superin respect to managing both ope 2. The daily availability of refu 3. The withdrawal of the contra- pressure on vehicle availability Remedial Action: 1. Management is actively driv 2. Engagement with stakehold 3. Continued awareness and t 4. New contracts were implement in contracted-out areas. 5. Although progress has beer address the issues and challen | rations and administrative func<br>se removal vehicles does not<br>actor in area South (Browns Fa<br>y.<br>ring the process of filing critica<br>rers to address vehicle availab<br>raining for staff to ensure that<br>lented on 1 July; this should in<br>made since Quarter one, inter | stions.<br>meet the needs of the branch.<br>arm area) has put additional<br>al vacancies.<br>ility.<br>notifications are closed timely.<br>nprove the collection of refuse<br>erventions are ongoing to | Urban Waste<br>Management<br>L Mdunyelwa |

|   |   |   | 2023/2024 QUARTER  | 1 PERFORMANCE REPORT        | CITY OF CAPE TOWN  |                                  |                                    |   |
|---|---|---|--|-----------------------------|--|----------------------------------|------------------------------------|---|
| Well Above 🥑  | Above 🔵   | On target   | Below 🔴  | Well below 🛛 🛛              | AT   | - Annual Target                  |                                    |   |
| IDP Objective   | Key Performance Indicator   | 2022/2023<br>Quarter 1 Performance  |  |                             |  | Directorate and<br>Responsible   |                                    |   |
|   | ·, · · · · · · · · · · · ·  | Target  | Actual   | Status                      | Target   | Actual                           | Status                             | Executive Director                          |
| dernised<br>sconomic  |   | 95%   | 57.60%   | 8                           | 95%  | 60.0%                            | 8                                  |   |
| <ol> <li>Well-managed and modernised<br/>infrastructure to support economic<br/>growth</li> </ol> | 4.G Residential electricity services<br>applications finalised within industry<br>standard timeframes (%)(NKPI) | combination of long waits   | ding a supply to customers ar<br>for wayleaves, time taken for<br>onnection, and shortages in th | r the customer to indicate  | Reason for Variance:<br>Approval process of Small Sca<br>than anticipated due to high nu   |                                  | EG) applications took longer       | Energy<br>K Nassiep                         |
| 4. Well-m<br>infrastruct  |   |   |  |                             |  |                                  |                                    |   |
| Priority: Safety  |   |   |  |                             |  |                                  |                                    |   |
| ies safer   |   | AT  | AT   | AT                          | 5  | 397                              | <b>Ø</b>                           | Safety and                                  |
| communit  | 5.A Drone flights used for safety and<br>security activities (number)   | Reason for Variance:<br>Annual Target.  |  |                             |  | ed as a result of an increase fo | br safety and security activities. | V Botto                                     |
| to make   |   | Remedial Action:<br>Annual Target.  |  |                             | Remedial Action:<br>Maintain momentum.   |                                  |                                    |   |
| Effective law enforcement to make communities safer   |   | 72  | 174  | 0                           | 169  | 182                              |                                    |   |
| v enf   | 5.B Roadblocks focussed on drinking   | Reason for Variance:  |  |                             | Reason for Variance:   |                                  |                                    | <ul> <li>Safety and<br/>Security</li> </ul> |
| ve lav  | and driving offences (number)   |   | re set-up and conducted. The<br>out is based on complaints fro                                   |                             | Above target.  |                                  |                                    | V Botto                                     |
| 5. Effecti  |   | Remedial Action:     Remedial Action:       Maintain momentum.     Maintain momentum. |  |                             |  |                                  |                                    |   |
| nent to<br>afer   |   | 2 250   | 3 821  | 0                           | 2 500  | 8 237                            | Ø                                  |   |
| Effective law enforcement<br>make communities safer   | 5.C Closed-Circuit Television (CCTV)<br>detected incidents relayed to   | CCTV centres to send se   | rvice requests to the radio co   |                             | Reason for Variance:<br>The diligence and coordination<br>dispatching by the staff resulte | f coupled with supervision and   | Safety and<br>Security             |   |
| Effective lav<br>make com   | responders (number)   | Remedial Action:<br>The CCTV centres will co  | ntinue to create service reque   | ests in order to obtain the | Remedial Action:<br>Maintain momentum.   |                                  |                                    | V Botto                                     |

|  |  |   | 2023/2024 QUARTER   | 1 PERFORMANCE REPORT   | - CITY OF CAPE TOWN  |  |                                 |                                   |
|--|--|---|---|--|--|--|---------------------------------|-----------------------------------|
| Well Above 📀   | Above 🔵  | On target   | Below 🔴   | Well below 🛛 📀   | AT   | - Annual Target  |                                 |                                   |
| IDP Objective  | Key Performance Indicator  |   | 2022/2023<br>Quarter 1 Performance  | 9  |  | 2023/2024<br>Quarter 1 Performance                                   |                                 | Directorate and<br>Responsible    |
| •  | -  | Target  | Actual  | Status   | Target   | Actual   | Status                          | Executive Directo                 |
|  |  | 0   | 13  | <b>Ø</b>   | 0  | 66   | 0                               |                                   |
| Strengthen partnerships for safer communities                          | 6.A New auxiliary law enforcement<br>officers recruited and trained (number)                       | financial year, an actual of                                | of candidates trained during<br>13 is realised. These<br>s and received appointment | . ,  | Reason for Variance:<br>The Law Enforcement Departm<br>during 2022/2023 in order to a<br>Training College during Q1 of<br>Law Enforcement Members du | ttend to the prescribed trainin<br>23/24. This resulted in their fir | g at the Safety & Security      | Safety and<br>Security<br>V Botto |
| ips for saf  |  | Remedial Action:<br>Maintain momentum.                      |   |  | Remedial Action:<br>Law Enforcement has commen<br>order to appoint the remaining   |  | ew volunteer applications in    |                                   |
| oartnersh  |  | 70%   | 100%  | 0  | 75%  | 100%   | Ø                               |                                   |
| 6. Strengthen p  | 6.B Client satisfaction survey for<br>neighbourhood watch support<br>programme (%)                 | calculates the number of se<br>Q1) divided by the total num |   | ion score of at least 70% (5 for<br>he percentage achieved for | Reason for Variance:<br>Well above.  | I  | 1                               | Safety and<br>Security<br>V Botto |
|  |  | Remedial Action:<br>Maintain momentum.                      |   |  | Remedial Action:<br>Maintain momentum.   |  |                                 |                                   |
| Priority: Housing  |  |   |   |  |  |  |                                 |                                   |
| omes   |  | 1   | 1   |  | AT   | AT   | AT                              | Human                             |
| ocated ho  | 7.A Well located land parcels<br>released to the private sector for<br>affordable housing (number) | Reason for Variance:<br>On Target                           |   |  | Reason for Variance:<br>Annual target.   |  |                                 | Settlements<br>N Gqiba            |
| ole, well lo   |  | Remedial Action:<br>Maintain momentum.                      |   |  | Remedial Action:<br>Annual target.   |  |                                 | in Oqibu                          |
| of affordat  |  | 500   | 368   | 8  | 220  | 282  | 0                               |                                   |
| <ol> <li>Increased supply of affordable, well located homes</li> </ol> | 7.B Human Settlement Top structures<br>(houses) provided per housing<br>programme (number)         | delayed completion of the                                   |   | as caused by community unres                                   | Reason for Variance:<br>The Greenville Phase 4 housir<br>t Structures than originally planr  | Inme and delivered more Top  | Human<br>Settlements<br>N Gqiba |                                   |
| 7. In  |  | Remedial Action:<br>All issues have been addre              | essed and the contractor for  | Top Structures has   | Remedial Action:<br>Maintain momentum.   |  |                                 |                                   |

| ell Above 🥑                          | Above 🔵  | On target  | Below 🔴   | Well below 🛛 📀                 | AT  | - Annual Target                 |   |  |
|--------------------------------------|--|--|---|--------------------------------|---|---------------------------------|---|--|
| IDP Objective                        | Key Performance Indicator  | 2022/2023<br>Quarter 1 Performance   |   |                                |   |                                 |   |  |
| ,                                    |  | Target   | Actual  | Status                         | Target  | Actual                          | Status  |  |
|                                      |  | n/a  | 714   | <b>Ø</b>                       | 1 100   | 284                             | 8   | Responsible<br>Executive Direct<br>Human<br>Settlements<br>N Gqiba<br>Human<br>Human |
|                                      | 7.C Formal housing serviced sites<br>provided (number)   |  | tion on the Greenville Phase<br>nmed to be completed in the p<br>on 9 September 2022. |                                | Reason for Variance:<br>Macassar – The contractor is<br>Q1 was not practically comple | me and the planned phase for    | Settlements<br>N Gqiba<br>Human<br>Settlements<br>N Gqiba<br>Human<br>Human |  |
|                                      |  | Remedial Action:<br>Maintain momentum.   |   |                                | Remedial Action:<br>Penalties have been imposed<br>completion date.                   | and the contractor has been re  | equested to provide a new   |  |
|                                      |  | 2  | 0   | 8                              | 2   | 0                               | 8   |  |
| affordable,                          | 7.D Land acquired for human<br>settlements in Priority Housing<br>Development Areas (Hectares) |  | acquired yet as we are still av<br>and lodge the transfer docum                       |                                | Reason for Variance:<br>There are currently delays in t<br>land parcels to the City   | he Office of the State Attorney | to initiate the transfers of these  | Settlements  |
| o flodus be                          |  | <b>Remedial Action:</b><br>Follow-up with the State <i>I</i><br>documents at the Deeds | Attorney to finalise the Deed c<br>Office.  | of Sale and lodge the transfer | Remedial Action:<br>The Western Cape Governmen<br>appoint its own conveyancers        |                                 | confirmed that the City could   | Коцьа  |
| . Increase                           |  | 350  | 662   | <b>Ø</b>                       | 600   | 1 087                           | <b>Ø</b>  |  |
|                                      | 7.E Transfer of ownership to new beneficiaries (number)  |  | toring report on the transfers<br>ng well and the various steps                       |                                | Reason for Variance:       Achieved more transfers than planned.                      |                                 |   | Settlements  |
|                                      |  | Remedial Action:<br>Maintain momentum.   |   |                                | Remedial Action:<br>Maintain momentum.  |                                 |   |  |
| · quality<br>ormal<br>and<br>er time |  | 0  | 0   |                                | 0   | 0                               |   | Human  |
|                                      | 8.A Informal settlement sites serviced (number)  | Reason for Variance:<br>On target.   | 1   | 1                              | Reason for Variance:<br>On target.  | 1                               |   | e Settlements<br>N Gqiba<br>Human<br>Settlements<br>N Gqiba                          |
| 8. Saf<br>hom<br>set<br>back         |  | Remedial Action:<br>Maintain momentum.   |   |                                | Remedial Action:<br>Maintain momentum.  |                                 |   |  |

| Vell Above 📀  | Above 🔵   | On target   | Below 🔴                            | Well below 🛛 🗧 | AT  | - Annual Target                    |   |  |
|---|---|---|------------------------------------|----------------|---|------------------------------------|---|--|
| IDP Objective   | Key Performance Indicator   |   | 2022/2023<br>Quarter 1 Performance |                |   | 2023/2024<br>Quarter 1 Performance |   | Directorate and<br>Responsible   |
|   |   | Target  | Actual                             | Status         | Target  | Actual                             | Status  |  |
| riority: Public Sp                                      | pace, Environment and Amenities   |   |                                    |                |   |                                    |   |  |
|   |   | 65.08%  | 65.44%                             |                | 65%   | 65.1%                              |   | Spatial Planning   |
|   | 9.A Proportion of biodiversity priority areas protected (%)                                 | Reason for Variance:<br>Above target.                 |                                    |                | Reason for Variance:<br>Above target.   |                                    |   | and Environmer<br>R McGaffin<br>Spatial Plannin  |
| ment  |   | Remedial Action:<br>Maintain momentum.                |                                    |                | Remedial Action:<br>Maintain momentum.  |                                    |   |  |
| e environ   |   | 85 000  | 85 000                             |                | 85 000  | 81 418.64                          | •   |  |
| <ol> <li>Healthy and sustainable environment</li> </ol> | 9.B Biodiversity priority areas remaining (hectares)  | Reason for Variance:<br>On target.                    |                                    |                | Reason for Variance:<br>Losses since the 2009 baselir<br>Biodiversity Areas (CBA) and |                                    |   | and Environmen   |
| althy and   |   | Remedial Action:<br>Maintain momentum.                |                                    |                | Remedial Action:<br>The targets have been adjuste                                     | ed for the 2024/25 financial yea   | ır.   |  |
| 9. Hea  | 9.C Severe/Moderate dehydration in  | AT  | AT                                 | AT             | AT  | AT                                 | AT  |  |
|   | children under the age of five<br>presenting at City health facilities with<br>diarrhea (%) | <b>Reason for Variance:</b><br>Annual Target          |                                    |                | Reason for Variance:<br>Annual Target   | 1                                  | 1   | Responsible Executive Director Spatial Planning and Environment R McGaffin Spatial Planning and Environment R McGaffin Community Services and Health |
|   |   | Remedial Action:<br>Annual Target                     |                                    |                | Remedial Action:<br>Annual Target   |                                    |   | Z Mandlana   |
| eaches  |   | 6.08%   | 6.20%                              |                | 6.27%   | 6.27%                              |   | Spatial Planning   |
| ys and b  | 10.A Coastline with protection<br>measures in place (%)                                     | Reason for Variance:<br>Above target.                 |                                    |                | Reason for Variance:<br>On target.  |                                    | 1   | and Environment  |
| Clean and healthy waterways and beaches                 |   | Remedial Action:<br>Maintain momentum.                |                                    |                | Remedial Action:<br>Maintain momentum.  |                                    |   |  |
|   |   | AT  | AT                                 | AT             | AT  | AT                                 | AT  | Water and  |
|   | 10.B Days in a year that Vleis are open (%)   | e Reason for Variance:<br>Annual Target Annual Target |                                    |                |   |                                    | and Environmen<br>R McGaffin<br>Spatial Planning<br>and Environmen<br>R McGaffin<br>Community<br>Services and<br>Health<br>Z Mandlana<br>Spatial Planning<br>and Environmen<br>R McGaffin |  |
| 10. Cl  |   | Remedial Action:<br>Annual Target                     |                                    |                | Remedial Action:<br>Annual Target   |                                    |   | IVI VVEDSTEF   |

|   |  |  | 2023/2024 QUARTER                  | 1 PERFORMANCE REPORT  | - CITY OF CAPE TOWN  |  |  |  |
|---|--|--|------------------------------------|---|--|--|--|--|
| Well Above 🥑  | Above 🔵  | On target  | Below 🔴                            | Well below 🛛 📀  | AT   | - Annual Target  |  |  |
| IDP Objective   | Key Performance Indicator  |  | 2022/2023<br>Quarter 1 Performance | •   |  | 2023/2024<br>Quarter 1 Performance   |  | Directorate and<br>Responsible   |
|   |  | Target   | Actual                             | Status  | Target   | Actual   | Status   | Executive Directo  |
| safe parks<br>facilities  |  | AT   | AT                                 | AT  | AT   | AT   | AT   | Community  |
| 11. Quality and safe parks<br>and recreation facilities   | 11.A Recreation and Parks open<br>space mowed according to annual<br>mowing plan (%) | Reason for Variance:<br>Annual Target<br>Remedial Action:<br>Annual Target |                                    |   | Reason for Variance:<br>Annual Target<br>Remedial Action:<br>Annual Target                               | -  |  | Services and<br>Health<br>Z Mandlana   |
| Priority: Transport   |  |  |                                    |   |  |  |  |  |
| des safe  |  | 1.10   | 1.01                               | •   | 1.15   | 0.97   | 8  |  |
| ent and provi   | 12.A Passengers transported for each   |  |                                    | n July due to school holidays,<br>sulting in an overall reduction | Reason for Variance:<br>Certain routes needed to be of<br>passenger- and staff safety de<br>August 2023. |  | Lirban Mobility  |  |
| irated, effici  | scheduled kilometer travelled by<br>MyCiTi buses (ratio)                             |  |                                    |   | become more operationally e  | et, it was anticipated that the M<br>ffective, including obtaining org<br>N2 Express service). This, how | anic growth in passenger   | Responsible<br>Executive Director<br>Community<br>Services and<br>Health<br>Z Mandlana |
| sustainable transport system that is integrated, efficient and provides and affordable travel options for all |  | Remedial Action:<br>Maintain momentum.                                     |                                    |   |  | iewed and adjusted, if necessa   | ffectiveness of the MyCiTi bus<br>ary, to be realistic and aligned |  |
| nsport sys<br>and affo  |  | 4 225 000  | 4 447 141                          |   | 4 700 000  | 4 390 341  |  |  |
| ustainable tra  | 12.B Passenger journeys travelled on<br>MyCiTi buses (Number)                        | Reason for Variance:<br>Above target.                                      |                                    | <u> </u>  |  | ancelled, short-turned or devia<br>uring the mini-bus/taxi strike the                                    |  | Urban Mobility<br>D Campbell   |
| 12. A si  |  | Remedial Action:<br>Maintain momentum.                                     |                                    |   | Remedial Action:<br>None required.   |  |  |  |

|   |  |  | 2023/2024 QUARTER   | 1 PERFORMANCE REPORT -       | CITY OF CAPE TOWN   |   |          |                              |
|---|--|--|---|------------------------------|---|---|----------|------------------------------|
| Well Above 🥑  | Above 🔵  | On target  | Below 🔴   | Well below 🛛 🔇               | AT  | - Annual Target   |          |                              |
| IDP Objective   | Key Performance Indicator                              |  | 2022/2023<br>Quarter 1 Performance                                |                              |   | 2023/2024<br>Quarter 1 Performance  |          |                              |
|   | · · · · · · · · · · · · · · · · · · ·                  | Target   | Actual  | Status                       | Target  | Actual  | Status   | Executive Director           |
| 12. A sustainable transport<br>system that is integrated,<br>efficient and provides safe and<br>affordable travel options for all | 12.C Road corridors on which traffic                   | AT   | AT  | AT                           | Identify and commence<br>review of traffic signal plans<br>along five major arterials | Identify and commence<br>review of traffic signal plans<br>along five major arterials |          | Urban Mobility               |
| 12. A sustaina<br>system that is<br>fficient and pro<br>iffordable trave  | signal timing plans are updated<br>(number)            | Reason for Variance:<br>Annual Target<br>Remedial Action:<br>Annual Target       |   |                              | Reason for Variance:<br>On target.<br>Remedial Action:<br>Maintain momentum.          | D Campbell  |          |                              |
| and   |  | 10   | 15.5  | <b>Ø</b>                     | 15  | 18.8  | <b>Ø</b> |                              |
| ians, cyclists  | 13.A Surfaced road resurfaced (kilometres)             | Reason for Variance:<br>Most of the projects starter<br>resulting in efficiency. | d earlier due to the fact that t                                  | erm contracts were in place, | Reason for Variance:<br>Well above.   |   |          | Urban Mobility<br>D Campbell |
| roads for pedestrians,<br>vehicles  |  | Remedial Action:<br>Maintain momentum.   |   |                              | Remedial Action:<br>Maintain momentum.  |   |          |                              |
| roads fo<br>vehicl  |  | 19   | 7.03  |                              | 19  | 11.9  | 0        |                              |
| and quality   | 13.B Potholes reported per 10<br>kilometres of network |  | be attributed to a quicker res<br>tholes created due the drier ra |                              | Reason for Variance:<br>Well above.   | 1   | 1        | Urban Mobility<br>D Campbell |
| 13. Safe  |  | Remedial Action:<br>Maintain momentum.   |   |                              | <b>Remedial Action:</b><br>Maintain momentum.   |   |          |                              |

|   |                                   |  | 2023/2024 QUARTER   | 1 PERFORMANCE REPORT         | - CITY OF CAPE TOWN  |                                  |                          |                                   |
|---|-----------------------------------|--|---|------------------------------|--|----------------------------------|--------------------------|-----------------------------------|
| Well Above 🥑  | Above 🔵                           | On target                              | Below 🔴   | Well below 🛛 📀               | АТ   | - Annual Target                  |                          |                                   |
| IDP Objective   | Key Performance Indicator         | 2022/2023<br>Quarter 1 Performance     |   |                              | 2023/2024<br>Quarter 1 Performance                                     |                                  |                          | Directorate and<br>Responsible    |
| -   | -                                 | Target                                 | Actual  | Status                       | Target   | Actual                           | Status                   | Executive Director                |
| Priority: A Resilier  | nt City                           |  |   |                              |  |                                  |                          |                                   |
|   |                                   | 125                                    | 264   | <b>Ø</b>                     | 125  | 157                              | <b>I</b>                 |                                   |
|   | preparedness sessions held in the | Floodwise Programmes, t                | arget is due to the Mayoral Pu<br>hat needed to reach high risk<br>ent's involvement in the three<br>eas.                       | informal settlements and     | Reason for Variance:<br>During Q1 there were increase<br>interactions. | ed alerts, advisories, media int | erviews and social media | Safety and<br>Security<br>V Botto |
|   |                                   | Remedial Action:<br>Maintain momentum. |   |                              | Remedial Action:<br>No remedial action.                                |                                  |                          |                                   |
| >   |                                   | AT                                     | AT  | AT                           | AT   | AT                               | AT                       | Safety and                        |
| ilient Cit  |                                   | Reason for Variance:<br>Annual Target. | L   | 1                            | Reason for Variance:<br>Annual target.                                 | Security                         |                          |                                   |
| 14. A Resilient City  |                                   | Remedial Action:<br>Annual Target.     |   |                              | Remedial Action:<br>Annual target.                                     |                                  |                          | V Botto                           |
|   |                                   | 20%                                    | 16%   | 8                            | 15%  | 16.2%                            |                          |                                   |
|   |                                   | finalisation/approval of the           | nth of the Financial Year (Jul<br>e Health and Safety Plan for o<br>sing the request for the numbe<br>at and selection process. | certain suppliers. 2) Delays | Reason for Variance:<br>Above target.                                  |                                  |                          | Urban Mobility<br>D Campbell      |
| <b>Remedial Action:</b><br>1) Increase contractor team sizes and wi<br>2) Engagement with Corporate EPWP D<br>Recruitment and Selection Process and |                                   |  |   | streamline the ÉPWP          | Remedial Action:<br>Maintain momentum.                                 |                                  |                          |                                   |

|  |  |  | 2023/2024 QUARTER 1   | PERFORMANCE REPORT - | CITY OF CAPE TOWN  |   |        |                                |
|--|--|--|---|----------------------|--|---|--------|--------------------------------|
| Well Above 🥑   | Above 🔵  | On target  | Below 🔴   | Well below 🛛 🔇       | АТ   | - Annual Target   |        |                                |
| IDP Objective  | Key Performance Indicator  |  | 2022/2023<br>Quarter 1 Performance  |                      |  | 2023/2024<br>Quarter 1 Performance  |        | Directorate and<br>Responsible |
|  |  | Target   | Actual  | Status               | Target   | Actual  | Status | Executive Director             |
| Priority: A more s                                       | patially integrated and inclusive city   |  |   |                      |  |   |        |                                |
| atially<br>nclusive                                      |  | AT   | AT  | AT                   | AT   | AT  | AT     | Spatial Planning               |
| 15. A more spatially<br>integrated and inclusive<br>city | 15.A Local neighbourhood plans<br>approved for mixed-use development<br>(number) | Reason for Variance:<br>Annual Target.<br>Remedial Action:<br>Annual Target. |   |                      | Reason for Variance:<br>Annual Target.<br>Remedial Action:<br>Annual Target. |   |        | R McGaffin                     |
| Priority: A Capabl                                       | e and Collaborative City Government  | t  |   |                      |  |   |        |                                |
| rent   |  | AT   | AT  | AT                   | AT   | AT  | AT     | Future Planning                |
| Governn  | 16.A Community satisfaction City-<br>wide survey (score 1–5)                     | Reason for Variance:<br>Annual Target.                                       |   |                      | Reason for Variance:<br>Annual Target.                                       |   |        | and Resilience<br>G Morgan     |
| ive City   |  | Remedial Action:<br>Annual Target.   |   |                      | Remedial Action:<br>Annual Target.   |   |        |                                |
| A Capable and Collaborative City Government              | 16.B Opinion of independent rating   | High Investment Rating   | High investment rating<br>Ba3/Aa3.zaP-1.za<br>Stable outlook - long<br>and short-term national<br>and global scale rating |                      | High investment rating   | Ba3/Aa3.za/P-1.za long and<br>short-term National and<br>Global scale rating. |        | Finance                        |
| A Capab  | agency   | Reason for Variance:<br>On target.   |   |                      | Reason for Variance:<br>On target.   |   |        | K Jacoby                       |
| 16. A  |  | Remedial Action:<br>Maintain momentum.                                       |   |                      | Remedial Action:<br>Maintain momentum.                                       |   |        |                                |

|   |  |  | 2023/2024 QUARTER  | 1 PERFORMANCE REPORT | CITY OF CAPE TOWN  |  |                               |                                |
|---|--|--|--|----------------------|--|--|-------------------------------|--------------------------------|
| Well Above 🥑                                    | Above                                      | On target  | Below 🔴  | Well below 🛛 🔯       | AT   | - Annual Target  |                               |                                |
| IDP Objective                                   | Key Performance Indicator                  | 2022/2023<br>dicator Quarter 1 Performance                                   |  |                      | 2023/2024<br>Quarter 1 Performance   |  |                               | Directorate and<br>Responsible |
| -   |  | Target   | Actual   | Status               | Target   | Actual   | Status                        | Executive Directo              |
| 16. A Capable and Collaborative City Government | 16.C Opinion of the Auditor-General        | AFS and CAFS submitted   | AFS and CAFS<br>submitted on 31 August<br>and 30 September<br>respectively                 |                      | Submission of Annual<br>Financial Statements and<br>Consolidated Financial<br>Statements | Submitted Annual Financial<br>Statements and<br>Consolidated Financial<br>Statements |                               | Finance                        |
|   |  | Reason for Variance:<br>On target.<br>Remedial Action:<br>Maintain momentum. |  |                      | Reason for Variance:<br>On target.<br>Remedial Action:<br>Maintain momentum.             |  |                               | . K Jacoby                     |
|   |  | 10.51%   | 10.73%   |                      | 11.50%   | 10.66%   | •                             |                                |
| ollaborat                                       | 16.D Spend of capital budget (%)<br>(NKPI) | Reason for Variance:<br>On target.   |  |                      | Reason for Variance:<br>Immaterial variance.   |  |                               | Finance<br>K Jacoby            |
| e and Cc  |  | Remedial Action:<br>Maintain momentum.                                       |  |                      | Remedial Action:<br>No remedial action required.   |  |                               |                                |
| A Capabl  |  | 2.0:1  | 1.53:1   | •                    | 1.65:1   | 1.15:1   | •                             |                                |
|   | 16.E Cash/cost coverage ratio (NKPI)       |  | sated by a positive indicator 1<br>ost-effectiveness strategy at a<br>ameter of 1.5 times. |                      | operating revenue). The two k<br>effectiveness strategy at all tin                       |  | nterrelated to ensure a cost- | <b>Finance</b><br>K Jacoby     |
|   |  | <b>Remedial Action:</b><br>No remedial action requir                         | ed.  |                      | The actual achieved is within Remedial Action:<br>No remedial action required.           | the National Treasury's risk para  | ameter of 1.5.                |                                |

|   |   |   | 2023/2024 QUARTER   | 1 PERFORMANCE REPORT       | CITY OF CAPE TOWN  |                                    |          |                                 |
|---|---|---|---|----------------------------|--|------------------------------------|----------|---------------------------------|
| Well Above 🥑                                    | Above 🔵   | On target   | Below 🔴   | Well below 🛛 📀             | AT   | - Annual Target                    |          |                                 |
| IDP Objective                                   | Key Performance Indicator   |   | 2022/2023<br>Quarter 1 Performance  | )                          |  | 2023/2024<br>Quarter 1 Performance |          | Directorate and<br>Responsible  |
| -   |   | Target  | Actual  | Status                     | Target   | Actual                             | Status   | Executive Directo               |
|   |   | 18.25%  |   | <b>Ø</b>                   | 18.25%   | 16.24%                             | ø        |                                 |
|   | 16.F Net Debtors to annual income<br>(NKPI)   |   | botors performed better than v<br>City is also in the process the<br>ttio.                  |                            | Reason for Variance:<br>Well above.  |                                    |          | Finance<br>K Jacoby             |
| 16. A Capable and Collaborative City Government |   | Remedial Action:<br>Maintain momentum.  |   |                            | Remedial Action:<br>Maintain momentum.   |                                    |          |                                 |
|   | 16.G Debt (total borrowings) to total operating revenue (NKPI)                                  | 23.50%  | 18.19%  | <b>Ø</b>                   | 23.50%   | 18.36%                             | <b>Ø</b> |                                 |
| llaborative Ci                                  |   |   | sated by a positive indicator 1<br>ost-effectiveness strategy at a<br>ameter of 1.5 times.  |                            | Reason for Variance:<br>Well above.  |                                    |          | <b>Finance</b><br>K Jacoby      |
| e and Co  |   | Remedial Action:<br>Maintain momentum.  |   |                            | Remedial Action:<br>Maintain momentum.   |                                    |          |                                 |
| A Capabl  |   | 4.06  | 0   | 8                          | 7.5  | 11.136                             | •        |                                 |
|   | 16.H Kilometres of fibre<br>infrastructure for broadband<br>connectivity installed (kilometres) | Reason for Variance:<br>Delay in award of tender 131Q term tender for construction of Optic Fibre Civils<br>Infrastructure for the City of Cape Town The tender is currently in the appeals<br>period/phase until the end of October<br>2022. |   |                            | Reason for Variance:<br>Improved project management and an increase in resource allocation (additional<br>subcontractors) resulted in some work being completed ahead of schedule. |                                    |          | Corporate<br>Services<br>E Sass |
|   |   | will be reduced to 33km.  | rephased over the next two yo<br>The BIP Steering Committee<br>g able to spend the R27m cap | approved this subject with | Remedial Action:<br>Maintain momentum.   |                                    |          |                                 |

|                          |   |   | 2023/2024 QUARTER                  | 1 PERFORMANCE REPORT - | CITY OF CAPE TOWN  |                                    |        |                                 |  |
|--------------------------|---|---|------------------------------------|------------------------|--|------------------------------------|--------|---------------------------------|--|
| Well Above 🥑             | Above 🔵   | On target   | Below 🔴                            | Well below             | AT   | - Annual Target                    |        |                                 |  |
| IDP Objective            | Key Performance Indicator   |   | 2022/2023<br>Quarter 1 Performance | •                      |  | 2023/2024<br>Quarter 1 Performance |        | Directorate and<br>Responsible  |  |
|                          |   | Target  | Actual                             | Status                 | Target   | Actual                             | Status | Executive Directo               |  |
|                          | 16.I Employees from the employee  | 75% 75.00%  |                                    |                        | 75% 75.0%  |                                    |        | Future Planning                 |  |
| equity (EE) designated g | equity (EE) designated groups in the three highest levels of management | Reason for Variance:<br>On target.  |                                    |                        | Reason for Variance:<br>On target.   |                                    | 1      | and Resilience<br>G Morgan      |  |
|                          | (,  | Remedial Action:<br>Maintain momentum.  |                                    |                        | Remedial Action:<br>Maintain momentum.   | n.                                 |        |                                 |  |
|                          | 16.J Budget spent on mplementation<br>of Workplace Skills Plan (%)      | 10%   | 14.95%                             | Ø                      | 10%  | 18.33%                             | 0      |                                 |  |
| Collaborative C          |   | Reason for Variance:<br>Directorates had to reprioritize their training interventions for Quarter 1 by ensuring that they incorporate and accommodate staff who will be on leave as well as service providers who will shutdown/close for business during December. |                                    |                        | Reason for Variance:<br>Training was increased during the first quarter (1 July 2023 to 30 September 2023) to<br>compensate for the more quiet period during December 2023 and January 2024. |                                    |        | Corporate<br>Services<br>E Sass |  |
| apable and               |   | Remedial Action:<br>Maintain momentum.  |                                    |                        | Remedial Action:<br>Maintain momentum.   |                                    |        |                                 |  |
| 16. A C                  |   | 90%   | 95.54%                             |                        | 90%  | 95.7%                              |        | 2                               |  |
|                          | 16.K Adherence to service requests (%)                                  | Reason for Variance:<br>Above target.   | 1                                  | 1                      | Reason for Variance:<br>Above target.  | 1                                  | 1      | Corporate<br>Services           |  |
|                          |   | Remedial Action:<br>Maintain momentum.  |                                    |                        | Remedial Action:<br>Maintain momentum.   |                                    |        | E Sass                          |  |



CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD

**ANNEXURE C** 

# S71(1)(d) -Original Budget vs Actual Expenditure -Capital

# \$71(1)(d) Actual Expenditure per Vote - September 2023 (M03 2024)

|                                |                 |   |                     |              | Actuals n         | neasured against ORIGINAL Budget   |  |
|--------------------------------|-----------------|---|---------------------|--------------|-------------------|--|--|
| Directorate                    | Original Budget | YTD Planned<br>Spend - Original<br>Budget | YTD Actual<br>Spend | YTD Variance | YTD %<br>Variance | Reasons for material deviations  | Remedial or corrective steps/remarks   |
| Community Services & Health    | 450 868 899     |   | 28 602 228          | 8 891 852    | 45.119            | <sup>6</sup> The positive variance reflects on the Upgrade Maitland Crematorium programme, where some professional services work was completed earlier than anticipated.   | Cash flow to be amended in the January 2024 adjustments budget, where applicable.  |
| Corporate Services             | 621 778 902     | 54 933 995                                | 63 016 707          | 8 082 712    | 14.719            | <sup>6</sup> The positive variance reflects on the Fleet & Plant: Replacement<br>programme, where some items were delivered earlier than anticipated<br>due to stock availability.   | Further orders to be placed before end October 2023. Cash flow to be amended in the January 2024 adjustments budget.   |
| Economic Growth                | 91 519 692      | 3 210 000                                 | 2 159 106           | -1 050 894   | -32.74%           | <sup>6</sup> The negative variance reflects on the Construction: Trading Structures -<br>Gatesville Project, which was initially delayed due to the land<br>reservation application that has subsequently been resolved.   | Orders have been placed for professional services to complete<br>the detail designs work and other associated services.  |
| Energy                         | 1 197 887 641   | 150 695 365                               | 160 838 604         | 10 143 239   | 6.739             | <ul> <li><sup>6</sup> Overall satisfactory contractor performance on the following projects have resulted in a positive variance:</li> <li>1. Triangle 132kV Upgrade; and</li> <li>2. System Equipment Replacement: North Area C FY24.</li> </ul>  | Cash flow to be amended in the January 2024 adjustments budget.  |
| Finance                        | 62 281 697      | 5 430 980                                 | 15 533 322          | 10 102 342   | 186.019           | System Enhancement Projects FY24, where some work was completed earlier than anticipated due to the early appointment of consultants.  | Cash flow to be amended in the January 2024 adjustments budget.  |
| Future Planning & Resilience   | 19 253 232      | 5 820 500                                 | 3 139 367           | -2 681 133   | -46.069           | <sup>6</sup> The negative variance reflects on the following projects/programmes:<br>1. Contract Management System Integration and Enhancement, where<br>invoices for work completed will be processed after each month; and<br>2. Furniture: Additional FY24 project, where orders will be placed once<br>replacement tender 132G/2022/23 is available for use. | Project manager is following up on the outstanding invoices.<br>Cash-flows will be amended in the January 2024 adjustments<br>budget.<br>There are on-going engagements with project managers to<br>ensure all orders are placed timeously, projects are<br>implemented within the prescribed timeframes, and that<br>corrective action is taken when challenges occur to ensure<br>maximum spend. |
| Human Settlements              | 780 454 947     | 76 039 541                                | 119 626 266         | 43 586 725   | 57.329            | <ul> <li>The positive variance reflects mainly on the following projects, which are ahead of schedule due to good contractor performance:</li> <li>1. Kanonkop Housing Project Phase 2 (2502);</li> <li>2. Informal Settlements Upgrade: Enhanced Basic Services; and</li> <li>3. Atlantis GAP Sites Housing Project.</li> </ul>                                 | Cash flow to be amended in the January 2024 adjustments budget.  |
| Office of the City Manager     | 11 466 532      | 174 600                                   | 51 136              | -123 464     | -70.719           | <sup>6</sup> The negative variance reflects on the Furniture: Additional FY24<br>programme, where some items have been received. Further orders will<br>be placed once replacement tender 132G/2022/23 is available for use.   | Project managers to ensure all orders are placed timeously,<br>projects are implemented within the prescribed<br>timeframes, and that corrective action is taken when challenges<br>occur to ensure maximum spend.   |
| Safety & Security              | 443 514 730     | 24 676 682                                | 29 506 534          | 4 829 852    | 19.579            | <sup>6</sup> The positive variance reflects mainly on the Vehicles - Traffic: Additional programme, where Items were delivered earlier than anticipated due to stock availability.   | Procurement is accelerated as most tenders are in place.   |
| Spatial Planning & Environment | 368 359 806     | 66 872 403                                | 34 195 979          | -32 676 424  | -48.86%           | <sup>6</sup> The negative variance is mainly due to poor contractor performance on<br>coastal projects and Green Point Park EE Garden as well outstanding<br>invoices and late start on fencing projects as the contract price<br>adjustment (CPA) needed to be finalised first.   | There are on-going engagements with project managers to<br>ensure all orders are placed timeously, projects are<br>implemented within the prescribed timeframes and that<br>corrective action is processed when challenges occur to ensure<br>maximum spend.   |

| Directorate            | Original Budget | YTD Planned<br>Spend - Original<br>Budget | YTD Actual<br>Spend | YTD Variance | YTD %<br>Variance | Reasons for material deviations   | Remedial or corrective steps/remarks   |
|------------------------|-----------------|---|---------------------|--------------|-------------------|---|--|
| Urban Mobility         | 1 925 365 122   | 215 500 020                               | 202 875 382         | -12 624 638  | -5.86%            | The negative variance reflects mainly the IRT Ph2A: Trunk - E1 - M9 Heinz -<br>Duinefontein Railway Project, due to outstanding invoices.   | Project manager is following up.   |
| Urban Waste Management | 713 655 199     | 121 155 647                               | 103 047 510         | -18 108 137  | -14.95%           | The negative variance reflects mainly on the following<br>project/programme:<br>1. Coastal Park: Design and Develop (MRF) Project, due to an<br>outstanding invoice for September 2023 as well as shipping challenges<br>that delayed delivery of the generators linked to the programme; and<br>2. Replacement of Vehicles, where performance enhancements for<br>refuse truck chasses has resulted in a hold up at the factory, which has<br>had a knock-on effect on processes downstream.   | The project manager is following up with the service provider.<br>Furthermore, procurement of the standby generator on tender<br>107Q/2020/21 was delayed due to shipping issues (receiving<br>attention), which resulted in a lower invoice amount than<br>originally anticipated.  |
| Water & Sanitation     | 4 301 282 552   | 2 517 512 646                             | 408 756 724         | -108 755 922 | -21.02%           | The year-to-date variance is predominantly due to invoices that were<br>received late in the month and are still in the process of being vetted<br>prior to submission for payment, time delays due to inaccurate Eskom<br>wayleaves, unforeseen geotechnical conditions, and the unavailability<br>of materials. The impact is mainly on the following projects:<br>1. Athlone WWTW - Capacity Extension - phase 1;<br>2. Bellville WWTW Extension;<br>3. Bulk Reticulation Sewers in Milnerton Rehabilitation; and<br>4. Cape Flats Aquifer Recharge. | Project managers are following up on invoices for work<br>performed. The Directorate will maintain the improvements<br>previously made relating to the focused management<br>approach on capital programme implementation, and<br>enhanced contract and tender management. Closer<br>engagement with CPPPM and the office of the CFO will<br>continue. |
|                        | 10 987 688 951  | 1 261 732 755                             | 1 171 348 864       | -90 383 891  | -7.16%            |   |  |



CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD

**ANNEXURE D** 

# Western Cape Financial Management Capability Grant Quarterly Non-financial Return Form



# 2023/24 WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITY GRANT (WC FMCG)

# NON-FINANCIAL QUARTERLY RETURN FORM

# 01 July 2023 TO 30 September 2023

# PROGRESS ON PROJECT FUNDING ROLLED OVER

| Project Name                        |     | Development of a Level 4 Advance Electronic<br>Signature in support of the City's Revenue Clearance<br>Certificate  |   |       |  |  |
|-------------------------------------|-----|---|---|-------|--|--|
| Project Development                 | •   | To ensure that all section 118 Revenue clearance<br>certificates are signed electronically with a Level 4<br>security requirement by complying in terms of the<br>Electronic and Transaction Act 25 of 2022. To remove<br>any human intervention to mitigate risk and improve<br>on efficiency. |   |       |  |  |
| and Target(s) for quarter<br>review | • • | 100%  |   |       |  |  |
| Original Allocation<br>(2023/24)    |     | olled over<br>2/23)   | Amount spent for Q1<br>ending September<br>2023 | % YID |  |  |
| R1 000 000                          | N,  | N/A <b>R556 525.00</b> 55.6%  |   |       |  |  |
| Progress to date                    |     |   |   |       |  |  |

The project started on 1 April 2023 and is expected to be complete by 30 March 2024. The total expenditure for the development of the Electronic Signature project for this financial year (July 2023 to June 2024) is R5 535 815.68. R4 535 815.68 is funded from the City and R1 000 000 from the Western Cape Government.

To date R947 437 of the grant funds has been spent, however at 30 September 2023 only R556 525 of invoices were processed. A further R390 912 of invoices were processed in the first week in October 2023 and the remaining R52 562.66 balance is due to be processed in the first week on November 2023.

The City of Cape Town will use the balance of the R4.5m to ensure that the project is completed by 30 March 2024.

# 2023/24 WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITY GRANT (WC FMCG)

#### NON-FINANCIAL QUARTERLY RETURN FORM

#### 01 July 2023 TO 30 September 2023

### FINANCIAL MANAGEMENT PROJECT

Legislation requires that all electronic signatures for section 118 certificates need to comply with the Electronic Communications and Transaction (ECTA) Act 25 of 2002 meeting the minimum-security requirements of a level 4 (L4) signature.

The City of Cape Town uses the electronic signature when issuing Revenue (Rates) Clearance Certificates. Therefore all Revenue clearance certificates (RCC) needs to be signed using a level 4 signature.

For many years, the City signed RCCs by using the South African Post Office (SAPO) signature platform. However due to unforeseen circumstances, the South African Authorisation Authority retracted SAPO's license to be a provider for electronic signatures.

The City of Cape Town went out on RFQ and awarded LexisNexis with a contract to provide a level 4 electronic signature solution. This solution is mostly automated with one or two steps needing human intervention and is not the ideal solution. However, given the situation the City of Cape Town was in, regarding processing high volume of \$118 applications it had no other option at the time but to utilise it. The current contract expires on 30 June 2023, hence the need for this alternative solution.

In order to find an alternative solution, The City of Cape Town embarked on an investigation to determine whether it would be more cost effective for the City of Cape Town to become a L4 vendor and to obtain certification from the South African Accreditation Authority (SAAA) as an advanced signature (L4) vendor. Upon closer investigation, it was decided not to consider this as an option to remedy the current situation.

As part of the investigation, it was discovered that Altron was an authorised company to offer this service and Altron has a tender with the City's IS&T for certificates, which offered a solution for an electronic signature and resulted in the formation of Project Initiation Document (PID) - PN00780: L4 Advanced Electronic Signature PID. 00780, which has been finalised.

| Inputs/Activities  | Outputs   | Performance<br>Indicators | Delivery Date      | Achieved<br>(Y/N) |
|--|---|---------------------------|--------------------|-------------------|
| Month 1 : January<br>2023                                | Completed PID,<br>which   | Project<br>Registration   | 31 January<br>2023 |                   |
| Project Planning -<br>Analysis                           | encompassed<br>three formal, PID<br>meetings, several                           |                           |                    | Y                 |
| Development<br>of the Project<br>Initiation<br>Document. | SME workshops<br>and email trails to<br>refine the PID to<br>its quality state. |                           |                    |                   |

#### Planned activities and outputs to date

| Inputs/Activities   | Outputs   | Performance<br>Indicators   | Delivery Date          | Achieved<br>(Y/N) |
|---|---|---|------------------------|-------------------|
| Month 2: February<br>2023   |   |   |                        |                   |
| Project Planning -<br>Design<br>External resources:<br>Principal SAP<br>Project Manager<br>SAP Business<br>Analyst<br>Principal SAP Case<br>Management/AB<br>AP developer<br>Principal SAP<br>Process<br>Orchestration<br>Developer                           | Recruitment of<br>External<br>Resources<br>Draft detailed<br>Project Plan | All external<br>resource secured<br>for the duration of<br>the project.<br>Monthly Steering<br>committee  | 28<br>February<br>2023 | Y                 |
| Month 3: March<br>2023<br>Project Planning -<br>Design<br>External resources:<br>Principal SAP<br>Project Manager<br>SAP Business<br>Analyst<br>Principal SAP Case<br>Management/AB<br>AP developer<br>Principal SAP<br>Process<br>Orchestration<br>Developer | Project Plan  | Project progress<br>to plan<br>Budget progress<br>to plan<br>Mitigation plans<br>for critical Risks<br>and Issues<br>Monthly<br>Steering<br>committee<br>meetings | 31 March<br>2023       | Y                 |
| Month 4: June 2023<br>Project execution<br>development<br><u>External resources</u> :<br>Principal SAP  | Develop<br>Functional<br>Specifications                                   | Project progress<br>to plan<br>Budget progress<br>to plan   |                        |                   |

| Inputs/Activities   | Outputs   | Performance<br>Indicators  | Delivery Date     | Achieved<br>(Y/N) |
|---|---|--|-------------------|-------------------|
| Project Manager<br>SAP Business<br>Analyst<br>Principal SAP Case<br>Management/AB<br>AP developer<br>Principal SAP<br>Process<br>Orchestration<br>Developer   | Blueprint Design  | Mitigation plans<br>for critical Risks<br>and Issues<br>Monthly<br>Steering<br>committee<br>meetings   | 30 June<br>2023   | Y                 |
| Month 5 :<br>July 2023<br>Project execution<br>development<br>External resources:<br>Principal SAP<br>Project Manager<br>SAP Business<br>Analyst<br>Principal SAP Case<br>Management/AB<br>AP developer<br>Principal SAP<br>Process<br>Orchestration<br>Developer | Develop<br>Functional<br>Specifications<br>Blueprint Design | On-boarded<br>resources<br>Project<br>progress to<br>plan<br>Budget<br>progress to<br>plan<br>Mitigation plans<br>for critical Risks<br>and Issues<br>Monthly Steering<br>committee<br>meetings<br>processes to the<br>project structure | 31 July<br>2023   | Y                 |
| Month 6: August2023Project executiondevelopmentExternal resources:Principal SAPProject ManagerSAP BusinessAnalystPrincipal SAP CaseManagement/ABAP developer  | Develop<br>Functional<br>Specifications<br>Blueprint Design | On-boarded<br>resources<br>Project<br>progress to<br>plan<br>Budget<br>progress to<br>plan<br>Mitigation<br>plans for<br>critical Risks<br>and Issues  | 30 August<br>2023 | Y                 |

| Inputs/Activities   | Outputs  | Performance<br>Indicators  | Delivery Date           | Achieved<br>(Y/N)                  |
|---|--|--|-------------------------|------------------------------------|
| Principal SAP<br>Process<br>Orchestration<br>Developer  |  | Monthly Steering<br>committee<br>meetings<br>processes to the<br>project structure   |                         |                                    |
| Month 7 :September 2023Project executiondevelopmentExternal resources:Principal SAPProject ManagerSAP BusinessAnalystPrincipal SAP CaseManagement/ABAP developerPrincipal SAPProcessOrchestrationDeveloper                                  | Develop<br>Functional<br>Specifications<br>Blueprint Design  | On-boarded<br>resources<br>Project<br>progress to<br>plan<br>Budget<br>progress to<br>plan<br>Mitigation plans<br>for critical Risks<br>and Issues<br>Monthly Steering<br>committee<br>meetings<br>processes to the<br>project structure | 30<br>September<br>2023 | Y                                  |
| Month 8: October<br>2023Project execution<br>developmentExternal resources:Principal SAP<br>Project ManagerSAP Business<br>AnalystPrincipal SAP Case<br>Management/AB<br>AP developerPrincipal SAP<br>Process<br>Orchestration<br>Developer | Approved<br>functional<br>specifications<br>and Blue print<br>Solution build in<br>progress<br>Internal testing in<br>progress | On-boarded<br>resources<br>Project<br>progress to<br>plan<br>Budget<br>progress to<br>plan<br>Mitigation plans<br>for critical Risks<br>and Issues<br>Monthly Steering<br>committee<br>meetings<br>processes to the<br>project structure | 31 October<br>2023      | Y<br>Slightly ahead<br>of schedule |

| Inputs/Activities   | Outputs  | Performance<br>Indicators  | Delivery Date | Achieved<br>(Y/N) |
|---|--|--|---------------|-------------------|
| Month 9: December<br>2023 to March 2024Project execution<br>developmentExternal resources:Principal SAP<br>Project ManagerSAP Business<br>AnalystPrincipal SAP Case<br>Management/AB<br>AP developerPrincipal SAP<br> | Solution build in<br>progress<br>Internal testing in<br>progress | On-boarded<br>resources<br>Project<br>progress to<br>plan<br>Budget<br>progress to<br>plan<br>Mitigation plans<br>for critical Risks<br>and Issues<br>Monthly Steering<br>committee<br>meetings<br>processes to the<br>project structure |               |                   |

#### Challenges

The project experience challenges with the procurement of the servers and the electronic signature tokens. This was addressed and receive in June 2023 and July 2023.

#### Measures to address the challenges

Funding was reprioritised from another project to procure the servers and electronic signature tokens.

#### Projected expenditure at year end

The projected expenditure is R5 535 815.68 however if outputs continue as currently planned, we might complete the project 1 month earlier than planned and there might be a saving of R450 000.

#### Potential risk(s) and mitigation efforts

None at this time.

#### Results

Project blueprint has been signed off and the development is commencing.

Wilmot Abrahams Digitally signed by Wilmot Abrahams Date: 2023.10.18 07:53:30 +02'00' Russell Digitally signed by Russell Manuel Date: 2023.10.18 10:24:45 +02'00'





Digitally signed by Beresford Williams Date: 2023.10.18 11:43:19 +02'00'

| Portfolio                  | Directorate               | Department  | Initiative | Initiative<br>Description | Grant      | Fund Source | Fund Source<br>Description | Item   | WBS Element | WBS Element Desc                   |
|----------------------------|---------------------------|-------------|------------|---------------------------|------------|-------------|----------------------------|--------|-------------|------------------------------------|
| Capital                    | Finance                   | Revenue     |            |                           | Provincial | 4 WCG FMCG  |                            |        |             | System Enhancemer<br>Projects FY24 |
| Original Budget<br>2023/24 | Aug Adjustment<br>2023/24 | Jul-23      | Aug-23     | Sep-23                    | Oct-23     | Nov-23      | Dec-23                     | Jan-24 | Feb-24      | Mar-24                             |
| 1 000 000                  | 1 000 000                 | 0           | 300 000    | 300 000                   | 400 000    | 0           | 0                          | 0      | 0           |                                    |
|                            |                           | EXPENDITURE |            |                           |            |             |                            |        |             |                                    |
|                            |                           |             |            |                           |            |             |                            |        |             |                                    |

| Jul-23 | 23-Aug | Sep-23  | Oct-23 | Nov-23 | Dec-23 | Jan-24 | Feb-24 | Mar-24 |
|--------|--------|---------|--------|--------|--------|--------|--------|--------|
| 0      | 0      | 556 525 |        |        |        |        |        |        |

